

**THE GRAIN TRADE
DURING THE WORLD WAR**



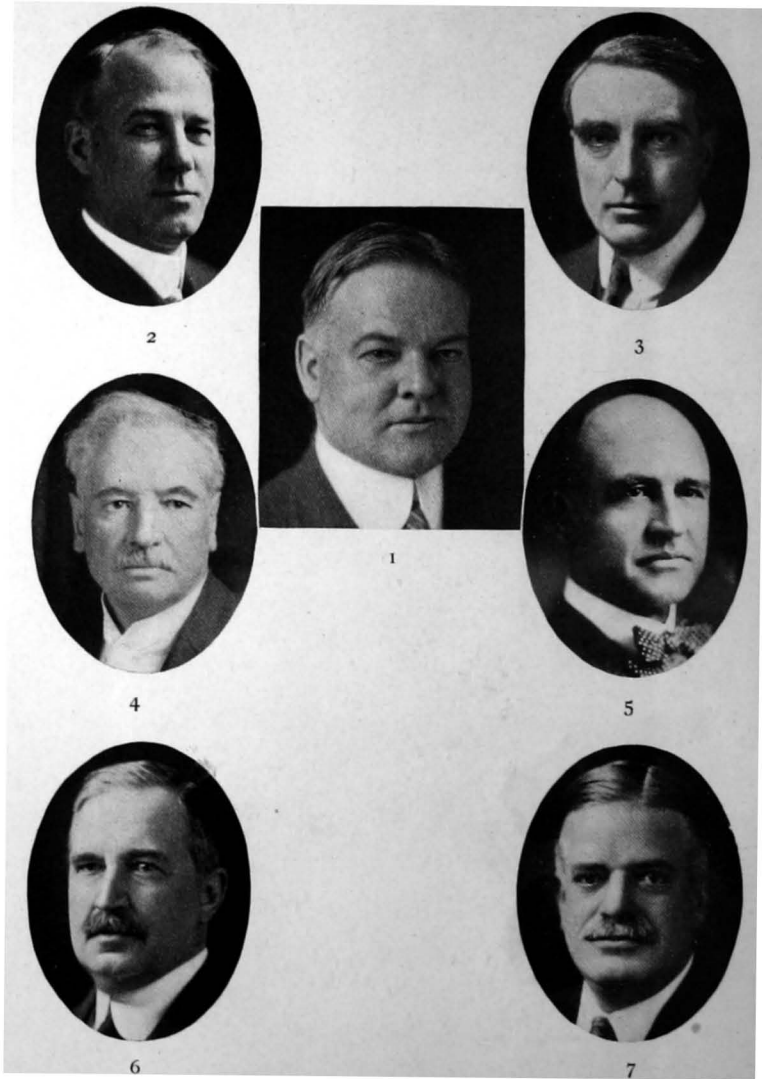
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Mr. Rickard, Mr. Lindley and Mr. Requa resigned in the fall of 1917 and their places were filled by the election of Watson S. Moore, J. W. Shorthill and Darwin P. Kingsley, who served as directors both of the Food Administration Grain Corporation and of the United States Grain Corporation. (See Figure 15.)



FRONTISPIECE (Halltone).—Original Board of Directors of the Food Administration Grain Corporation.

**THE GRAIN TRADE
DURING THE WORLD WAR**

**BEING A HISTORY OF
THE FOOD ADMINISTRATION GRAIN CORPORATION
AND
THE UNITED STATES GRAIN CORPORATION**

**BY
FRANK M. SURFACE**
ECONOMIST FOR THE
UNITED STATES GRAIN CORPORATION

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AUTHOR'S PREFACE

Economics as a science suffers because, under ordinary conditions, its conclusions cannot be tested under controlled laboratory conditions before they are applied to society as a whole. Occasionally, and usually in periods of great stress, it becomes necessary to carry certain experiments in economics into execution. Such a necessity arose in nearly every country of the world under the economic pressure of the World War.

In the United States many experiments of this nature were carried out under such pressure. They included experiments in the fixing and control of commodity prices by Congress, by executive authority, by voluntary agreement and by other methods; the control and operation of industries and public utilities by the Government; the control and direction of our foreign trade, both exports and imports; the control and direction of the productive energy of the nation along lines essential to the prosecution of the war and many other activities of a similar or related character. For the most part, these activities ceased to exist shortly after the Armistice although a few have persisted. They did, however, leave a deep impression upon economic thought and have resulted in many changes in the perspective and the conduct of business operations.

In a large measure, the results of these war-time economic experiments are still buried in the archives of the temporary war organizations at Washington. Gradually, however, these are being studied and the results placed in permanent form where they can be of service in guiding economic thought on current problems and will likewise be preserved for reference in case our nation should ever again be called upon to exercise similar functions.

The purpose of the present work is to place on record a discussion of the policies and accomplishments of the Food Administration Grain Corporation and its successor, the United

States Grain Corporation, in carrying out the mandates of Congress regarding a guaranteed price for wheat and in providing an adequate supply of cereal foods for ourselves and the Allied nations. It is the story of a gigantic organization, based on sound commercial principles, which, during the thirty-three months of its active existence, handled a total commodity turnover, including the value of both purchases and sales, in excess of \$7,500,000,000.

The plan of the discussion in the following pages is first to present (Chapters 1 and 2) a brief background of the world's food and particularly the cereal food situation at the time of our entrance into the war and of the relation of the United States to this situation. Following this there is discussed (Chapters 3 to 9) in some detail the steps taken by the United States Food Administration to protect American producers and consumers of cereal foods from the consequences of the complete breakdown in the world's marketing machinery and at the same time to give our utmost assistance to the Allied nations. These first nine chapters attempt to present, rather briefly, a picture of the whole of our war-time grain and flour operations. Following these, there are a series of chapters (Chapters 10 to 19) which take up each of the more important problems encountered in this work and show how its solution was reached. Chapter 20 gives a very brief account of the European Relief work after the Armistice and something of the part played in this work by the Grain Corporation. The remaining three chapters deal with special phases of the work of the Grain Corporation including operating statistics, finances and the liquidation period.

The material upon which this book is based consists first of a background of Food Administration and Grain Corporation principles gained through the writer's connection with these organizations throughout the war and the immediate post-war period; second, of a careful examination of the correspondence and documents in the files of both the Food Administration and the Grain Corporation; third, from much personal material made available to the writer by former officers of the Corporation and finally by personal conversation with these officials.

In this latter connection the writer is especially indebted to the Honorable Herbert Hoover, Chairman of the Board of Directors of the Grain Corporation; to Julius Barnes, President of the Corporation during its active existence and to Edward M. Flesh, formerly 2nd Vice-President in charge of the St. Louis office, later the organizer and director of the London office, then Treasurer and later President of the United States Grain Corporation and more recently Liquidating Trustee of the Corporation. These were the men chiefly responsible for initiating and directing the policies of the Corporation and they have been of inestimable help in throwing light upon points which are imperfectly or not at all recorded in the files. It must be remembered that in a quickly developed organization of an emergency character, such as this, many of the policies were developed in personal conferences or over the long distance telephone. Of these, the files contain no records. These men have been able to fill in many of these details until it is believed that the present work refers at least to all of the important policies and activities of the Corporation.

However, it would take a much more voluminous work to discuss all of these points adequately. Some, such as the operation of the London office in connection with the relief work in 1919, are discussed only briefly, far too briefly to do justice to the importance of that work. It is hoped that this as well as some other phases of the work can be covered more fully in later reports.

It is the author's hope that this volume may serve a useful purpose not only in recording for posterity the results of these vast economic experiments but also, in the light which these experiences may shed on current economic problems. It is also hoped that a frank and authentic record of these policies and achievements will help towards a better public understanding of the aims and accomplishment of our war-time food control.

FRANK M. SURFACE.

Washington, D. C.,
September 1, 1927.

PREFACE BY JULIUS H. BARNES

This volume presents a history of the more important policies and accomplishments in the Food Administration control of cereals and cereal products during the World War. The major portion of this control was effected through the Food Administration Grain Corporation incorporated under the laws of Delaware.

The Grain Corporation was created by the Food Administration to be a war agency, using the commercial practices of buying and selling on a vast scale and making food an active influence in helping to win the war. In a pioneer undertaking of this kind mistakes must inevitably have been made, but the group of executives who devoted their experience and ability to this service reached decisions and initiated policies with sober care and patience, guided single-mindedly by certain basic ideals which may be expressed as follows:

1. That the National pledge of Congress for a guaranteed price of wheat had to be redeemed in complete good faith.

Across three thousand miles of wheat production, with its manifold varieties and qualities touching the marketing of six million growers, no voice has ever challenged the fact of complete discharge of this National obligation.

2. That when America became an associate in the war, our Allies sat with us at a common table, and whether the flow of food was, as in the early days of the war, a miracle-saving of self-denial in American homes, or whether, as in later days, it became the flow of a stimulated production, in either event, neither in quantity nor quality nor price, should advantage be taken of the necessity of those peoples by whose side we fought.

No voice has challenged, here or abroad, the even and steady flow to the last bushel through congested transportation at home and across submarine-infested seas abroad.

3. That, so far as was humanly possible, in commercial transactions finally totalling more than seven billions of dollars, no operating loss should add to the war burdens of our National Treasury, nor should operating profits be levied at the expense of our own people or our associates in the war.

The final net outcome through all the intricacy of these large operations and their infinite detail, proved to be the return to the National Treasury of the whole capital advanced and almost exactly the interest burden caused directly by the corporation's use of public money plus the savings of insurance losses, which good fortune and good management achieved. No other commercial agency of the Government in those times except the Sugar Equalization Board, likewise under the Food Administration, can show such a record.

4. That, parallel with Government war trading necessary to prosecute these objectives, there should be left a field for the maintenance of private enterprise, preserved intact to take up again the peaceful trade of a great people when a supreme war effort had achieved its inevitable victory.

That this was done is evidenced by the fact that the terrific strain of the deflation period in all commodities found a restored private marketing structure so confident and sturdy that the wheat price of America was cushioned in its post-war decline as in almost no other commodity.

I know also that I state the profound convictions of those associated in the management of this Government trading corporation, extending over three years of colorful and unprecedented problems, when I express for all of us this profound conviction.

That even when war has broken down the usual influences that, through supply and demand, chart the field of opportunity for individual effort, even when men and communities surrender in the spirit of war-sacrifice, those rights and opportunities which they should otherwise sturdily defend, even when those placed in authority reach decisions with a devotion to an exact and equal justice which borders on consecration,—even with all these influences at play, the most skillful business judgment, the most profound desire for justice, the

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most exalted ideal of public service, cannot prevent in Government operation instances of public and private injury.

Further, we are in accord that only war itself, when the life of a people may be at stake, warrants decisions by Government which invade the field of private opportunity, and that the only safe measure is that Government shall preserve the conditions of fair play and equal opportunity so that the myriad judgments of individuals in free competition shall govern price and trade currents.

JULIUS H. BARNES.

New York,
September 1, 1927.

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APPENDICES

APPENDIX A.

ACTS AND RESOLUTIONS OF CONGRESS PERTAINING TO THE WORK OF THE GRAIN CORPORATION

I. THE FOOD CONTROL ACT

(Approved August 10, 1917.) Following are the sections of this Act which refer to grain and grain products. The following sections have been eliminated as being of only general importance or not applying to the above products: Section 3 which provides that no agent or employee shall make a contract if such agent or employe has any pecuniary interest in such contract; Section 7, which provides punishment for hoarding as defined in Section 6; Section 16, authorizing the President to commandeer stocks of spirits in bond; Section 17, providing punishment for interference with an employee or agent of the United States in the performance of his duties; Section 18, appropriating a sum of money for payment of rent and miscellaneous expenses; Section 20, providing that no employee shall be exempt from draft; Section 21, providing for a detailed report to Congress; Section 22, providing that if any part is invalid it shall not affect the balance of the Act; Section 23, construing that the plural or singular shall be implied as the case demands; Section 25, authorizing the control of fuel, and Section 27, authorizing the procuring of supplies of nitrate of soda.

The sections of the Act referring to grain and grain products follow:

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That by reason of the existence of a state of war, it is essential to the national security and defense, for the successful prosecution of the war, and for the support and maintenance of the Army and Navy, to assure an adequate supply and equitable distribution, and to facilitate the movement, of foods, feeds, fuel including fuel oil and natural gas, and fertilizer and fertilizer ingredients, tools, utensils, implements, machinery, and equipment required for the actual production of foods, feeds, and fuel, hereafter in this Act called necessities; to prevent, locally or generally, scarcity, monopolization, hoarding, injurious

speculation, manipulations, and private controls, affecting such supply, distribution, and movement; and to establish and maintain governmental control of such necessities during the war. For such purposes the instrumentalities, means, methods, powers, authorities, duties, obligations, and prohibitions hereinafter set forth are created, established, conferred, and prescribed. The President is authorized to make such regulations and to issue such orders as are essential effectively to carry out the provisions of this Act.

SEC. 2. That in carrying out the purposes of this Act the President is authorized to enter into any voluntary arrangements or agreements, to create and use any agency or agencies, to accept the services of any person without compensation, to cooperate with any agency or person, to utilize any department or agency of the Government, and to coordinate their activities so as to avoid any preventable loss or duplication of effort or funds.

SEC. 4. That it is hereby made unlawful for any person wilfully to destroy any necessities for the purpose of enhancing the price or restricting the supply thereof; knowingly to commit waste or wilfully to permit preventable deterioration of any necessities in or in connection with their production, manufacture, or distribution; to hoard, as defined in section six of this Act, any necessities; to monopolize or attempt to monopolize, either locally or generally, any necessities; to engage in any discriminatory and unfair, or any deceptive or wasteful practice or device, or to make any unjust or unreasonable rate or charge, in handling or dealing in or with any necessities; to conspire, combine, agree, or arrange with any other person, (a) to limit the facilities for transporting, producing, harvesting, manufacturing, supplying, storing, or dealing in any necessities; (b) to restrict the supply of any necessities; (c) to restrict distribution of any necessities; (d) to prevent, limit, or lessen the manufacture or production of any necessities in order to enhance the price thereof, or (e) to exact excessive prices for any necessities; or to aid or abet the doing of any act made unlawful by this section.

SEC. 5. That, from time to time, whenever the President shall find it essential to license the importation, manufacture, storage, mining, or distribution of any necessities, in order to carry into effect any of the purposes of this Act, and shall publicly so announce, no person shall, after a date fixed in the announcement, engage in or carry on any such business specified in the announcement of importation, manufacture, storage, mining, or distribution of any necessities as set forth in such announcement, unless he shall secure and

hold a license issued pursuant to this section. The President is authorized to issue such licenses and to prescribe regulations for the issuance of licenses and requirements for systems of accounts and auditing of accounts to be kept by licensees, submission of reports by them, with or without oath or affirmation, and the entry and inspection by the President's duly authorized agents of the places of business of licensees. Whenever the President shall find that any storage charge, commission, profit, or practice of any licensee is unjust, or unreasonable, or discriminatory and unfair, or wasteful and shall order such licensee, within a reasonable time fixed in the order, to discontinue the same, unless such order, which shall recite the facts found, is revoked or suspended, such licensee shall, within the time prescribed in the order, discontinue such unjust, unreasonable, discriminatory and unfair storage charge, commission, profit, or practice. The President may, in lieu of any such unjust, unreasonable, discriminatory, and unfair storage charge, commission, profit, or practice, find what is a just, reasonable, nondiscriminatory and fair storage charge, commission, profit, or practice, and in any proceeding brought in any court such order of the President shall be prima facie evidence. Any person who, without a license issued pursuant to this section, or whose license shall have been revoked, knowingly engages in or carries on any business for which a license is required under this section, or wilfully fails or refuses to discontinue any unjust, unreasonable, discriminatory and unfair storage charge, commission, profit, or practice, in accordance with the requirement of an order issued under this section, or any regulation prescribed under this section, shall, upon conviction thereof, be punished by a fine not exceeding \$5,000, or by imprisonment for not more than two years, or both: *Provided*, That this section shall not apply to any farmer, gardener, cooperative association of farmers or gardeners, including live-stock farmers, or other persons with respect to the products of any farm, garden, or other land owned, leased, or cultivated by him, nor to any retailer with respect to the retail business actually conducted by him, nor to any common carrier, nor shall anything in this section be construed to authorize the fixing or imposition of a duty or tax upon any article imported into or exported from the United States or any State, Territory, or the District of Columbia: *Provided further*, That for the purposes of this Act, a retailer shall be deemed to be a person, copartnership, firm, corporation, or association not engaging in the wholesale business whose gross sales do not exceed \$100,000 per annum.

SEC. 6. That any person who wilfully hoards any necessities

shall upon conviction thereof be fined not exceeding \$5,000 or be imprisoned for not more than two years, or both. Necessaries shall be deemed to be hoarded within the meaning of this Act when either (a) held, contracted for, or arranged for by any person in a quantity in excess of his reasonable requirements for use or consumption by himself and dependents for a reasonable time; (b) held, contracted for, or arranged for by any manufacturer, wholesaler, retailer, or other dealer in a quantity in excess of the reasonable requirements of his business for use or sale by him for a reasonable time, or reasonably required to furnish necessities produced in surplus quantities seasonally throughout the period of scant or no production; or (c) withheld, whether by possession or under any contract or arrangement, from the market by any person for the purpose of unreasonably increasing or diminishing the price: *Provided*, That this section shall not include or relate to transactions on any exchange, board of trade, or similar institution or place of business as described in section thirteen of this Act that may be permitted by the President under the authority conferred upon him by said section thirteen: *Provided, however*, That any accumulating or withholding by any farmer or gardener, cooperative association of farmers or gardeners, including live-stock farmers, or any other person, of the products of any farm, garden, or other land owned, leased, or cultivated by him shall not be deemed to be hoarding within the meaning of this Act.

SEC. 8. That any person who wilfully destroys any necessities for the purpose of enhancing the price or restricting the supply thereof shall, upon conviction thereof, be fined not exceeding \$5,000 or imprisoned for not more than two years, or both.

SEC. 9. That any person who conspires, combines, agrees, or arranges with any other person (a) to limit the facilities for transporting, producing, manufacturing, supplying, storing, or dealing in any necessities; (b) to restrict the supply of any necessities; (c) to restrict the distribution of any necessities; (d) to prevent, limit, or lessen the manufacture or production of any necessities in order to enhance the price thereof shall, upon conviction thereof, be fined not exceeding \$10,000 or be imprisoned for not more than two years, or both.

SEC. 10. That the President is authorized, from time to time, to requisition foods, feeds, fuels, and other supplies necessary to the support of the Army or the maintenance of the Navy, or any other public use connected with the common defense, and to requisition, or otherwise provide, storage facilities for such supplies; and

he shall ascertain and pay a just compensation therefor. If the compensation so determined be not satisfactory to the person entitled to receive the same, such person shall be paid seventy-five per centum of the amount so determined by the President, and shall be entitled to sue the United States to recover such further sum as, added to said seventy-five per centum will make up such amount as will be just compensation for such necessities or storage space, and jurisdiction is hereby conferred on the United States District Courts to hear and determine all such controversies: *Provided*, That nothing in this section, or in the section that follows, shall be construed to require any natural person to furnish to the Government any necessities held by him and reasonably required for consumption or use by himself and dependents, nor shall any person, firm, corporation, or association be required to furnish to the Government any seed necessary for the seeding of land owned, leased, or cultivated by them.

SEC. 11. That the President is authorized from time to time to purchase, to store, to provide storage facilities for, and to sell for cash at reasonable prices, wheat, flour, meal, beans, and potatoes; *Provided*, That if any minimum price shall have been theretofore fixed, pursuant to the provisions of section fourteen of this Act, then the price paid for any such articles so purchased shall not be less than such minimum price. Any moneys received by the United States from or in connection with the disposal by the United States of necessities under this section may, in the discretion of the President, be used as a revolving fund for further carrying out the purposes of this section. Any balance of such moneys not used as part of such revolving fund shall be covered into the Treasury as miscellaneous receipts.

SEC. 12. That whenever the President shall find it necessary to secure an adequate supply of necessities for the support of the Army or the maintenance of the Navy, or for any other public use connected with the common defense, he is authorized to requisition and take over, for use or operation by the Government, any factory, packing house, oil pipe line, mine, or other plant, or any part thereof, in or through which any necessities are or may be manufactured, produced, prepared, or mined, and to operate the same. Whenever the President shall determine that the further use or operation by the Government of any such factory, mine, or plant, or part thereof, is not essential for the national security or defense, the same shall be restored to the person entitled to the possession thereof. The United States shall make just compensation, to be de-

terminated by the President, for the taking over, use, occupation, and operation by the Government of any such factory, mine, or plant, or part thereof. If the compensation so determined be unsatisfactory to the person entitled to receive the same, such person shall be paid seventy-five per centum of the amount so determined by the President, and shall be entitled to sue the United States to recover such further sum as, added to said seventy-five per centum, will make up such amount as will be just compensation, in the manner provided by section twenty-four, paragraph twenty, and section one hundred and forty-five of the Judicial Code. The President is authorized to prescribe such regulations as he may deem essential for carrying out the purposes of this section, including the operation of any such factory, mine, or plant, or part thereof, the purchase, sale, or other disposition of articles used, manufactured, produced, prepared, or mined therein, and the employment, control and compensation of employees. Any moneys received by the United States from or in connection with the use or operation of any such factory, mine, or plant, or part thereof, may, in the discretion of the President, be used as a revolving fund for the purpose of the continued use or operation of any such factory, mine, or plant, or part thereof, and the accounts of each such factory, mine, plant, or part thereof, shall be kept separate and distinct. Any balance of such moneys not used as part of such revolving fund shall be paid into the Treasury as miscellaneous receipts.

SEC. 13. That whenever the President finds it essential in order to prevent undue enhancement, depression, or fluctuation of prices of, or in order to prevent injurious speculation in, or in order to prevent unjust market manipulation or unfair and misleading market quotations of the prices of necessaries, hereafter in this section called evil practices, he is authorized to prescribe such regulations governing, or may either wholly or partly prohibit, operations, practices, and transactions at, on, in, or under the rules of any exchange, board of trade, or similar institution or place of business as he may find essential in order to prevent, correct, or remove such evil practices. Such regulations may require all persons coming within their provisions to keep such records and statements of account, and may require such persons to make such returns, verified under oath or otherwise, as will fully and correctly disclose all transactions at, in, or on, or under the rules of any such exchange, board of trade, or similar institution or place of business, including the making, execution, settlement, and fulfillment thereof. He may also require all persons acting in the capacity of a clearing house, clearing

association, or similar institution, for the purpose of clearing, settling, or adjusting transactions at, in, or on, or under the rules of any such exchange, board of trade, or similar institution or place of business, to keep such records and to make such returns as will fully and correctly disclose all facts in their possession relating to such transactions, and he may appoint agents to conduct the investigations necessary to enforce the provisions of this section and all rules and regulations made by him in pursuance thereof, and may fix and pay the compensation of such agents. Any person who wilfully violates any regulation made pursuant to this section, or who knowingly engages in any operation, practice, or transaction prohibited pursuant to this section, or who wilfully aids or abets any such violation or any such prohibited operation, practice, or transaction, shall, upon conviction thereof, be punished by a fine not exceeding \$10,000 or by imprisonment for not more than four years, or both.

SEC. 14. That whenever the President shall find that an emergency exists requiring stimulation of the production of wheat and that it is essential that the producers of wheat, produced within the United States, shall have the benefits of the guaranty provided for in this section, he is authorized, from time to time, seasonably and as far in advance of seeding time as practicable, to determine and fix and to give public notice of what, under specified conditions, is a reasonable guaranteed price for wheat, in order to assure such producers a reasonable profit. The President shall thereupon fix such guaranteed price for each of the official grain standards for wheat as established under the United States grain standards Act, approved August eleventh, nineteen hundred and sixteen. The President shall from time to time establish and promulgate such regulations as he shall deem wise in connection with such guaranteed prices, and in particular governing conditions of delivery and payment, and differences in price for the several standard grades in the principal primary markets of the United States, adopting number one northern spring or its equivalent at the principal interior primary markets as the basis. Thereupon, the Government of the United States hereby guarantees every producer of wheat produced within the United States, that, upon compliance by him with the regulations prescribed, he shall receive for any wheat produced in reliance upon this guarantee within the period, not exceeding eighteen months, prescribed in the notice, a price not less than the guaranteed price therefor as fixed pursuant to this section. In such regulations the President shall prescribe the terms and conditions upon

which any such producer shall be entitled to the benefits of such guaranty. The guaranteed prices for the several standard grades of wheat for the crop of nineteen hundred and eighteen, shall be based upon number one northern spring or its equivalent at not less than \$2 per bushel at the principal interior primary markets. This guaranty shall not be dependent upon the action of the President under the first part of this section, but is hereby made absolute and shall be binding until May first, nineteen hundred and nineteen. When the President finds that the importation into the United States of any wheat produced outside of the United States materially enhances or is likely materially to enhance the liabilities of the United States under guaranties of prices therefor made pursuant to this section, and ascertains what rate of duty, added to the then existing rate of duty on wheat and to the value of wheat at the time of importation, would be sufficient to bring the price thereof at which imported up to the price fixed therefor pursuant to the foregoing provisions of this section, he shall proclaim such facts, and thereafter there shall be levied, collected, and paid upon wheat when imported in addition to the then existing rate of duty, the rate of duty so ascertained; but in no case shall any such rate of duty be fixed at an amount which will effect a reduction of the rate of duty upon wheat under any then existing tariff law of the United States. For the purpose of making any guaranteed price effective under this section, or whenever he deems it essential in order to protect the Government of the United States against material enhancement of its liabilities arising out of any guaranty under this section, the President is authorized also, in his discretion, to purchase any wheat for which a guaranteed price shall be fixed under this section, and to hold, transport, or store it, or to sell, dispose of, and deliver the same to any citizen of the United States or to any Government engaged in war with any country with which the Government of the United States is or may be at war or to use the same as supplies for any department or agency of the Government of the United States. Any moneys received by the United States from or in connection with the sale or disposal of wheat under this section may in the discretion of the President, be used as a revolving fund for further carrying out the purposes of this section. Any balance of such moneys not used as part of such revolving fund shall be covered into the Treasury as miscellaneous receipts.

SEC. 15. That from and after thirty days from the date of the approval of this Act no foods, fruits, food materials, or feeds shall be used in the production of distilled spirits for beverage purposes:

Provided, That under such rules, regulations, and bonds as the President may prescribe, such materials may be used in the production of distilled spirits exclusively for other than beverage purposes, or for the fortification of pure sweet wines as defined by the Act entitled "An Act to increase the revenue, and for other purposes," approved September eighth, nineteen hundred and sixteen. Nor shall there be imported into the United States any distilled spirits. Whenever the President shall find that limitation, regulation, or prohibition of the use of foods, fruits, food materials, or feeds in the production of malt of vinous liquors for beverage purposes, or that reduction of the alcoholic content of any such malt or vinous liquor, is essential, in order to assure an adequate and continuous supply of food, or that the national security and defense will be subserved thereby, he is authorized, from time to time, to prescribe and give public notice of the extent of the limitation, regulation, prohibition, or reduction so necessitated. Whenever such notice shall have been given and shall remain unrevoked no person shall, after a reasonable time prescribed in such notice, use any foods, fruits, food materials, or feeds in the production of malt or vinous liquors, or import any such liquors except under license issued by the President and in compliance with rules and regulations determined by him governing the production and importation of such liquors and the alcoholic content thereof. Any person who wilfully violates the provisions of this section, or who shall use any foods, fruits, food materials, or feeds in the production of malt or vinous liquors, or who shall import any such liquors, without first obtaining a license so to do when a license is required under this section, or who shall violate any rule or regulation made under this section, shall be punished by a fine not exceeding \$5,000, or by imprisonment for not more than two years, or both: *Provided further*, That nothing in this section shall be construed to authorize the licensing of the manufacture of vinous or malt liquors in any State, Territory, or the District of Columbia, or any civil subdivision thereof, where the manufacture of such vinous or malt liquor is prohibited.

SEC. 15. That for the purposes of this Act the sum of \$150,000,000 is hereby appropriated, out of any moneys in the Treasury not otherwise appropriated, to be available during the time this Act is in effect: *Provided*, That no part of this appropriation shall be expended for the purposes described in the preceding section: *Provided further*, That itemized statements covering all purchases and disbursements under this and the preceding section shall be filed with the Secretary of the Senate and the Clerk of the House of Representatives on or

before the twenty-fifth day of each month after the taking effect of this Act, covering the business of the preceding month, and said statements shall be subject to public inspection.

SEC. 24. That the provisions of this Act shall cease to be in effect when the existing state of war between the United States and Germany shall have terminated, and the fact and date of such termination shall be ascertained and proclaimed by the President; but the termination of this Act shall not affect any act done, or any right or obligation accruing or accrued, or any suit or proceeding had or commenced in any civil case before the said termination pursuant to this Act; but all rights and liabilities under this Act arising before its termination shall continue and may be enforced in the same manner as if the Act had not terminated. Any offense committed and all penalties, forfeitures, or liabilities incurred prior to such termination may be prosecuted or punished in the same manner and with the same effect as if this Act had not been terminated.

SEC. 26. That any person carrying on or employed in commerce among the several States, or with foreign nations, or with or in the Territories or other possessions of the United States in any article suitable for human food, fuel, or other necessities of life, who, either in his individual capacity or as an officer, agent, or employee of a corporation or member of a partnership carrying on or employed in such trade, shall store, acquire, or hold, or who shall destroy or make away with any such article for the purpose of limiting the supply thereof to the public or affecting the market price thereof in such commerce, whether temporarily or otherwise, shall be deemed guilty of a felony and, upon conviction thereof, shall be punished by a fine, of not more than \$5,000 or by imprisonment for not more than two years, or both: *Provided*, That any storing or holding by any farmer, gardener, or other person of the products of any farm, garden, or other land cultivated by him shall not be deemed to be a storing or holding within the meaning of this Act: *Provided further*, That farmers and fruit growers, cooperative and other exchanges, or societies of a similar character shall not be included within the provisions of this section: *Provided further*, That this section shall not be construed to prohibit the holding or accumulating of any such article by any such person in a quantity not in excess of the reasonable requirements of his business for a reasonable time or in a quantity reasonably required to furnish said articles produced in surplus quantities seasonally throughout the period of scant or no production. Nothing contained in this section shall be construed to repeal the Act entitled "An Act to protect trade and commerce against unlawful restraints

and monopolies," approved July second, eighteen hundred and ninety, commonly known as the Sherman Antitrust Act.

2. ACT FOR MAINTAINING THE 1919 WHEAT PRICE GUARANTEE
(Approved March 4, 1919)

[PUBLIC—No. 348—65TH CONGRESS]
[H.R. 15 796]

An Act To enable the President to carry out the price guaranties made to producers of wheat of the crops of nineteen hundred and eighteen and nineteen hundred and nineteen and to protect the United States against undue enhancement of its liabilities thereunder.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That by reason of the emergency growing out of the war with Germany and in order to carry out the guaranties made to producers of wheat of the crops of nineteen hundred and eighteen and nineteen hundred and nineteen by the two proclamations of the President of the United States dated, respectively, the twenty-first day of February, nineteen hundred and eighteen, and the second day of September, nineteen hundred and eighteen, pursuant to section fourteen of "An act to provide further for the national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel," approved August tenth, nineteen hundred and seventeen, and to protect the United States against undue enhancement of its liabilities under said guaranties, the instrumentalities, means, methods, power, authorities, duties, obligations, and prohibitions hereinafter set forth are created, established, conferred, and prescribed.

SEC. 2. That, in carrying out the provisions of this Act, the President is authorized to make such regulations and issue such orders as may be necessary, to enter into any voluntary arrangements or agreements, to use any existing agency or agencies, to accept the services of any person without compensation, to cooperate with any agency or person, to utilize any department or agency of the Government, including the Food Administration Grain Corporation, and to coordinate their activities so as to avoid any preventable loss or duplication of effort or funds.

SEC. 3. That whenever the President shall find it essential, in order to carry out the guaranties aforesaid or to protect the United States against undue enhancement of its liabilities thereunder, he is authorized to buy, or contract for the purchase of, wheat of said crops of

nineteen hundred and eighteen and nineteen hundred and nineteen at the places designated for the delivery of the same by the President's proclamations or such other places as he may designate, for cash at the said guaranteed prices and he is authorized thereafter to buy or contract for the purchase of, for cash, or sell, consign, or contract for the sale of, for cash or on credit, wheat of the said crops of nineteen hundred and eighteen and nineteen hundred and nineteen and flour produced therefrom at the said guaranteed prices or at such other prices and on such terms or conditions as may be necessary to carry out the purposes of this Act and to enable the people of the United States to purchase wheat products at a reasonable price; to make reasonable compensation for handling, transportation, insurance, and other charges with respect to wheat and wheat flour of said crops, and for storage thereof in elevators, on farms, and elsewhere; to take such steps, to make such arrangements, and to adopt such methods as may be necessary to maintain and assure an adequate and continuous flow of wheat and wheat flour in the channels of trade, including the protection or indemnification of millers, wholesalers, jobbers, bakers, and retail merchants who purchase in carload lots against actual loss by them on account of abnormal fluctuations in the price of wheat and wheat flour of said crops due to the action of the Government; to borrow such sums of money as may be secured by the property or other assets acquired under this Act; to lease and utilize storage facilities for, and to store, such wheat and wheat flour; and to requisition storage facilities therefor. He shall ascertain and pay a just compensation for facilities so requisitioned. If the compensation so ascertained by the President be not satisfactory to the person entitled to receive the same, such person shall be paid seventy-five per centum of such amount and shall be entitled to sue the United States to recover such further sums as, added to said seventy-five per centum, will make up such amount as will be just compensation for such facilities; and jurisdiction is hereby conferred on the United States district courts to hear and determine all such controversies.

