Management Inputs and Credit Co-operatives : Lessons from a Field Survey of PACS

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This paper discusses the impact of management inputs provided to credit co-operatives in selected districts in the course of a pilot project sponsored by NABARD and financed by the World Bank, on the assumption that such inputs would improve and strengthen the rural credit delivery system. The PACS in five pilot districts in five states have been compared to PACS in control districts. On selected criteria, it is felt that the inputs were not all that effective in srengthening of credit delivery by PACS. Some reflections on why management inputs did not improve credit delivery system are provided in the conclusion.

"It was much pleasanter at home", thought poor Alice, "when one wasn't always growing larger and smaller, and being ordered about by mice and rabbits. I almost wish I hadn't gone down that rabbit hole - and yet - and yet - it's rather curious, you know this sort of life!... Thee ought to be a book written about one, that there ought!..."

- Alice's Adventures in Wonderland Lewis Carroll

Introduction

Credit co-operatives (co-ops) in India have experienced rapid growth in terms of coverage, deposit mobilisation and quantum of lending in the post-independence period. The percentage of rural population covered by the agricultural credit co-ops was

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