

**ADMINISTRATIVE PROBLEMS OF  
STATE ENTERPRISES IN INDIA**

**Report Of A Seminar  
December, 1957**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

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## FOREWORD

The Seminar on "Administrative Problems of State Enterprises", of which the proceedings are contained in this volume was the third in a series which the Institute has been convening. The first one was held in May, 1956, and the subject was "The Study and Teaching of Public Administration in Indian Universities." The second one, on "Recruitment and Training for Public Services" was convened in March, 1957.

On subjects of vital importance like these, and about which there is urgent need for careful consideration, the Institute has been bringing together persons of different kinds of experience and shades of opinion to discuss them in a detailed and comprehensive manner. In all these respects, I am glad to say that the present Seminar has been a success. The twenty seven persons who participated in it are men who in one way or other, have had opportunities of studying the problems of public enterprises in different aspects. The Seminar was also lucky to have as its Director, Shri S. S. Khera, I. C. S. who, as Secretary to the erstwhile Ministry of Production, and in his present post as Secretary to the Departments of Mines and Fuel, has had an intimate understanding of the operation of public undertakings in India. I am very grateful to him as well as to all participants in the Seminar for the valuable contribution they have made to the understanding of the subject. I am sure that the Report will be of interest to all members of the Institute as well as to a wider public.

V. K. N. MENON