SEC. 4. That whenever the President shall find that operations, practices, or transactions, at, on, in, or under the rules of any exchange, board of trade, or similar institution or place of business cause or are likely to cause unjust market manipulation, or unfair and misleading market quotations, or undue depression or fluctuation of the prices of, or injurious speculation in, wheat or wheat flour, hereafter in this section called evil practices, calculated or likely to enhance unduly the liabilities of the United States under the said guaranties, he is authorized to prescribe such regulations governing;

or may either wholly or partly prohibit, operations, practices, and transactions in wheat or wheat flour at, on, in, or under the rules of any exchange, board of trade, or similar institution or place of business as he may find essential in order to prevent, correct, or remove such evil practices. Such regulations may require all persons coming within their provisions to keep such records and statements of account, and may require such persons to make such returns, verified under oath or otherwise, as will fully and correctly disclose all transactions in wheat or wheat flour at, in, on, or under the rules of any such exchange, board of trade, or similar institution or place of business, including the making, execution, settlement, and fulfillment thereof. He may also require all persons acting in the capacity of a clearing house, clearing association, or similar institution, for the purpose of clearing, settling, or adjusting transactions in wheat or wheat flour at, in, on, or under the rules of any such exchange, board of trade, or similar institution or place of business, to keep such records and to make such returns as will fully and correctly disclose all facts in their possession relating to such transactions, and he may appoint agents to conduct all investigations necessary to enforce the provisions of this section and all regulations made by him in pursuance thereof, and may fix and pay the compensation of such agents. Any person who intentionally and wilfully violates any regulation made pursuant to this section, or who knowingly engages in any operation, practice, or transaction prohibited pursuant to this section, or who intentionally and wilfully aids or abets in such violation, or any such prohibited operation, practice, or transaction, shall be deemed guilty of a misdemeanor, and upon conviction thereof, be punished by a fine not exceeding \$1,000. The President shall take seasonable steps to provide for and to permit the establishment of a free and open market for the purchase, sale, and handling of wheat and wheat products upon the expiration of this Act.

SEC. 5. That, from time to time, whenever the President shall find it essential to license any business of importation, exportation, manufacture, storage, or distribution of wheat or wheat flour in order to carry into effect any of the purposes of this Act, and shall publicly so announce: *Provided*, That as between the two articles mentioned preference shall be given to the exportation of flour, except when the public interest would, in the judgment of the President, be injuriously affected thereby, no person shall, after a date fixed in the announcement, engage in or carry on any such business specified in the announcement unless he shall secure and hold a license issued pursuant to this section. The regulations prescribed pursuant to this

Act may include requirements with respect to the issuance of licenses, systems of accounts, and the auditing of accounts to be kept by licensees, submission of reports by them, with or without oath or affirmation, and the entry and inspection by the President's duly authorized agents of the places of business of licensees. It shall be unlawful for any licensee to engage in any unfairly discriminatory or deceptive practice or device, or to make any unjust or unreasonable rate, commission, or charge, or to exact an unreasonable profit or price, in handling or dealing in or with wheat, wheat flour, bran, and shorts. Whenever the President shall find that any practice, device, rate, commission, charge, profit, or price of any licensee is unfairly discriminatory, deceptive, unjust, or unreasonable, and shall order such licensee, within a reasonable time fixed in the order, to discontinue the same, unless such order, which shall recite the facts found, is revoked or suspended, such licensee shall, within the time prescribed in the order, discontinue such unfairly discriminatory, deceptive, unjust, or unreasonable practice, device, rate, commission, charge, profit, or price. The President may, in lieu of any such unfairly discriminatory, deceptive, unjust, or unreasonable practice, device, rate, commission, charge, profit, or price, find what is a fair, just, or reasonable practice, device, rate, commission, charge, profit, or price, and in any proceeding brought in any court such order of the President shall be prima facie evidence. Any person who, without a license issued pursuant to this section, or whose license shall have been suspended or revoked after opportunity to be heard has been afforded him, intentionally and knowingly engages in or carries on any business for which a license is required under this section, or intentionally and wilfully fails or refuses to discontinue any unfairly discriminatory, deceptive, unjust, or unreasonable practice, device, rate, commission, charge, profit, or price, in accordance with the requirement of an order issued under this section, or intentionally and wilfully violates any regulation prescribed under this Act, shall be deemed guilty of a misdemeanor, and upon conviction thereof be punished by a fine not exceeding \$1,000: *Provided*, That this section shall not apply to any farmer or cooperative association of farmers or other person with respect to the products of any farm or other land owned, leased, or cultivated by him, nor to any common carrier.

SEC. 6. That whenever the President shall find it essential in carrying out the guaranties aforesaid, or to protect the United States against undue enhancement of its liabilities thereunder, and shall make proclamation thereof, it shall be unlawful to import into the

United States from any country named in such proclamation, or to export from or ship from or take out of the United States to any country named in such proclamation, wheat, semolina, or wheat flour, except at such time or times, and under such regulations or orders, and subject to such limitations and exceptions as the President shall prescribe, until otherwise ordered by the President or by Congress: *Provided*, That no preference shall be given to the ports of one State over those of another. Any person who shall import, export, ship or take out of the United States, or attempt to import, export, ship, or take out of the United States, any wheat, semolina, or wheat flour in violation of this section or of any regulation or order made hereunder, shall be deemed guilty of a misdemeanor, and, upon conviction thereof be punished by a fine not exceeding \$1,000: *Provided further*, That when the President finds that the importation into the United States of any wheat, semolina, or wheat flour produced outside of the United States materially enhances or is likely materially to enhance the liabilities of the United States under guaranties of price therefor made pursuant to law, and ascertains what rate of duty, added to the then existing rate of duty on wheat and to the value of wheat, semolina, or wheat flour at the time of importation, would be sufficient to bring the price thereof at which imported up to the price fixed or prevailing under the direction of the President under or pursuant to this Act, he shall proclaim such facts, and thereafter there shall be levied, collected, and paid upon wheat, semolina, or wheat flour when imported in addition to the then existing rate of duty the rate of duty so ascertained; but in no case shall any such rate of duty be fixed at an amount which will effect a reduction of the rate of duty upon wheat, semolina, or wheat flour under any then existing tariff law of the United States.

That the United States cotton-futures Act, approved August eleventh, nineteen hundred and sixteen (Thirty-ninth Statutes at Large, page four hundred and seventy-six), is hereby amended as follows:

In the fifth subdivision of section five of said Act, strike out the words, "good ordinary" whenever the same occur and substitute therefor the words "low middling"; strike out the words "low middling" and substitute therefor the word "middling"; and strike out the words "if stained, cotton that is below the grade of middling" and substitute therefor the words "if yellow stained, cotton that is below the grade of strict middling, or, if blue stained, cotton that is below the grade of good middling," so that the said subdivision shall read as follows:

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"Fifth. Provide that cotton that, because of the presence of extraneous matter of any character, or irregularities or defects, is reduced in value below that of low middling, or cotton that is below the grade of low middling, or, if tinged, cotton that is below the grade of strict middling, or, if yellow stained, cotton that is below the grade of good middling, the grades mentioned being of the official cotton standards of the United States, or cotton that is less than seven-eighths of an inch in length of staple, or cotton of perished staple or of immature staple, or cotton that is 'gin cut' or reginned, or cotton that is 'repacked' or 'false packed' or 'mixed packed' or 'water packed,' shall not be delivered on, under, or in settlement of such contract."

Strike out the sentence comprising the seventh subdivision of section five of said Act and substitute therefor the following:

"Seventh. Provide that all tenders of cotton and settlements therefor under such contract shall be in accordance with the classification thereof made under the regulations of the Secretary of Agriculture by such officer or officers of the Government as shall be designated for the purpose, and the costs of such classification shall be fixed, assessed, collected, and paid as provided in such regulations. All moneys collected as such costs may be used as a revolving fund for carrying out the purposes of this subdivision, and section nineteen of this Act is amended accordingly."

Strike out the last sentence of section five of said Act and substitute therefor the following:

"The Secretary of Agriculture is authorized to prescribe regulations for carrying out the purposes of the seventh subdivision of this section, and the certificates of the officers of the Government as to the classification of any cotton for the purposes of said subdivision shall be accepted in the courts of the United States in all suits between the parties to such contract, or their privies, as prima facie evidence of the true classification of the cotton involved."

The foregoing amendments to section five of said Act shall become effective on and after the approval of this Act, but nothing herein shall be construed to diminish any authority conferred on any official of the United States necessary to enable him to carry out any duties remaining to be performed by him under said Act as unamended, or to impair the effect of such Act as to any contract subject to its provisions entered into prior to the effective date of said amendments, or to impair the effect of the findings of the Secretary of Agriculture upon any dispute referred to him under said section five as unamended.

Effective on and after the date of the passage of this Act, insert at the end of section eight of said Act the following:

“Provided further, That it shall be the duty of any person engaged in the business of dealing in cotton, when requested by the Secretary of Agriculture or any agent acting under his instructions, to answer correctly to the best of his knowledge, under oath or otherwise, all questions touching his knowledge of the number of bales, the classification, the price or bona fide price offered, and other terms of purchase or sale, of any cotton involved in any transaction participated in by him, or to produce all books, letters, papers, or documents in his possession or under his control relating to such matter. Any such person who shall, within a reasonable time prescribed by the Secretary of Agriculture or such agent, wilfully fail or refuse to answer such questions or to produce such books, letters, papers, or documents, or who shall wilfully give any answer that is false or misleading, shall be guilty of a misdemeanor, and upon conviction thereof shall be punished by a fine not exceeding \$500.”

SEC. 7. That any person who intentionally and knowingly makes any false statement or representation to any officer, agent, or employee of the United States engaged in the performance of any duty under this Act, or falsely represents to any of said persons that the wheat he offers for sale was grown as a part of the nineteen hundred and eighteen or nineteen hundred and nineteen crops for the purpose of securing any of the benefits of the aforesaid guaranties, or any person who wilfully assaults, resists, impedes, or interferes with any officer, agent, or employee of the United States in the execution of any duty authorized to be performed by or pursuant to this Act, or any person who intentionally and knowingly violates any regulation issued pursuant to this Act, except as otherwise made punishable in this Act, shall be deemed guilty of a misdemeanor, and, upon conviction thereof, shall be punished by a fine not exceeding \$1,000.

SEC. 8. That for carrying out the aforesaid guaranties and otherwise for the purpose of this Act, there is hereby appropriated, out of any moneys in the Treasury not otherwise appropriated, to be available during the time this Act is in effect, the sum of \$1,000,000,000, of which not to exceed \$3,000,000 may be used for such administrative expenses, including the payment of such rent, the expense, including postage, of such printing and publications, the purchase of such material and equipment, and the employment of such persons and means, in the District of Columbia and elsewhere, as the President may deem essential. Any moneys received by the United States from or in connection with the disposal by the United

States of wheat or wheat flour under this Act may, in the discretion of the President, be used as a revolving fund for further carrying out the purposes of this Act. Any balance of such moneys not used as part of such revolving fund shall be covered into the Treasury as miscellaneous receipts: *Provided*, That no part of this appropriation shall be used to pay rent in the District of Columbia.

SEC. 9. That an itemized statement, covering all receipts and disbursements under this Act, shall be filed with the Secretary of the Senate and the Clerk of the House of Representatives on or before the twenty-fifth day of each month after the taking effect of this Act, covering the business of the preceding month, and such statement shall be subject to public inspection. Not later than the expiration of sixty days after this Act shall cease to be in effect the President shall cause a detailed report to be made to the Congress of all proceedings had under this Act. Such report shall, in addition to other matters, contain an account of all persons appointed or employed, the salary or compensation paid or allowed each, the aggregate amount of the different kinds of property purchased or requisitioned, the use and disposition made of such property, and a statement of all receipts and expenditures, together with a statement showing the general character and estimated value of all property then on hand, and the aggregate amount and character of all claims against the United States growing out of this Act.

SEC. 10. That words used in this Act shall be construed to import the plural or singular, as the case demands; the word "person," wherever used in this Act, shall include individuals, partnerships, associations, and corporations. When construing and enforcing the provisions of this Act, the act, omission, or failure of any official, agent, or other person acting for or employed by any individual, partnership, association, or corporation, within the scope of his employment or office, shall in every case also be deemed the act, omission, or failure of such individual, partnership, association, or corporation, as well as that of the person.

SEC. 11. That the provisions of this Act shall cease to be in effect whenever the President shall find that the emergency growing out of the war with Germany has passed and that the further execution of the provision of this Act is no longer necessary for its purposes, the date of which termination shall be ascertained and proclaimed by the President; but the date when this Act shall cease to be in effect shall not be later than the first day of June, nineteen hundred and twenty: *Provided*, That after June first, nineteen hundred and twenty, neither the President nor any agency acting for him shall purchase or con-

tract for the purchase of wheat or flour. The termination of this Act shall not affect any act done, or any right or obligation accruing or accrued, or any suit or proceeding had or commenced in any civil case before the said termination pursuant to this Act; but all rights and liabilities under this Act arising before its termination shall continue and may be enforced in the same manner as if the Act had not terminated. Any offense committed and all penalties or liabilities incurred prior to such termination may be prosecuted or punished in the same manner and with the same effect as if this Act had not been terminated.

Approved, March 4, 1919.

3. ACT APPROPRIATING \$100,000,000 FOR RELIEF
(Approved February 25, 1919)

(Public—No. 274—65th Congress)

An Act Providing for the relief of such populations in Europe, and countries contiguous thereto, outside of Germany, German-Austria, Hungary, Bulgaria, and Turkey, as may be determined upon by the President as necessary.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That for the participation by the Government of the United States in the furnishing of foodstuffs and other urgent supplies, and for the transportation, distribution, and administration thereof to such populations in Europe, and countries contiguous thereto, outside of Germany, German-Austria, Hungary, Bulgaria, and Turkey: Provided, however, That Armenians, Syrians, Greeks, and other Christian and Jewish populations of Asia Minor, now or formerly subjects of Turkey may be included within the populations to receive relief under this Act, as may be determined upon by the President from time to time as necessary, and for each and every purpose connected therewith, in the discretion of the President, there is appropriated out of any money in the Treasury not otherwise appropriated \$100,000,000, which may be used as a revolving fund until June thirtieth, nineteen hundred and nineteen, and which shall be audited in the same manner as other expenditures of the Government: Provided, That expenditures hereunder shall be reimbursed so far as possible by the Governments or subdivisions thereof or the peoples to whom relief is furnished: Provided further, That a report of the receipts, expenditures and an itemized statement of such receipts and expendi-

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tures made under this appropriation shall be submitted to Congress not later than the first day of the next regular session: And provided further, That so far as said fund shall be expended for the purchase of wheat to be donated, preference shall be given to grain grown in the United States.

Approved, February 24, 1919.

4. ACT AUTHORIZING RELIEF SALES BY THE GRAIN CORPORATION (Approved March 30, 1920)

(Public—No. 167—66th Congress)
(H. R. 12954)

An Act Providing for the relief of populations in Europe and in countries contiguous thereto suffering for want of food.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That for the participation of the Government of the United States in the furnishing of foodstuffs to populations in Europe and countries contiguous thereto suffering for the want of food, the United States Grain Corporation is hereby authorized, with the approval of the Secretary of the Treasury, to sell or dispose of flour now in its possession, not to exceed five million barrels, for cash or on credit at such prices and on such terms or conditions as may be necessary to carry out the purposes of this Act and to relieve populations in the countries of Europe or countries contiguous thereto suffering for the want of food; Provided, That an audited, itemized report of the receipts and expenditures of the United States Grain Corporation for the purposes authorized by this Act shall be submitted to Congress not later than the first Monday in December, 1920.

Approved, March 30, 1920.

5. ACT FOR THE RELIEF OF RUSSIAN PEOPLE (Approved December 22, 1921)

(Public—No. 117—67th Congress)
(H. R. 9548)

An Act for the relief of the distressed and starving people of Russia.

Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled, That the President

is hereby authorized, through such agency or agencies as he may designate, to purchase in the United States and transport and distribute corn, seed grain, and preserved milk for the relief of the distressed and starving people of Russia and for spring planting in areas where seed grains have been exhausted. The President is hereby authorized to expend or cause to be expended, out of the funds of the United States Grain Corporation, a sum not exceeding \$20,000,000, or so much thereof as may be necessary, for the purpose of carrying out the provisions of this Act: Provided, That the President shall, not later than December 31, 1922, submit to the Congress an itemized and detailed report of the expenditures and activities made and conducted through the agencies selected by him, under the authority of this Act: Provided further, That the commodities above enumerated so purchased shall be transported to their destination in vessels of the United States, either those privately owned or owned by the United States Shipping Board.

Approved, December 22, 1921.

6. SENATE RESOLUTION TO INVESTIGATE LOSS BY WHEAT FARMERS
DURING THE WAR

(S. R. 249, 68th Congress, 1st Session—Agreed to June 7, 1924)

RESOLUTION

Whereas the Government of the United States during the World War generally maintained a policy of noninterference with the prices of staple commodities; and

Whereas this policy resulted in the prices of most commodities soaring to entirely new and unheard-of price levels; and

Whereas the Government did not follow its policy of noninterference in regard to wheat; but, on the other hand, by various means, did depress the price of wheat until it was finally fixed at \$2.20 per bushel; and

Whereas such price was much below the prevailing market price at the time it was fixed; Now, therefore, be it

Resolved, That the Senate Committee on Agriculture and Forestry, or any subcommittee thereof, be, and is authorized and directed to hold hearings in Washington and elsewhere to investigate the amount of losses that were sustained by the wheat growers of the United States during the period of governmental interference

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with, and regulation of, the price of wheat, and make report to Congress not later than January 1, 1925.

Said Committee on Agriculture and Forestry, or any subcommittee thereof, is authorized to send for persons, books, and papers, to administer oaths, and to employ a stenographer, at a cost not exceeding 25 cents per hundred words, to report such hearings as may be had on this subject before said committee, all expenses incurred in furtherance of the purpose hereof to be paid out of the contingent fund of the Senate.

APPENDIX B.

PROCLAMATIONS AND EXECUTIVE ORDERS

(Note:—Asterisks * * indicate that the preamble citing authority for the Order, or the formal subscription, has been omitted.)

1. EXECUTIVE ORDER ESTABLISHING THE UNITED STATES FOOD ADMINISTRATION

(Dated August 10, 1917)

Whereas, * * *

There is hereby established a governmental organization to be known as and called United States Food Administration.

Said organization shall consist of an officer designated as United States Food Administrator, and such subordinate assistants and employees as may be selected by him for service in the city of Washington, D. C., and elsewhere with the consent and approval of the President and under such rules and regulations as may from time to time be prescribed.

Herbert Hoover is hereby appointed United States Food Administrator, such appointment to take effect from this date.

Said United States Food Administrator shall hold office during the pleasure of the President.

Said United States Food Administrator shall supervise, direct and carry into effect the provisions of said act, and the powers and authority therein given to the President, so far as the same apply to foods, feeds, and their derivative products and to any and all practices, procedure, and regulations authorized or required under the provisions of said act, including the issuance, regulation, and revocation, in the name of said Food Administrator, of licenses under said act; and in this behalf he shall do and perform such acts and things as may be authorized or required of him from time to time by direction of the President and under such rules and regulations as may be prescribed by the President from time to time.

He shall also have the authority to make use of the services of legal counsel and employ and fix the compensation of such counsel as may from time to time be deemed by him necessary for the purpose of aiding him in carrying this act into effect.

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And whereas, the President is further authorized in carrying out the purpose of said act—

“to utilize any department or agency of the Government and to coordinate their activities so as to avoid preventable loss or duplication of effort or funds,”

all departments and established agencies of the Government are hereby directed to cooperate with the United States Food Administrator in the performance of his duties as hereinbefore set forth and to give said Administrator such support and assistance as may be requisite or expedient to enable him to perform his said duties and avoid duplication of effort and expenditure of funds. * * *

2. EXECUTIVE ORDER CREATING THE FOOD ADMINISTRATION GRAIN CORPORATION

(Dated August 14, 1917)

Whereas, * * *

Now, therefore, under and by virtue of the power conferred upon me by the above entitled act as hereinbefore set forth, it is hereby ordered that an agency, to wit, a corporation, under the laws of Delaware be created, said corporation to be named Food Administration Grain Corporation.

That the governing body of said corporation shall consist of a Board of Directors composed of seven members.

That the following persons, having been invited and given their consent to serve, shall be named as four of said directors, to wit:

Herbert Hoover, of Washington, D. C.,
Julius H. Barnes, of Duluth, Minn.,
Gates W. McGarrah, of New York, N. Y.,
Frank G. Crowell, of Kansas City, Mo.

The remaining three shall be named by the incorporators and be subject to change by and with the approval of the President.

The office and principal place of business of said corporation outside of the State of Delaware shall be at the City of New York, and branch offices shall be established at such places within the United States as may be selected and determined by the United States Food Administrator by and with the consent of the President.

That the capital stock of such corporation shall consist of 500,000 shares of the par value of \$100 each.

That the United States shall purchase from time to time at par

so much of said capital stock as may be deemed necessary to supply the necessary capital to enable said corporation to carry on its business and none of said capital stock shall be sold to any person other than the United States and to the individual directors or incorporators, for the purpose of qualifying as such directors or incorporators, such qualifying shares to be held by said directors or incorporators in trust for the use and benefit of the United States.

The United States Food Administrator is hereby directed to cause said corporation to be formed, with the powers contained in the articles or certificate of incorporation, and in the by-laws requisite and necessary to define the methods by which said corporation shall conduct its business, which have been approved by the President.

All officers of said corporation shall be selected with the consent and approval of the President.

The United States Food Administrator is hereby authorized and directed to subscribe for and purchase all of said capital stock in the name of and for the use and benefit of the United States and as purchased to pay for the same out of the appropriation of \$150,000,000 authorized by section 19 of the act of Congress hereinbefore entitled. * * *

3. PROCLAMATION FIXING THE GUARANTEED PRICE FOR THE 1918 WHEAT CROP

(Dated February 21, 1918)

Whereas, under and by virtue of an act of Congress entitled "An act to provide further for the national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel," approved by the President on the 10th day of August, one thousand nine hundred and seventeen, it is provided among other things as follows:

"Sec. 14. That whenever the President shall find that an emergency exists requiring stimulation of the production of wheat and that it is essential that the producers of wheat produced within the United States, shall have the benefits of the guaranty provided for in this section, he is authorized from time to time, seasonably and as far in advance of seeding time as practicable, to determine and fix and to give public notice of what, under specified conditions, is a reasonable guaranteed price for wheat, in order to assure such producers a reasonable

profit. The President shall thereupon fix such guaranteed price for each of the official grain standards for wheat as established under the United States Grain Standards Act approved August eleventh, nineteen hundred and sixteen. The President shall from time to time establish and promulgate such regulations as he shall deem wise in connection with such guaranteed prices, and in particular governing conditions of delivery and payment, and differences in price for the several standard grades in the principal primary markets of the United States, adopting Number One Northern Spring or its equivalent at the principal interior primary markets as the basis. Thereupon, the Government of the United States hereby guarantees every producer of wheat produced within the United States that, upon compliance by him with the regulations prescribed, he shall receive for any wheat produced in reliance upon this guarantee within the period, not exceeding eighteen months, prescribed in the notice, a price not less than the guaranteed price therefor as fixed pursuant to this section. In such regulations the President shall prescribe the terms and conditions upon which any such producer shall be entitled to the benefits of such guaranty. The guaranteed prices for the several standard grades of wheat for the crop of nineteen hundred and eighteen shall be based upon Number One Northern Spring or its equivalent at not less than \$2 per bushel at the principal interior primary markets. This guaranty shall not be dependent upon the action of the President under the first part of this section, but is hereby made absolute and shall be binding until May first, nineteen hundred and nineteen."

Now, Therefore, I, Woodrow Wilson, President of the United States, by virtue of the powers conferred upon me by said act of Congress, and especially by section 14 thereof, do hereby find that an emergency exists requiring stimulation of the production of wheat, and that it is essential that the producers of wheat produced within the United States shall have the benefits of the guarantee provided for in said section; and, in order to make effective the guarantee by Congress for the crop of nineteen hundred and eighteen and to assure such producers a reasonable profit, I do hereby determine and fix, and give public notice of reasonable guaranteed prices for No. 1 Northern Spring Wheat and its equivalent at the respective principal primary markets as follows, to wit:

Chicago, Illinois, two dollars and twenty cents (\$2.20) per bushel;
Omaha, Nebraska, two dollars and fifteen cents (\$2.15) per bushel;
Kansas City, Missouri, two dollars and fifteen cents (\$2.15) per bushel;
St. Louis, Missouri, two dollars and eighteen cents (\$2.18) per bushel;
Minneapolis, Minnesota, two dollars and seventeen cents (\$2.17) per bushel;
Duluth, Minnesota, two dollars and seventeen cents (\$2.17) per bushel;
New York, New York, two dollars and twenty-eight cents (\$2.28) per bushel;
Philadelphia, Pennsylvania, two dollars and twenty-seven cents (\$2.27) per bushel;
Baltimore, Maryland, two dollars and twenty-seven cents (\$2.27) per bushel;
Newport News, Virginia, two dollars and twenty-seven cents (\$2.27) per bushel;
Charleston, South Carolina, two dollars and twenty-seven cents (\$2.27) per bushel;
Savannah, Georgia, two dollars and twenty-seven cents (\$2.27) per bushel;
Portland, Oregon, two dollars and five cents (\$2.05) per bushel;
Seattle, Washington, two dollars and five cents (\$2.05) per bushel;
San Francisco, California, two dollars and ten cents (\$2.10) per bushel;
Los Angeles, California, two dollars and ten cents (\$2.10) per bushel;
Galveston, Texas, two dollars and twenty cents (\$2.20) per bushel;
New Orleans, Louisiana, two dollars and twenty cents (\$2.20) per bushel;
Salt Lake City, Utah, two dollars (\$2.00) per bushel;
Great Falls, Montana, two dollars (\$2.00) per bushel;
Spokane, Washington, two dollars (\$2.00) per bushel;
Pocatello, Idaho, two dollars (\$2.00) per bushel;
Fort Worth, Texas, two dollars and nine cents (\$2.09) per bushel;

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Oklahoma City, Oklahoma, two dollars and five cents (\$2.05)
per bushel;

Wichita, Kansas, two dollars and eight cents (\$2.08) per
bushel,

and that the guaranteed price for the other grades established under the United States Grain Standards Act approved August 11, 1916, based on said price for No. 1 Northern Spring Wheat at the respective principal primary markets of the United States above mentioned, will assure the producers of wheat produced within the United States a reasonable profit; the guaranteed prices in the principal primary markets above mentioned being fixed by adopting No. 1 Northern Spring Wheat or its equivalent at the principal interior markets, as the basis.

For the purpose of such guarantee only, I hereby fix the guaranteed prices at the respective principal primary markets above mentioned for the following grades of wheat, to wit: No. 1 Northern Spring, No. 1 Hard Winter, No. 1 Red Winter, No. 1 Durum, No. 1 Hard White. The guaranteed prices at the respective principal primary markets aforesaid of all other grades of wheat established under the United States Grain Standards Act approved August 11, 1916, shall be based on the above guaranteed prices and bear just relation thereto.

The sums thus determined and fixed are guaranteed by the Government of the United States at the respective principal primary markets of the United States above mentioned, to every producer of wheat of any grade so established under the United States Grain Standards Act, upon the condition that said wheat is harvested in the United States during the year 1918, and offered for sale before the first day of June, 1919, to such agent or employee of the United States, or other person as may be hereafter designated, at any one of the above-mentioned cities, which are, for the purposes of this act, hereby declared to be the principal primary markets of the United States, and provided that such producer complies with all regulations which may be hereafter promulgated in regard to said guarantee by the President of the United States. * * *

4. EXECUTIVE ORDER DESIGNATING FOOD ADMINISTRATION GRAIN CORPORATION AS UNITED STATES AGENCY TO MAKE 1918 WHEAT CROP PRICE GUARANTEE EFFECTIVE
(Dated June 21, 1918)

EXECUTIVE ORDER

By Section 14 of the Act of Congress of August 10, 1917, entitled "An Act to provide further for the national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel", it is provided that whenever the President shall find that an emergency exists requiring stimulation of the production of wheat, and that it is essential that the producers of wheat produced within the United States shall have the benefits of the guarantee provided for in that Section, he shall determine and fix and give public notice of, a guaranteed price for wheat; and that thereupon the Government of the United States guarantees to every producer of wheat that he shall receive under conditions named, a price for wheat not less than such guaranteed price. Under this provision an Executive Proclamation was issued on February 21, 1918, making the necessary findings and fixing guaranteed prices for wheat when delivered at certain specified primary markets.

It is further provided that for the purpose of making any guaranteed price effective under that section, or whenever he deems it essential in order to protect the Government of the United States against material enhancement of its liabilities arising out of any guaranty under this section, the President may in his discretion purchase any wheat for which a guaranteed price shall be fixed under this section, and may hold, transport, or store it, or sell, dispose of, and deliver the same to any citizen of the United States or to any Government engaged in war with any country with which the Government of the United States is or may be at war or to use the same as supplies for any department or agency of the Government of the United States.

It is further provided by Section 11 of said Act of Congress, that the President may from time to time purchase, store, provide storage facilities for, and sell for cash at reasonable prices, wheat, flour, meal, beans and potatoes; and by Section 2 that in carrying out the purposes of such Act, the President may create or use any agency or agencies, and utilize any department or agency of the Government.

Acting under the authority of the foregoing provisions, I hereby

designate the Food Administration Grain Corporation, a corporation created in accordance with the provisions of said Act of Congress and Executive Order dated August 14, 1917, as the agency of the United States to carry out and make effective, subject to the control and direction of the United States Food Administrator, the provisions of the guarantee hereinbefore referred to, and to purchase, hold, transport, store, provide storage facilities for, sell, dispose of, and deliver wheat as provided in Sections 11 and 14 of said Act. I further direct that in order to make said guarantee effective and maintain the price of wheat to the grower at not less than the guaranteed basis the said Corporation shall offer and stand ready to purchase, and shall purchase to the full extent of its ability and available funds, all wheat tendered to it by any producer thereof at any primary market named in said Proclamation of February 21, 1918, at the guaranteed price named therein for such market, provided that with the approval of the United States Food Administrator the said Corporation may pay any higher prices than the guaranteed basis for any grade of wheat in any given market, and may extend its offer to purchase to other holders of wheat on such conditions as it sees fit.

I further direct that for such purpose the capital stock of such Corporation be increased to 1,500,000 shares of the par value of \$100.00 each; that the United States purchase from time to time at par, so much of the additional capital stock as may be required to supply the necessary capital to enable said Corporation to carry out the provisions of this order, and that none of said additional capital stock shall be sold to any person other than the United States. The United States Food Administrator is hereby authorized and directed to subscribe for and purchase all or any part of said additional capital stock in the name of and for the use and benefit of the United States, and to pay for the same out of the appropriation of \$150,000,000 authorized by Section 19 of the Act of Congress hereinbefore entitled. I further authorize said Corporation to borrow such sums of money, upon the security of wheat or flour owned by it, as may be required to carry out the provisions of this order.

WOODROW WILSON.

THE WHITE HOUSE,

21 June, 1918.

[No. 2884.]

5. PROCLAMATION EXTENDING WHEAT PRICE GUARANTEE TO
1919 CROP

(Dated September 2, 1918)

Whereas, * * *

NOW THEREFORE, I, WOODROW WILSON, President of the United States, by virtue of the powers conferred upon me by said Act of Congress, and especially by section 14 thereof, do hereby find that an emergency exists requiring stimulation of the production of wheat, and that it is essential that the producers of wheat produced within the United States shall have the benefits of the guarantee provided for in said section; and, in order to make effective the guarantee by Congress for the crop of nineteen hundred and nineteen and to assure such producers a reasonable profit, I do hereby determine and fix, and give public notice of reasonable guaranteed prices for No. 1 Northern Spring wheat and its equivalents at the respective primary markets as follows, to-wit:

- New York, New York, Two Dollars and Thirty-nine and a half Cents (\$2.39 1/2) per bushel.
- Philadelphia, Pennsylvania, Two Dollars and Thirty-nine Cents (\$2.39) per bushel.
- Baltimore, Maryland, Two Dollars and Thirty-eight and Three-quarter Cents (\$2.38 3/4) per bushel.
- Newport News, Virginia, Two Dollars and Thirty-eight and Three-quarter Cents (\$2.38 3/4) per bushel.
- Duluth, Minnesota, Two Dollars and Twenty-two and one-half Cents (\$2.22 1/2) per bushel.
- Minneapolis, Minnesota, Two Dollars and Twenty-one and one-half Cents (\$2.21 1/2) per bushel.
- Chicago, Illinois, Two Dollars and Twenty-six Cents (\$2.26) per bushel.
- St. Louis, Missouri, Two Dollars and Twenty-four Cents (\$2.24) per bushel.
- Kansas City, Missouri, Two Dollars and Eighteen Cents (\$2.18) per bushel.
- Omaha, Nebraska, Two Dollars and Eighteen Cents (\$2.18) per bushel.
- New Orleans, Louisiana, Two Dollars and Twenty-eight Cents (\$2.28) per bushel.
- Galveston, Texas, Two Dollars and Twenty-eight Cents (\$2.28) per bushel.
- Tacoma, Washington, Two Dollars and Twenty Cents (\$2.20) per bushel.

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- Seattle, Washington, Two Dollars and Twenty Cents (\$2.20) per bushel.
- Portland, Oregon, Two Dollars and Twenty Cents (\$2.20) per bushel.
- Astoria, Oregon, Two Dollars and Twenty Cents (\$2.20) per bushel.
- San Francisco, California, Two Dollars and Twenty Cents (\$2.20) per bushel.
- Los Angeles, California, Two Dollars and Twenty Cents (\$2.20) per bushel.
- Salt Lake City, Utah, Two Dollars (\$2.00) per bushel.
- Great Falls, Montana, Two Dollars (\$2.00) per bushel.
- Pocatello, Idaho, Two Dollars (\$2.00) per bushel.
- Spokane, Washington, Two Dollars (\$2.00) per bushel.

and that the guaranteed price for the other grades established under the United States Grain Standards Act approved August 11, 1916, based on said price for No. 1 Northern Spring wheat at the respective principal primary markets of the United States above mentioned, will assure the producers of wheat produced within the United States a reasonable profit; the guaranteed prices in the principal primary markets above mentioned being fixed by adopting No. 1 Northern Spring wheat or its equivalents at the principal interior markets, as the basis.

For the purposes of such guaranty only, I hereby fix the guaranteed prices at the respective principal primary markets above mentioned for the following grades of wheat, to-wit: No. 1 Northern Spring, No. 1 Hard Winter, No. 1 Red Winter, No. 1 Durum, No. 1 Hard White. The guaranteed prices at the respective principal primary markets aforesaid of all other grades of wheat established under the United States Grain Standards Act approved August 11, 1916, shall be based on the above guaranteed prices and bear just relation thereto.

