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the periodicity of air-frame overhaul. The Committee suggests, however, that unless and until such changes assume sufficient magnitude, say, such as would change the overall total by $2\frac{1}{4}$ per cent. minor adjustments of standard cost totals should not be contemplated. The Committee feels it desirable that the Industry should have a fixed target of expenditure at which to aim and that such target having once been determined, as has been done by the Committee, it should, as far as possible, remain stable for a period long enough to provide a reasonable opportunity of measuring the ability of various sections of the Industry to achieve working results within the set limit. (Paragraphs 173—176).

- (86) The Committee's standard cost figures do not include any allowance for profit. In other words, if passenger fares, freight rates and mail rates were worked out so as to produce at an assumed reasonable load factor an income per mile equal to the cost arrived at in the charts, an operator would just break even on his overall results. (Paragraph 178).
- (87) Typical results drawn from the standard cost charts relating to the types of aircraft now in service on the internal routes when operated on typical stage lengths have been tabulated. For comparative purposes, a uniform load factor of 65 per cent. has been assumed. (PARAGRAPH 179).
- (88) If load factors of, say, 75 per cent. or higher are consistently maintained on a particular route, it is a clear indication that a proportion of the flights are actually departing completely full and that in all probability traffic is being turned away on those sections. When this state of affairs is reached, the only way in which additional traffic can be catered for is by providing additional schedules. Operation of an additional frequency lowers the frequencies of average load factor at least temporarily well below 65 per cent., although if the operator's judgment is proved correct it will be gradually built up again to a remunerative level. It is only by the addition of frequencies that the desired and expected growth of air transport can be achieved, and the Committee feels that it will be unrealistic to consider the cost results and corresponding overall tariff levels on the estimation of an average load factor appreciably higher than 65 per cent., although in the case of particular routes, where a very high load factor has been achieved and maintained, the assumption of a load factor higher than 65 per cent. would not be unjustified. (PARAGRAPH 179).
- (89) The Dakota and the Viking when employed on stage distances typical of their actual application show very similar equivalent costs per seat-mile ranging between approximately 3½ and 3½ annas depending on utilization. If either aircraft is used on a stage length appreciably beyond the optimum range for the type, a drop in pay load raises the specific cost to a marked degree. For instance, the Viking operating Bombay—Calcutta non-stop (1036 miles) at 65 per cent. load factor shows an equivalent cost per seat-mile of 4.5 annas. Similarly, the Dakota operating Bombay—Madras non-stop (641 miles) shows at 65 per cent. load factor an equivalent cost per seat-mile of 3.96 annas. (Paragraph 180).
- (90) Even at its optimum stage distance, the SO-95 shows a cost level per seat-mile of 5 to 5½ annas, i.e., more than 50 per cent. in excess of the other two types. This illustrates the extreme difficulty of obtaining profitable operations with a small type of aircraft at least within the existing low rate structure. (Paragraph 180).
- (91) In India, where fuel is extremely costly (even kerosene being likely to follow the pattern of petrol in this regard) and labour is relatively less expensive and where the volume of traffic does not appear likely to be enough for greatly increased frequencies of schedules, the conditions cannot be said to favour the introduction of the gas turbine. The Committee has, therefore, not made any estimate of the economics of gas turbine or pure jet types of aircraft under Indian conditions. (Paragraph 181).

