

ADMINISTRATIVE REFORMS COMMISSION

REPORT OF THE STUDY TEAM

A CHINERY OF THE
GOVERNMENT OF INDIA
AND ITS PROCEDURES OF WORK

PART II
(Vol. I)

FEBRUARY 1968

~~This report~~ Team appointed
by the Administrative Reforms Commission.
The report of the Commission on the same
subject is a separate document.

HD. 212. II(1)
3,500

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STUDY TEAM ON MACHINERY OF THE GOVERNMENT OF INDIA AND ITS PROCEDURES OF WORK

Chairman

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*Chairman,
Study team on the machinery of the Government of India and its procedures of work*

Government of India,
ADMINISTRATIVE REFORMS COMMISSION
*Sardar Patel Bhavan,
New Delhi.*

February 9, 1968.

DEAR SHRI HANUMANTHAIYA,

I have pleasure in sending herewith the final report of the study team on the machinery of the Government of India and its procedures of work. It has taken us longer to complete our task than we had originally expected. This is mainly because we were anxious to make the report as complete and thorough as possible. Some of our recommendations fall in the area already covered by the Commission's report on finance, accounts and audit. We had given thought to these matters before the Commission made its report and felt that the result of our thinking should find a place in this report.

I should like to say that no praise is too high for the assistance given to us by the secretariat of the team. Detailed acknowledgements mentioning the names of those who helped us will be found at the appropriate place in our report. But I take this opportunity of placing on record our appreciation of the outstanding contribution made by the member-secretary of our team, Shri N. K. Mukarji. Not only has he organised efficiently the work of the team despite the heavy preoccupations of the day to day work of the Department of Administrative Reforms, but he has also borne a great deal of the responsibility for the preparation of the various working papers and the drafting of the team's report.

Yours sincerely,

C. D. DESHMUKH

SHRI K. HANUMANTHAIYA,
*Chairman,
Administrative Reforms Commission.*

FOREWORD

This is the second and final report of the study team appointed by the Administrative Reforms Commission to examine the machinery of the Government of India and its procedures of work.

The draft of the first report, as discussed and approved by the team, was given to the Chairman, Shri S. G. Barve, who wished to go through it personally and give it finishing touches. He was in the midst of this task in March 1967 when the tragic event occurred that took him away. We consider it our foremost duty to pay homage to the memory of a very distinguished gentleman, who guided the work of this team during the first part of its labours with great ability and charm. His sudden and unexpected passing away was a personal loss to each one of those who had the privilege of working under his leadership in this venture.

Shri K. C. Pant joined the Government of India as a Minister of State in the Ministry of Finance in March 1967 and decided consequently that he could not carry on as a member of the team.

Shri C. D. Deshmukh accepted the Chairmanship of the team in March, 1967.

CONTENTS

CHAPTER	PAGES
I INTRODUCTION	I
II PARLIAMENT, GOVERNMENT AND ADMINISTRATION	5
III STRUCTURES AND METHODS : AN OVERALL VIEW	22
IV STRUCTURES AND METHODS : A CLOSE UP	58
V STRUCTURES AND METHODS : STAFF MINISTRIES	91
VI PERSONNEL IN THE MACHINERY	101
VII DELEGATIONS	134
VIII PUBLIC RELATIONS	163
IX MACHINERY FOR 'ADMINISTRATION' AND INSPECTION	172
ACKNOWLEDGEMENTS	183
SUMMARY OF RECOMMENDATIONS	185

ANNEXURES

Bound separately
as Volume II.