The sums thus determined and fixed are guaranteed by the Government of the United States at the respective principal primary markets of the United States above mentioned, to every producer of wheat of any grade so established under the United States Grain Standards Act, upon the condition that said wheat is harvested in the United States during the year 1919, and offered for sale before the first day of June, 1920, to such agent or employee of the United States, or other person as may be hereafter designated, at any one of the above-mentioned cities, which are hereby declared to be the principal primary markets of the United States, and provided that

such producer complies with all regulations which may be hereafter promulgated in regard to said guaranty by the President of the United States. * * *

6. EXECUTIVE ORDER AUTHORIZING THE GRAIN CORPORATION TO OPERATE IN EUROPE

(Dated February 24, 1919)

EXECUTIVE ORDER

In pursuance of an Act entitled "An Act providing for the relief of such populations in Europe and countries contiguous thereto outside of Germany, German Austria, Hungary, Bulgaria and Turkey, as may be determined upon by the President as necessary" approved February 24, 1919, I hereby direct that the furnishing of foodstuffs and other urgent supplies and the transportation, distributing and administration thereof, provided for in said Act, shall be conducted under the direction of Herbert Hoover who is hereby appointed Director General of the American Relief Administration with full power to determine to which of the populations named in said Act the supplies shall be furnished and in what quantities, and further to arrange for reimbursement so far as possible as in said Act provided.

He is hereby authorized to establish the American Relief Administration for the purpose of carrying out the provisions of said Act and to employ such persons and incur such expenses as may be necessary for such purpose, to disburse all sums appropriated under the aforesaid Act or appoint a disbursing officer with that power; and particularly to employ the Food Administration Grain Corporation, organized under the provisions of the Food Control Act of August 10, 1917, as an agency for the purchase, transportation and distribution of foodstuffs and supplies to the populations requiring relief.

He is hereby further authorized in the carrying out of the aforesaid Act of February twenty-fourth, 1919, to contract with the Food Administration Grain Corporation or any other person or corporation, that such person or corporation shall carry stocks of food in transit to Europe, and at points in Europe, in such quantities as may be agreed upon and as are required to meet relief needs, and that there shall be paid to such person or corporation in advance from the appropriation made in the aforesaid Act of February twenty-fourth, 1919, any sums which may be required for

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the purchase and transportation of foodstuffs and maintenance of stocks.

WOODROW WILSON.

THE WHITE HOUSE,
February 24, 1919.

[No. 3035-B.]

7. EXECUTIVE ORDER APPOINTING UNITED STATES WHEAT DIRECTOR
AND CREATING THE UNITED STATES GRAIN CORPORATION
(Dated May 14, 1919)

EXECUTIVE ORDER

* * *

The executive administration of the provisions of the above acts insofar as they apply to the wheat and its product of the crop of 1919 and the guarantees made to producers thereof and the protection of the United States against undue enhancement of its liabilities thereunder is hereby vested in a person to be designated and called the United States Wheat Director, and I hereby appoint Julius H. Barnes as such United States Wheat Director to act as such during the pleasure of the President. I hereby authorize and direct the United States Wheat Director to take such measures, adopt such administrative procedure, enter into such arrangements or agreements, withhold, refuse, issue, suspend and revoke such licenses and make such requisitions, orders, rules and regulations not inconsistent with law as he may from time to time deem necessary and proper for the purpose of such executive administration or as may be required in order to carry into effect this order or any orders and proclamations hereafter issued by me under the aforesaid acts or either of them in connection with such executive administration for such purpose. I vest in the United States Wheat Director all power and authority conferred upon me under the provisions of said acts applicable thereto. The United States Wheat Director shall have authority to employ and make use of the services of such agents, assistants and employees as he may deem necessary and as may be selected by him for service in connection with said executive administration with the consent and approval of the President and under such rules and regulations as may from time to time be prescribed. He shall also have authority to make use of the services of legal counsel and employ and fix the compensation of such counsel as may from time to time be deemed by him necessary for the purpose

of aiding him in such executive administration and in carrying the provisions of said acts into effect.

I further find it essential and hereby direct that in order to carry out the guarantees made to producers of the wheat of the crop of 1919 and to protect the United States against undue enhancement of its liabilities thereunder, the United States Wheat Director utilize the services of the Food Administration Grain Corporation as an agency of the United States and to that end I authorize the Food Administration Grain Corporation to buy and sell wheat of the crop of 1918 after June 1st, 1919, and I further authorize the Food Administration Grain Corporation subject to the approval of the United States Wheat Director to buy or contract for the purchase of wheat of the 1919 crop at the places designated for the delivery of the same by the President's proclamation or at such other places as the United States Wheat Director may designate for cash at the said guaranteed prices and the said Food Administration Grain Corporation with the approval of the United States Wheat Director is thereafter authorized to buy or contract for the purchase of for cash or sell, consign or contract for the sale of for cash or on credit wheat of the said crops and flour produced therefrom at said guaranteed prices or at such other prices and on such terms or conditions as the United States Wheat Director may deem necessary or expedient or said Food Administration Grain Corporation is authorized to borrow such sums of money to enter into such voluntary agreements to make such arrangements and to do and perform such acts and things as may be necessary in order to make said guaranteed price effective and to carry out the purposes of said acts.

Inasmuch as the Food Administration Grain Corporation was formed as an agency of the United States in connection with the United States Food Administration activities under the control and direction of the United States Food Administration and since its functions will be substantially complete on June 30th, 1919, I hereby direct that Food Administration Grain Corporation close its books on June 30th, 1919, and make a complete report as of said date and further that upon said date or as soon thereafter as may be practicable it shall take the proper steps to change its corporate name from Food Administration Grain Corporation to United States Grain Corporation under which title it shall perform such duties as hereinbefore provided or as I may hereafter direct.

I further direct that Julius H. Barnes act as a director and as an executive officer of said corporation and that the other directors and

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executive officers of said corporations be selected by Julius H. Barnes with the approval of the President.

I further direct that the authorized capital stock of said corporation be increased from 1,500,000 to 5,000,000 shares of the par value of hundred dollars each and that the United States purchase from time to time at par so much of the additional capital stock as may be required to supply the necessary capital to enable said corporation to carry out the provisions of this order and that none of said additional stock shall be held by any person other than the United States. The United States Wheat Director is hereby authorized and directed to subscribe for and purchase at any time or from time to time all or any part of said additional capital stock in the name of and for the use and benefit of the United States and to pay for the same out of the appropriation of one billion dollars which is provided for in Section 8 of the foregoing act of Congress approved March 4th, 1919, and I direct the United States Treasurer to honor the requisition of the United States Wheat Director in this respect.

I further direct that all departments and established agencies of the Government cooperate with the United States Wheat Director in the performance of his duty as hereinbefore set forth and to give the United States Wheat Director such support and assistance as may be requisite or expedient to enable him to perform his said duties and avoid duplication of effort and expenditure of funds.

WOODROW WILSON.

THE WHITE HOUSE,

May 14, 1919.

[No. 3087.]

8. PROCLAMATION AUTHORIZING WHEAT DIRECTOR'S LICENSES

(Dated June 23, 1919)

[Licensing the Storage and Distribution of Wheat and Wheat Flour]

By the President of the United States

A PROCLAMATION

By virtue of the powers conferred upon me by an Act of Congress entitled "An Act to enable the President to carry out the price guarantees made to producers of wheat of the crops of 1918 and 1919 and to protect the United States against undue enhancement of its liabilities thereunder", approved by the President on the 4th day of March, 1919, as well as by virtue of the Powers con-

ferred upon me by any and all other acts of Congress conferring authority upon me in the premises, I, Woodrow Wilson, President of the United States of America, do hereby find and determine and by this proclamation do announce that it is essential, in order to carry into effect the purposes of said acts, to license the storage and distribution of wheat and the manufacture, storage and distribution of wheat flour to the extent hereinafter specified.

All persons, firms, corporations and associations engaged in or carrying on the business of storing or distributing wheat or manufacturing, storing or distributing wheat flour, and all persons, firms, corporations and associations who manufacture, either wholly or partly from wheat flour, bread or other bakery products for sale, excepting, however

(a) bakers and manufacturers of bakery products, whose consumption of flour in the manufacture of such of products is, in the aggregate, less than 50 barrels per month;

(b) Retailers, and farmers, or cooperative associations of farmers or other persons, with respect to the products of any farm or other land owned; leased or cultivated by them; and

(c) Common carriers, as to operations necessary to the business of common carriers,

Are hereby required to secure, on or before July 15, 1919, a license from Julius H. Barnes, United States Wheat Director, in such form, under such conditions, and under such rules and regulations governing the conduct of the business as such director may from time to time prescribe.

Applications for licenses must be made to the United States Wheat Director, Washington, D. C., upon forms prepared by him for that purpose.

Any person, firm, corporation or association, other than those hereinbefore excepted, who shall engage in, or carry on, any business above specified after July 15, 1919, without first securing such license, or while such license is suspended, or after such license is revoked, will be liable to the penalties prescribed by law.

IN WITNESS WHEREOF, I have hereunto set my hand and caused the seal of the United States of America to be affixed this [SEAL.] 23rd day of June, in the year of our Lord 1919, and of the Independence of the United States of America the one hundred and forty-third.

By the President:

FRANK L. POLK,
Acting Secretary of State.

WOODROW WILSON.

[No. 1527]

9. PROCLAMATION REQUIRING EXPORT AND IMPORT LICENSES FOR
WHEAT AND WHEAT FLOUR

(Dated June 24, 1919)

[Import and Export of Wheat and Wheat Flour Unlawful]

By the President of the United States

A PROCLAMATION

Whereas, Congress has enacted and the President has on the fourth day of March, 1919, approved "An Act to enable the President to carry out the price guarantees made to producers of wheat of the crops of 1918 and 1919, and to protect the United States against undue enhancement of its liabilities thereunder" which act contains the following provision:

"That whenever the President shall find it essential in carrying out the guarantees aforesaid, or to protect the United States against undue enhancement of its liabilities thereunder, and shall make proclamation thereof, it shall be unlawful to import into the United States from any country named in such Proclamation, or to export from or ship from or take out of the United States to any country named in such Proclamation, wheat, semolina, or wheat flour, except at such time or times, and under such regulations or orders, and subject to such limitations and exceptions as the President shall prescribe, until otherwise ordered by the President or by Congress; provided, that no preference shall be given to the ports of one State over those of another,"

NOW, THEREFORE, I, WOODROW WILSON, President of the United States of America, by virtue of the powers conferred upon me by the aforesaid Act of Congress, as well as by virtue of the powers conferred upon me by any and all other Acts of Congress conferring authority upon me in the premises, hereby find and proclaim to all it may concern, that it is essential in carrying out the guarantees aforesaid and to protect the United States against undue enhancement of its liabilities thereunder, that wheat and wheat flour, on and after July 1st, 1919, shall not be imported into the United States from, and shall not be exported from or shipped from or taken out of the United States to Abyssinia, Afghanistan, Albania, Argentina, Austria, Belgium, her colonies, possessions and protectorates, Bolivia, Brazil, Bulgaria, China, Chile, Colombia, Costa Rica, Cuba, Czecho-Slovakia, Denmark, her colonies, possessions and protecto-

rates, Dominican Republic, Ecuador, Egypt, Finland, France, her colonies, possessions and protectorates, Germany, Great Britain, her colonies, possessions and protectorates, Greece, Guatemala, Haiti, Hedjaz, Honduras, Hungary, Italy, her colonies, possessions and protectorates, Japan, her colonies and protectorates, Liechtenstein, Liberia, Luxembourg, Mexico, Monaco, Montenegro, Morocco, Nepal, the Netherlands, her colonies, possessions and protectorates, Nicaragua, Norway, Panama, Paraguay, Persia, Peru, Poland, Portugal, her colonies, possessions and protectorates, Roumania, Russia, Salvador, San Marino, Kingdom of Serbs, Croats and Slovenes, Siam, Spain, her colonies, possessions and protectorates, Sweden, Switzerland, Turkey, Uruguay, Venezuela, or any other foreign country, except at such time or times and under such regulations or orders, and subject to such limitations and exceptions as shall be prescribed, until otherwise ordered by the President or by Congress.

The regulations, orders, limitations and exceptions will be prescribed and administered by and under the authority of Julius H. Barnes, United States Wheat Director, from whom licenses in conformity with said regulations, orders, limitations and exceptions will issue.

The powers and authority heretofore vested in the War Trade Board by any Proclamation or Executive Order heretofore issued by me in respect to the prohibition or regulation of imports or exports of wheat or wheat flour, is hereby transferred to and vested in the United States Wheat Director as of July 1st, 1919.

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of the United States of America to be affixed [SEAL.] this 24th day of June, in the year of our Lord 1919, and of the independence of the United States of America the one hundred and forty-third.

By the President: WOODROW WILSON.

FRANK L. POLK,
Acting Secretary of State.

(No. 1528.)

10. EXECUTIVE ORDER CHANGING WHEAT PRICES AT GALVESTON
AND NEW ORLEANS
(Dated June 25, 1919)

EXECUTIVE ORDER

By virtue of authority vested in me by the Acts of Congress approved respectively August 10, 1917 and March 4, 1919, I hereby

direct, in order to more properly regulate the flow of wheat of the crop of 1919 to the terminal market of Galveston and New Orleans, that the guaranteed price of \$2.28 per bushel at Galveston and New Orleans, fixed by me in the Presidential Proclamation dated September 2, 1918, be increased as of and from July 1, 1919 at each of said terminal markets to \$2.30 per bushel and that the Food Administration Grain Corporation under the direction of the United States Wheat Director, be authorized to purchase wheat at said terminal markets at such increased price and under such rules and regulations as may be prescribed.

WOODROW WILSON.

THE WHITE HOUSE,
June 25, 1919.

[No. 3100.]

II. EXECUTIVE ORDER TRANSFERRING UNITED STATES FOOD ADMINISTRATION POWER AND RECORDS TO UNITED STATES WHEAT DIRECTOR

(Dated August 8, 1919)

EXECUTIVE ORDER

By virtue of the authority vested in me by the act of Congress entitled "An Act authorizing the President to coordinate or consolidate executive bureaus, agencies, and offices, and for other purposes, in the interest of economy and the more efficient concentration of the Government," approved May 20, 1918, as well as by virtue of any and all other acts of Congress conferring authority upon me in the premises, I hereby order and direct:

1. That whenever in his judgment it is expedient the United States Food Administrator at his discretion shall relinquish and transfer to the United States Wheat Director by definitive command all or any integral part of the duties, powers and functions of the United States Food Administration, and its records and public property appertaining to its officers, agents, employees and representatives, including the members and personnel appertaining to the duties, powers and functions so relinquished and transferred; and the salaries and expenses and all outstanding liabilities in connection with or arising out of matters and things so relinquished and transferred shall be charged against and paid from the funds available to the United States Wheat Director.

2. Upon the completion of the powers, duties and functions of

the United States Food Administration and the United States Food Administrator or any of the powers, duties and functions so relinquished and transferred as aforesaid, any of the papers, files, records, supplies and other public property appertaining to the United States Food Administration which are, in the judgment of the United States Wheat Director, necessary for the performance of his duties shall be transferred to and taken possession of by the United States Wheat Director and the expense of keeping up and maintaining the same may be paid from the funds available to the United States Wheat Director.

WOODROW WILSON.

THE WHITE HOUSE,
8 August, 1919.

[No. 3143]

12. PROCLAMATION TRANSFERRING ALL FOOD ADMINISTRATION
AUTHORITY TO WHEAT DIRECTOR AND ATTORNEY GENERAL
(Dated November 21, 1919)

[Transferring to the Attorney General the Powers and Authority
Heretofore Held by the Food Administrator Except Those
Relating to Wheat and Wheat Products Which Are Trans-
ferred to Julius H. Barnes.]

By the President of the United States of America

A PROCLAMATION

WHEREAS under the authority of an Act of Congress entitled "An Act to provide further for the national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel," there was created by Executive Order, dated August 10, 1917, a Governmental organization known as and called United States Food Administration, and

WHEREAS HERBERT HOOVER was appointed United States Food Administrator with power to supervise, direct and carry into effect the provisions of said Act and the powers and authority therein given to the President so far as the same apply to foods, feeds and their derivative products and to any and all practices performed and regulations authorized or required under the provisions of said Act, including the issuance, regulation and revocation in the name of said Food Administrator of licenses under said Act; and in this behalf to do and perform such acts and things as were authorized

or required of him from time to time by direction of the President and under such rules and regulations as should be prescribed by the President from time to time, and

WHEREAS by Executive Order of November 16, 1918, Edgar Rickard was authorized and empowered during the absence of Herbert Hoover, United States Food Administrator, from the United States to exercise the powers and authority delegated to Herbert Hoover as United States Food Administrator, and

WHEREAS Herbert Hoover has resigned from the office of the United States Food Administrator and Edgar Rickard has exercised certain of the said powers and authority of the United States Food Administrator until this time, and

WHEREAS it is now desired to transfer the powers and authority of the United States Food Administrator in the manner and to the officers hereinafter designated.

NOW THEREFORE under and by virtue of the power conferred upon me by the provisions of said Act of August 10, 1917, and of all other Acts giving me power in the premises, I, WOODROW WILSON, President of the United States, hereby order and direct as follows:

All acts done and authorized by Herbert Hoover, United States Food Administrator, as aforesaid, and by Edgar Rickard, acting for Herbert Hoover, United States Food Administrator, as aforesaid, are hereby authorized, approved, ratified, confirmed and adopted.

The powers and authority heretofore vested in the United States Food Administrator, under the authority of said Act of Congress approved August 10, 1917, and the executive orders and proclamations issued thereunder, in so far as they apply to wheat and wheat products, are hereby transferred to, and shall hereafter be exercised by Julius H. Barnes, Chief of the Cereal Division of the United States Food Administration, who shall supervise, direct, and carry into effect the provisions of said Act, and the powers and authority herein given to the President, so far as the same apply to wheat and wheat products, and to any and all practices, procedure, and regulations authorized or required under the provisions of said Act, including the issuance, regulation, and revocation, in the name of said Julius H. Barnes, Chief of the Cereal Division of the United States Food Administration, of licenses under said Act relating to wheat and wheat products; and in this behalf he shall do and perform such acts and things as may be authorized or required of him from time to time by direction of the President and under such rules and regulations as may be prescribed by the President from

time to time; and there is hereby transferred to said Julius H. Barnes, Chief of the Cereal Division of said United States Food Administration, all remaining records of said United States Food Administration, and such of the remaining personnel and organization of said United States Food Administration, as he may determine to continue under him as Chief of the Cereal Division of the United States Food Administration as aforesaid.

All licenses and revocations of licenses and all regulations now in force, so far as the same apply to wheat and wheat products, shall continue in force until altered or repealed by said Julius H. Barnes.

The powers and authority heretofore vested in the United States Food Administrator, under the authority of said Act of Congress approved August 10, 1917, and the executive orders and proclamations issued thereunder, in so far as they apply to foods, feeds, and their derivative products, other than wheat and wheat products, are hereby transferred to, and shall hereafter be exercised by the Attorney General of the United States, who shall supervise, direct, and carry into effect the provisions of said Act, and the powers and authority therein given to the President, so far as the same apply to foods, feeds and their derivative products, other than wheat and wheat products, and to any and all practices, procedure, and regulations authorized or required under the provisions of said Act, including the issuance, regulation, and revocation, in the name of the Attorney General of the United States, of licenses under said Act relating to foods, feeds and their derivative products other than wheat and wheat products; and in this behalf he shall do and perform such acts and things as may be authorized or required of him from time to time by direction of the President and under such rules and regulations as may be prescribed by the President from time to time.

All licenses and revocations of licenses and all regulations now in force, so far as the same apply to foods, feeds and their derivative products other than wheat and wheat products, shall continue in force until altered or repealed by the Attorney General.

IN WITNESS WHEREOF, I have hereunto set my hand and caused the seal of the United States to be affixed.

Done in the District of Columbia this 21st day of November in the year of our Lord One Thousand Nine Hundred and [SEAL.] Nineteen and of the Independence of the United States of America the One Hundred Forty-Fourth.

By the President:

WOODROW WILSON.

ROBERT LANSING,
Secretary of State.

13. PROCLAMATION REMOVING IMPORT AND EXPORT CONTROL
(Dated November 21, 1919)

[Discontinuing Prohibitions and Limitations on Importation and
Exportation of Wheat and Wheat Flour.]

By the President of the United States

A. PROCLAMATION

WHEREAS, Congress has enacted and the President has on the fourth day of March, 1919, approved "An Act to enable the President to carry out the price guarantees made to producers of wheat of the crops of 1918 and 1919, and to protect the United States against undue enhancement of its liabilities thereunder," which Act contains the following provision:

"That whenever the President shall find it essential in carrying out the guarantees aforesaid, or to protect the United States against undue enhancement of its liabilities thereunder, and shall make proclamation thereof, it shall be unlawful to import into the United States from any country named in such Proclamation, or to export from or ship from or take out of the United States to any country named in such Proclamation, wheat, semolina, or wheat flour, except at such time or times, and under such regulations or orders, and subject to such limitations and exceptions as the President shall prescribe, until otherwise ordered by the President or by Congress; provided, that no preference shall be given to the ports of one State over those of another."

AND WHEREAS, the President of the United States of America by virtue of the powers conferred upon him by the aforesaid Act of Congress did on the twenty-fourth day of June, 1919, find and proclaim, to all it may concern, that it was essential in carrying out the guarantees aforesaid and to protect the United States against undue enhancement of its liabilities thereunder, that wheat and wheat flour on and after July 1, 1919 should not be imported into the United States, or exported from, or shipped from, or taken out of the United States, except at such time or times and under such regulations or orders and subject to such limitations and exceptions as shall be prescribed until otherwise ordered by the President of the United States or by Congress.

AND WHEREAS conditions relating to the necessity of maintaining an import and export embargo on wheat and wheat flour for the

purposes above stated, have changed since the promulgation of the aforesaid Proclamation of June 24, 1919,

Now, THEREFORE, I, Woodrow Wilson, president of the United States of America, by virtue of the powers conferred upon me by said Act of Congress of March 4, 1919, and of all other Acts giving me powers in the premises, do hereby find and determine and by this Proclamation do announce that it is not now essential in carrying out the guarantees aforesaid, or to protect the United States against undue enhancement of its liabilities thereunder, to continue the prohibitions and limitations on the importation and exportation of wheat and wheat flour into and from the United States, as prescribed in the above mentioned Proclamation of June 24, 1919, and I order and direct that such prohibitions and limitations on the importation and exportation of wheat and wheat flour be discontinued and cancelled, effective December 15, 1919.

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of the United States to be affixed.

Done in the District of Columbia this 21st day of November, in the year of Our Lord One Thousand Nine Hundred and [SEAL.] Nineteen and of the Independence of the United States of America the One Hundred forty-fourth.

WOODROW WILSON.

By the President:

ROBERT LANSING,
Secretary of State.

(No. 1541)

14. PROCLAMATION CANCELLING LICENSES OF CERTAIN FOODSTUFFS
(Dated May 25, 1920, effective June 1, 1920)

[Cancelling License of Certain Food Commodities.]

By the President of the United States of America.

A PROCLAMATION

WHEREAS, under and by virtue of an Act of Congress entitled "An Act to provide further for the national security and defense by encouraging the production, conserving the supply and controlling the distribution of food products and fuel", approved by the President on the 10th day of August, 1917, it is provided among other things as follows:

"That, by reason of the existence of a state of war, it is essential to the national security and defense, for the successful prosecution of the war, and for the support and maintenance of the Army and Navy, to assure an adequate supply and equitable distribution, and to facilitate the movement of foods, feeds, fuel, including fuel oil and natural gas, fertilizer and fertilizer ingredients, tools, utensils, implements, machinery, and equipment required for actual production of foods, feeds, and fuel, hereafter in this act called necessities; to prevent, locally or generally, scarcity, monopolization, hoarding, injurious speculation, manipulations, and private controls, affecting such supply, distribution, and movement; and to establish and maintain governmental control of such necessities during the war. For such purposes the instrumentalities, means, methods, powers, authorities, duties, obligations, and prohibitions hereinafter set forth are created, established, conferred, and prescribed. The President is authorized to make such regulations and to issue such orders as are essential effectively to carry out the provisions of this act."

AND, WHEREAS, it is further provided in said act as follows:

"That, from time to time, whenever the President shall find it essential to license the importation, manufacture, storage, mining, or distribution of any necessities, in order to carry into effect any of the purposes of this Act, and shall publicly so announce, no person shall, after a date fixed in the announcement, engage in or carry on any such business specified in the announcement of importation, manufacture, storage, mining, or distribution of any necessities as set forth in such announcement, unless he shall secure and hold a license issued pursuant to this section. The President is authorized to issue such licenses and to prescribe regulations for system of accounts and auditing of accounts to be kept by licensees, submission of reports by them, with or without oath or affirmation and the entry and inspection by the President's duly authorized agents of the places of business of licensees."

AND WHEREAS, by virtue of the above provisions certain public announcements were made by the President from time to time as a result of which the importation, manufacture, storage and distribution of certain necessities were licensed.

AND WHEREAS, a changed situation has been brought about by the present armistice in the war between the United States and Germany, and by the carrying out of the price guarantees made to producers of wheat of the crop of nineteen hundred and nineteen.

NOW, THEREFORE, I, WOODROW WILSON, President of the United States of America, by virtue of the powers conferred upon me by said Act of Congress, hereby find and determine and by this procla-

mation do announce that it is no longer essential in order to carry into effect the purposes of the Act that the importation, manufacture, storage or distribution of certain necessities be subject to license, to the extent hereinafter specified.

Licenses heretofore required for the importation, manufacture, storage or distribution of certain necessities are hereby cancelled, effective June 1, 1920, with respect to the following:

All persons, firms, corporations or associations engaged in the business of importing, manufacturing, storing or distributing corn, oats, barley, wheat, rye, flour, or any other product or by product of the foregoing named necessities.

All regulations issued under the said Act covering licensees so dealing in these commodities are hereby cancelled, effective June 1, 1920.

This Proclamation shall in no way affect licenses heretofore required for the importation, manufacture, storage or distribution of sugar, or general or special regulations governing sugar licensees.

IN WITNESS WHEREOF, I have hereunto set my hand and caused the seal of the United States to be affixed.

DONE in the District of Columbia, this 25th day of
May, in the year of our Lord One Thousand Nine Hun-
[SEAL.] dred and Twenty, and of the Independence of the United
States of America the One Hundred and Forty-Fourth.

WOODROW WILSON.

By the President:

BAINBRIDGE COLBY,
Secretary of State.

[No. 1565.]

15. EXECUTIVE ORDER DIRECTING LIQUIDATION OF THE GRAIN
CORPORATION

(Dated August 21, 1920)

EXECUTIVE ORDER

I, WOODROW WILSON, President of the United States of America, pursuant to the Act of Congress entitled "An Act to provide further for the National Security and Defence by encouraging the production, conserving the supply and controlling the distribution of food products and fuel", approved August 10, 1917, and an Act of Congress entitled "An Act to enable the President to carry out the price guarantees made to producers of wheat of the crops of 1918

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and 1919, and to protect the United States against undue enhancement of its liabilities thereunder", approved March 4, 1919, and by virtue of authority vested in me by said Acts of Congress and each of them, as well as by virtue of any and all other Acts of Congress conferring authority upon me in the premises, do hereby authorize, order and direct:

The United States Grain Corporation (a Governmental agency organized and conducted pursuant to Executive Orders and Proclamations of the President under said acts of Congress) shall pay and cover, or cause to be paid and covered, into the Treasury of the United States, as miscellaneous receipts, all amounts refunded by certain licensees of the United States Food Administration (a Governmental agency organized and conducted pursuant to Executive Orders and Proclamations of the President, under said Act of Congress approved August 10, 1917) in voluntary divestment of profits taken by said licensees during the ten months which ended June 30, 1918, in excess of the maximum allowable profits fixed and determined under and pursuant to said Act of Congress, approved August 10, 1917, and the Proclamations, Executive Orders, and Regulations thereunder, and transferred to or received by said United States Grain Corporation, and now held by it as custodian thereof, less such amounts as have been advanced by the United States Grain Corporation to the United States Food Administration on account of expenses connected with such refunds.

The resignation of Julius H. Barnes, as Chief of the Cereal Division of the United States Food Administration, is hereby accepted; and all Acts done or authorized by said Julius H. Barnes, Chief of the Cereal Division of the United States Food Administration and by the personnel and organization continued by him, pursuant to the Presidential Proclamation dated November 21, 1919, and all Acts done or authorized by said United States Food Administration or any division or branch or agency thereof under and pursuant to said Act approved August 10, 1917, and the Proclamations, Executive Orders and Regulations thereunder, are hereby approved, ratified and confirmed. The work of the said United States Food Administration having been completed to the public benefit and to my satisfaction, said United States Food Administration, and all remaining divisions and branches thereof, are hereby terminated and abolished. All records and accounts of the Cereal Enforcement Division of said United States Food Administration, and all mail directed to it, in so far as said records, accounts and mail pertain to profits

divested and refunded as aforesaid, and paid and covered into the Treasury of the United States in accordance with the foregoing provisions of this Executive Order, shall be transferred and delivered to, and shall be preserved in the custody of, the Treasury Department of the United States; and all other records and property of said United States Food Administration, and all other mail directed to it, shall be transferred and delivered to, and shall be preserved by, said United States Grain Corporation, as custodian thereof, until further order of the President; provided, however, that this Executive Order shall in no way affect licenses heretofore required for the importation, manufacture, storage or distribution of sugar, or general or special regulations governing sugar licensees, and that this Executive Order shall in no way affect the rights, powers and authority transferred to the Attorney General of the United States by Presidential Proclamation dated November 21, 1919.

The United States Wheat Director (designated and appointed by Executive Order, dated May 14, 1919) having fully complied with and performed all duties and obligations imposed by said Acts of Congress, and the Proclamations and Executive Orders of the President thereunder, the resignation of said Julius H. Barnes, as said United States Wheat Director, and as president and director, of said United States Grain Corporation, is hereby accepted, and the executive administration and office created by said Executive Order of May 14, 1919, is hereby terminated and abolished; and all Acts done or authorized by said Julius H. Barnes, as United States Wheat Director, as proxy of the United States of America in voting its stock at stockholders' meetings of said United States Grain Corporation, and as President and as a director of said United States Grain Corporation, and all Acts done or authorized by said executive administration, and by said United States Grain Corporation, under and pursuant to said Acts of Congress, and the Proclamations, Executive Orders and Regulations thereunder, are hereby approved, ratified and confirmed. All records and property of said United States Wheat Director, and all correspondence directed to him, shall be transferred and delivered to, and shall be preserved by, the said United States Grain Corporation, as custodian thereof, until further order of the President.

Said United States Grain Corporation, continuing to act as a governmental agency for this purpose only, and acting through its officers and agents, and in accordance with law, shall proceed as rapidly as may be reasonably possible to discharge all its remaining

obligations and to wind up and liquidate all its remaining business, property and affairs, and dissolve in accordance with the laws of Delaware, under which it was incorporated pursuant to the Executive Order of August 14, 1917. To that end, proper action shall be taken to reduce the Board of Directors of said United States Grain Corporation from seven to three; and I further authorize and direct that Edwin P. Shattuck, the first vice-president and general counsel of said United States Grain Corporation, shall hereafter act as a director and as president of said United States Grain Corporation; that the other directors and executive officers of said Corporation shall be selected by said Edwin P. Shattuck with the approval of the President; and that the capital stock of said United States Grain Corporation shall be held and voted or cause to be voted by said Edwin P. Shattuck, as president thereof, in the name, and for the use and benefit, of the United States, as herein or as may be hereafter from time to time directed by the President. Upon final winding up, liquidation and dissolution as aforesaid, all of said capital stock shall be surrendered for retirement and cancellation, upon receiving, for account of the United States, and in full payment and liquidation of said stock when surrendered for cancellation, all assets and property of said United States Grain Corporation (other than its records and containers therefor, to be disposed of as hereafter provided) remaining after winding up, liquidation and dissolution as aforesaid. All such assets and property, when received, shall be paid and covered into the Treasury of the United States as miscellaneous receipts; and said United States Grain Corporation, and its officers, directors and agents, and said Edwin P. Shattuck as holder and voter of said stock as aforesaid, are hereby further authorized and directed to reduce said capital stock as they deem best from time to time and to do and perform any and all other acts and things necessary or appropriate in the premises.

I further direct that all departments and established agencies of the Government cooperate with the United States Grain Corporation, its officers and agents, in the performance of its and their duties, as hereinbefore set forth, and to give the United States Grain Corporation and its officers and agents such support and assistance as may be requisite or expedient to enable it and them to perform said duties and avoid duplication of effort and expenditure of funds.

IN WITNESS WHEREOF, I have hereunto set my hand and caused the seal of the United States to be affixed.

DONE in the District of Columbia, this 21st day of August in the year of Our Lord One Thousand Nine Hundred and [SEAL.] Twenty, and of the Independence of the United States of America, the One Hundred and Forty-Fifth.

WOODROW WILSON.

By the President:

BAINBRIDGE COLBY,
Secretary of State.

[No. 3320.]

16. EXECUTIVE ORDER DIRECTING THE GRAIN CORPORATION TO ACT
AS FISCAL AGENT FOR THE PURCHASING COMMISSION
FOR RUSSIAN RELIEF
(Dated December 24, 1921)

EXECUTIVE ORDER

By virtue of an act of Congress entitled "An Act for the Relief of the Distressed and Starving People of Russia," approved December 22, 1921, I, Warren G. Harding, President of the United States, for the purpose of carrying out the provisions of said act hereby appoint

The Secretary of Commerce,
James P. Goodrich, of Indiana,
Edward M. Flesh, of Missouri,
Edgar Rickard, of New York,
Don Livingston, of South Dakota

as a commission to be known as the "Purchasing Commission for Russian Relief," and designate such Commission as the agency for the purpose of the purchase, transport, and delivery of "corn, seed grain, and preserved milk, for the relief of the distressed and starving people of Russia, and for spring planting in areas where seed grains have been exhausted". Overseas transport to be under the provisions of said Act.

I hereby authorize said Commission to purchase said commodities from time to time and in such amount as may be found necessary to carry out the purposes of this Act and not exceeding the amount mentioned in said Act.

I further authorize and direct the United States Grain Corporation to act as the fiscal agency of said Commission and to pay out

of its available funds all bills and obligations incurred, but all under the direction of said Commission in the purchase, transport, and delivery of the aforesaid commodities provided, however, that the total amount so expended by the United States Grain Corporation for such purposes shall not exceed the sum of \$20,000,000.

I further authorize and direct the American Relief Administration to accept from the Purchasing Commission for Russian Relief, the said commodities so purchased and transported and to distribute the same in Russia for the purposes set out in this Act, and by such methods and means and to such places and persons as it in its discretion may determine. On the completion of the work contemplated in said Act and herein designated, the said Grain Corporation shall render to the President of the United States not later than the 15th day of December, 1922, an itemized and detailed report of the expenditures incurred by it, and the said American Relief Administration shall not later than said date submit to the President a report of the work conducted by it under the authority of said Act and this Executive Order.

WARREN G. HARDING.

THE WHITE HOUSE,
December 24, 1921.

[No. 3601.]