- (92) Typical comparative results of the costs of operation of the Bristol New Ambassador and the S.A.A.B. Scandia, have been Type 170, the Airspeed tabulated. At 65 per cent. load factor, the Bristoi New Type shows a result almost identical with that for the Dakota. On a 600 mile range, the Ambassador at 1500 hours utilization shows a result 11 per cent, better than the Viking on the same stage, and at 2000 hours utilization, the advantage is increased to 16 per cent. in favour of the Ambassador. At 300 miles the Scandia at 1500 hours utilization is about 3½ per cent. more economical Dakota and at 2000 hours utilization the improvement rises to 9 per cent. in favour of Scandia. These results show that in spite of their high price, more modern aircraft of efficient design could probably be operated with an economy competitive with that of the Dakota and the Viking, the chief obstacle to their adoption being the heavy capital outlay involved. It is, however, clear that the cost of operation of such types is very sensitive to the degree of utilization achieved and that, unless high utilization could be obtained their operation would be uneconomic. The problem then is one of deciding whether the traffic potential in India is such that a high degree of utilization with a high capacity aircraft can actually be achieved without having to operate at unremuneratively low load factor. (PARAGRAPHS 183-186).
- as the 50 seat or 61 seat Skymaster. In the case of the 61 seat Skymaster at 2000 hours utilization, the equivalent cost per seat-mile is 25 per cent. below that of the Viking, viz., 2-4 annas per mile (without allowance for profit). The Committee is of the opinion that it is in the effective application of this aircraft that the most practical possibility of economic achievement of passenger fare levels of the order of $2\frac{1}{4}$ annas a mile lies. This would necessitate the availability of 40 passengers per trip as against 16 to 20 at present forming the average load travelling by Dakota or Viking. The difficulty then is with regard to the restricted traffic potential at present available. (Paragraph 187).
- (94) If all air transport operations in India were unified under one management, the cost of operation would be reduced by about 8½ per cent. due to (a) reduction of costs under the items servicing, overhaul, administration, office rents, operations on costs and training, accounts and audit, passenger services and traffic sales and agencies; and (b) reduction in cost consequent on increased utilization, which would be possible as there would be full freedom to develop operational route plans for the airline net-work as a whole. (Paragraph 188).
- (95) Under unified operation, there would be the possibility of making effective use of the Skymasters on heavy traffic routes, particularly the Bombay-Delhi, Bombay-Calcutta and Delhi-Calcutta routes. The use of Skymaster equipment with an interior layout of 61 seats would bring about an appreciable reduction in operating cost per ton mile and hence in the level of economic fares. The success of this operation would depend on the availability of sufficient traffic to maintain reasonable load factors. It is not clear that such traffic demand exists at the present time. The Committee thinks, however, that it should be possible within the near future to develop more traffic on the routes mentioned and, if a unified system of operation is adopted, the situation should be kept under constant review in order to use the Skymaster on the three routes referred to. (Paragraph 190).

CHAPTER 6

Reorganisation of the Air Transport Industry

(96) The present pattern of operations, so far as term licence-holders are concerned, has been stabilised for ten years. The Committee has to accept this position and suggest possible ways of reorganization of the Industry for the next five years on the footing that the six term licence-holders will have the right to operate their routes unless their number is reduced by voluntary merger. (Paragraphs 195 and 196).

GLOSSARY OF ABBREVIATIONS

A.T.L.B.

A.S.I.

A.I.I.

B.O.A.C.

C.A.B.

C.A.T.C.

C. of A.

C.T.M.

D.G.C.A.

D.G.P. & T.

H.A.I.

I.C.A.O.

I.N.A.

I.O.A.L.

m.p.h.

P.A.A.

T.A.A.

Air Transport Licensing Board.

Air Services of India.

Air-India International.

British Overseas Airways Corporation. Civil Aeronautics Board (U.S.A.).

NI Reionadolea Doard (O.B.A.).

Civil Aviation Training Centre.

Certificate of Airworthiness.

Capacity ton-miles.

Director General of Civil Aviation.

Director General, Posts and Telegraphs.

Hindustan Aircraft Limited.

International Civil Aviation Organisation.

Indian National Airways.

Indian Overseas Airlines.

Miles per hour.

Pan American Airways.

Trans-Australia Airlines.

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28.	Sequel to the grant of licence for	nigh	t air i	ervic	e to	Hima	layan A	viatio	n
29.	Grant of provisional licence to I on the Bombay-Nagpur-Calc	ndia: utta	1 Ove	rsea s	Airlí ·	nes fo	r opera	ting	•
30.	External Services to the West an	ıd for	matic	n of a	Ai r-I	ndia I	nternat	ional.	
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32.	External services to the East						•		•
33.	Non-scheduled Operators .								
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	High scales of calaries at the up				•	•		•	
	Unnecessarily large fleet of Dak								
	Elaborate training organisation								
	Large stock of spares.								
	Necessity for consolidation								
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55,	Brief review of its financial posi balance-sheet for 1948-49	vioa i	23 (172)	010390		, III - 11			'

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5 7.	Company's high cost of operation.	
\$ 8.	Large spare capacity in workshops and dispreportionate number of pilots to co-pilots.	
5 9.	Ambitious and costly ventures	
_	Unnecessarily large first of Dakotas	
	Necessity for reducing costs of operation and of attracting traffic	
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PART III

Reorganisation of the Air Transport Industry

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