17. EXECUTIVE ORDER APPOINTING EDWARD M. FLESH, PRESIDENT
OF THE GRAIN CORPORATION

(Dated June 27, 1922)

EXECUTIVE ORDER

I, WARREN G. HARDING, President of the United States of America, by virtue of the authority vested in me as Chief Executive, and by virtue of the power vested in me by the Congress of the United States of America, hereby accept the resignation of Edwin P. Shattuck, as a Director and as President of the United States Grain Corporation designated as such by Executive Order, dated August 21, 1920, and I hereby designate Edward M. Flesh, the Vice-President and Treasurer of said United States Grain Corporation, to act hereafter and during the pleasure of the President as the Director and as President and Treasurer of said United States Grain Corporation, and I direct that the other directors and executive officers of said Corporation shall be selected by said Edward M. Flesh, with the approval of the President, and that the capital stock

APPENDIX B

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of said Corporation shall be held and voted or caused to be voted by said Edward M. Flesh, as President thereof, in the name and for the use and benefit of the United States as heretofore directed by Executive Order, or as may hereafter from time to time be directed by such order.

WARREN G. HARDING.

THE WHITE HOUSE,
June 27, 1922.

[No. 3700]

APPENDIX C.

AGREEMENTS

I. FOOD ADMINISTRATION GRAIN CORPORATION AGREEMENT WITH
ELEVATORS

Food Administration Grain Corporation

AGREEMENT

This Agreement made and entered into this.....day
of....., 1917, between the FOOD ADMIN-
ISTRATION GRAIN CORPORATON (hereinafter called the
"Grain Corporation"), party of the first part, and the undersigned
..... (hereinafter called
the "Proprietor"), party of the second part:

Witnesseth:

Whereas, the Grain Corporation has been created, and is being
used, by the President of the United States, as an agency to carry
out the provisions of an Act of Congress, approved August 10th,
1917, known as the Food Control Act;

Whereas, the undersigned
is the proprietor of an elevator located at.....capacity
.....bu.; character of plant (wood, steel, concrete, tile),
cross out words that do not apply.
or list of elevators attached and made a part hereof (hereinafter,
whether one or more, called the "Elevator"), which is maintained
and used for the storage of wheat, and the Proprietor is desirous of
aiding and promoting the efficient administration of said Act and of
securing the purposes thereby to be accomplished;

Now, therefore, in consideration of the premises, it is agreed
between the parties hereto as follows:

First: (a) The Proprietor grants unto the Grain Corporation the
right at any time, to direct the retention in the Elevator of all or
any part of such stocks of wheat owned by the Proprietor as may
at the time of such direction be in the Elevator, and similarly to
direct the retention of stocks of wheat which may be accumulated
in his ownership at any time thereafter, and the Proprietor agrees
to abide by and perform such direction, and the Grain Corporation
agrees to pay the Proprietor from the date of such retention until

relinquished or the grain is shipped or delivered in accordance with its direction, a rate of one-fifteenth (1-15) cent per bushel per day, which rate covers storage, insurance and interest.

(b) In respect to all wheat retained by the direction of the Grain Corporation, the Proprietor grants unto the Grain Corporation the right to direct the shipment and delivery thereof, and the Proprietor agrees to abide by and perform such direction, and the Grain Corporation agrees to adjust freight and prices so that the net returns to the Proprietor f. o. b. the Elevator shall be the same as if shipped to the Grain Corporation's basic terminal market customarily used before the exercise by the Grain Corporation of this right of direction.

(c) The Proprietor grants unto the Grain Corporation the right at any time and from time to time to engage and reserve all or any portion of the empty storage space in the Elevator for the purposes directed by the Grain Corporation, and the Proprietor agrees to abide by and perform such engagement, reservation and direction, and the Grain Corporation agrees to pay the Proprietor therefor, during such period of engagement and reservation, a fair rate of storage; and as actual grain accumulates in such space, the storage insurance and interests, as provided in clause (a) above.

Second: As additional consideration for the grants and agreements of the Proprietor aforesaid, the Grain Corporation agrees that it will protect the Proprietor against any decline which may take place at any time in the Grain Corporation's price-basis at the said terminal, to the extent of the unsold wheat belonging to the Proprietor in the Elevator or en route from the Elevator to the terminal.

Third: It is understood and agreed between the parties hereto that, except as herein expressly provided otherwise, the Proprietor shall be free to continue the conduct of his lawful business, as if this agreement did not exist.

Fourth: This agreement shall remain in force during the effective period of said Food Control Act, unless sooner terminated by the Grain Corporation as provided in Article Fifth hereof.

Fifth: This agreement may be terminated by the Grain Corporation at any time by giving thirty days previous notice thereof to the Proprietor and in case such notice of termination is given, the Grain Corporation agrees to protect the Proprietor, in respect to all his stocks of wheat in the Elevator at the date of such notice, against any decline in the Grain Corporation price-basis as provided in Article Second hereof.

Witness our hands and seals the day and year first above written.

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FOOD ADMINISTRATION GRAIN CORPORATION,

Attest: By
.....
Secretary. President.

Witness:
.....
(Elevator sign here)

2. FOOD ADMINISTRATOR AGREEMENT WITH FLOUR MILLERS
AGREEMENT
WITH
UNITED STATES FOOD ADMINISTRATOR

Whereas, Pursuant to an Act of Congress approved the 10th day of August, 1917, and known as the Food Control Act, the President of the United States appointed Herbert C. Hoover Food Administrator, and the undersigned....., a miller of flour with mills located at..... in the State of....., is desirous of co-operating with the said Herbert C. Hoover for carrying out the purposes of said Act by voluntary agreement as provided in Section 2 of said Act ;

Now therefore, Know All Men by These Presents, That the undersigned....., has agreed and does hereby agree to and with said Herbert C. Hoover as Food Administrator:

To observe the rules and regulations enacted or promulgated by the said Food Administrator for the government of the milling trade, under the date of 24th day of August, 1917, and any modifications thereof that may be made with the approval of the Committee named in said regulations.

In Witness Whereof, The said....., has caused this pledge to be executed by....., duly authorized representative in his behalf.

.....
By.....
.....
.....

(Return in enclosed envelope to United States Food Administration,
42 Broadway, New York City.)

3. FOOD ADMINISTRATION GRAIN CORPORATION AGREEMENT WITH
FLOUR MILLERS

Food Administration Grain Corporation

AGREEMENT

This Agreement, Made and entered into this.....day of
.....A. D. 1917, between the Food Admin-
istration Grain Corporation, of the one part, and the undersigned
.....of
(hereinafter called the miller), of the other part.

Witnesseth, Whereas, the said Food Administration Grain Cor-
poration has been created pursuant to an Act of Congress approved
August 10th, 1917, and known as the Food Control Act; and

Whereas, The undersigned.....is a miller
and is desirous of aiding and promoting the efficient administration
of said Act and of securing the purposes thereby to be accomplished.

Now, Therefore, In consideration of the premises it is mutually
agreed as follows:

1. The miller hereby agrees that in purchasing wheat.....
shall observe and respect and be governed by all rules and regula-
tions which said Food Administration Grain Corporation may from
time to time enact and promulgate.

2. Said Food Administration Grain Corporation hereby ex-
pressly guarantees the miller against a loss by a decline in value
on all accumulated surplus of unsold wheat bought in accordance
with the Grain Corporation's regulations, and flour ground there-
from, in the event of a decline from the price at which said wheat
was bought, which said guaranty shall be adjusted promptly after
change of price. Said Corporation further agrees to endeavor to
maintain in available positions, an adequate supply of suitable
wheat to meet the milling demands of the miller at the general
price level of wheat, as recommended by the Price Commission with
such adjustments, by reason of freight, storage, insurance, interest
or other causes as shall be deemed necessary by the Grain Corpora-
tion, it being the intent of the Grain Corporation to make no profit
on sales of wheat to the miller.

3. In consideration of the assurance against a loss by a decline
in price as described in paragraph 2, the miller hereby agrees to pay
to the said Food Administration Grain Corporation a fee equal to
one per cent. on all wheat purchased by.....

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at a price level based upon that fixed by the Price Commission established under the authority of the Food Administrator, or purchased under the direction of the Grain Corporation and used by the miller for milling purposes (exclusive of grain bought to fill existing contracts). This fee shall be accounted for and paid over to the Grain Corporation monthly on the basis of grain so bought and actually milled during said period. This charge is intended, so far as may be, to equalize storage charges and other expenses of holding and handling grain held by the said Grain Corporation, and it is the intent as above of said Grain Corporation to make no profit in the sales of wheat to the millers.

In Witness Whereof, The parties hereto have subscribed this agreement by their duly authorized representatives the day and year first above written.

FOOD ADMINISTRATION GRAIN CORPORATION,

By.....

Attest:

.....

By.....

Attest:

.....

(Return in enclosed envelope to United States Food Administration, 42 Broadway, New York City.)

4. UNITED STATES GRAIN CORPORATION AGREEMENT WITH DEALERS, ELEVATORS AND BROKERS

UNITED STATES GRAIN CORPORATION
42 Broadway, New York City

AGREEMENT
with
DEALERS, ELEVATORS, AND BROKERS

THIS AGREEMENT made thisday of, 19 , between the undersigned hereinafter called the "Dealer," party of the first part, and United States Grain Corporation, formerly Food Administration Grain Corporation, hereinafter called the "Grain Corporation," party of the second part.

WITNESSETH, That for and in consideration of the mutual covenants hereinafter set forth, it is agreed between the parties hereto as follows:

First: The words "guaranteed price" when used in this agreement, mean the wheat primary market price fixed in the Presidential proclamation of September 2d, 1918 (\$2.26 Chicago), or as such primary market price may hereafter be increased by Executive Order or increased by the addition of storage premiums fixed by the Grain Corporation and publicly announced by it.

Second: The Dealer in buying wheat from the producer shall purchase on the proper grade and dockage, under the Federal standards, and shall pay therefore not less than the guaranteed price based on such proper grade and dockage, at the terminal most advantageously reached, less freight, and less a reasonable handling margin. The Dealer shall keep a record showing all purchases from the producer, name of the seller, date, quantity, grade and dockage fixed and price paid and reasons for fixing grade under No. 1, including test weight; and on all parcels of wheat on which there is a dispute as to grade and dockage or price between the Dealer and the producer at the time of delivery, a notation thereof shall be made upon the records of the Dealer and a sample shall be drawn by the producer and the Dealer and forwarded in a proper container to the Vice-President of the Grain Corporation, in the Zone in which the purchase is made, for his use in the determination of the dispute. The determination of the Vice-President shall be final and conclusive unless an appeal from such determination be filed within ten days with the United States Wheat Director by either the producer or Dealer. In case of appeal the decision of the United States Wheat Director shall be final and conclusive. The Dealer shall keep a copy of this section prominently displayed at his place of business.

Third: At any time and from time to time, prior to the termination of this agreement, the Grain Corporation shall purchase, at the guaranteed price, in accordance with its purchasing rules and customs, upon the request of the Dealer, to be delivered at the terminal or terminals designated by the Dealer, all or any part of the unsold wheat owned by the Dealer, whether in store or in transit (except wheat purchased, or under contract of purchase, from the producer and not yet delivered or shipped by such producer).

Fourth: In case the Dealer shall be unable, after using every effort and all diligence to ship in any week such total quantity of all grain as makes the equivalent of at least 20 per cent of the amount of wheat (wheat only) in his elevator and owned by him at the beginning of such week, the Grain Corporation shall pay to the Dealer to cover insurance and interest for such week, 7/20ths of a

cent per bushel on the amount of wheat in the elevator and owned by him at the beginning of such week; provided, however, that in the event that the Grain Corporation announces that it has established and includes in the guaranteed price an advancing premium framed to reflect a fair carrying charge, this Section shall not be effective during the period of such advancing premium.

Fifth: Upon the date of the termination of this agreement, as hereinafter provided, the Grain Corporation shall, at the request of the Dealer, purchase for delivery to it, at the terminal selected by the Dealer, at the guaranteed price, or, at the option of the Grain Corporation, F.O.B. the Dealer's elevator, at the guaranteed price, less freight to said terminal, all or any part of the unsold wheat of the Dealer on hand and in transit (except wheat purchased, or under contract of purchase, from the producer and not yet delivered or shipped by such producer). The details as to quantity, probable grade and position shall be furnished to the Grain Corporation by the Dealer not later than ten days after the date of termination.

Sixth: The Dealer shall not store in any elevator or warehouse at any seaport of the United States, wheat or wheat products, for a longer period than thirty days without the express permission, in writing, from the Grain Corporation.

Seventh: The Dealer shall make and render reports in the manner and at such times as may be required by the Grain Corporation and open his books and records to the inspection of the Grain Corporation whenever requested by it.

Eighth: The Dealer shall not be entitled to any of the benefits or privileges of this agreement unless he shall hold such license as may at any time be required by Proclamation of the President of the United States, under and pursuant to an Act of Congress relating to the National Wheat Guarantee, approved March 4th, 1919. Should any such license be suspended or revoked, the Dealer shall thereupon lose all the benefits and privileges which otherwise would accrue to him under this agreement; except and provided only that for a period of fifteen days after such suspension or revocation the Grain Corporation shall purchase, upon the request of the Dealer, the unsold wheat owned by the Dealer at the date of such suspension or revocation, at the guaranteed price, in accordance with Section Third hereof.

Ninth: This agreement may be terminated by the Grain Corporation by giving forty-five days' previous notice thereof to the Dealer. Unless so terminated this agreement shall terminate on May 31, 1920.

Tenth: This agreement shall be governed by the laws of the State of New York.

WITNESS our hands and seals as of the day and year first above written.

Witness for Dealer sign here.

Dealer sign here.

.....
Witness.

.....
Sign in name of Individual, Firm,
or Corporation, as the case may be
By
UNITED STATES GRAIN
CORPORATION,
By
Secretary.

5. UNITED STATES GRAIN CORPORATION AGREEMENT WITH WHEAT FLOUR MILLERS

UNITED STATES GRAIN CORPORATION
42 Broadway, New York City

AGREEMENT
WITH WHEAT FLOUR MILLERS

--

DO NOT WRITE HERE	
Approved by Vice-President	
Registered date	
Number	

THIS AGREEMENT made this.....day of....., 19....., between the undersigned, hereinafter called the "Miller," party of the first part, and United States Grain Corporation, formerly Food Administration Grain Corporation, hereinafter called the "Grain Corporation," party of the second part.

WITNESSETH, that for and in consideration of the mutual covenants hereinafter set forth, it is agreed between the parties hereto as follows:

First: The following words and phrases when used in this agreement shall have the following meaning:

(1) "Guaranteed price" means the wheat primary market price fixed in the Presidential Proclamation of September 2d, 1918 (\$2.26 Chicago), or as such primary market price may hereafter be increased by Executive order, or increased by the addition of storage premiums fixed by the Grain Corporation' and publicly announced by it.

(2) "Resale price" means a wheat price, lower than the guaranteed price, publicly announced by the Grain Corporation to be the wheat price for milling and upon which adjustments with the Miller are to be based. Such resale price shall in all markets specified in the aforesaid Presidential Proclamation bear the same relation to the guaranteed price in such markets as the resale price of the Grain Corporation at Chicago at the same time bears to the guaranteed price at Chicago, except at Intermountain, Pacific Coast and other points where available freight structure or changes in freight rates require special allowances.

(3) "Unsold wheat the Miller has on hand" means all wheat owned by the Miller at mills, in store, and in transit, and wheat under contract of purchase (except wheat purchased, or under contract of purchase, from the producer and not yet delivered or shipped by such producer) and from which total there has been deducted the equivalent of excess outstanding flour sales as provided for in paragraph (4) below.

(4) "Unsold flour the Miller has on hand" means all flour owned by the Miller at mills, in store and in transit, and from which total there has been deducted all outstanding flour sales, provided, however, that if such outstanding flour sales exceed all flour on hand, the surplus of such flour sales shall reduce "unsold wheat the Miller has on hand" as in paragraph (3) above.

Second: To reduce wheat products to their equivalent in bushels of wheat, or to reduce wheat to its equivalent in barrels of flour, the empirical formula of $4\frac{1}{2}$ bushels of 58 pounds or heavier wheat as the equivalent of one barrel of flour of 196 pounds shall be used, except for the purposes of indemnification under Section Tenth hereof.

Third: The Miller, in buying wheat from the producer, shall purchase on the proper grade and dockage, under the Federal standards, and shall pay therefor not less than the guaranteed price based on such proper grade and dockage, at the terminal most advantageously reached, less freight, and less a reasonable handling margin. The Miller shall keep a record showing all purchases from the producer, name of the seller, date, quantity, grade and dockage fixed and prices paid and reasons for fixing grade under No. 1, including

test weight; and on all parcels of wheat on which there is a dispute as to grade and dockage or price between the Miller and the producer at the time of delivery, a notation thereof shall be made upon the records of the Miller and a sample shall be drawn by the producer and the Miller and forwarded in a proper container to the Vice-President of the Grain Corporation, in the Zone in which the purchase is made, for his use in the determination of the dispute. The determination of the Vice-President shall be final and conclusive unless an appeal from such determination be filed within ten days with the United States Wheat Director by either the producer or Miller. In case of appeal the decision of the United States Wheat Director shall be final and conclusive. The Miller shall keep a copy of this section prominently displayed at his place of business.

Fourth: The Miller shall render promptly to the Grain Corporation a true weekly statement, under oath if required, setting forth such facts as the Grain Corporation desires, including particularly the production of wheat products during the weekly period, the sales of wheat products during the weekly period and the amount of wheat and wheat products on hand at the close of the weekly period.

Fifth: In case a resale price is announced the Miller shall file with the Grain Corporation a sworn weekly report, or a new and exact report taken from the Miller's books and records at the time of the cut-off, or at the close of business on the day preceding the day that the resale price takes effect, showing the amount of unsold wheat and unsold wheat products on hand and the outstanding sales of all wheat products against same, and weekly thereafter, until the resale price has by public announcement been cancelled and the guaranteed price again made effective, the Miller shall file with the Grain Corporation a sworn statement showing the amount of weekly sales of all wheat products.

Sixth: The Miller shall during any resale price period limit the average net return of the sale of wheat products to a basis not exceeding the cost of wheat to the Miller, plus an operating charge not to exceed twenty-five cents per bushel calculated to f. o. b. mill bulk basis, with allowance for certain differentials for various classes of sales as provided in Exhibit "A" hereto annexed, which exhibit shall also contain a definition of cost of wheat to the Miller for manufacturing purposes. If the resale price periods should be separated by guaranteed price periods, the limitation on net return shall be based on the average of the consolidated resale price periods. If upon the termination of this agreement, the limitation thus prescribed on average net return is exceeded, the Miller shall

pay such excess to the Grain Corporation. The audit to determine such excess, if any, shall be made upon the termination of this agreement, in accordance with the provisions of Exhibit "A."

Seventh: The Miller shall not make, or have outstanding at any time, any contract for the sale of wheat products except such contract as requires shipment or delivery within sixty days after the date of sale, which date shall be truly stated in the contract, provided however that this limitation shall not apply to contracts with the federal, state, or municipal governments, and provided further that no contract shall be made for shipment or delivery beyond June 30, 1920, except in connection with the exercise by the Miller of privileges given by Section Eleventh hereof. All purchases and sales of wheat products shall be evidenced by contracts executed by buyer and seller showing prices, terms, quantities and conditions.

Eighth: At any time, and from time to time prior to the termination of this agreement, the Grain Corporation shall purchase in accordance with its purchasing rules and customs, upon the request of the Miller, all unsold wheat the Miller has on hand, at the guaranteed price (plus $\frac{7}{30}$ of one cent per bushel per week in case of discontinuance of advancing premiums as provided in Section Ninth), delivered at the terminal or terminals designated by the Miller.

Ninth: In the event that the Grain Corporation should discontinue further increase in its premiums, which by public announcement it had added to the guaranteed price, the Grain Corporation after and during such discontinuance of advancing premiums, shall pay to the Miller $\frac{7}{30}$ of one cent per bushel per week on the unsold wheat the Miller has on hand and the unsold flour the Miller has on hand in wheat equivalent.

Tenth: In the event that the Grain Corporation announces a resale price of wheat, the Grain Corporation shall on and after that date and during the continuance of such resale price period, in respect to the unsold wheat and unsold wheat products the Miller has on hand at the resale date and the wheat purchased during the resale price period, pay to the Miller the difference between the guaranteed price and the resale price on all sales of wheat products made during such period, in accordance with the audit rules provided in Exhibit "A."

Eleventh: Upon the termination of this agreement (except this agreement be terminated as provided in clause (3) of Section Fifteenth hereof, in which event this Section Eleventh shall be inoperative) the Miller may exercise either of the following options in respect to the unsold wheat and unsold wheat flour on hand at the

date of such termination; the option to be used shall be specified by telegram, filed on the day next succeeding the termination, and addressed to the Zone Office of the Grain Corporation in which Zone the head office of the Miller is located, and the exact amount and details of such wheat and wheat flour shall be given, under proper verification, within ten days after such termination date:

(A) The Miller may retain and take over all unsold wheat and unsold wheat products; provided that if at the termination of this agreement there shall be in effect a Grain Corporation resale price lower than the guaranteed price, the Grain Corporation will pay to the Miller, on proper verification, the difference between the guaranteed price and the resale price on the amount of unsold wheat and unsold wheat products the Miller has on hand.

(B) The Miller may sell to the Grain Corporation at the guaranteed price, all or any part of the unsold wheat the Miller has on hand, and the Miller will make delivery of such amount as designated as sold to the Grain Corporation under this option, at any terminal selected by the Miller at which the Grain Corporation maintains a buying basis; provided, however, that the Grain Corporation may take delivery, basis f. o. b. cars at Miller's point of origin, at the freight deduction from the Grain Corporation guaranteed price at the terminal selected by the Miller. In the event of either delivery specified, the Grain Corporation will allow the Miller one-thirtieth of one cent per bushel per day from date of tender until delivery is actually completed and/or payment made. Provided, however, at the time of exercising this Option "B," the Miller may declare that he elects to defer delivery of the wheat, or any part thereof, for a period of forty-five days in order that he may continue to sell his unsold flour and to mill such unsold wheat and sell same as flour, through his usual trade channels. In that event the Miller shall sell such flour at a proper reflection, as provided herein, of any adjustment due to any resale price then existing or afterwards directed by the Grain Corporation. All sales of flour thereafter in excess of the amount of unsold flour the Miller has on hand at date of termination, shall cancel an equivalent amount of wheat sold to the Grain Corporation under this Option "B." At the expiration of such forty-five days, the Miller may, by telegram filed the next succeeding day and addressed to the Zone Office of the Grain Corporation in which Zone the head office of the Miller is located, advise the Grain Corporation of the amount of unsold wheat yet remaining from the originally designated quantities, and, without allowance for carrying charges during such forty-five days, may then

deliver to the Grain Corporation the balance of the unsold wheat on the terms and conditions specified in this Option "B" for actual delivery to the Grain Corporation; and provided further that the Miller may, by telegram and in the same manner, at the end of the said forty-five days period, take over all unsold wheat and/or unsold wheat products for his own account on the general terms and conditions as specified in Option "A."

Twelfth: The verification of the statements and reports and the audit and examination of the accounts of the Miller as may be required by the Grain Corporation, shall be made at the expense of the Grain Corporation by certified public accountants selected by it acting under the auditing rules set forth in Exhibit "A"; such additional rules as may be found necessary shall be formulated by a special board of certified public accountants selected by the Grain Corporation for that purpose and such additional rules shall be consistent with and shall not modify or change the terms and conditions of this agreement and shall be promulgated and used only after such additional rules have been adopted by the Grain Corporation and a Committee of Millers of the United States of not more than twenty-one members to be selected for the purposes of this agreement by the United States Wheat Director, and such additional rules as shall be agreed to by the Grain Corporation and by such Committee acting by a majority of its number shall be binding on both parties to this agreement; and provided, also, that any disagreements between the parties hereto as to the interpretation or application of said audit rules in Exhibit "A" hereto attached or such additional audit rules as may be promulgated as in this Section provided, may be settled and adjusted between said Grain Corporation and said Committee of Millers, and said settlement and adjustment of any such audit rule so arrived at between said Grain Corporation and said Committee of Millers shall be binding upon the parties hereto.

Thirteenth: The Miller shall make and render reports in the manner and at such times as may be required by the Grain Corporation and open his books and records to the inspection of the Grain Corporation whenever requested by it.

Fourteenth: The Miller shall not be entitled to any of the benefits or privileges of this agreement unless he shall hold such license as may at any time be required by Proclamation of the President of the United States, under and pursuant to an Act of Congress relating to the National Wheat Guarantee, approved March 4th, 1919. Should any such license be suspended or revoked, the Miller shall

thereupon lose all the benefits and privileges which otherwise would accrue to him under this agreement; except and provided only that for a period of fifteen days after such suspension or revocation the Grain Corporation shall purchase, upon the request of the Miller, the unsold wheat the Miller has on hand at the date of such suspension or revocation, at the guaranteed price, in accordance with Section Eight hereof, but without the carrying charge of seven-thirtieths (7/30) of one cent per bushel per week provided in said Section.

Fifteenth: This agreement may be terminated:

(1) At any time by mutual agreement between the Grain Corporation and a majority of the Committee of Millers provided for in Section Twelfth.

(2) By the Grain Corporation, by giving forty-five (45) days' previous written notice of such termination to the Miller.

(3) By the Miller, party of the first part hereto, by giving forty-five (45) days previous notice of such termination to the Grain Corporation; provided, however, that this agreement cannot be so terminated unless prior to the receipt of such notice by the Grain Corporation two-thirds of the members of the Committee of Millers provided for in Section Twelfth hereof shall have lodged with the President of the Grain Corporation, at its office at 42 Broadway, New York City, a recommendation to the Grain Corporation that a termination of this agreement by notice from the Miller should be allowed. In the event that notice of termination is given by the Miller in accordance with this Clause (3), the Miller shall not receive the seven-thirtieths (7/30) of one cent per bushel per week for carrying charges, as provided elsewhere in this agreement, after such notice is given.

Unless this agreement is terminated by one of the three methods above set forth, this agreement shall terminate on May 31, 1920.

Sixteenth: This agreement shall be governed by the laws of the State of New York.

WITNESS our hands and seals as of the day and year first above written.

Witness for Miller sign here.
.....,

Miller sign here.
..... (Seal)
Sign in name of Individual, Firm,
or Corporation, as the case may be.

Witness.

By.....
UNITED STATES GRAIN CORPORATION,
By.....,
Secretary.

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6. UNITED STATES GRAIN CORPORATION STORAGE AGREEMENT WITH
TERMINAL ELEVATORS

UNITED STATES GRAIN CORPORATION
42 Broadway, New York City

STORAGE AGREEMENT
with
TERMINAL ELEVATORS

	DO NOT WRITE HERE	
	Approved by Zone Vice-President	
	Registered date	
	Number	

THIS AGREEMENT, made this.....day of....., 1919, between the undersigned, hereinafter called the Warehouseman, party of the first part, and the United States Grain Corporation, formerly Food Administration Grain Corporation, hereinafter called the Grain Corporation, party of the Second part, WITNESSETH:

WHEREAS, the Warehouseman operates a terminal elevator atStreet,City,State, for the storage of wheat and the Warehouseman desires the Grain Corporation to store wheat in said elevator and to purchase warehouse receipts issued by the Warehouseman, representing wheat stored therein, and the Grain Corporation is willing to store wheat and purchase warehouse receipts representing wheat in storage upon the terms and conditions hereinafter stated,

Now, THEREFORE, the parties hereto, in consideration of the premises and the mutual covenants hereinafter set forth agree as follows:

SECTION FIRST:

On all wheat grading No. 1, 2 and 3 which is acquired by the Grain Corporation through the purchase of warehouse receipts issued by the Warehouseman to itself, or to persons or companies directly or indirectly connected with it, the Warehouseman guarantees to deliver to the Grain Corporation up to August 1st, 1920, wheat of equal quantity and of the same kind and grade as is

specified in the warehouse receipts, and in respect to such wheat the Warehouseman shall forthwith furnish the Grain Corporation with a bond of an approved surety company or companies, in form satisfactory to counsel for the Grain Corporation, in an amount equal to Fifty Cents (50c.) per bushel conditioned upon the faithful performance of the Warehouseman's guarantees in this Section expressed. The purchase and storage of such wheat shall be subject to the following:

(1) Upon the surrender of warehouse receipts specifying No. 2 Grade, the Warehouseman may deliver to the Grain Corporation wheat grading No. 1, and in that event the Grain Corporation will pay the market difference between No. 2 and No. 1 Grade, as established by the Grain Corporation buying price basis. Likewise, there may be delivered wheat of No. 2 Grade upon warehouse receipts specifying No. 3 Grade, and in that event the Grain Corporation will pay the market difference between No. 3 Grade and No. 2 Grade, as established by the Grain Corporation buying price basis. If, upon the surrender by the Grain Corporation of any warehouse receipt specifying No. 1 Grade, the Warehouseman is unable to deliver No. 1 Grade, the Warehouseman may deliver to the Grain Corporation No. 2 Grade upon paying to the Grain Corporation the market difference between No. 1 Grade and No. 2 Grade, as established by the Grain Corporation buying price basis. Likewise, if, upon surrender of any warehouse receipt specifying No. 2 Grade, the Warehouseman is unable to deliver No. 2 Grade, the Warehouseman may deliver to the Grain Corporation No. 3 Grade upon paying to the Grain Corporation the market difference between No. 2 Grade and No. 3 Grade, as established by the Grain Corporation buying price basis.

(2) If any wheat represented by warehouse receipts calling for either of the above tenderable grades should lose its tenderable grading under the Federal inspection rules because of an excess percentage of heat damaged kernels, but conforms to its tenderable grade in other respects, including test weight, it shall be accepted as good tender against receipts at a fair relative market difference. The determination of the local Vice-President as to the value of said wheat so tendered, shall be final and conclusive, unless an appeal from such determination be made within ten days to the United States Wheat Director by the Warehouseman. In case of such appeal, the decision of the United States Wheat Director shall be final and conclusive.

(3) Grading out for delivery shall be under the same specifica-

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tions and the same Federal standards as were in effect at the time the warehouse receipts were issued.

(4) The Grain Corporation will assume liability on account of any loss of or damage to, any of said wheat stored as aforesaid caused by mobs, riots, fire, explosion, acts of God or of the public enemy, or caused as a direct result thereof.

(5) On and after August 1, 1920, the provisions of this Section shall cease to apply and the Warehouseman thereafter will only be subject to the usual obligations of warehousemen, except, however, that the grade delivery privilege provided in this Section shall remain in effect.

(6) The special terms and conditions in this Section stated, are solely for the benefit of the Grain Corporation during the time that the Grain Corporation is the owner of the receipts and shall not be applied when the receipts are in other hands, except that the Warehouseman may retain the grade delivery privilege, provided this privilege is indicated on the warehouse receipt.

SECTION SECOND:

On all wheat grading No. 1, 2 and 3 sent to the elevator by the Grain Corporation for storage without a request to preserve its identity, the Warehouseman shall, upon the receipt of such wheat, elect whether he will hold such wheat in storage under the provisions of Section First hereof, or only under the usual obligation of warehousemen, and shall promptly notify the Grain Corporation of his election.

SECTION THIRD:

On all wheat grading No. 1, 2 and 3 which is acquired by the Grain Corporation through the purchase of warehouse receipts issued by the Warehouseman to persons or companies not directly or indirectly connected with him, the Grain Corporation will give notice of the receipt so purchased to the Warehouseman and the Warehouseman shall immediately elect at the time of the receipt of such notice, whether he will hold such wheat in storage for the Grain Corporation, as wheat covered under the provisions of Section First hereof, or only under the usual obligations of warehousemen, and shall promptly notify the Grain Corporation of his election.

SECTION FOURTH:

All No. 1, No. 2 or No. 3 wheat sent to the elevator by the Grain Corporation for storage, with a request that its identity be preserved,

and all other wheat owned or acquired by the Grain Corporation grading below No. 3 shall be received, stored and/or handled by the Warehouseman under the supervision and direction of the Grain Corporation for the account and risk of the Grain Corporation, both as to weight and grade. The Warehouseman, however, shall exercise due diligence in watching and caring for identity preserved wheat, and shall promptly notify the Grain Corporation if the wheat is not in proper condition. If the Grain Corporation shall order the Warehouseman to handle or turn such wheat, the Grain Corporation shall pay the expense of such handling and turning at the regular published rate.

SECTION FIFTH:

The storage rates to be paid by the Grain Corporation during the time that warehouse receipts issued by the Warehouseman are in the possession of the Grain Corporation shall be as follows, anything in the warehouse receipts to the contrary notwithstanding:

Provided, however, (1) that in case any part of the stipulated charge for elevation is assumed by a Railroad, it is to be considered as payment of a part of the elevation charge stipulated by the Warehouseman and is to be deducted from the amount of elevation charges in billing on the Grain Corporation; and (2) that in case the Warehouseman performs or agrees to perform the elevation, storage or any other service, for any other person at a lower rate than stipulated herein, the Grain Corporation shall only be obligated to pay the Warehouseman for this service at such lower rate.

Elevator and handling charges shall become due and payable when the wheat is delivered and on all undelivered wheat on January 2, 1920, and July 1, 1920.

SECTION SIXTH:

The special terms, conditions and obligations imposed upon the Warehouseman in this agreement are in addition and supplemental to the duties and obligations imposed upon the Warehouseman under the warehouse receipt issued by him, and in addition and supplemental to all obligations imposed upon the Warehouseman by law and by any rules or regulations issued by any board or organization governing the operations of the Warehouseman.

WITNESS our hands and seals as of the day and year first above written.

WITNESS:
 *Warehouseman.*
 UNITED STATES GRAIN CORPORATION,
 ATTEST:
 By.....
Secretary. *President...*

7. UNITED STATES TREASURY AGREEMENT WITH THE ALLIES.

(The following is a copy of the agreement with France which is in identical terms with those entered into with the other Allies.)

MEMORANDUM of an arrangement entered into this 24th day of August, 1917, by the Secretary of the Treasury, with the approval of the President of the United States, and Andre Tardieu, acting for and on behalf of the Government of the French Republic.

The following arrangement is entered into as one of the arrangements necessary or desirable for establishing such credits in the United States for the Government of the French Republic as may from time to time be determined by the Secretary of the Treasury, with the approval of the President, under the authority of the Act of Congress approved April 24, 1917, or any subsequent similar Act:

1. Bernard M. Baruch, Robert S. Lovett and Robert S. Brookings are hereby designated a Commission through whom or with whose approval or consent all purchases in the United States of materials and supplies by or on behalf of the Government of the French Republic shall be made.
2. The Government of the French Republic, from time to time, shall, subject to the provision of article 4 hereof, communicate its requirements for materials and supplies to the Commission, through such person or persons as shall be from time to time designated to the Commission as empowered by the Government of the French Republic to make purchases on its behalf.
3. It shall be the duty of the Commission, subject to the provision of article 4 hereof, to use their best efforts to obtain offers of the materials and supplies so shown to be required, at the best obtainable prices and terms, of delivery and otherwise, and to submit the same to the said person or persons representing the Government of the French Republic, but it shall be no part of the duty of the Commission to prepare and sign contracts, or to supervise their execution, or to determine technical details, or to carry out the inspection of materials, all of which matters shall be the concern of the Government of the French Republic. Said Government shall

be under no obligation to make purchases of materials and supplies at the prices and upon the terms so submitted by the Commission, but it is agreed that it shall not, during the continuance of this arrangement, make purchases in the United States otherwise than through or with the approval or consent of the Commission. Such approval of the Commission may be given from time to time, according to the circumstances of each case, with reference to purchases of a specified general character, or specifically with reference to stated transactions; and the Commission may, according to the circumstances of each case, determine from time to time to give its consent, with reference to purchases of a specified general character or specifically with reference to stated transactions, that the same be made without the intervention of the Commission.

4. Since other foreign governments engaged in war with the enemies of the United States may have entered or may enter into similar arrangements with the Secretary of the Treasury, with the approval of the President of the United States, it is understood that all such foreign governments shall agree among themselves as to their several requirements and as to the priorities of delivery desired to be observed as between them in respect to matters of major importance. Such agreement may be arrived at by an Inter-Allied Council sitting in Europe, or, pending the establishment of such Council, by representatives of the Allied Governments acting in the United States. The Commission, in making negotiations and arranging for deliveries, shall take into consideration the recommendations of such foreign governments, so arrived at, and it shall be guided, so far as practicable, by such recommendations, as well as by the conditions existing in the United States with reference to the possibilities of production and manufacture and the requirements of the United States.

5. The Government of the French Republic shall use its best efforts to the end that this arrangement shall extend to and bind the dominions and dependencies of the Government of the French Republic beyond the seas.

6. The Commission shall determine their own organization and rules and methods of procedure, and may employ counsel and clerical assistance, all subject to the approval of the Secretary of the Treasury. The Commission shall be under no liability except in good faith to use their best efforts as aforesaid. The expenses of the Commission and their compensation, which together shall not exceed \$150,000 per annum, shall be borne by the Government of the French Republic. It is understood that in the event of other

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foreign governments entering into similar arrangements, such expenses and compensations shall be borne by each of them in proportion to the purchases of such foreign government through the Commission.

7. Any or all members of the Commission may be removed by the President of the United States, who may, from time to time, fill vacancies, and designate an additional member or members of the Commission, or reduce the number of members of the Commission.

8. This arrangement shall continue until the expiration of ninety days after written notice shall have been given by the Secretary of the Treasury to the Government of the French Republic, or by the Government of the French Republic to the Secretary of the Treasury, of his or its desire to terminate the same; but in no case shall this arrangement continue beyond the termination of the war between the United States and its enemies.

9. Any notice hereunder to the Secretary of the Treasury shall be deemed sufficiently given if delivered at the State Department in Washington, for transmission to the Secretary of the Treasury. Any notice hereunder to the Government of the French Republic shall be deemed sufficiently given if delivered, addressed to said Government of the French Republic, to its agent designated as herein provided, or at the Embassy of said Government in Washington.

10. Nothing herein contained, expressed or implied, nor anything done or omitted by the Commission, shall impose any obligation or liability upon the United States, whether to advance moneys, to establish credits, or otherwise.

(Signed) WM. G. McADOO,

Secretary of the Treasury.

(Signed) ANDRE TARDIEU,

The High Commissioner of the French Republic in the United States, for and on behalf of the Government of the French Republic.

APPENDIX D.

MEMORANDA, LETTERS, ETC.

I. LETTER FROM PRESIDENT WILSON TO MR. HOOVER AUTHORIZING
VOLUNTARY EFFORTS IN FOOD CONSERVATION

"June 12, 1917.

"My Dear Mr. Hoover:

"It seems to me that the inauguration of that portion of the plan for food administration which contemplates a national mobilization of the great voluntary forces of the country which are ready to work toward saving food and eliminating waste admits of no further delay.

"The approaching harvesting, the immediate necessity for wise use and saving not only in food, but in all other expenditures, the many undirected and overlapping efforts being made toward this end, all press for national direction and inspiration. While it would in many ways be desirable to wait complete legislation establishing the food administration, it appears to me that so far as voluntary effort can be assembled we should not wait any longer, and therefore I would be very glad if you would proceed in these directions at once.

"The women of the nation are already earnestly seeking to do their part in this our greatest struggle for the maintenance of our national ideals, and in no direction can they so greatly assist as by enlisting in the service of the food administration and cheerfully accepting its direction and advice. By so doing they will increase the surplus of food available for our own army and for exports to the Allies. To provide adequate supplies for the coming year is of absolutely vital importance to the conduct of the war, and without a very conscientious elimination of waste and very strict economy in our food consumption we cannot hope to fulfill this primary duty.

"I trust, therefore, that the women of the country will not only respond to your appeal and accept the pledge to the food administration which you are proposing, but that all men also who are engaged in the personal distribution of foods will cooperate with the same earnestness and in the same spirit. I give you full authority to undertake any steps necessary for the proper organization and stimulation of their efforts.

"Cordially and Sincerely yours,

"(Sgd.) WOODROW WILSON."

2. LETTER FROM MR. HOOVER TO PRESIDENT WILSON SETTING FORTH THE 1917 WHEAT SITUATION

"July 10, 1917.

"Dear Mr. President:

"In response to your request I send you herewith the following notes compiled by myself and my associates upon the present situation with regard to wheat.

"1. The 1917 harvest promises to yield 678,000,000 bushels. The normal internal consumption and seed requirement, (assuming a carry-over of same volume in 1918 as in 1917), amounts to about 600,000,000 bushels, thus leaving a theoretical export balance of 78,000,000 bushels. The conservation measures are already having a marked effect and it is not too much to hope that the national saving may be 80,000,000 to 100,000,000 bushels, and therefore the export balance increased to, say 158,000,000 to 180,000,000 bushels.

"2. The experience this year in the rampant speculation, extortionate profits and the prospect of even narrower supplies than 1916 harvest and carry-over, must cause the deepest anxiety. No better proof of the hardship worked upon our people during the past year needs be deduced than the recitation of the fact that the producer received an average of \$1.51 per bushel for the 1916 wheat harvest, yet wheat has been as high as \$3.25 at Chicago and the price of flour has been from time to time based upon this speculative price of wheat, so that through one evil cause or another, the consumer has suffered from 50 to 100 percent, and the producer gained nothing. After much study and investigation, it is evident that this unbearable increase in margin between producer and consumer is due not only to rank speculation, but more largely than this to the wide margin of profit naturally demanded by every link in the chain to insure them from the great hazards of trade in the widely fluctuating and dangerous price situation during the year when all normal stabilization has been lost through the interruption of world trade and war. All these factors render it vitally necessary to initiate systematic measures which will absolutely eliminate all possibility of speculation, cure extortionate profits, effect proper distribution and restriction on exports to a point within our own protection. These measures cannot be accomplished by punitive prosecution of evil-doers, but only by proper and anticipatory organization and regulation all along the distribution chain.

"3. During recent months the Allied Governments have consolidated their buying into one hand in order that they might relieve

the burden of speculation from their own consumers and as to restricted exports to neutrals are but a minor item, the export price, if not controlled, is subject to the will of the Allied buyer and in a great measure the American producer left to his judgment and without voice. Furthermore, in normal circumstances, United States and Canadian Wheat is moved to Europe largely in the fall months, such shipments averaging about 40,000,000 bushels per month and relieving a corresponding flow from the farms into the interior terminals. This year, owing to the shortage of shipping, the Allied supplies must proceed over a large period of the year and will not, during the fall months apparently average over 20,000,000 to 25,000,000 bushels per month. We must, therefore, expect a glut in our interior terminals during a considerable period. The financial resources of the grain trade are probably insufficient to carry this extra load without the help of speculators, and moreover, the consolidation of practically all foreign buying in the hands of the Allied buyer has further tended to diminish the capital resources available by placing a number of firms out of business, and limits the financial capital available in export trade. The net result of this situation is that unless some strong and efficient Government action is immediately settled and brought into play, the American producer will face a slump in wheat, and in any event, the price of export wheat will be dictated by a single agency and the American consumer will be faced with a large part of the essential breadstuff having passed into the hands of speculators for someone must buy and hold not only the normal flow from the farmer but this probable glut.

"4. With great reduction in the consumption of wheat bread now fortunately in progress, the employment of our mills must be greatly diminished and with the reduction of domestic flour production, and our daily feed from wheat residues will be greatly curtailed. Therefore, we must induce foreign buyers to accept flour instead of wheat.

"5. In order to do justice to the producers who have shown great patriotism in a special effort to increase production in 1917 and to further stimulate the efforts of 1918, it is absolutely vital that we shall protect the farmer from slump in price this year due to glut as above or from the uncontrolled decisions of any one buyer. I am informed that most of the Allied countries have fixed the price of wheat to the farmer at \$1.80 per bushel and many of their producers believe that as Allies it is our duty to furnish wheat at a price which delivered to them will not exceed their domestic price, in other words, about \$1.50 per bushel Chicago. Neither the responsible officials nor I hold this view, because I consider the stimulation to

production, if no other reason, is in the long run, in the interest of the Allies. There is, however, a limit to price which so trespasses upon the rights of the consumer as to defeat its own object through strikes, raises in wages, and social disturbances in the country. It is with the view to finding a solution to those problems, filled with the greatest dangers to both our producers and consumers, that legislation has been proposed, and pressed for speedy enactment.

"6. The proposed Food Administration has conferred with many hundred patriotic men engaged in production and distribution and has investigated the condition of the consumers in many centers as well. Many plans have been tentatively put forward and abandoned and others have been developed, but in any case, none has nor can be settled until legislation has been completed. Three facts stand out plainly enough from our investigations: First, that in this situation, the farmer will need protection as to the price of wheat, and second, that large masses of people in the consuming centers are being actually undernourished today due to the exorbitant cost of living, and these conditions, unless some remedy be found, are likely to repeat themselves in even more vicious forms at this time next year: third, the speculator, legitimate or vicious, has taken a large part of the money now being paid by the consumer.

"7. It seems to be overlooked in some quarters that the marketing of this year's wheat is surrounded with circumstances new to history and that the old distributing safe-guards are torn away by isolation from the reciprocal markets abroad and the extinction of a free export market and free export transportation. The harvest has begun to move and from these very causes the price of wheat has begun to drop and if the farmer is to sell his wheat, either the speculator must return to the market to buy and carry not only the normal flow from the farmer in excess of domestic and foreign requirements but also the glut due to the restriction upon the outlet to the latter and he must charge his toll to the producer and the consumer and this latter upon a more extensive scale than last year as his risks will be greater and the practical export buyer must fix his own price for export wheat from the sole outlook of his own clients and in execution of his duty he will in all normal circumstances follow the market down by buying only his time to time requirements as he can not be expected to carry the load of our domestic accumulation. Or the Government must buy the surplus wheat at some reasonable minimum price, allowing the normal domestic trade of the country to proceed with proper safeguards against speculation. Nor would the services of the speculator be necessary for the Government

should be able to stabilize the price of wheat without his assistance and can control the price of export wheat.

"I remain,

"Your obedient servant,

"HERBERT HOOVER.

"His Excellency,

"THE PRESIDENT OF THE UNITED STATES,

"Washington, D. C."

3. LETTER TO MR. HOOVER FROM THE COMMITTEE OF GRAIN EXCHANGES IN AID OF NATIONAL DEFENSE

"COMMITTEE OF GRAIN EXCHANGES IN AID OF NATIONAL DEFENSE
Congress Hall Hotel,

"Washington, D. C., May 18th, 1917.

"MR. HERBERT C. HOOVER,

"Washington, D. C.

"*Dear Sir:*

"The undersigned, members of the Committee of Grain Exchanges in Aid of National Defense, selected by the Council of Grain Exchanges of America, and members of a special Committee chosen at a meeting of the Western Exchanges a few days ago in Chicago, have, at your request, considered various phases of the present grain situation in America, and we give below certain conclusions we have reached. These conclusions represent the personal opinions of these representatives, but we feel justified in saying that they are probably the general sentiment of members of the organized grain trade of the United States.

"We realize that our Country is at war, and that under war conditions, many measures are necessary in the public interest, which would, under ordinary conditions, be unwise and unnecessary. The suggestions we make in the present emergency, and at the sacrifice of our private interests, and with no consideration, except the public welfare and the success of our Country, are as follows:

"THAT direct Government control of the transportation of food-stuffs is absolutely necessary for their better distribution, and better distribution of food-stuffs is a pressing economic necessity. Various phases of this question will suggest themselves to you, such as the necessity of treating cars as interchangeable between railway systems, and such control of grain movement that the movement can be

readily absorbed into storage houses and cars released for active service.

"As an added suggestion for transportation relief, we suggest a check on the sometimes unnecessary movement of different varieties of grain from one section to another.

"THAT the practice of some consumers, large and small, of buying Flour supplies far in advance, and the practice of mills in contracting Flour delivery further ahead than prompt shipment, are, under present conditions, against the public policy, but we realize that improved transportation must be furnished the mills for proper distribution under a policy limiting sales to prompt shipment.

"THAT the present Wheat crop outlook, although presenting some features not entirely in accord with much pessimistic publicity, is such that we feel Government control, both of prices and distribution, will be necessary to prevent disastrous fluctuation and burdensome inflation in Flour and bread-stuff prices. In all justice to our Allies, we must conserve all supplies, distribute them economically and apportion them fairly between our own needs and those of our Allies, and also of approved Neutrals, where they have a proper claim upon us.

"This control of Wheat prices may be in such form that the trading in futures on the public exchanges, which has hitherto been a great public service and has greatly facilitated the economical movement of the Wheat crop to market, may be, for the time being, discontinued. In putting into effect such radical changes, affecting outstanding contracts, due consideration should be given to proper protection of such contracts in Wheat and Wheat products. Also, notice of the changes to be made should be given as far in advance as possible.

"THAT the outlook for Corn and Oats crops are such that with reasonable crop development there need be, in our judgment, no interference with the established methods of marketing these crops, and the present trade machinery, which has proved its value through many previous vicissitudes, need not be altered or hampered. These enormous crops would present a very grave problem of control and distribution, and a problem to be undertaken only as a last resort. The necessity is not now apparent.

"We feel that probably the crop of Rye, being a food grain and closely allied to Wheat, should have a control similar to that of Wheat. Also, we feel that both the Rye crop and the Barley crop, not being protected by trading in futures on exchanges, will need, not only Government control, but Government protection against

disastrous fluctuations, which protection Corn and Oats do not need because of the stabilizing influence of the trading in futures on the grain exchanges.

"The Committee realize the danger of such arbitrary economic disturbances as price fixing by minimum or maximum prices. This should be resorted to very carefully. We feel, however, as to Wheat, that the obligations we owe our Allies and the protection we owe our growers and consumers both demand that the supply of Wheat of this year may well be subject to the extraordinary control of a fixed price, and we feel the policy of a fixed price for the crop year would best conserve the interests of producer and consumer, and such a basis, once fixed, should be maintained, without change. Such a basis should be established after very careful study and consideration.

"We feel that the private rights and private interests should sacrifice themselves at this time, and for that reason we favor such control over terminal and country elevators as shall, in the public interest, deprive everyone of their facilities for storage of grain except the Government itself. This policy is one phase of a just policy of discouraging hoarding on the part of producer or consumer or intermediary.

"Since the great need of our Allies this year will be food grains, we feel that an indirect control over the movement of feeding grains, such as Corn and Oats, may well be maintained by a license system which would limit the use of elevator facilities, country or terminal, for feeding grains, which grains might otherwise move in such volume as to congest the channels of distribution needed for the more necessary food grains.

"The problem of fire insurance protection on grain while in transit through terminal elevators is a serious one. It seems quite true that the total insurance capital engaged in such insuring is not large enough to protect the total value of grain accumulated in these elevators at present values. We suggest steps by which this risk may be assumed by the Federal Government or some agency of it.

"We suggest also working out at various terminals a plan of pooling of storage facilities, so that the best use can be made of fireproof storage, without injustice to the owners of wooden storage. This would also aid in releasing cars at the terminals for fresh service by facilitating switching movement.

"It seems to us essential that the policy adopted by the United States should be in its effect identical with that put in force by

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Canada. The crops of the two countries should be considered as a unit and distributed as a common source of supply.

"We present our views with the assumption that the estimates which you have presented, of the situation in regard to grain requirements and prospective supplies are approximately correct. We also urge that at the earliest moment, warranted by changed conditions, the handling of our crops be returned to private enterprise and that meantime every effort be made to preserve the established marketing organism, perfected by years of study and experience and justified by years of economic accomplishment.

"Yours very truly,

"(Sg) JULIUS H. BARNES,	(Sg) FREDERICK B. WELLS,
"(Sg) G. A. AYLSWORTH,	(Sg) JOHN H. MACMILLAN,
"(Sg) ALFRED BRANDEIS,	(Sg) CHARLES B. PIERCE,
"(Sg) N. L. MOFFIT,	(Sg) ROBERT MCDUGAL."

4. LETTER FROM COMMITTEE OF MILLERS RELATIVE TO WHEAT AND FLOUR CONTROL

"May 27, 1917.

"MR. H. C. HOOVER,
Washington, D. C.

"*Dear Sir:*

"In view of the existence of a great national emergency in which this country is engaged in war at a time when there is an apparent shortage in the world's supply of food necessities, certain members of the milling industry whose names appear hereafter having given careful consideration to the prevailing conditions and the relation and responsibilities of the miller to the national crisis, give you herewith the conclusion we have reached. We act entirely in a personal capacity, but our representation includes members from various milling fields.

"1. We realize that we are confronted with most unusual conditions and that the country's interests must be served. You have presented statements to us as to the necessary requirements of food supplies for this country, our allies and neutrals which show that it is essential that every possible precaution must be observed to conserve and make available all the necessities this country may produce. In such accomplishment we feel called upon, in the public interest, to cooperate in every reasonable manner, even to the extent

of adopting measures which under ordinary circumstances we would regard as unnecessary and unwise.

"2. We feel that it is essential that the nation should immediately be placed in a position to assure a proper conservation and distribution of its food supplies. To this end we are prepared to lend our aid in securing the enactment of the legislation represented by H. R. 4630 or similar measures approved by the administration delegating to the President the necessary powers to create a food controllership. We do, however, most urgently request that those intrusted with the construction of this measure make certain changes attached hereto.

"It is our earnest belief that these changes are essential to the welfare and protection of the milling industry. We trust that this is possible since it will prove most helpful in securing the ready support and approval of millers generally.

"3. We recommend that you should be given such authority in facilities of transportation, both on railways and inland lakes, as to insure the proper movements of grain, grain products and necessities; to make liquid all available supplies of food products; and to insure delivery of grain to mills in sufficient quantity to permit the uninterrupted performance of their economic and necessary public service.

"4. In order that the requirements of this country may be properly conserved, to avoid unnecessary depletion of our supplies and to insure an equitable distribution of our available surplus to our allies and neutrals, we urge that the buying of all foreign necessities be subject to your jurisdiction in such manner as to accomplish the greatest measure of proper and systematic control and regulation.

"Our thought is that such action, in reference to the purchase of grain may effect a fixed price and necessarily a guaranteed price on that commodity and we recognize that such a price fixation and guarantee may naturally extend to articles produced from grain which should under such circumstances be treated as the equivalent of grain in the proportions that the commodity enters into the composition. It is unnecessary to emphasize the great economic problems and business disturbance involved in price fixing. We realize that this matter must be approached with extreme caution and careful deliberation, and with due regard to all interests.

"We believe that all regulations promulgated, covering grain or grain products, should be made to include imports as well as foods grown or manufactured in this country.

"5. We believe that the price on flour should be a maximum price

not a fixed price and that if the charges accruing between the wheat in storage and the flour delivered in unit packages were fixed on a fair and liberal basis, there would be sufficient elasticity in the price to take up the different inequalities which would naturally exist. Moreover the changing values of the feeding stuffs forming a considerable portion of the products of milling and affecting the price of the flour would preclude the possibility of a fixed price except within limits of such feed price fluctuations. This would permit the continuance of competition within reasonable limits, tend to lessen prices, and still allow authorities to maintain control.

"6. If the price of grain is fixed its effect would temporarily tend to limit the usefulness of the present grain exchanges now performing a necessary and valuable economic function. In the event that prices are fixed, proper precaution must be taken to safeguard outstanding contracts of grain and grain products in existence prior to the establishment of any fixed price or subsequent changes in such price, and we further recommend that no prices shall be fixed as fixed prices except upon reasonable public notice.

"7. We suggest that the present practices of buying for long deferred shipment be discontinued and that purchases be restricted to nearby time of shipment, and to such amounts, commensurate with existing transportation conditions, as will meet the buyer's requirements for a reasonable period and insure proper distributing stocks.

"8. In view of the possible emergency requiring a higher percentage of flour extracted from the wheat, if the necessity for a higher percentage of flour extraction from wheat becomes expedient, we would suggest as the first step towards its accomplishment the standardization of all mills to a minimum basis of extraction without prescribing the percentage of grades produced. This should at the outset be established at a reasonably low figure in order that the smaller mills, whose equipment is somewhat limited and whose present extraction is often lower than the larger and more adequately machined mills, may accommodate themselves to the necessary changes and prepare for additional increases of extraction as conditions may require.

"The question of a larger percentage of extraction should be approached from the standpoint of actual economy. Since the experience of the miller and the findings of the scientists have furnished the evidence that such extractions are non-economical both as regards the human and the animal, and that their use constitutes

actual waste, a substantial change in this direction would be opposed to the principles of conservation.

"However, if in the opinion of the controller, higher percentage of extraction be deemed necessary for the national welfare, and such regulations become mandatory, then the public should assume its proper responsibility for the compulsory manufacture of an article whose keeping qualities are subjected to conditions entirely beyond the control of the manufacturer.

"We cannot emphasize too strongly that the basis of any consideration or alteration in the present methods of milling flour should be the smaller mill since its methods, practices and trade features are frequently at variance with those of its larger competitors. It cannot accommodate itself so readily to changes and must be given every protection to safeguard its interests and protect itself from undue hardships and losses proportionately greater than those affecting the larger mill. It must also be taken into consideration that the additional machinery and bolting cloths to effect changes are not available in adequate quantities under existing conditions.

"9. We suggest, if a large crop of corn, oats, barley and cereals other than wheat be realized, that the prices of these be fixed at such values relative to the prevailing price of wheat, as to insure the increased use of such products among those people who are accustomed to their consumption, and to educate others to use them in lieu of white flour; also that the milling of barley as a separate product, where supplies are available, is possible in those mills whose equipment permits.

"10. We feel that there will be a prompt and effective response from all millers, as the situation develops and that means, which are not now apparent, will be found to utilize and augment for human consumption, products from cereals now used for other purposes.

"11. If the admixtures of other products with wheat flour shall become necessary or advisable, the mixing should be effected by the baker or other consumer and not by the miller in order to insure desirable conservation in wheat, labor, transportation and package.

"Should the mixing of corn flour with wheat flour be made mandatory upon the manufacturer, the transportation problem would be enormously increased, necessitating the transporting of the corn flour from the sections where it is made to the wheat milling centers, and return, for example from Illinois to Minneapolis, and return of the mixed product for use in Illinois or east.

"Standards of purity should be maintained, so that the baker or other consumer may be able to select his various pure unmixed products and mix them intelligently in proportions desired, or that may be suitable for varying purposes, and may be able to take advantage of the grain products most available in his particular section, as for instance, rice and corn flour in the south, corn flour, rye flour, barley meal, oatmeal in the central states.

"Flour in its natural unmixed state, at customary percentage of extraction, remains sound and in perfect condition for many months, while wheat flour when mixed with the products of other grains has been shown to become unsound, wormy, and in many cases entirely unfit for human food, within a very short time.

"12. As an added suggestion, the baker and housewife should be encouraged to lessen the use of enriching ingredients not necessary for good baking results.

"13. During our deliberation we have considered the possibility of a uniform package. We appreciated the economic advantage to be gained thereby and that it would make more liquid available stocks. No doubt a measure of accomplishment could be effected in this direction, provided reasonable time was given to use available supplies and to allow the manufacturers of bagging materials and bags to accommodate their methods of manufacture to one or a limited number of packages.

"14. In outlining our views we have endeavored to present those phases of the milling industry, which would be affected by the existence of the present emergency. We are confident that proper and reasonable regulations under your direction will effect a large measure of accomplishment with the least possible disturbance.

"15. We feel that our work in securing you the helpful cooperation of millers will be materially enhanced if we are able to convey to our milling colleagues the assurance that the milling executive which you have suggested will be composed of members of the milling industry possessing an intimate technical knowledge of the milling and distribution of flour and feed.

"We have already stated to you that we feel called upon in the public interest to cooperate with you in every possible manner. We still feel hopeful that as the situation develops our crop of cereals, vegetables and other necessaries may yield abundantly, and that under your administration with reasonable regulations to effect intelligent conservation, there will be sufficient food supplies to meet the requirements of this country, our allies, and neutrals without

resorting to measures which would create disturbances in our commerce and industry.

“Very truly yours,
 “(Signed) SAML. PLANT, St. Louis, Mo.,
 MARK MENNEL, Toledo, Ohio,
 ROBERT R. CLARK, St. Joseph, Mo.,
 B. A. ECKHART, Chicago, Ill.,
 A. C. LORING, Minneapolis, Minn.,
 FRED J. LINGHAM, Lockport, N. Y.,
 A. P. WALKER, N. Y. City,
 JAMES P. LEE, N. Y. City,
 JAMES F. BELL, Minneapolis, Minn.,
 WILLIAM G. CROCKER, Minneapolis, Minn.”

5. MEMORANDUM FROM WILLIAM C. EDGAR RELATIVE TO FLOUR
 MILL CONTROL

(Dated June 10, 1917)

“Statement of Facts:

“The present situation in the American milling industry is rapidly approaching a state of demoralization which, unless definite and authoritative assurances are promptly forthcoming, will in my opinion, force a large number of millers, if not to retire from business, at least to so limit their operations as very greatly to curtail their immediate activities in the production of flour, and also limit and handicap their operations for the coming season.

“Beyond the disastrous effect of such a crisis upon the trade itself, the result would be most serious from the standpoint of public welfare and safety in the matter of a highly important item of international food supply.

“Just at the time when it is certainly very desirable to encourage the manufacture of flour by every possible means, thereby to increase the supply and keep the price down, the condition is made so extremely doubtful and hazardous for millers that they dare not proceed with any degree of confidence, and must necessarily protect themselves by shutting down, to await instructions from those in authority.

“To my certain knowledge, a large number of millers, in default of any assurance as to what may be demanded of them under government control, are now declining to accept any orders for flour except to supply the day-to-day requirements of their trade; others,

fearful of meeting overwhelming losses due to sudden and arbitrary change in the price of wheat to be fixed by authority, are preparing to shut down indefinitely, while some, of lesser importance but nevertheless a factor in supplying the trade, seriously contemplate retirement from business during the coming year rather than encounter the danger of bankruptcy.

"The result of this tendency, unless it can speedily be checked, will be greatly to limit competition in the milling business, enormously to curtail the output of flour and, in consequence, to reduce the supply, which is already insufficient to meet present and prospective requirements.

"There are over 5,000 flour mills in the United States, large and small, all of which are now competitive, either for local or general business. Of these some 500 are large mills doing an interstate business ranging in capacity from a few hundred to ten thousand barrels a day. The mills of Minneapolis alone have a capacity exceeding eighty thousand barrels daily. These mills have an aggregate capacity which can easily grind the largest crop ever produced in the United States.

"It must be obvious that mills of such great magnitude as those required to meet the demands of modern consuming markets cannot be operated, either mechanically or financially on the simple rudimentary basis of a country grist mill. Their methods are necessarily involved and complicated, requiring an enormous investment of capital, the use of large sums in financing and purchase and carriage of grain, the employment of labor, the shipment and delivery of their product and the legitimate credit extended to their customers.

"It is not a simple process of stopping and starting to accommodate the farmer who brings to the mill door a few wagonloads of wheat. Their steady and successful operation must be a matter of planning and prearrangements, involving engagements for raw material, the acceptance of orders in advance of delivery sufficient to insure continuous and uninterrupted grinding, the contracting of freight at rates on the basis of sales made, the obtaining, through bankers, of large credits in advance of needs, the engagement and permanent employment of labor and clerical help; in short, the making of innumerable agreements and contracts of a valid and binding nature, predicated upon the certainty of at least the immediate future. If otherwise based, the risk of continuing business would be beyond calculation and, in the event of arbitrary interference from the government, would involve the owners in irretrievable ruin.

"The present situation is so uncertain in its possibilities that millers have no warrant whatever in continuing their operations on the customary lines of accepted trade methods. Legislation is pending which, in many respects, would place their business in the absolute control of an authority which is to be given the power of financial life or death over it.

"It is impossible for millers to engage to deliver flour, except from day to day, when they are unable to protect such forward sales by purchases of wheat for future delivery in the open market; when they may be forbidden by authority to make the kind of flour they have engaged to sell and deliver; when there can be no guaranty of future freight rates; when their entire capacity may be suddenly called upon to fill an order for the government for the allies; when, by some application of the zone principle of transportation, they may be unable to obtain the kind of wheat necessary to make the flour they had sold; when, by authority, they may be ordered to cancel the contracts they have made in order to fulfill other requirements; when they may be compelled, by order, to mix other cereals with the products of wheat; when their entire capacity may be limited to the production of one grade of flour specified by authority, or when, having sold flour at a certain price and bought wheat to fill the order on the same basis, the authority may determine to fix the maximum price of wheat at less than the price at which it was bought.

"These and a thousand other hazards, all possible if not probable under the operation of the proposed food control bills, confront the miller who has the temerity to proceed in his operations with any degree of freedom under existing conditions. He has no recourse, therefore, if he values his financial solvency, but to proceed with the utmost caution: indeed the less he does, the safer he is; this is pre-eminently a time when, for the common safety both of the people of the United States and their allies, the American millers should be grinding to their maximum capacity and preparing to so continue on the new crop.

"It should be remembered that this crop is already beginning to be harvested in Texas and will proceed rapidly northward as the season advances and it should also be noted that it is necessary for many mills to be repaired and put in order before the new crop is ground. Such mills, having no assurance of the future, are now waiting before cleaning up for next season's work.

"The uncertainty and doubt which now surround the future of the milling business in this country are simply choking the trade to

death. It is true that millers have the personal assurance of Mr. Hoover that if he is given the authority, he will exercise it only with the full co-operation of the trade itself; that he will seek its counsel and will not attempt coercion. The millers have the utmost confidence in Mr. Hoover, they esteem themselves fortunate that food control is not to be made the function of bureaucracy and that the President has appointed him Food Administrator.

"They realize the necessity for the passage of an act granting extraordinary powers to duly appointed authority to regulate the manufacture and sale of food and are willing and anxious to co-operate to this end; nevertheless, since their entire existence depends upon the regulations imposed by this authority and, until pending measures are passed, it is apparently unable to proceed in its formulation of requirements, it becomes clear that they can do nothing themselves to remedy the trade deadlock which, just beginning to be felt, must become daily more effective until, unless the situation be soon relieved, it shall completely stifle the industry. This would inevitably mean great shortage of flour, increase of price and a state of panic concerning the flour supply, with bread riots as a consequence.

"The bills pending in Congress may take some time to be passed: every day at this critical period adds to the seriousness of the impending danger.

"The milling industry does not require the literal passage of food control measures in order to co-operate with Mr. Hoover in any plans that it may be desirable to carry forward in order to insure the largest production and greatest economy possible in the supply of flour and other cereal foods.

"Having in mind what the President has said on this subject and his appointment of Mr. Hoover as Food Administrator, the millers are quite ready voluntarily to proceed under his instructions and to give him all the co-operation and assistance in their power, only making the very reasonable request that, in whatever they are subsequently called upon to do, their financial integrity and good faith shall be protected, and that no regulation or restriction shall be imposed upon them, either as to price of grain, quality of product, or methods and rates of transportation, without giving them sufficient notice in advance to enable them honorably to fulfill and carry out their pending contracts with all concerned.

"The foregoing being a statement of the facts as they are, I venture, in view of this grave emergency, to offer the following suggestions, which from my knowledge of the American milling trade

and its membership I believe will be effective in relieving the present tension, affording the millers sufficient reassurance to enable them to proceed with their present activities and their preparations for handling the new crop in the most effective and economical manner.

“The Remedy:

“Assuming that it is not the desire of Mr. Hoover to impose upon millers a dogmatic and dictatorial control, to force reluctant and unwilling compliance with the demands of a food dictator, but rather to invite and encourage the assistance and co-operation of the trade through the medium of its leading members who hold its confidence and are able to secure its immediate response along lines of the least resistance, I would suggest that Mr. Hoover proceed forthwith to the organization of the milling industry on the basis that he has already intimated would be his course of procedure.

“First: By the immediate appointment of a Milling Executive. Inasmuch as flour milling is essentially a Western industry, this appointment should be a Western miller of ability and capacity who thoroughly understands the business and who can command the confidence and good will of his associates.

“There exists a very strong feeling among millers generally that the influence of the New York Produce Exchange is not such as should properly be exercised in control of the milling industry. Flour exporters, merchants and salesmen are not familiar with practical milling problems and an attempt on their part to influence the operation of the mills would be looked upon with the utmost distrust.

“The Milling Executive should be a miller who, having himself a large interest at stake, would give an example of loyal and willing self-sacrifice; one who, understanding the business, would lead the others so as to conform to requirements as to produce the best results.

“Second: By the appointment of Eight Heads of Divisions and Twenty-nine Heads of Subdivisions, consisting of millers of good standing and repute in the following sections which completely cover the entire milling field so far as merchant milling is concerned:

“1. The Northwest:

- (a) Minneapolis
- (b) Duluth
- (c) Minnesota, No. Wisconsin and Iowa
- (d) Montana
- (e) North Dakota
- (f) South Dakota

2. The Southwest:
 - (a) Missouri River
 - (b) Kansas
 - (c) Oklahoma
 - (d) Nebraska
 - (e) Colorado
 - (f) Texas
3. The Southeast:
 - (a) Tennessee
 - (b) Kentucky
4. St. Louis and Illinois:
 - (a) Illinois
 - (b) Eastern Missouri
5. Ohio valley:
 - (a) Ohio
 - (b) Indiana
 - (c) Michigan
6. Chicago and Milwaukee:
 - (a) Chicago and Northern Illinois
 - (b) Milwaukee and Wisconsin
7. Pacific Coast:
 - (a) North
 - (b) South
8. Eastern:
 - (a) New York City
 - (b) New York State
 - (c) Boston
 - (d) Pennsylvania
 - (e) Virginia
 - (f) Maryland

"The relations of the foregoing to each other and to the Milling Executive are more graphically indicated on the attached diagram.

"I would urge that not only the Eight Heads of Divisions but the Twenty-nine Heads of Subdivisions receive their appointments direct from Mr. Hoover as it will doubtless conduce to better co-operation.

"I hereby offer in nomination the names of these thirty-seven millers, having selected them with a view to their fitness and their ability to secure the necessary co-operation from the trade. Details as to this are hereto attached.

"Such a body having been appointed, it should proceed to organ-

ization at the earliest possible moment. Not as a whole, but, first, on the call of the Eight Division Heads by the Milling Executive.

"The Eight Division Heads should represent the Twenty-nine Heads of Subdivisions and confer with them in carrying out subsequent regulations and instructions. The Twenty-nine Heads of Subdivisions should be responsible for the conduct of the mills in the sections they represent and report to the Eight Division Heads.

"The Milling Executive should of course report to and receive instructions from Mr. Hoover.

"This machinery for the control and administration of the entire milling industry under Mr. Hoover's orders could be put into operation within a week after its appointment and it would be thoroughly effective. Its instructions would supply the necessary reassurance which the industry needs.

"Mr. Hoover could appoint it tentatively and with perfect propriety in advance of the passage of the pending bills. By the time the legislation was enacted, it would be in perfect working order, meantime the industry would know where it stood in relation to the central authority, would understand its necessary limitations of operation and would, with confidence and a sense of security, proceed in its useful and legitimate activities.

" * * * "

6. ARTICLES OF INCORPORATION OF THE GRAIN CORPORATION

CERTIFICATE OF INCORPORATION

of

FOOD ADMINISTRATION GRAIN CORPORATION

"FIRST: The name of this corporation is

"FOOD ADMINISTRATION GRAIN CORPORATION.

"SECOND: The name of its principal office in the State of Delaware is No. 7 West Tenth Street, in the City of Wilmington, County of New Castle.

"The name of the agent therein and in charge thereof is the Corporation Trust Company of America.

"THIRD: This Corporation is organized pursuant to an Executive Order issued by the President of the United States, dated August 14th, 1917, and in the exercise of the powers conferred upon him by Act of Congress entitled "An Act to provide further for the

national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel," approved August 10th, 1917.

"The objects and purposes for which and for any of which this corporation is formed are, to do any or all of the things herein set forth to the same extent as natural persons might or could do, viz: To purchase, or otherwise acquire, manufacture, sell or otherwise dispose of, store, handle, and otherwise deal in and with grain, food, feeds, and their products, and to do all acts and things necessary, expedient or incidental to the efficient conduct of said business, within or without the State of Delaware.

"To exercise all powers which may be delegated to it by the President of the United States under Act of Congress, entitled, "An Act to provide further for the national security and defense by encouraging the production, conserving the supply, and controlling the distribution of food products and fuel," approved August 10th, 1917, as an agency authorized to be created under said Act.

"The foregoing clauses shall be construed both as objects and powers; and it is hereby expressly provided that the foregoing enumeration of specific powers shall not be held to limit or restrict in any manner the powers of this corporation.

"In general, to have and to exercise all the powers conferred by the laws of Delaware upon corporations formed under the Act hereinafter referred to.

"FOURTH: The total authorized capital stock of this corporation is Fifty Million Dollars (\$50,000,000), divided into Five Hundred Thousand (500,000) shares of one hundred dollars (\$100) each.

"The amount of capital stock with which this corporation will commence business is the sum of Twenty-nine Hundred Dollars (\$2,900), being twenty-nine (29) shares of One Hundred Dollars (\$100) each.

"FIFTH: The names and places of residences of each of the original subscribers to the capital stock and the number of shares subscribed for by each are as follows:

NAME	RESIDENCE	NUMBER OF SHARES
Herbert Hoover	Washington, D. C.	27
Edgar Rickard	Washington, D. C.	1
Curtis H. Lindley	Washington, D. C.	1

"SIXTH: The duration of the existence of this corporation is the period of five years unless sooner dissolved in the manner provided by law.

"SEVENTH: The property of the stockholders shall not be subject to the payment of corporate debts to any extent whatever.

"EIGHTH: The directors of this corporation shall hold office for one year from the date of their election and until their successors are elected and qualified unless sooner removed. The holder or holders of two-thirds of the outstanding capital stock may call a special meeting of stockholders at any time, upon mailing notice to the other stockholders at any time, upon mailing notice to the other stockholders of the time and place of said meeting, three days prior to said appointed time, which notice may be waived by unanimous consent, or by the presence of all stockholders at said special meeting, and the stockholders present may by a majority vote remove any director or directors from office and elect a successor or successors to hold office for the remainder of the unexpired term.

"In furtherance, and not in limitation, of the powers conferred by statute, the board of directors are expressly authorized to make, alter, amend and rescind the by-laws of this corporation, and to authorize and cause to be executed mortgages and liens upon the personal property of this corporation, and to authorize the borrowing of such sums of money from time to time, and the making and execution of such notes, mortgages, pledges and liens on the personal property of this corporation, as they may deem advisable.

"We, the undersigned, being each of the original subscribers to the capital stock hereinbefore named for the purpose of forming a corporation to do business both within and without the State of Delaware, and in pursuance of an Act of the Legislature of the State of Delaware entitled, "An Act Providing a General Corporation Law" (approved March 10th, 1899), and the acts amendatory thereof and supplemental thereto, do make and file this certificate, hereby declaring and certifying that the facts herein stated are true, and do respectively agree to take the number of shares of stock hereinbefore set forth, and accordingly have hereunto set our hands and seals this 14th day of August, A. D. 1917.

"(Sgd.) HERBERT HOOVER (Seal).

"(Sgd.) EDGAR RICKARD (Seal).

"(Sgd.) CURTIS H. LINDLEY (SEAL).

"In presence of:

"(Sgd.) LEWIS L. STRAUSS, JR.

* * *¹

¹The foregoing certificate of incorporation was acknowledged before a Notary Public in the District of Columbia on the 14th day of August, 1917, and filed with the Secretary of State of Delaware on the 16th day of August, 1917, at 9 o'clock a. m.

APPENDIX E
STATISTICAL AND REPORT FORMS

UNITED STATES FOOD ADMINISTRATION

_____ 191

_____ AGENCY

United States Food Administration
42 Broadway
New York City

Gentlemen:—

The following is a correct report of Wheat movements, through terminal elevators in this zone for the twenty-four hours ending 12 P. M. 191 .

1. Wheat on hand at beginning of day	_____ bus.	
2. Wheat received during day (Unloads)	===== bus.	
3. Total of lines 1 and 2 (Total wheat on hand)	_____ bus.	
4. Shipments: Domestic	_____ bus.	
Allies	_____ bus.	
Neutrals	===== bus.	
Total	_____ bus.	⁴
5. Wheat on hand close of business today (Subtract line 4 from line 3)	_____ bus.	

ANALYSIS OF OWNERSHIP OF WHEAT ON HAND CLOSE OF BUSINESS TODAY

6. Of the total wheat on hand _____ bus. are owned by Terminal Elevator Companies.
 _____ bus. are owned by United States Food Administration.
 _____ bus. are owned by other persons or firms.

(Signed) _____
[Zone Agent]

Form E

592 THE GRAIN TRADE DURING THE WAR

Form F

UNITED STATES FOOD ADMINISTRATION

_____ 191
_____ AGENCY

_____ of country elevators and warehouses, in this zone for the week ending _____ 191

_____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.
 _____ bus.

(on line 3)

OWNERSHIP OF WHEAT ON HAND CLOSE OF BUSINESS TODAY

_____ bus. are owned by Country Elevators or Warehouses.
 _____ bus. are owned by United States Food Administration.
 _____ bus. are owned by other parties.

(Signed) _____
(Name Agent)

For Grain Corporation Report Forms A, B, C, D, H, and I,
see pocket inside back cover.

594 THE GRAIN TRADE DURING THE WAR

Form G

Form No. M. D. 1009

United States Food Administration
MILLING DIVISION

MILL NUMBER
Do Not Fill In

Wheat Milling Report

General Offices,
74 Broadway, New York

Wheat Flour Only Fill out in duplicate and mail both copies at once to General Offices.

This report must be filled out and mailed immediately. Answer all inquiries fully. Make affidavit of correctness and mail promptly to the United States Food Administration, Flour Milling Division, 74 Broadway, New York City, New York.

Questions

- Firm name _____ (City or Town) _____ (County) _____ (State) _____
- Mill owned or operated by (Name) _____ Address _____
- Name and address of central office _____ Address _____
- What railroad is mill located on _____
- 5-6. What car capacity has side-track _____ Cars (6.) How much storage room for wheat have you at your mill _____ Bushels
- Do you have transit privileges _____
- 8-9. How much storage room for wheat have you in elevators or warehouses controlled by you not located at your mill _____ Bushels (9.) How many barrels of flour can you store at mill _____ Barrels
10. Give location of such elevators, capacity, etc. _____
11. Indicate what proportion of wheat used in milling you secure: (a) Direct from farmers _____ %; (b) From country elevators _____ %; (c) From terminal markets _____ %
12. Indicate by states or sections your principal markets of distribution _____
13. List mill products other than flour with quantities produced in a year:

Product	Quantity Produced	Product	Quantity Produced
Bran.....	_____ Tons	Mill Feed.....	_____ Tons
Shorts.....	_____ "	Other Wheat Feeds.....	_____ "
Flour Middlings.....	_____ "	Total Wheat Feeds.....	_____ "
Red Dog.....	_____ "	Other Products.....	_____ "
14. Average daily capacity (barrels per 24 hours) based on week of actual normal operation. Total _____
If possible itemize capacity as follows:
Hard Wheat Flour _____ bbls. Soft Wheat Flour _____ bbls.
Rye Flour _____ " Self-rising Flour _____ "
Corn Flour _____ " Corn Meal _____ "
15. Total output for three years ending December 31, 1916:
Hard Wheat Flour _____ bbls. Soft Wheat Flour _____ bbls.
Rye Flour _____ " Self-rising Flour _____ "
Corn Flour _____ " Corn Meal _____ "
16. Have you signed and returned agreement with U. S. Food Administrator and U. S. Grain Corporation _____
17. Do you desire to participate in governmental contracts _____ If so, indicate character of flour you can furnish _____
18. Cost of manufacturing per bbl. including all proper items (excluding interest on investment)
1914, \$ _____ per bbl. 1915, \$ _____ per bbl. 1916, \$ _____ per bbl.
(State whether figured on calendar, crop or fiscal year)
19. Cost of selling:
1914, \$ _____ per bbl. 1915, \$ _____ per bbl. 1916, \$ _____ per bbl.
(State whether figured on calendar, crop or fiscal year)
20. Do you operate (a) jobbing department _____; (b) retailing department _____
21. State whether jobbing and retailing expense has been maintained separately or included as part of manufacturing and selling _____

3. WHEAT DIRECTOR LICENSE FORM

Form J

License Form.

NOT TRANSFERABLE

No.....

Dated.....

UNITED STATES OF AMERICA
OFFICE OF THE
UNITED STATES WHEAT DIRECTOR
WASHINGTON, D. C.

LICENSE

License is hereby granted to.....
of
to engage in and carry on the business in wheat and-or wheat flour specified in licensee's application for license to the United States Wheat Director in accordance with the proclamation of the President and the regulations prescribed relating to such business under an Act of Congress entitled "An Act to enable the President to carry out the price guaranties made to producers of wheat of the crops of nineteen hundred and eighteen and nineteen hundred and nineteen, and to protect the United States against undue enhancement of its liabilities thereunder," approved March 4, 1919, as well as under any and all other Acts of Congress conferring authority upon the President in the premises, and any amendments thereto.

This license is granted and accepted upon the following express conditions:

- (1) That this license is subject to revocation or suspension at any time, in whole or in part, and for a limited or unlimited period, for any breach or violation by the licensee, or by any officer, agent or employee of the licensee, of this license or of any of the provisions of said act of Congress approved March 4, 1919, or of any other act as aforesaid, or any amendments thereto, or of any regulations or orders issued under and pursuant to said acts or any of them, or for breach of any agreement or undertaking entered into between the licensee and the United States Grain Corporation or the United States Wheat Director, or for other proper cause.

(2) That the licensee shall, whenever requested by the United States Wheat Director, or his authorized agent or representative, furnish information and make reports concerning transactions, conditions and management of the business of the licensee at such times and in such manner and detail and on such blanks as shall be prescribed and keep such records of the business as will facilitate the verification of information contained in said reports; and that all property, books, records and accounts of the licensee shall be at all times subject to the inspection of the United States Wheat Director, or his authorized agent or representative.

(3) That the licensee shall place on every contract, order, acceptance of order, invoice, price list and quotation issued or signed by him relating to wheat or wheat products, the words "United States Wheat Director License Number," followed by the number of his license.

(4) That the licensee shall not, without the written consent of the United States Wheat Director or his duly authorized representative, knowingly deal with any person, firm, corporation or association, who does not hold at the time such license as may be required under the afore-mentioned Proclamation or subsequent Proclamations issued in pursuance of said Act approved March 4, 1919, or who has violated any of the provisions of said Acts or any lawful rules or regulations issued thereunder by the President of the United States or the United States Wheat Director.

(5) That the licensee shall not store wheat or wheat flour at any seaport of the United States for a longer period than thirty days.

(6) That all statements in licensee's application on file with the United States Wheat Director are true, and that all changes, such as change in officers, ownership, management or control, or in firm or corporate name, or in new place of business, or changes in or additions to activities, will be reported immediately to the United States Wheat Director by the licensee.

(7) That the licensee shall not engage in any unfairly discriminatory or deceptive practice or device, or make any unjust or unreasonable rate, commission, or charge, or exact an unreasonable profit or price, in handling or dealing in or with wheat, wheat flour, bran or shorts.

(8) That this license is valid only when impressed with the seal of the United States Wheat Director.

.....
United States Wheat Director.

APPENDIX F.

COMPLETE LIST OF GRAIN CORPORATION PERSONNEL FROM INCEPTION TO PRESENT, SHOWING POSITION AND PERIOD OF EMPLOYMENT.

OFFICERS OF CORPORATION

HERBERT C. HOOVER, Chairman, Board of Directors, August 17, 1917, to June 30, 1919.	GATES W. MCGARRAH, Treasurer, August 17, 1917, to June 30, 1919.
JULIUS H. BARNES, President, August 17, 1917, to August 21, 1920. Chairman, Board of Directors, July 1, 1919, to August 21, 1920.	WATSON S. MOORE, Secretary, August 30, 1917, to June 30, 1919.
FRANK G. CROWELL, First Vice-President, August 17, 1917, to June 30, 1919.	A. W. FRICK, Assistant Secretary, January 2, 1919, to July 1, 1919. Secretary, July 1, 1919, to June 28, 1920.
EDWIN P. SHATTUCK, General Counsel, January 30, 1918, to present time. First Vice-President, July 1, 1919, to August 23, 1920. President, August 23, 1920, to June 27, 1922.	HOWARD M. SMITH, Assistant Secretary, July 1, 1919, to June 28, 1920. Secretary, June 28, 1920, to August 31, 1920.
EDWARD M. FLESH, Second Vice-President, St. Louis, August 24, 1917, to Jan. 1, 1919. In charge London office, January 1, 1919, to October, 1919. Vice-President and Treasurer, July 1, 1919, to June 27, 1922. President and Treasurer, June 27, 1922, to present time. Liquidating Trustee, January 30, 1924, to present time.	WILLIAM F. MOORE, Assistant Secretary, July 1, 1919, to August 15, 1920.
CURTIS H. LINDLEY, General Counsel, August 17, 1917, to January 30, 1918.	HENRY S. SWART, Assistant Secretary, January 2, 1919, to February 29, 1920.
	G. ROY HALL, Secretary, August 23, 1920, to Dec. 31, 1923.
	HARRY HYSLOP, Secretary, January 30, 1924, to present time.

DIRECTORS

HERBERT C. HOOVER, August 17, 1917, to June 30, 1919.	FRANK G. CROWELL, August 17, 1917, to June 30, 1919.
JULIUS H. BARNES, August 17, 1917, to August 21, 1920.	EDWARD M. FLESH, July 1, 1919, to present time.

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GATES W. MCGARRAH,
August 17, 1917, to June 30, 1919.

WATSON S. MOORE,
August 30, 1917, to August 23, 1920.

MARK L. REGUA,
August 17, 1917, to Sept. 14, 1917.

EDGAR RICKARD,
August 17, 1917, to Sept. 6, 1917.

CURTIS H. LINDLEY,
August 17, 1917, to August 30, 1917.

DARWIN P. KINGSLEY,
September 14, 1917, to August 23,
1920.

J. W. SHORTHILL,
September 6, 1917, to February 19,
1920.

GEORGE A. ZABRISKIE,
July 1, 1922, to present time.

G. ROY HALL,
August 23, 1920, to January 30, 1924.

SECOND VICE-PRESIDENTS

GEORGE H. JACKSON,
September 1, 1917, to August 15, 1920.

HOWARD B. JACKSON,
August 15, 1917, to July 31, 1920.

EDWARD F. NEWING,
August 24, 1917, to June 15, 1920.

FRANK L. CAREY,
August 21, 1917, to July 31, 1920.

DEFORREST PIAZZEK,
August 15, 1917, to August 31, 1920.

CHRICHTON B. FOX,
August 20, 1917, to June 30, 1920.

WATSON S. MOORE,
August 30, 1917, to August 23, 1920.

CHARLES T. NEAL,
August 24, 1917, to June 30, 1920.

H. D. IRWIN,
August 15, 1917, to August 15, 1920.

MAX H. HOUSER,
September 1, 1917, to September 30,
1920.

EDWARD M. FLESH,
August 24, 1917, to June 27, 1922

BERT H. LANG,
January 1, 1919, to June 15, 1920.

R. A. LEWIN,
August 24, 1917, to June 30, 1918.

W. A. STARR,
July 1, 1918, to July 31, 1920.

CHARLES KENNEDY,
September 1, 1917, to Aug. 15, 1920.

PERCY H. GINDER,
August 20, 1917, to July 31, 1920.

J. J. STREAM,
June 3, 1918, to June 12, 1919.

F. J. LINGHAM,
June 27, 1918, to January 2, 1919.

ZONE I.

Zone Headquarters,
Baltimore, Maryland.

Name.	Position.	Period.
Jackson, George S.,	2nd Vice-President	Sept. 1, 1917, to Aug. 15, 1920
Sheridan, Herbert,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to Mch. 15, 1919
Warfield, Joseph M.,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to May 31, 1920
Alexander, Alfred L.,	Bookkeeper	Oct. 24, 1918, to July 15, 1919
Arnold, Chas. W. K.,	Clerk	Dec. 7, 1918, to June 30, 1919
Bassett, Mary F.,	Clerk	Nov. 1, 1918, to Feb. 21, 1919
Beaton, Z. S.,	Clerk	Nov. 16, 1917, to Nov. 30, 1917
Behrman, Emma I.,	Clerk	Sept. 1, 1917, to Mch. 15, 1918

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Name.	Position.	Period.
Benthall, Elizabeth,	Clerk	Aug. 1, 1918, to Dec. 15, 1918
Blake, Antoinette,	Clerk	Sept. 1, 1917, to Oct. 31, 1918
Block, Leonard,	Clerk	June 9, 1918, to Sept. 15, 1918
Briele, August K.,	Clerk	July 1, 1919, to July 12, 1919
Bruton, Leonard M.,	Clerk	Mch. 1, 1919, to Nov. 15, 1919
Buddemeier, Lillian,	Clerk	Dec. 29, 1918, to Dec. 31, 1918
Carey, Eva,	Clerk	Sept. 1, 1917, to Sept. 30, 1917
Coale, Genevieve,	Clerk	July 30, 1918, to Oct. 15, 1918
Connor, Walter V.,	Clerk	Sept. 1, 1917, to Feb. 28, 1918
Coulbourn, John,	Bookkeeper	June 23, 1919, to Sept. 15, 1919
Council, Edward A.,	Waterfront Man	Aug. 14, 1918, to Dec. 31, 1919
Diamant, W. L.,	Auditor	Sept. 1, 1917, to July 31, 1920
DuVal, Augusta,	Clerk	Dec. 23, 1918, to Feb. 28, 1919
Fisher, Alice R.,	Clerk	Dec. 3, 1917, to Mch. 15, 1919
Fisher, Annette,	Stenographer	Mch. 20, 1919, to April 30, 1920
Folb, Leo,	Mailing Clerk	Dec. 16, 1918, to Dec. 6, 1919
Frederick, John J.,	Chief, Report and Flour Depts.	Sept. 1, 1917, to July 31, 1920
Frederick, Katherine M.,	Clerk	July 10, 1918, to May 31, 1920
Frederick, Mary A.,	Clerk	Sept. 1, 1917, to July 31, 1920.
Funk, Ellen,	Telephone Operator	Sept. 1, 1917, to July 31, 1920.
Goetz, William E.,	Clerk	July 22, 1918, to Sept. 15, 1918
Graham, Anna L.,	Stenographer	Jan. 3, 1919, to July 31, 1920
Griffith, Madeleine,	Clerk	Jan. 2, 1919, to Feb. 28, 1919
Hamilton, Jean F.,	Clerk	Aug. 6, 1918, to June 15, 1920
Harrison, Charles K., Jr.,	Cashier	Sept. 1, 1917, to June 15, 1919
Harvey, Arthur,	Clerk	Nov. 1, 1918, to Dec. 31, 1918
Hodges, Harry R.,	Clerk	July 16, 1918, to July 31, 1918
Howard, A. F.,	Clerk	Nov. 16, 1918, to Jan. 15, 1919
Hutchison, Elizabeth,	Stenographer	Mch. 20, 1918, to July 31, 1920
Jones, Edna,	Clerk	Dec. 1, 1918, to Dec. 15, 1918
Kach, Paul R.,	Clerk	June 8, 1918, to June 20, 1918
Kehoe, Cecelia A.,	Clerk	Sept. 1, 1917, to Jan. 31, 1918
Kemp, Sarah A.,	Clerk	Sept. 18, 1918, to Feb. 28, 1919
Koll, Anna M.,	Clerk	June 16, 1918, to Aug. 15, 1918
Kramer, Gertrude,	Clerk	Dec. 1, 1918, to Feb. 28, 1919
Lapsley, N. A.,	Clerk	Nov. 1, 1918, to Jan. 31, 1919
Lauterbach, William,	Asst. Cashier and Cashier	Sept. 1, 1917, to June 15, 1920
Lewis, R. Holmes,	Clerk	Dec. 30, 1918, to Feb. 15, 1919
McCahan, Glen C.,	Clerk	July 1, 1919, to May 15, 1920
McClusky, Rockford,	Office Boy	Dec. 5, 1919, to Jan. 15, 1920
Mewshaw, Eva,	Clerk	Aug. 28, 1918, to Aug. 31, 1918
Moore, Edward G.,	Chief, Flour Dept.	Sept. 10, 1918, to July 31, 1920
Moore, Marianne H.,	Stenographer	April 17, 1918, to April 3, 1920
Mullineaux, Lucille,	Clerk	July 29, 1918, to June 15, 1920
Munroe, Kenneth O.,	Chief, Transporta- tion Div.	Aug. 14, 1918, to Dec. 31, 1919
Netre, Edward,	Chief, Elev. and Whse. Dept.	Sept. 1, 1917, to July 31, 1920
Nichols, Kathryn R.,	Stenographer	Sept. 1, 1917, to July 31, 1920
Pirie, Allan M.,	Clerk	Sept. 24, 1919, to Jan. 7, 1920
Poffenberger, H. C.,	Clerk	Aug. 1, 1918, to Dec. 31, 1918
Potthast, Anna,	Stenographer	July 7, 1919, to Sept. 15, 1919
Prevost, Joseph T.,	Clerk	Sept. 1, 1917, to May 15, 1918
Proser, Monroe,	Clerk	Aug. 6, 1918, to April 30, 1920
Randall, Blanchard, Jr.,	Asst. Cashier	June 16, 1919, to April 30, 1920

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Name.	Position.	Period.
Richards, Gwendolyn E.,	Clerk	Sept. 1, 1917, to Oct. 31, 1917
Romero, Robert,	Clerk	Mch. 4, 1919, to April 30, 1920
Rosenfeld, Sadie D.,	Stenographer	Aug. 12, 1918, to Oct. 3, 1919
Schade, Wilfred & Co.,	Newport News Agts.	May 16, 1919, to June 15, 1920
Schenkel, Ruth,	Clerk	July 12, 1918, to Jan. 31, 1919
Schneider, Frank,	Clerk	Oct. 10, 1918, to June 5, 1920
Schroedi, Herbert G.,	Clerk	Sept. 1, 1917, to May 15, 1918
Schwartz, Ethel,	Clerk	Aug. 12, 1918, to Jan. 31, 1919
Sellers, John,	Clerk	Feb. 16, 1919, to Nov. 8, 1919
Sewell, Sallie,	Stenographer	Sept. 1, 1917, to July 31, 1920
Sinton, Alice V.,	Clerk	Oct. 21, 1918, to Nov. 7, 1918
Skeen, Edwin G.,	Clerk	Sept. 1, 1917, to Dec. 15, 1917
Skinner, Margaret S.,	Clerk	Sept. 1, 1917, to April 30, 1918
Smith, Edgar K.,	Waterfront Man	Aug. 26, 1918, to Dec. 31, 1919
Smith, Evelyn M.,	Clerk	Aug. 5, 1918, to Oct. 8, 1919
Snyder, Anna,	Stenographer	July 7, 1919, to April 30, 1920
Tudor, Mabel A.,	Clerk	Aug. 5, 1918, to Apr. 30, 1920
van den Burg, Nancy,	Clerk	Feb. 18, 1918, to May 22, 1918
Weatherley, Lillie P.,	Clerk	Oct. 11, 1918, to Feb. 28, 1919
White, Carroll,	Clerk	July 3, 1919, to Dec. 2, 1919
White, Grace L.,	Clerk	Sept. 1, 1918, to Sept. 15, 1918
White, Joseph H.,	Waterfront Man	Aug. 9, 1918, to May 15, 1920
Wirgman, George H.,	Clerk	Sept. 1, 1917, to July 31, 1920
Wood, Elizabeth L.,	Clerk	Oct. 20, 1918, to Jan. 31, 1919

ZONE 2.

Zone Headquarters,
Chicago, Illinois.

Name.	Position.	Period.
Jackson, Howard B.,	2nd Vice-President	Aug. 15, 1917, to July 31, 1920
White, A. Stanford,	Asst. to 2nd V.-Pres.	Aug. 20, 1917, to July 15, 1918
Linn, W. R.,	Asst. to 2nd V.-Pres.	Aug. 24, 1917, to Jan. 2, 1919
Abell, James A.,	Clerk	Aug. 30, 1917, to May 31, 1918
Abt, Isadore,	Messenger	Oct. 13, 1919, to Oct. 31, 1919
Achard, Adolph,	Clerk	Feb. 15, 1919, to Mch. 15, 1920
Albano, Sidney,	Messenger	Nov. 20, 1918, to Nov. 27, 1918
Allsman, Evelyn,	Door Keeper	Apr. 15, 1919, to May 13, 1919
Anderson, Hattie,	Comptometer Oper.	Feb. 2, 1918, to June 15, 1918
Baar, W. J.,	Clerk	Oct. 1, 1917, to Mch. 30, 1918
Babinski, Stanley,	Messenger	Oct. 18, 1918, to Nov. 15, 1918
Baldwin, W. S.,	Clerk	Feb. 17, 1919, to July 31, 1919
Barbee, L. L.,	Clerk	Nov. 13, 1918, to July 31, 1919
Bauer, Mrs. A. E.,	Comptometer Oper.	Sept. 21, 1918, to Dec. 31, 1918
Beard, Margaret C.,	Stenographer	Oct. 1, 1917, to Dec. 31, 1919
Been, F. H.,	Chief Clerk, Traffic Dept.	Oct. 1, 1918, to Feb. 29, 1920
Belz, August,	Messenger	Sept. 15, 1919, to July 15, 1920
Benson, Olga,	Comptometer Oper.	Oct. 3, 1919, to Nov. 15, 1919
Bernandy, Marie,	Clerk	Sept. 22, 1918, to Sept. 30, 1918
Bieber, Charlotte,	Comptometer Oper.	Nov. 22, 1918, to Mch. 15, 1920
Blankenhagen, Myrtle,	Comptometer Oper.	Oct. 22, 1918, to July 31, 1919
Born, Frank W.,	Clerk	June 1, 1919, to Jan. 15, 1920
Boyd, Robert,	Messenger	July 1, 1919, to Aug. 30, 1919
Bradley, Lucy,	Stenographer	Sept. 12, 1917, to Sept. 16, 1917
Brennan, Marie,	File Clerk	July 15, 1918, to July 31, 1920
Broderick, Charles,	Clerk	Nov. 25, 1918, to Feb. 15, 1919

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Name.	Position.	Period.
Brooks, Mabel,	Stenographer	Sept. 1, 1917, to Oct. 15, 1917
Brosseau, Mrs. L. A.,	Stenographer	Aug. 21, 1918, to Dec. 16, 1918
Bruner, C. S.,	Auditor	Nov. 16, 1918, to Mch. 31, 1919
Buckley, Thomas A.,	Clerk	Sept. 5, 1918, to July 31, 1920
Busch, Fannye,	Stenographer	Dec. 8, 1918, to May 3, 1919
Bush, Ellyn,	Stenographer	Sept. 23, 1918, to Mch. 31, 1919
Bushnell, S. C.,	Clerk	Dec. 10, 1918, to Feb. 5, 1919
Butcher, R. H.,	Clerk	Jan. 16, 1919, to May 15, 1919
Butler, Elizabeth,	Clerk	Sept. 3, 1917, to Aug. 15, 1918
Byrnes, Belle,	Comptometer Oper.	Jan. 22, 1918, to July 31, 1920
Byrnes, William J.,	Clerk	Sept. 15, 1919, to Nov. 30, 1919
Cafferata, Marie,	Comptometer Oper.	Oct. 16, 1917, to Aug. 31, 1918
Camp, Jerome,	Messenger	Jan. 24, 1919, to Jan. 31, 1919
Carbeiry, Edward,	Messenger	Nov. 19, 1918, to Jan. 23, 1919
Catlin, Charles,	Clerk	Aug. 15, 1917, to Nov. 15, 1917
Chamberlin, Cecil,	Stenographer	Nov. 19, 1918, to April 30, 1919
Chapman, H. C.,	Manager Warehouse Dept.	Oct. 1, 1919, to June 15, 1920
Cheney, W. H.,	Clerk	Aug. 15, 1917, to Dec. 31, 1917
Collins, G. W.,	Accountant	Aug. 15, 1917, to Dec. 31, 1917
	Clerk	Jan. 3, 1919, to Feb. 28, 1919
Conahan, William,	Bookkeeper	Aug. 14, 1918, to Jan. 15, 1919
Conrick, Lawrence,	Messenger	April 12, 1919, to April 30, 1919
Cooney, James,	Messenger	Nov. 25, 1918, to Dec. 31, 1918
Courtney, John,	Clerk	Jan. 6, 1919, to Feb. 4, 1919
Cullen, William E.,	Clerk	Nov. 19, 1918, to Jan. 15, 1919
Curry, Vernon H.,	Clerk	Aug. 14, 1918, to Mch. 1, 1919
Daley, W. J.,	Clerk	Sept. 19, 1918, to Mch. 15, 1919
Daly, Wm. J.,	Clerk	Sept. 10, 1919, to Oct. 11, 1919
Darsie, Raymond,	Clerk	Dec. 6, 1918, to Jan. 15, 1919
Davies, D. C.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Denklau, Ruth,	Stenographer	Aug. 28, 1917, to June 15, 1918
Dierker, Edna G.,	Clerk	Oct. 22, 1918, to Oct. 31, 1918
Dougherty, Marie,	Comptometer Oper.	Sept. 1, 1918, to Nov. 30, 1918
Douville, D. H.,	Inspector	Sept. 9, 1918, to July 31, 1920
Drake, Lucille,	Clerk	May 14, 1919, to Mch. 31, 1920
Driscoll, Catherine,	Telephone Oper.	Aug. 23, 1917, to Mch. 30, 1918
Dugas, Clement,	Clerk	Sept. 10, 1917, to Oct. 9, 1917
Duggan, John,	Clerk	Aug. 15, 1917, to Sept. 5, 1917
Dwyer, L. C.,	Clerk	Sept. 16, 1919, to May 31, 1920
Earnest, H. J.,	Auditor	Nov. 18, 1918, to May 31, 1919
Eaton, William C.,	Chief Clerk, Warehouse Dept.	Aug. 5, 1919, to Oct. 31, 1919
Ehrhardt, Elma,	Stenographer	Sept. 11, 1917, to July 31, 1920
Ellingson, Edward,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Emerson, C. H.,	Road Man	Aug. 23, 1917, to Nov. 15, 1917
Evans, Paul G.,	Manager, Line Elevator Dept.	Aug. 1, 1918, to Jan. 15, 1919
Farmer, Emmett,	Messenger	Aug. 22, 1917, to Dec. 31, 1917
Farrell, Gladys,	Clerk	May 5, 1919, to May 15, 1919
Farrell, William J.,	Chief, Inspection Dept.	May 16, 1919, to Feb. 15, 1920
Feldmann, Edward C.,	Clerk	Aug. 15, 1917, to July 31, 1920
Fencil, L. C.,	Clerk	Jan. 20, 1919, to July 31, 1919
	Clerk	Aug. 19, 1918, to Dec. 15, 1918
		Oct. 7, 1919, to Nov. 30, 1919

Name.	Position.	Period.
Ferguson, C. L.,	Inspector	Aug. 15, 1917, to July 31, 1920
Fick, Arleen,	Stenographer	Dec. 16, 1918, to April 15, 1920
Findlay, Thomas,	Messenger	April 26, 1919, to May 15, 1919
Fitzgerald, E. T.,	Clerk	Dec. 18, 1918, to Jan. 31, 1919
Flynn, Thomas,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Foster, Walter N.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Fox, Carolyn M. S.,	Stenographer	Sept. 12, 1917, to May 15, 1918
Freeman, T. T.,	Clerk	Aug. 15, 1917, to Jan. 15, 1918
Fremgen, Elizabeth,	Stenographer	Sept. 1, 1917, to May 15, 1918
Gaffney, M. S.,	Clerk	Aug. 15, 1917, to Sept. 7, 1917
Gale, Elmer,	Manager, Shipping Dept.	Aug. 15, 1917, to July 31, 1918
Gall, Frank,	Messenger	Apr. 2, 1919, to July 9, 1919
Gallagher, C. V.,	Manager, Traffic Dept.	July 1, 1919, to July 31, 1920
Galligan, Edna,	Clerk	Sept. 1, 1917, to Oct. 31, 1917
Goldman, Charles,	Clerk	Aug. 15, 1917, to Aug. 29, 1917
Gordon, Edward,	Clerk	Sept. 14, 1917, to April 1, 1920
Gottlieb, Emma,	Adding Mach. Oper.	Aug. 15, 1917, to Oct. 2, 1917
Griswold, Arthur,	Clerk	Sept. 30, 1918, to Oct. 15, 1918
Grohman, Viola,	Clerk	Feb. 3, 1919, to July 31, 1919
Gruber, Etta M.,	Stenographer	Aug. 27, 1918, to Aug. 31, 1918
Gullett, A. M.,	Stenographer	Aug. 13, 1918, to Aug. 15, 1918
Gundel, Elizabeth M.,	Comptometer Oper.	Sept. 30, 1919, to Nov. 30, 1919
Hagerty, W. D.,	Clerk	Jan. 6, 1919, to June 30, 1920
Halligan, Thomas E.,	Inspector	Aug. 15, 1917, to July 31, 1920
Hanna, Eben W.,	Clerk	Aug. 29, 1917, to Jan. 15, 1918
Hannon, Christopher F.,	Messenger	Oct. 22, 1917, to June 30, 1918
Hansen, Marie A.,	Stenographer	Aug. 23, 1917, to July 15, 1920
Harding, Raymond,	Messenger	Jan. 16, 1919, to Jan. 23, 1919
Hart, John,	Messenger	Mch. 21, 1919, to Mch. 31, 1919
Hartlamb, Arleen,	Comptometer Oper.	Sept. 24, 1919, to Oct. 31, 1919
Heaney, Edward,	Messenger	Sept. 4, 1919, to Oct. 15, 1919
Hegburg, George,	Messenger	Oct. 6, 1917, to Oct. 15, 1917
Heilman, Nettie M.,	Clerk	Dec. 9, 1918, to June 30, 1920
Heimer, Lilian,	Comptometer Oper.	Apr. 1, 1918, to Apr. 30, 1919
Henderson, Irene E.,	Stenographer	Sept. 14, 1917, to Sept. 15, 1917
Hetzel, Arline,	Stenographer	Oct. 14, 1918, to April 30, 1920
Heun, Harry E.,	Clerk	Aug. 15, 1917, to Aug. 29, 1917
Hickey, Anita,	Clerk	Aug. 19, 1918, to July 31, 1919
Hobbs, W. G.,	Asst. Bookkeeper	Aug. 15, 1917, to Dec. 31, 1917
Hogan, John M.,	Clerk	Aug. 16, 1918, to Dec. 31, 1918
Holling, Wilton F.,	Clerk	Oct. 2, 1918, to Mch. 1, 1919
Howard, Mae L.,	Stenographer	Feb. 4, 1918, to July 15, 1920
Huggins, Alice H.,	Stenographer	Sept. 1, 1917, to Nov. 15, 1918
Hunt, Winford A.,	Bookkeeper	Aug. 8, 1918, to Jan. 31, 1919
Husum, George,	Messenger	Sept. 9, 1919, to Nov. 30, 1919
Immerfall, Bernard J.,	Clerk	Oct. 10, 1918, to Mch. 15, 1920
Jaackel, Arthur,	Clerk	Sept. 18, 1917, to Sept. 30, 1917
Jack, George,	Messenger	April 26, 1919, to June 30, 1919
Jackson, Harry H.,	Assistant	Aug. 20, 1917, to June 30, 1918
Jarka, Joseph F.,	Clerk	Sept. 22, 1918, to Dec. 16, 1919
Jenisch, Harold E.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Jensen, J. F.,	Clerk	May 7, 1919, to May 10, 1919
Johnson, A. J.,	Auditor	Nov. 16, 1918, to May 15, 1919
		Aug. 5, 1919, to Oct. 31, 1919
Johnson, C. W.,	Auditor	Nov. 1, 1918, to Mch. 31, 1919

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Name.	Position.	Period.
Jones, J. H.,	Secretary	Sept. 1, 1918, to June 30, 1919
Joyce, Margaret,	Stenographer	Sept. 1, 1917, to Dec. 31, 1917
Joyce, W. E.,	Clerk	Aug. 15, 1917, to May 15, 1918
Kahn, Jonas,	Clerk	Apr. 7, 1919, to July 31, 1920
Kane, John H.,	Clerk	May 17, 1919, to Aug. 30, 1919
Kaselle, E. A.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Keenan, Ame E.,	Clerk	Apr. 16, 1919, to May 15, 1919
Kelly, George A.,	Clerk	Sept. 30, 1918, to Jan. 15, 1919
Kiel, Milton,	Clerk	Jan. 6, 1919, to Feb. 17, 1919
Knight, Bert P.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Knight, Forence G.,	Clerk	Jan. 10, 1919, to Apr. 30, 1919
Knight, G. E.,	Auditor	Aug. 5, 1919, to Oct. 31, 1919
Kofoed, Russell,	Messenger	Aug. 3, 1918, to Sept. 30, 1918
Kreutzer, P. J.,	Car Tracer	Oct. 6, 1918, to July 15, 1920
Kude, Fred,	Clerk	Aug. 15, 1917, to Aug. 29, 1917
Kuh, Frederick R.,	Clerk	Aug. 27, 1917, to Jan. 15, 1918
Kuhlman, Vilas C.,	Clerk	Dec. 30, 1918, to July 31, 1920
Laffan, Henry,	Clerk	Aug. 27, 1917, to Dec. 31, 1917
Lahey, Joseph F.,	Clerk	Aug. 21, 1918, to Jan. 15, 1919
Lamson, E. N.,	Clerk	Aug. 15, 1917, to Jan. 15, 1918
Lander, Miss O.,	Stenographer	Jan. 6, 1919, to July 16, 1919
Landes, L. B.,	Clerk	Aug. 14, 1918, to Aug. 31, 1918
Lee, Charles P.,	Clerk	Sept. 15, 1919, to Oct. 31, 1919
Leslie, A. W.,	Auditor	Aug. 15, 1917, to June 30, 1920
LeValley, J. R.,	Bookkeeper	Aug. 1, 1918, to Mch. 31, 1920
Lieberman, Paul,	Clerk	Sept. 12, 1919, to Nov. 30, 1919
Little, H. J.,	Cashier	Aug. 15, 1917, to July 31, 1920
Loeding, Harold E.,	Clerk	Oct. 30, 1918, to Oct. 31, 1918
Lowenstein, Gertrude M.,	Stenographer	Aug. 22, 1917, to July 31, 1920
Lubach, Florence,	Comptometer Oper.	Sept. 9, 1919, to Jan. 15, 1920
Lynch, Walter,	Clerk	Sept. 1, 1917, to Oct. 15, 1917
McCoy, S. C.,	Clerk	Feb. 1, 1920, to July 31, 1920
McCuddy, Rose T.,	Stenographer	Aug. 27, 1917, to Sept. 14, 1917
McElroy, Joseph,	Messenger	Oct. 9, 1918, to July 8, 1919
McGinn, Allegra,	Comptometer Oper.	Oct. 4, 1917, to June 15, 1918
McGuire, Edward M.,	Messenger	Aug. 26, 1918, to Sept. 15, 1918
McLindon, H. A.,	Chief Clerk, Statistical Dept.	Sept. 1, 1917, to June 30, 1920
McNamee, Joseph,	Clerk	Feb. 19, 1919, to June 3, 1919
McWeeny, Catherine,	Stenographer	Sept. 10, 1917, to July 31, 1919
Mackenberg, Fannie,	Stenographer	May 1, 1919, to July 31, 1919
Mackesy, William,	Messenger	Feb. 12, 1919, to June 30, 1919
Maddock, E. A.,	Asst. Cashier	Aug. 15, 1917, to July 31, 1920
Maloney, J. P.,	Clerk	Sept. 23, 1919, to Oct. 31, 1919
Marble, George,	Clerk	Nov. 25, 1918, to April 15, 1919
Marble, George B.,	Timekeeper	Aug. 15, 1917, to Oct. 31, 1917
Marshall, Mary,	Stenographer	Dec. 19, 1918, to Feb. 15, 1920
Martin, Fred S.,	Chief Ship'ng Dept.	Aug. 15, 1917, to Dec. 31, 1917
Marvin, Cornie,	Comptometer Oper.	Aug. 16, 1918, to July 31, 1919
Mellquist, Alice C.,	Comptometer Oper.	Sept. 23, 1919, to May 31, 1920
Meyer, B.,	Clerk	Aug. 28, 1918, to June 30, 1920
Miens, Frank,	Clerk	Aug. 12, 1918, to June 30, 1920
Miller, Charles W.,	Clerk	Aug. 24, 1917, to Sept. 14, 1917
Miller, Mrs. H. L.,	Clerk	Sept. 1, 1917, to Oct. 15, 1917
Milnes, Elizabeth,	Clerk	Feb. 1, 1919, to May 1, 1919
Mina, Paul,	Comptometer Oper.	June 10, 1918, to Sept. 15, 1919
	Clerk	Jan. 2, 1919, to Jan. 11, 1919

APPENDIX F

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Name.	Position.	Period.
Mitchell, Mrs. S. E.,	Chief, Filing Div.	Aug. 15, 1917, to July 31, 1920
Monroe, J. O.,	Clerk	Aug. 15, 1917, to Jan. 31, 1918
Moore, J. J.,	Clerk	Dec. 30, 1918, to June 30, 1919
Moynahan, Austin,	Clerk	Aug. 15, 1917, to Jan. 31, 1918
Muldoon, G. H.,	Car Inspector	Nov. 15, 1918, to Mch. 31, 1920
Murphy, Anna,	Clerk	Aug. 26, 1918, to Dec. 31, 1918
Naylor, J. F.,	Chief Clerk, Transportation Div.	Apr. 5, 1918, to Apr. 30, 1920
Newman, J. A.,	Clerk	Sept. 11, 1917, to Oct. 15, 1917
Nichols, John,	Clerk	Aug. 15, 1917, to Nov. 30, 1917
Niebergall, Fred,	Clerk	Oct. 1, 1918, to Nov. 12, 1918
Niemeyer, Florence,	Comptometer Oper.	Oct. 16, 1917, to Nov. 30, 1917
Nilsen, H. N.,	Clerk	Oct. 1, 1917, to Oct. 15, 1917
Norman, Caroline O.,	Clerk	Aug. 5, 1919, to Feb. 29, 1920
O'Brien, Genevieve,	Stenographer	Aug. 21, 1917, to Sept. 7, 1917
O'Brien, Paul J.,	Clerk	Aug. 15, 1917, to Oct. 1, 1917
O'Connell, John F.,	Manager, Terminal Elevator Dept.	Aug. 24, 1917, to Dec. 31, 1917
O'Hara, Francis,	Clerk	Jan. 7, 1919, to Oct. 31, 1919
O'Hara, Ruth,	Comptometer Oper.	July 3, 1918, to June 30, 1920
O'Hare, H. J.,	Clerk	Aug. 8, 1918, to July 15, 1920
O'Keefe, Mike,	Messenger	Sept. 11, 1919, to Dec. 31, 1919
Ostrum, Herman,	Car Inspector	Nov. 5, 1918, to June 30, 1920
Ott, Miss A.,	File Clerk	July 8, 1918, to July 13, 1918
Paoletta, Joseph,	Clerk	Jan. 16, 1919, to Mch. 1, 1919
Patch, George,	Chief, Receiving Dept.	Aug. 20, 1917, to Dec. 31, 1917
Peterson, V. J.,	Chief Clerk, Flour and Milling Dept.	Sept. 1, 1918, to July 31, 1920
Pettis, John,	Clerk	Aug. 27, 1917, to Mch. 15, 1919
Phillips, E. H.,	Clerk	Sept. 11, 1917, to Jan. 15, 1918
Piera, Jack,	Chief Clerk, Grain Dept.	Sept. 1, 1917, to July 31, 1920
Porter, James H.,	Janitor	Aug. 29, 1917, to July 31, 1920
Rashky, Max,	Messenger	Dec. 17, 1918, to Feb. 10, 1919
Reckow, Erwin,	Messenger	Feb. 1, 1919, to Feb. 24, 1919
Reilly, Herold,	Messenger	Feb. 1, 1919, to Feb. 10, 1919
Reuland, Clara M.,	Mail Clerk	Aug. 31, 1917, to July 31, 1920
Riechers, F. H.,	Clerk	Feb. 17, 1919, to July 15, 1920
Riley, John P.,	Door Keeper	Sept. 6, 1917, to June 15, 1919
Rittmiller, E. C.,	Clerk	Jan. 2, 1920, to May 31, 1920
Rudnik, F. J.,	Clerk	April 10, 1919, to Nov. 15, 1919
Russell, Thomas S.,	Clerk	Sept. 1, 1917, to Feb. 15, 1918
Rutherford, Katharine,	Clerk	Aug. 15, 1917, to July 31, 1918
Ryan, Earl,	Clerk	Sept. 12, 1919, to Nov. 15, 1919
Ryan, Harold,	Clerk	Aug. 15, 1918, to Nov. 15, 1919
Ryan, John B.,	Clerk	Sept. 14, 1917, to July 31, 1918
Ryan, Kathryn,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
Ryan, Lawrence,	Clerk	Sept. 16, 1918, to Sept. 30, 1918
	Chief Clerk, Traffic & Transpnt. Dept.	Jan. 16, 1919, to July 31, 1920
Ryan, William,	Clerk	Nov. 21, 1918, to Jan. 15, 1919
Sammis, Marie,	Comptometer Oper.	Oct. 16, 1918, to Jan. 31, 1919
Sayre, James P.,	Clerk	Oct. 1, 1918, to Mch. 31, 1919
Schmitt, Nicholas,	Inspector	Aug. 15, 1917, to July 31, 1920
Schneider, Harold,	Messenger	Sept. 4, 1919, to Oct. 15, 1919
Schnobel, William,	Messenger	Oct. 24, 1918, to Dec. 31, 1918

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Name.	Position.	Period.
Senini, John,	Stenographer	Sept. 16, 1918, to Nov. 15, 1918 Dec. 9, 1918, to Mch. 31, 1920
Shachnov, Rose,	Stenographer	Aug. 15, 1917, to Sept. 2, 1917
Shannon, Gerald,	Messenger	Mch. 21, 1919, to May 15, 1919
Sheffer, Mary,	Comptometer Oper.	Sept. 23, 1918, to Oct. 15, 1918
Simon, Fanny,	Comptometer Oper.	Oct. 14, 1918, to July 31, 1919
Simons, Dverra,	Comptometer Oper.	Dec. 13, 1917, to May 15, 1920
Simpson, J. A.,	Clerk	Nov. 1, 1918, to Dec. 31, 1919
Sloan, Marguerite,	Clerk	Oct. 14, 1918, to Oct. 15, 1918
Smith, C. H.,	Clerk	Oct. 14, 1918, to Oct. 25, 1918
Smith, Freda M.,	Comptometer Oper.	Jan. 16, 1918, to Mch. 31, 1919
Smith, Hazel,	Telephone Oper.	Apr. 1, 1918, to July 31, 1920
Smith, J. C.,	Clerk	Dec. 9, 1918, to July 31, 1919
Smith, John C., Jr.,	Chief Clerk, Mailing Div.	Aug. 25, 1917, to Mch. 15, 1920
Smith, Rowena P.,	Clerk	Sept. 23, 1919, to June 30, 1920
Snell, H. F.,	Clerk	Dec. 17, 1918, to Oct. 31, 1919
Sorenson, George S.,	Clerk	Sept. 1, 1917, to May 31, 1918
Spencer, W. A., Jr.,	Mgr. Statistical Div.	Aug. 22, 1917, to Dec. 31, 1917
Springer, Catherine E.,	Clerk	Oct. 2, 1918, to July 31, 1919
Squire, Charles P.,	Manager	Aug. 15, 1917, to July 31, 1920
Stahl, Rose,	Comptometer Oper.	Oct. 16, 1917, to Nov. 30, 1917
Stanek, Al,	Clerk	Sept. 11, 1917, to May 15, 1918
Stefany, Emma,	Stenographer	Aug. 28, 1917, to Jan. 31, 1918
Stewart, George L.,	Clerk	Nov. 1, 1918, to May 31, 1919
Straus, Louis,	Clerk	Oct. 30, 1918, to Oct. 31, 1918
Sullivan, Helen,	Typewriter	Sept. 28, 1917, to Sept. 29, 1917
Sullivan, Richard F.,	Messenger	Dec. 19, 1918, to Jan. 15, 1919
Sumner, Hazel,	Stenographer	Oct. 22, 1917, to Oct. 23, 1917
Sweetman, Jane,	Clerk	Aug. 22, 1918, to Nov. 30, 1918
Swensen, Rae,	Comptometer Oper.	Sept. 30, 1919, to Oct. 15, 1919
Taylor, A. W.,	Car Inspector	Oct. 1, 1919, to Dec. 15, 1919
Taylor, Charles H.,	Office Manager	Aug. 20, 1917, to May 15, 1918
Thompson, Lucius,	Clerk	Aug. 13, 1918, to Oct. 31, 1918
Thomson, Lee,	Clerk	Aug. 19, 1918, to Sept. 30, 1918
Thornton, Robert K.,	Clerk	Oct. 1, 1918, to May 15, 1920
Thurnes, John A.,	Clerk	Aug. 13, 1918, to Nov. 30, 1918
Towers, Elmer,	Messenger	Dec. 30, 1918, to Jan. 15, 1919
Tribolet, George,	Clerk	Sept. 1, 1917, to Dec. 31, 1917
Twohey, John,	Messenger	Aug. 22, 1917, to Sept. 14, 1917
Valiquette, Melville,	Messenger	July 1, 1919, to Aug. 15, 1919
Valiquette, Minnie,	Door Keeper	Apr. 8, 1919, to Apr. 15, 1919
Vicck, J. J.,	Chief Receiving Clk.	Aug. 15, 1917, to June 30, 1920
Wagner, William J.,	Clerk	Aug. 15, 1917, to May 15, 1918
Walleck, Leah,	Comptometer Oper.	Sept. 15, 1919, to Jan. 31, 1920
Walsh, Garrett,	Messenger	June 3, 1918, to June 15, 1918
Walsh, Lillian,	Messenger	Aug. 21, 1918, to Oct. 31, 1918
Warnes, D. C.,	Receiving Clerk	Nov. 2, 1918, to Jan. 15, 1919
Watson, John F.,	Clerk	Sept. 11, 1917, to Oct. 15, 1917
Weinacker, Ethel,	Clerk	Oct. 9, 1918, to July 31, 1919
Weiss, Nicholas,	Messenger	Jan. 5, 1920, to July 31, 1920
Welch, Charles M.,	Clerk	Aug. 15, 1917, to Oct. 15, 1917
White, Stamford,	Assistant	Aug. 20, 1917, to July 15, 1918
Whiteside, Henry H.,	Clerk	Aug. 15, 1917, to Dec. 31, 1917
Whitman, A. F.,	Auditor	Dec. 17, 1918, to Mch. 31, 1920
Wildner, Florence,	Comptometer Oper.	Oct. 3, 1917, to Sept. 27, 1919
Williams, Mildred,	Clerk	Aug. 15, 1917, to June 30, 1918

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Name.	Position.	Period.
Williams, Willard,	Clerk	Aug. 30, 1917, to Nov. 30, 1917
Wilson, H. C.,	Clerk	Sept. 1, 1917, to Sept. 15, 1918
Wolff, Nathan,	Accountant	Aug. 15, 1917, to Nov. 30, 1917
Woolf, Leon M.,	Clerk	Oct. 30, 1918, to Oct. 31, 1918
Worach, John,	Clerk	Aug. 26, 1918, to May 5, 1919
Wothusen, Lester,	Messenger	Nov. 25, 1918, to June 30, 1919
Wrafter, Edward,	Clerk	Aug. 27, 1917, to Jan. 31, 1918
Wray, Gifford,	Clerk	Sept. 30, 1919, to July 15, 1920
Wray, Walter,	Clerk	Aug. 15, 1917, to Mch. 31, 1920
Wyson, William,	Clerk	Aug. 22, 1918, to Oct. 15, 1918
Young, R. G.,	Clerk	Feb. 17, 1919, to Mch. 15, 1919
Zacha, Lillian,	Stenographer	Sept. 10, 1918, to Apr. 30, 1920
Zielinski, Harry,	Messenger	Dec. 3, 1918, to Mch. 15, 1919

ZONE 2.—*continued.*

Milwaukee, Wisc., Office.

Name.	Position.	Period.
Williamson, C. H.,	Asst. to and V.-Pres. and Manager Mil- waukee Office	Aug. 20, 1917, to June 30, 1920
Bardach, L. H.,	Clerk	Aug. 15, 1917, to Nov. 30, 1917
Bremer, Mrs. W. H.,	Stenographer	July 1, 1919, to Aug. 30, 1919
Burgess, A. C.,	Clerk	Aug. 15, 1918, to Mch. 31, 1920
Burkard, F. J.,	Clerk	Aug. 15, 1918, to Apr. 30, 1920
Burke, J. Russell,	Clerk	Jan. 3, 1919, to May 31, 1920
Burr, Alfreda,	Telephone Oper.	Oct. 5, 1918, to Feb. 29, 1920
Davies, Leone,	Comptometer Oper.	Oct. 28, 1918, to April 30, 1920
Flynn, Florence,	Clerk	Jan. 2, 1919, to April 30, 1920
Groos, E. H.,	Clerk	Oct. 24, 1918, to Nov. 30, 1918
Hagan, William C.,	Assistant	Oct. 20, 1917, to May 31, 1918
Hahn, Helen,	Clerk	Oct. 16, 1918, to Dec. 31, 1919
Hauser, H. H.,	Stenographer	Sept. 22, 1917, to Jan. 31, 1918
Hempe, Norma,	Clerk	Dec. 10, 1918, to Nov. 5, 1919
Holstein, Leo,	Clerk	Dec. 3, 1917, to June 30, 1918
Katzenmiller, Margaret,	Clerk	Aug. 20, 1918, to Mch. 31, 1919
Kelly, Elizabeth,	Clerk	Aug. 20, 1918, to Sept. 15, 1918
Kneeland, Margaret,	Clerk	Jan. 2, 1919, to Mch. 31, 1919
Lambert, W. F.,	Bookkeeper	Feb. 16, 1919, to Mch. 31, 1920
Martin, Mrs. L. C.,	Clerk	Jan. 30, 1918, to May 31, 1918
Meyer, Edward,	Clerk	Jan. 30, 1919, to Mch. 31, 1919
Miller, D. C.,	Chief Clerk	Jan. 26, 1919, to Mch. 31, 1920
O'Hare, H. J.,	Clerk	Dec. 1, 1917, to Aug. 15, 1918
Ouimette, Winifred,	Clerk	Dec. 11, 1918, to Jan. 13, 1919
Pastorino, Edith,	Clerk	Dec. 5, 1918, to Jan. 15, 1919
Rice, Jerome,	Clerk	Aug. 20, 1918, to Sept. 15, 1918
Shanahan, P. S.,	Inspector	Nov. 1, 1918, to Feb. 15, 1919
Sherman, Kate,	Clerk	Aug. 15, 1918, to Nov. 21, 1918
Smith, Lydia,	Stenographer	June 10, 1918, to June 15, 1919
Stevenson, J. B.,	Inspector	Aug. 15, 1917, to May 31, 1918
Stullich, Elda,	Clerk	Sept. 1, 1918, to June 15, 1920
Teshacek, Harvey,	Messenger	Dec. 23, 1918, to Jan. 15, 1919
Truedell, Edward,	Clerk	Aug. 20, 1918, to Feb. 29, 1920
West, E.,	Clerk	Aug. 30, 1918, to Jan. 15, 1919
Wiley, Clara,	Stenographer	Aug. 20, 1918, to Sept. 15, 1918
Woelk, Frieda,	Stenographer	Sept. 22, 1919, to Mch. 31, 1920
		Mch. 2, 1920, to June 30, 1920

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ZONE 3.

Zone Headquarters,
Galveston, Texas.

Name.	Position.	Period.
Newing, Edward F.,	2nd Vice-President	Aug. 24, 1917, to June 15, 1920
Bartel, Edward R.,	Asst. to 2nd V.-Pres.	Aug. 24, 1917, to June 15, 1920
Abbey, Estelle,	Stenographer	Sept. 9, 1918, to May 31, 1920
Barry, R. H.,	Clerk	Aug. 16, 1918, to Sept. 30, 1918
Chaussy, Lee,	Clerk	Aug. 26, 1918, to Mch. 31, 1920
Cope, Frances,	Clerk	Dec. 30, 1918, to Apr. 15, 1919
Cox, W. W.,	Clerk	Aug. 30, 1918, to Aug. 31, 1918
Cuenod, Rene G.,	Stock Record Clerk	Sept. 1, 1917, to June 15, 1920
Kennedy, H. B.,	Clerk	Jan. 16, 1919, to Mch. 31, 1919
McCarver, W. A.,	Clerk	Sept. 1, 1917, to Sept. 30, 1917
		Aug. 16, 1918, to Mch. 31, 1920
Murphy, O. W.,	Clerk	Aug. 16, 1918, to Sept. 30, 1918
Parker, E. H.,	Asst. Cashier	Sept. 1, 1917, to June 15, 1920
Perich, S. P.,	Stenographer	July 15, 1919, to Mch. 31, 1920
Quin, F. A.,	Clerk	Sept. 18, 1918, to Mch. 31, 1920
Redmon, A. H.,	Clerk	Sept. 1, 1917, to May 31, 1918
Reid, William B.,	Junior Clerk	Sept. 16, 1917, to May 15, 1918
		Aug. 16, 1918, to Dec. 31, 1919
Starkel, Bert,	Claim Clerk	Oct. 16, 1918, to June 15, 1920
Tiernan, E. M.,	Wharf Supt.	Oct. 1, 1919, to May 15, 1920
Weber, W. J.,	Cashier	Sept. 1, 1917, to June 15, 1920
West, E. B.,	Wharf Clerk	Oct. 1, 1919, to May 15, 1920

ZONE 4.

Zone Headquarters,
Minneapolis, Minn.

Name.	Position.	Period.
Carey, Frank L.,	2nd Vice-President	Aug. 21, 1917, to July 31, 1920
Bostwick, C. L.,	Asst. to 2nd V.-Pres.	Aug. 21, 1917, to April 30, 1920
Abbott, Mrs. Marie,	Clerk	Dec. 1, 1917, to Dec. 31, 1919
Abrahamson, Mabel,	Clerk	Dec. 17, 1917, to Dec. 22, 1917
Ahrenkiel, W. H.,	Clerk	June 4, 1918, to June 30, 1918
Allard, Lillian,	File Clerk	May 25, 1918, to May 31, 1920
Allen, John W.,	Clerk	Oct. 30, 1917, to July 31, 1918
Allen, Mary Elizabeth,	Clerk	June 1, 1918, to Nov. 1, 1919
Andrews, T. S.,	Clerk	Sept. 1, 1917, to Jan. 22, 1918
Arnes, Serena,	Clerk	Sept. 30, 1918, to June 5, 1920
Arola, Ester M.,	Stenographer	Aug. 1, 1918, to Sept. 15, 1918
Baker, Louis,	Clerk	Sept. 1, 1917, to June 30, 1918
Bambenek, Mrs. Ella R.,	Stenographer	Sept. 1, 1917, to April 15, 1918
Beaupre, Francis B.,	Field Man	Sept. 1, 1917, to Jan. 15, 1919
Beaverson, Ben,	Clerk	Sept. 1, 1917, to June 30, 1918
Beaverson, Hilda,	Clerk	Sept. 2, 1918, to Nov. 11, 1918
		Dec. 16, 1918, to Feb. 28, 1919
Bennett, Wm. B.,	Clerk	Sept. 1, 1917, to June 30, 1918
Benson, Mabel O.,	Stenographer	Sept. 10, 1918, to May 20, 1920
Benton, Ward H.,	Traveling Auditor	Aug. 1, 1918, to Dec. 31, 1918
		Jan. 16, 1919, to Feb. 15, 1919
Blackwelder, Bertha,	Clerk	Sept. 18, 1919, to Dec. 31, 1919
Blanche, T. E.,	Messenger	Sept. 10, 1918, to Dec. 12, 1918
		Nov. 16, 1917, to Aug. 15, 1918

APPENDIX F

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Name.	Position.	Period.
Bodin, Enerd,	Clerk	Nov. 23, 1917, to Jan. 15, 1918
Booth, Eunice,	Clerk	Mch. 11, 1918, to Oct. 31, 1918
		Nov. 25, 1918, to June 5, 1920
Bostwick, Fred,	Clerk	Sept. 1, 1917, to April 30, 1918
		June 26, 1918, to Oct. 9, 1918
		Dec. 19, 1918, to Aug. 1, 1919
Bostwick, Leonard,	Messenger	Aug. 1, 1918, to Aug. 31, 1918
		Oct. 24, 1918, to Oct. 31, 1918
		Dec. 16, 1918, to Dec. 31, 1918
		Mch. 24, 1919, to Aug. 15, 1919
Bostwick, L. H.,	Correspondent	Sept. 1, 1917, to June 5, 1920
Boulay, J. A.,	Clerk	Oct. 31, 1917, to Dec. 31, 1917
Boyce, C. M.,	Assistant	Mch. 1, 1918, to Feb. 28, 1919
Braceen, H. H.,	Clerk	Sept. 1, 1917, to Mch. 31, 1918
Brown, Lucile M.,	Information Clerk	July 16, 1919, to Sept. 24, 1919
Brown, Thomas J.,	Inspector	Mch. 21, 1919, to Dec. 31, 1919
Brynteson, Brynte,	Chief Clerk Reports & Statistics Dept.	Sept. 1, 1917, to Dec. 31, 1919
Buck, Myrtle,	Stenographer	July 11, 1918, to Aug. 31, 1918
Buckingham, Earl,	Messenger	Mch. 24, 1919, to Oct. 4, 1919
Carlson, A. M.,	Printer	Oct. 1, 1918, to Dec. 2, 1919
Caswell, A. J.,	Traffic Manager	Mch. 1, 1918, to Dec. 15, 1919
Cave, Kenneth,	Messenger	April 2, 1919, to Sept. 30, 1919
Chandler, Mrs. Esther,	Clerk	Mch. 22, 1918, to April 15, 1918
Chandler, Ethel,	Chief Stenographer	Sept. 1, 1917, to July 31, 1920
Chapo, Marie,	Stenographer	June 24, 1918, to Oct. 15, 1918
Christilaw, Francis,	File Clerk	June 10, 1918, to Dec. 31, 1918.
Cleaveland, B. W.,	Clerk	Mch. 18, 1918, to June 5, 1920
Clements, Jean,	Clerk	Sept. 7, 1918, to Nov. 30, 1918
Cole, Marie E.,	Clerk	Nov. 1, 1917, to Nov. 1, 1919
Conkey, C. E.,	Inspector	Oct. 8, 1917, to July 10, 1920
Conkey, E. H.,	Inspector	Sept. 17, 1917, to July 10, 1920
Crane, Windom C.,	Clerk	Oct. 16, 1917, to July 31, 1918
Crellin, C. C.,	Clerk	Aug. 22, 1917, to Feb. 28, 1918
Crossman, Jessie,	Clerk	Nov. 6, 1917, to Nov. 10, 1917
Cummings, Minnette,	Stenographer	May 28, 1918, to June 30, 1918
Dale, A. M.,	Clerk	Sept. 23, 1918, to Dec. 31, 1918
Davies, F. L.,	Clerk	Sept. 2, 1918, to Jan. 31, 1919
Dearstyne, F. M.,	Clerk	Dec. 8, 1917, to Oct. 9, 1918
Deutscher, F. P.,	Clerk	Sept. 1, 1917, to Dec. 31, 1917
Dixon, Florence,	Clerk	April 14, 1919, to Nov. 1, 1919
Dolan, Lloyd,	Adding Mach. Oper.	Dec. 5, 1917, to Dec. 6, 1917
Durant, F. R.,	Clerk	Dec. 3, 1917, to July 3, 1918
Ehlenbach, Julia,	Clerk	Sept. 6, 1918, to Sept. 15, 1918
Elm, Ebba,	Clerk	Sept. 1, 1917, to Oct. 15, 1919
Engan, Edgar S.,	Clerk	Sept. 1, 1917, to May 15, 1918
Engels, Florence,	Stenographer	July 22, 1918, to Jan. 31, 1919
Fahay, Margaret,	Clerk	Sept. 17, 1917, to Nov. 15, 1917
Farnham, Hobart,	Clerk	June 21, 1918, to Oct. 9, 1918
		Dec. 13, 1918, to Oct. 11, 1919
Farnham, Ruth,	Clerk	Sept. 1, 1917, to Nov. 1, 1919
Flynn, Hazel,	File Clerk	Nov. 1, 1917, to Aug. 31, 1919
Fournie, Fred,	Clerk	Nov. 16, 1917, to July 31, 1918
Fredrickson, W. H.,	Clerk	Nov. 21, 1917, to Mch. 15, 1918
Frothingham, Thomas G.,	Field Man	Feb. 1, 1918, to Nov. 15, 1918
Furch, Mae E.,	File Clerk	Oct. 1, 1917, to July 31, 1918
Gage, S. R.,	Clerk	Nov. 1, 1917, to July 31, 1918

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Name.	Position.	Period.
Gair, Jeanette,	Clerk	Mch. 5, 1918, to Dec. 15, 1919
Garber, Wayne,	Bookkeeper	Jan. 2, 1918, to July 31, 1918
Garver, R. F.,	Bookkeeper	Oct. 1, 1917, to July 31, 1920
Garvey, Jessie N.,	Stenographer	Sept. 3, 1918, to Dec. 15, 1919
Geist, Miss P. C.,	Clerk	April 16, 1918, to Oct. 2, 1918
George, Albert A.,	Bookkeeper	Sept. 1, 1917, to Jan. 17, 1920
George, Herbert M.,	Clerk	Sept. 1, 1917, to Aug. 31, 1918
Gibson, William M.,	Porter	Nov. 6, 1918, to July 15, 1920
Gillette, Ralph H.,	Clerk	June 8, 1918, to July 31, 1918
Gilman, D. M.,	Inspector	Oct. 1, 1917, to Aug. 15, 1918
Goodlund, Arthur,	Clerk	Sept. 17, 1917, to Mch. 22, 1918
Griffith, D. E.,	Asst. Office Mgr.	Mch. 22, 1919, to Jan. 5, 1920
Haines, F. L.,	Bookkeeper	Dec. 1, 1917, to July 15, 1920
Halleen, Anna,	Clerk	Sept. 7, 1918, to April 15, 1919
Hamp, C. H.,	Inspector	Dec. 1, 1917, to July 10, 1920
Hanson, Bernice,	File Clerk	Nov. 16, 1917, to June 11, 1920
Hanson, Robert,	Messenger	Sept. 1, 1917, to Oct. 31, 1918
Harris, Jennie,	Stenographer	Oct. 16, 1917, to Oct. 20, 1919
Helseth, Elmer,	Clerk	Oct. 11, 1917, to Oct. 31, 1919
Henderson, A. W.,	Clerk	Sept. 1, 1917, to Mch. 31, 1918
Hendrickson, Ida,	Clerk	Sept. 2, 1918, to Mch. 15, 1920
Henoen, Mabel,	Clerk	Nov. 16, 1917, to Nov. 23, 1917
Higgins, Thomas J.,	Clerk	Sept. 1, 1917, to Dec. 6, 1917
Hight, John J.,	Clerk	Sept. 16, 1917, to Oct. 3, 1917
Hill, Margaret May,	File Clerk	June 22, 1918, to Aug. 31, 1919
Hoffoss, Alzada,	Clerk	Sept. 17, 1917, to Feb. 28, 1918
Hoffoss, Irene,	Clerk	Sept. 17, 1917, to Sept. 15, 1918
Holbrook, Franklin G.,	Assistant	Oct. 1, 1917, to July 31, 1918
Holiday, Ruth,	Clerk	April 23, 1918, to Oct. 16, 1919
Huey, Harold G.,	Clerk	Nov. 16, 1917, to Dec. 15, 1917
Hunt, Viola,	Stenographer	Nov. 16, 1917, to Jan. 31, 1919
Hyde, Helen,	Clerk	Jan. 2, 1918, to Jan. 22, 1918
Iverson, Josephine,	Stenographer	Oct. 8, 1917, to May 15, 1918
Jewett, Maud,	Clerk	Sept. 23, 1918, to Feb. 28, 1919
Johnson, Earle H.,	Office Manager	Nov. 19, 1917, to July 31, 1919
Johnson, Harry A.,	Clerk	Sept. 1, 1917, to June 30, 1918
		Feb. 15, 1919, to Oct. 20, 1919
Johnson, Josephine,	Stenographer	Sept. 17, 1917, to Jan. 31, 1920
Johnson, Marion,	Clerk	Dec. 18, 1918, to Sept. 15, 1919
Johnston, Mildred,	Stenographer	Oct. 16, 1917, to Feb. 15, 1918
Jones, Edward,	Clerk	Sept. 1, 1917, to Feb. 28, 1918
Kaehn, Daisy C.,	Clerk	Sept. 1, 1917, to Nov. 21, 1917
Kaehn, Gertrude,	Clerk	Oct. 8, 1917, to July 31, 1918
Kaiser, Ida,	Clerk	Oct. 30, 1918, to Oct. 31, 1918
Kearney, Alice,	Clerk	Sept. 1, 1917, to Aug. 31, 1919
Kenworthy, C. W.,	Clerk	Oct. 16, 1917, to Jan. 15, 1918
Keogon, Irwin J.,	Clerk	Oct. 10, 1917, to Sept. 30, 1918
Kierce, Mayme M.,	Clerk	Sept. 11, 1918, to Feb. 28, 1919
Klatke, Harriet,	Clerk	June 19, 1918, to May 31, 1920
Kunz, Edna M.,	Clerk	Sept. 10, 1918, to Feb. 14, 1919
Lamb, Ione F.,	Information Clerk	Sept. 1, 1917, to July 31, 1920
Lau, B. R.,	Bookkeeper	Sept. 17, 1917, to Dec. 31, 1918
		April 2, 1919, to Dec. 15, 1919
Lawrence, Olga C.,	Stenographer	Oct. 1, 1917, to Mch. 31, 1918
Lees, Alice,	Clerk	Oct. 23, 1918, to Nov. 1, 1919
Legas, Henry,	Clerk	Oct. 1, 1917, to May 15, 1919
Letteney, Mrs. F. M.,	Clerk	Oct. 22, 1917, to June 30, 1918

APPENDIX F

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Name.	Position.	Period.
Lewis, Alice,	Clerk	Sept. 1, 1917, to Dec. 31, 1917
Lewis, Florence,	Clerk	Sept. 1, 1917, to April 15, 1918
Libby, Joy,	Clerk	Sept. 1, 1917, to Aug. 31, 1918
		Sept. 27, 1918, to Oct. 31, 1918
Lind, Maybelle,	Clerk	Sept. 1, 1917, to Feb. 28, 1919
Lindquist, K. A.,	Cashier	Aug. 24, 1917, to July 31, 1919
Lindquist, Emily,	Stenographer	June 6, 1918, to Aug. 31, 1918
Littlepage, Genevieve B.,	Clerk	Nov. 8, 1917, to Nov. 1, 1919
Lodahl, Herman E.,	Clerk	Jan. 2, 1918, to April 15, 1918
Lovejoy, V. W.,	Asst. Cashier and Cashier	Nov. 12, 1917, to July 31, 1920
McDonnell, Walter J.,	Clerk	Mch. 1, 1918, to Dec. 15, 1919
McGie, L. H.,	Clerk	Nov. 19, 1917, to Dec. 7, 1917
Mallay, Gertrude,	Clerk	Dec. 16, 1918, to Dec. 15, 1919
Mallay, Mrs. R. C.,	Clerk	Oct. 7, 1918, to Dec. 15, 1918
Marks, Isabel,	Clerk	Nov. 16, 1917, to Nov. 23, 1917
Mather, Josephine,	Clerk	Oct. 21, 1918, to Feb. 28, 1919
Matthews, C. B.,	Clerk	Dec. 1, 1917, to Dec. 31, 1918
Monson, Amy,	Clerk	Sept. 16, 1918, to May 31, 1920
Moore, J. H.,	Assistant	Nov. 5, 1918, to Dec. 6, 1918
Morris, Florence,	Comptometer Oper.	Nov. 16, 1917, to Dec. 31, 1919
Morris, Gladys,	Clerk	Sept. 1, 1917, to Mch. 7, 1919
Morris, Harry E.,	Clerk	Oct. 8, 1917, to Sept. 7, 1918
Morris, Raymond D.,	Clerk	Aug. 1, 1918, to Dec. 31, 1918
Mowry, Elsie,	Stenographer	Mch. 8, 1918, to June 30, 1918
Murray, Mary,	Clerk	Feb. 2, 1918, to Feb. 23, 1918
Mystrom, Evelyn,	Clerk	Sept. 2, 1918, to Jan. 31, 1919
Mystrom, Jeanette,	Printer	Dec. 7, 1919, to April 30, 1920
Neustad, Clara A.,	Stenographer	Sept. 1, 1917, to April 15, 1918
Nicoll, Margaret K.,	Clerk	Oct. 21, 1918, to July 15, 1919
		Oct. 1, 1917, to May 31, 1920
Norbeck, D. J.,	Chief Clerk, Inspection Dept.	Nov. 6, 1918, to Feb. 14, 1919
O'Brien, Nellie L.,	Typist	Mch. 21, 1919, to May 31, 1920
		June 11, 1918, to June 30, 1918
O'Donnell, Catharine,	Clerk	Aug. 1, 1919, to Dec. 31, 1919
O'Rourke, John,	Bookkeeper	Sept. 1, 1917, to June 30, 1918
O'Rourke, J. J.,	Clerk	Jan. 23, 1918, to Jan. 31, 1918
O'Sullivan, V. P.,	Clerk	Sept. 1, 1917, to Oct. 31, 1917
Oakley, E. C.,	Clerk	Sept. 1, 1917, to Feb. 15, 1918
Oliver, D. W.,	Clerk	June 14, 1918, to Sept. 15, 1919
Olson, Irene,	Clerk	Sept. 1, 1917, to Oct. 8, 1918
Oulman, Leota,	Clerk	Oct. 1, 1917, to Nov. 15, 1917
Penwell, Ardetta,	Clerk	Sept. 1, 1917, to Nov. 15, 1917
Perry, J. R.,	Clerk	Nov. 1, 1917, to July 31, 1918
Peterson, Anton,	Field Man	Mch. 11, 1918, to July 31, 1920
Peterson, Marguerite,	Stenographer	Sept. 1, 1917, to July 10, 1920
Peterson, R. F.,	Bookkeeper	Sept. 1, 1917, to Nov. 1, 1919
Pickering, Jane,	Clerk	Sept. 29, 1917, to June 5, 1920
Pickering, Jule Olin,	Clerk	Sept. 16, 1918, to Oct. 15, 1918
Pogue, Maud,	Clerk	Sept. 9, 1918, to Feb. 28, 1919
Poucher, Anna,	Clerk	Mch. 17, 1919, to April 15, 1919
Prinsen, Marie C.,	Clerk	Nov. 16, 1917, to Feb. 28, 1919
Pruitt, Furnas M.,	Clerk	Sept. 1, 1917, to April 30, 1918
Pumper, Bohumil,	Clerk	Mch. 7, 1918, to Mch. 15, 1918
Pumper, Mary,	Clerk	Nov. 16, 1917, to Feb. 15, 1918
Rackliffe, C. D.,	Clerk	Sept. 1, 1917, to May 31, 1920

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Name.	Position.	Period.
Reckow, F. A.,	Clerk	Oct. 4, 1917, to Dec. 31, 1917
Reinhardt, Earl L.,	Clerk	Aug. 16, 1919, to July 31, 1920
Reinhardtsen, Einar,	Messenger	Nov. 6, 1917, to June 5, 1920
Rice, Gertrude Ann,	Clerk	Nov. 10, 1917, to Nov. 14, 1917
Rickart, Miss I. H.,	Clerk	Jan. 16, 1918, to Feb. 15, 1919.
Robinson, James B.,	Auditor	Dec. 23, 1918, to Feb. 14, 1919
Rosenbloom, Anna C.,	Typist	Mch. 11, 1919, to Dec. 15, 1919
Ryan, George J.,	Yard Traffic Inspector	Mch. 1, 1920, to July 12, 1920
Sage, Margaret D.,	Clerk	Nov. 15, 1917, to Nov. 30, 1917 Dec. 23, 1918, to June 5, 1920
Saint, Gladys,	Stenographer	Sept. 2, 1918, to Dec. 31, 1919
Salle, Marjorie H.,	Clerk	July 10, 1918, to July 16, 1918
Samels, Raymond,	Messenger	Sept. 1, 1917, to Sept. 15, 1917
Sanders, Charles B.,	Bookkeeper	Sept. 17, 1917, to June 5, 1920
Schiller, R. C.,	Clerk	Nov. 16, 1917, to July 31, 1918
Schmitt, Fred,	Chief Clerk, Accounting and Cash Grain Dept.	Aug. 22, 1917, to July 31, 1920
Scott, H. E.,	Clerk	Jan. 2, 1918, to June 30, 1918
Seipel, R. L.,	Clerk	Oct. 22, 1917, to Aug. 31, 1918 Dec. 16, 1918, to Aug. 1, 1919
Shelberg, John,	Messenger	Sept. 23, 1918, to Jan. 15, 1920
Sill, W. L.,	Auditor	Sept. 20, 1919, to Nov. 1, 1919
Sill, William L.,	Clerk	June 20, 1918, to Jan. 15, 1919
Simms, Mrs. A. L.,	Clerk	Oct. 16, 1918, to Feb. 14, 1919
Simmons, William,	Clerk	Mch. 7, 1918, to Mch. 15, 1918
Smith, E. L.,	Bookkeeper	Aug. 22, 1919, to Dec. 31, 1919
Smith, Edgar W.,	Clerk	Dec. 1, 1917, to Dec. 31, 1919
Smith, Melville,	Clerk	Oct. 9, 1917, to Sept. 30, 1918 Jan. 2, 1919, to Nov. 1, 1919
Smith, Nell R.,	Stenographer	Sept. 1, 1917, to Mch. 31, 1920
Smith, Ronald D.,	Clerk	Dec. 31, 1918, to Sept. 15, 1919
Sowden, George J.,	Clerk	Sept. 24, 1917, to June 5, 1920
Stewart, Violet,	Clerk	Nov. 6, 1917, to Nov. 10, 1917
Stites, C. K.,	Clerk	Aug. 1, 1918, to Oct. 21, 1918
Swolgaard, Cecelia,	Clerk	Nov. 14, 1918, to Feb. 14, 1919
Tearse, H. H.,	Clerk	Sept. 1, 1917, to Dec. 15, 1917
Tennesen, Olga,	Stenographer	Dec. 26, 1917, to Mch. 31, 1918
Tharalson, May Belle,	Telephone Oper.	Aug. 29, 1917, to July 31, 1920
Thill, G. J.,	Bookkeeper	April 3, 1918, to June 5, 1920
Thompson, Elmer T.,	Adding Mach. Oper.	Dec. 4, 1917, to Dec. 12, 1917
Thorson, Olther,	Clerk	Oct. 8, 1917, to Aug. 31, 1919
Timerman, W. O.,	Correspondent	July 16, 1919, to Nov. 30, 1919
Toal, Bernice,	Clerk	Sept. 23, 1918, to Dec. 31, 1918
Trask, Katherine B.,	Clerk	Sept. 16, 1918, to Feb. 28, 1919
Troedson, Edna,	Clerk	Sept. 3, 1917, to Oct. 31, 1917
Tubbs, C. R.,	Traveling Auditor	Sept. 16, 1919, to Nov. 1, 1919
Tuffree, E. R.,	Asst. Cashier	Sept. 1, 1917, to July 31, 1920
Twine, Miss E. E.,	Clerk	Oct. 8, 1917, to July 31, 1918
Vaughan, W. H.,	Clerk	Oct. 16, 1917, to Jan. 22, 1918
Walker, Mrs. Eleanor,	Clerk	Nov. 1, 1917, to June 30, 1918
Watson, Mrs. W.,	Clerk	Sept. 9, 1918, to Nov. 1, 1919
Week, H. O.,	Clerk	Dec. 1, 1917, to Dec. 31, 1919
Weldon, Mrs. Eva,	Clerk	June 17, 1918, to Sept. 12, 1918
Werring, Anne,	Clerk	Sept. 24, 1918, to Feb. 14, 1919

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Name.	Position.	Period.
West, Pauline,	Stenographer	Oct. 16, 1917, to May 31, 1920
Westvig, J. A.,	Bookkeeper	Sept. 1, 1917, to May 31, 1920
Williams, Helen,	Messenger	Oct. 21, 1918, to Nov. 1, 1919
Williams, Ralph L.,	Clerk	June 10, 1918, to July 16, 1918
Willinger, A. J.,	Clerk	Sept. 1, 1917, to Dec. 31, 1917
Wolf, Genevieve,	Clerk	Sept. 12, 1918, to Sept. 14, 1918

ZONE 5.

Zone Headquarters,
Kansas City, Missouri.

Name.	Position.	Period.
Piazzek, DeForrest,	2nd Vice-President	Aug. 15, 1917, to Aug. 31, 1920
Allen, P. P.,	Asst. to 2nd V.-Pres.	Aug. 27, 1917, to Sept. 15, 1920
Smith, H. J.,	Asst. to 2nd V.-Pres.	Aug. 15, 1917, to Mch. 15, 1919
Allen, Scott T.,	Clerk	Sept. 1, 1917, to June 8, 1918
Alex, Paul O.,	Clerk	Aug. 10, 1918, to Aug. 15, 1918
Algan, Gertrude,	Stenographer	Sept. 8, 1919, to April 15, 1920
Allen, Virginia,	Clerk	Feb. 18, 1919, to Mch. 14, 1919
Bailey, Paul R.,	Traveling Man	Aug. 19, 1918, to July 31, 1920
Baker, Leonard C.,	Clerk	June 5, 1919, to June 5, 1920
Bales, Bertha,	Clerk	Sept. 22, 1917, to Sept. 30, 1917
Bales, Ruth,	Clerk	Oct. 1, 1917, to Oct. 15, 1917
Ban, Kazo,	Clerk	April 15, 1920, to May 31, 1920
Battles, Carl,	Clerk	Mch. 14, 1919, to July 15, 1919
Beatty, Richard,	Clerk	Aug. 7, 1918, to Aug. 15, 1918
Beatty, R. L.,	Clerk	Dec. 28, 1918, to Jan. 15, 1919
Berry, Ora,	Clerk	May 21, 1919, to Aug. 16, 1919
Beyer, E. F.,	Assistant	Sept. 15, 1917, to June 30, 1918
Bickel, W. H.,	Traveling Man	May 1, 1918, to July 15, 1918
		Aug. 23, 1919, to April 7, 1920
Blankenship, Elias,	Clerk	Mch. 4, 1918, to April 15, 1918
Blood, J. H.,	Assistant	April 15, 1918, to June 30, 1918
Bossemeyer, Paul,	Secretary	Oct. 16, 1918, to June 15, 1919
Boyce, Edith A.,	Stenographer	Oct. 11, 1917, to Mch. 31, 1919
Brosius, Alta,	Stenographer	Nov. 12, 1917, to May 31, 1918
Brown, Max,	Clerk	April 11, 1919, to June 10, 1919
Bruce, Claude C.,	Clerk	Oct. 23, 1917, to Mch. 15, 1918
Burkert, J. C.,	Traveling Man	Oct. 1, 1918, to Nov. 30, 1918
Burley, Frank R.,	Clerk	Sept. 29, 1919, to Dec. 31, 1919
Burnett, V.,	Clerk	Sept. 1, 1917, to Jan. 31, 1918
Butler, Mabel,	Clerk	Feb. 21, 1919, to June 30, 1920
Carter, Frances,	Stenographer	Sept. 1, 1917, to June 15, 1918
Casper, Karl J.,	Clerk	Sept. 18, 1917, to Mch. 22, 1919
Chandler, Grace,	Stenographer	Oct. 4, 1918, to April 30, 1919
Chapman, W. G.,	Clerk	Mch. 18, 1920, to April 3, 1920
Clinton, Freda,	Comptometer Oper.	Sept. 15, 1919, to Sept. 21, 1919
Clohessy, William,	Clerk	April 24, 1918, to Jan. 19, 1920
Colwell, C. G.,	Traveling Man	Nov. 17, 1918, to Feb. 28, 1919
Connor, U. C.,	Stenographer	April 2, 1919, to Aug. 2, 1919
Conrick, Rose,	Addressograph and Multigraph Oper.	Aug. 7, 1918, to June 5, 1920
Considine, J. L.,	Clerk	Aug. 1, 1919, to Nov. 8, 1919
Cook, O. T.,	Elevator Man	Sept. 1, 1917, to July 15, 1918
		Oct. 16, 1919, to May 31, 1920
Deck, W. W.,	Clerk	Dec. 1, 1917, to Dec. 31, 1917

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Name.	Position.	Period.
Deister, Albert C.,	Clerk	Oct. 15, 1917, to Jan. 15, 1918
Deussing, B.,	Cashier	Aug. 21, 1917, to Sept. 15, 1920
Deussing, B., Jr.,	Inspector	Oct. 18, 1917, to May 31, 1920
Durham, R. L.,	Clerk	Feb. 14, 1918, to July 15, 1918
Ebersold, Elsie M.,	File Clerk	Sept. 13, 1918, to July 31, 1920
Elkins, E. M.,	Traveling Man	July 16, 1918, to Feb. 14, 1919
Emrich, Wanella,	Stenographer	Jan. 22, 1918, to Jan. 30, 1918 Feb. 9, 1918, to June 15, 1918
Eno, Edgar,	Traveling Man	Sept. 8, 1919, to Dec. 26, 1919
Evans, Arthur G.,	Clerk	Sept. 1, 1917, to May 15, 1918 Jan. 6, 1919, to May 29, 1919 July 10, 1919, to Feb. 28, 1920
Fears, Clifford,	Clerk	Oct. 3, 1918, to Jan. 15, 1919
Feldman, Florence,	Stenographer	Sept. 23, 1918, to Dec. 15, 1918
Ferguson, Carolyn,	Clerk	Sept. 1, 1917, to Jan. 15, 1918
Ferris, Roy A.,	Clerk	Sept. 14, 1917, to Oct. 31, 1917
Fike, V. S.,	Clerk	June 17, 1919, to Aug. 20, 1919
Fleschman, M.,	Clerk	April 20, 1918, to June 15, 1918
Fox, J. F.,	Clerk	Nov. 6, 1917, to Feb. 28, 1918
Fullmer, Glen,	Clerk	Feb. 14, 1918, to April 15, 1918
Gagnat, Lela Lillie,	Stenographer	Mch. 18, 1918, to Dec. 15, 1918
Gardner, E.,	Stenographer	Clerk
Garrett, Gertrude,	Clerk	Mch. 6, 1918, to Dec. 30, 1918
Garvey, Mrs. B. I.,	Clerk	Jan. 11, 1918, to Jan. 15, 1918
Ghiselin, H. P.,	Clerk	May 10, 1918, to Mch. 15, 1919
Goelidzer, C.,	Clerk	Sept. 1, 1917, to Feb. 28, 1918
Goetz, Carl,	Comptometer Oper.	Sept. 15, 1917, to Dec. 15, 1918
Golden, Guy I.,	Messenger	Sept. 12, 1919, to Nov. 8, 1919
Gore, Lee Edward,	Clerk	May 5, 1919, to Aug. 15, 1919
Grainger, John C.,	Clerk	Sept. 1, 1917, to Dec. 31, 1917
Gray, Ellen,	Clerk	Feb. 27, 1918, to Sept. 15, 1918
Greene, M. H.,	Field Agent	May 1, 1919, to May 31, 1920
Greenlease, Cathrine,	Multigraph Oper.	Sept. 10, 1917, to Aug. 7, 1918
Gross, Rose,	Stenographer	June 24, 1918, to Sept. 15, 1918 Sept. 28, 1918, to Dec. 13, 1918
Grosse, Irma P.,	Stenographer	Mch. 11, 1919, to May 2, 1919
Hagerty, Edwin H.,	Clerk	Sept. 4, 1918, to Oct. 31, 1918
Hahn, Frances,	Stenographer	Mch. 19, 1918, to Sept. 30, 1918
Hamm, Thomas E.,	Chief Clerk	Sept. 1, 1917, to June 30, 1919
Haroshen, Isadore,	Messenger	June 12, 1919, to July 22, 1919
Hart, Gladys,	Comptometer Oper.	May 31, 1918, to Sept. 15, 1918 July 16, 1919, to June 15, 1920
Hayward, B.,	Inspector	Dec. 14, 1918, to Mch. 29, 1919
Henley, B. H.,	Clerk	Sept. 6, 1917, to Sept. 15, 1917
Hermelink, H. G.,	Clerk	Feb. 15, 1918, to Feb. 28, 1918
Higgins, M. L.,	Clerk	Sept. 1, 1917, to Feb. 28, 1918
Hillyer, J. D.,	Clerk	July 8, 1919, to Sept. 6, 1919
Huff, H. C.,	Clerk	June 4, 1919, to May 31, 1920
Hughes, Agnes,	Comptometer Oper.	Sept. 23, 1918, to June 5, 1920
Hughes, Ellen,	Clerk	Sept. 3, 1918, to June 5, 1920
Huling, Florence,	Stenographer	Aug. 10, 1917, to Feb. 28, 1918 Aug. 21, 1918, to Dec. 7, 1918
Hyde, Blanche,	Clerk	Feb. 25, 1918, to Feb. 28, 1918
Jahnke, Kathryn,	Telephone Oper.	Sept. 3, 1917, to May 31, 1920
Johnson, G. A.,	Clerk	June 17, 1919, to June 5, 1920
Johnson, G. P.,	Clerk	Sept. 8, 1919, to Oct. 1, 1919
Johnson, George V.,	Clerk	Nov. 11, 1918, to Jan. 31, 1919
Jonas, Edward R.,	Clerk	Sept. 4, 1917, to Sept. 15, 1920

APPENDIX F

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Name.	Position.	Period.
Jones, A. B.,	Field Agent	Sept. 9, 1919, to May 31, 1920
Karling, Roy,	Clerk	July 15, 1918, to Jan. 15, 1919
Kienan, Margaret,	Clerk	April 4, 1919, to April 30, 1919
Kim, P. H.,	Clerk	June 7, 1918, to July 15, 1918
Kinsey, Blanche,	Clerk	Sept. 5, 1919, to Mch. 31, 1920
Kirkham, Anna L.,	Stenographer	Feb. 11, 1918, to June 15, 1918
Lamphere, Robert T.,	Clerk	Sept. 1, 1917, to July 15, 1918
Landes, Ethel,	Clerk	June 2, 1919, to June 30, 1919
Lang, Thomas J.,	Traveling Man	Oct. 15, 1918, to Feb. 14, 1919
Laughlin, Kendall,	Clerk	Sept. 3, 1918, to Sept. 15, 1918
Lee, Will,	Clerk	Sept. 30, 1918, to Oct. 15, 1918
Levine, Abe H.,	Clerk	Sept. 10, 1917, to Jan. 15, 1918
Lockwood, C. L.,	Rate Clerk	Oct. 26, 1918, to June 15, 1919
Luthy, Alice,	Comptometer Oper.	Mch. 24, 1919, to April 15, 1919
McAlester, James V.,	Clerk	Jan. 30, 1919, to May 15, 1919
McGlynn, H.,	Clerk	Aug. 14, 1918, to Aug. 31, 1918
McMillen, Sadie,	Stenographer	June 24, 1918, to Sept. 15, 1918 June 23, 1919, to Aug. 23, 1919
McNeer, Gray,	Messenger	Feb. 27, 1919, to Feb. 28, 1919
McNeil, Wm. J.,	Clerk	Aug. 23, 1917, to Sept. 30, 1917
Malone, Harry,	Messenger	Nov. 14, 1918, to Feb. 12, 1919
Marsh, Marie,	Stenographer	July 5, 1918, to July 31, 1920
Matsmura, John,	Clerk	Mch. 1, 1920, to Mch. 31, 1920
Milhan, Edward J.,	Clerk	Sept. 11, 1918, to Oct. 15, 1918
Miller, A. E.,	Clerk	Oct. 1, 1918, to Nov. 30, 1918
Minsa, Samuel,	Clerk	Sept. 26, 1918, to Sept. 30, 1918
Mitchell, Walter,	Clerk	Feb. 13, 1918, to Feb. 14, 1918
Moore, Grace,	Stenographer	Aug. 18, 1919, to Dec. 31, 1919
Moran, Janet,	Clerk	Sept. 10, 1917, to Mch. 30, 1918 April 23, 1918, to June 15, 1918 Aug. 5, 1918, to May 31, 1920
Moreman, Tom,	Clerk	July 22, 1918, to July 31, 1918
Moritsen, Carl,	Clerk	Feb. 26, 1919, to Mch. 8, 1919
Nash, Charles E.,	Clerk	Oct. 10, 1917, to Oct. 15, 1918 Nov. 1, 1918, to Feb. 28, 1920
Nielsen, Hans,	Clerk	Sept. 17, 1918, to Oct. 31, 1918
O'Brien, James E.,	Clerk	Aug. 1, 1918, to Jan. 15, 1919
O'Donnell, J. V.,	Clerk	Nov. 1, 1917, to Jan. 31, 1918
O'Dowd, Vincent,	Clerk	Oct. 27, 1917, to April 15, 1918
Olson, Alma,	Comptometer Oper.	April 2, 1918, to May 31, 1918
Olson, Mrs. F. W.,	Comptometer Oper.	Feb. 8, 1918, to July 31, 1918
Ong, Mrs. J. W.,	Clerk	Sept. 24, 1918, to Sept. 30, 1918 Oct. 28, 1918, to Dec. 15, 1918
Osier, Herman,	Messenger	Mch. 21, 1919, to Mch. 31, 1919
Peters, Miss A. M.,	Stenographer	June 22, 1918, to Sept. 15, 1918 Feb. 15, 1919, to Mch. 15, 1919
Pierson, R. K.,	Clerk	July 7, 1919, to Jan. 6, 1920
Piper, Ruth,	Stenographer	July 31, 1918, to Aug. 31, 1918
Platt, L. L.,	Clerk	Aug. 27, 1917, to June 30, 1920
Prescott, T. B.,	Clerk	Sept. 10, 1917, to May 31, 1918
Proctor, Owen,	Messenger	Dec. 1, 1919, to Dec. 27, 1919
Proctor, Velma,	Stenographer	Aug. 26, 1919, to June 15, 1920
Quistgaard, Dixie,	File Clerk	Sept. 22, 1917, to Jan. 31, 1918 Mch. 11, 1918, to Mch. 31, 1919
Rainey, Mrs. C. B.,	Comptometer Oper.	Sept. 22, 1917, to May 15, 1918 (Part Time)
Readshaw, Amy,	Comptometer Oper.	Sept. 23, 1919, to Nov. 15, 1919

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Name.	Position.	Period.
Reinecke, E. J.,	Stenographer	Sept. 30, 1918, to Dec. 15, 1918
Rosenberg, Ben,	Messenger	Aug. 14, 1918, to Aug. 15, 1918
Ruben, Ben,	Clerk	Sept. 10, 1917, to Jan. 31, 1918
Runkle, Walter,	Clerk	April 4, 1918, to April 15, 1918
Russell, James,	Wheat Buyer	July 7, 1919, to Nov. 30, 1919
Sage, Iva M.,	Stenographer	Oct. 22, 1917, to Mch. 15, 1919
Sargent, T. A.,	Clerk	Sept. 12, 1918, to Oct. 10, 1918
Schauer, Masie,	Clerk	Mch. 12, 1918, to Mch. 15, 1918
Schmiedeler, Philomeno,	Stenographer	Aug. 22, 1918, to Jan. 31, 1919
Scrivener, Marie,	Clerk	Oct. 8, 1918, to Dec. 15, 1918
Secor, Clarence F.,	Clerk	Nov. 13, 1917, to Mch. 30, 1918
Shapiro, Minnie,	Stenographer	May 6, 1919, to May 15, 1919
Shea, Leo,	Clerk	July 22, 1918, to Aug. 31, 1918
		Oct. 4, 1918, to Mch. 15, 1919
Shepard, C. O.,	Clerk	Oct. 21, 1918, to May 31, 1919
Sherman, Harry,	Messenger	Sept. 8, 1919, to Nov. 22, 1919
Shiras, Miss H. K.,	Stenographer	July 18, 1919, to July 31, 1919
Shrewsbury, J. A.,	Traveling Man	Aug. 5, 1919, to Sept. 3, 1919
Sieben, Elsa,	Clerk	Oct. 28, 1918, to May 31, 1920
Smith, Edward F.,	Clerk	Oct. 20, 1917, to April 15, 1918
Smith, Lillian,	Addressograph Oper.	Oct. 18, 1917, to July 15, 1918
Smith, Ross T.,	Clerk	Sept. 17, 1918, to May 15, 1920
Smith, Wm. M.,	Clerk	June 30, 1919, to May 31, 1920
Spencer, Miss M. S.,	Clerk	Dec. 5, 1917, to Dec. 15, 1917
Stanley, Frank,	Clerk	Sept. 5, 1919, to May 31, 1920
Starkel, Bert,	Clerk	Sept. 22, 1917, to Oct. 15, 1918
Steele, Edith,	Clerk	Nov. 7, 1918, to June 30, 1919
Stockford, W.,	Stenographer	Aug. 5, 1919, to Aug. 8, 1919
Sullivan, R. B.,	Clerk	Sept. 18, 1917, to April 30, 1918
Tahara, Frank,	Mechanic	Sept. 1, 1919, to Dec. 31, 1919 (Part Time)
Taylor, L. W.,	Clerk	June 25, 1919, to May 31, 1920
Truman, Georgia,	Clerk	Sept. 1, 1917, to Nov. 30, 1917
Updike, I.,	Traveling Man	Sept. 17, 1919, to Dec. 31, 1919
Van Ness, Ethel,	Stenographer	June 27, 1918, to June 30, 1918
Vose, Wm. E., Jr.,	Clerk	Oct. 14, 1918, to Mch. 15, 1920
Walker, Harvey,	Clerk	June 25, 1919, to Feb. 28, 1920
Warden, Bessie,	Stenographer	Oct. 28, 1918, to Dec. 31, 1918
Warner, C. C.,	Clerk	Sept. 1, 1917, to July 15, 1918
Warnock, Julian,	Clerk	Sept. 18, 1918, to Dec. 28, 1918
Watson, Myrtle,	Stenographer	May 19, 1919, to Nov. 15, 1919
Wayne, Bessie,	Comptometer Oper.	April 21, 1919, to Feb. 28, 1920
Webb, Edna,	Clerk	Aug. 9, 1918, to Sept. 15, 1918
Wharry, K. M.,	Traffic Manager	Oct. 16, 1918, to May 31, 1920
Wheeler, J. V.,	Clerk	Nov. 1, 1918, to Dec. 31, 1918
White, Bernard C.,	Clerk	Aug. 16, 1919, to June 5, 1920
White, W. P.,	Field Agent	Dec. 23, 1917, to May 31, 1920
Whitesell, B. L.,	Stenographer	Sept. 8, 1919, to Oct. 15, 1919
Whitney, W. L.,	Traveling Man	Dec. 1, 1917, to June 30, 1918
Wilmoth, L. W.,	Stenographer	Aug. 20, 1919, to Sept. 15, 1920
Wood, D. T.,	Clerk	Nov. 19, 1918, to May 31, 1920
Woodman, Helen,	Clerk	Aug. 13, 1918, to Sept. 15, 1918
Woodruff, G. G.,	Clerk	Nov. 14, 1918, to Feb. 14, 1919
Woodriddle, M.,	Clerk	July 15, 1918, to Sept. 30, 1918
Wysinski, E. B.,	Stenographer	Aug. 11, 1919, to April 15, 1920
Yarrington, Louis F.,	Clerk	Sept. 1, 1917, to June 15, 1918

APPENDIX F

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ZONE 6.

Zone Headquarters,
New Orleans, Louisiana.

Name.	Position.	Period.
Fox, Chrichton B.,	2nd Vice-President	Aug. 20, 1917, to June 30, 1920
Daunoy, H. L.,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to June 30, 1920
Whitehead, M. E.,	Assistant	Aug. 20, 1917, to July 15, 1918
Bauman, Mrs. L.,	Telephone Oper.	Mch. 24, 1919, to July 15, 1920
Bein, P. R.,	Clerk	Aug. 21, 1918, to Mch. 31, 1920
Black, Rodney H.,	Clerk	Sept. 9, 1918, to Oct. 28, 1918 Jan. 13, 1919, to Jan. 31, 1920
Brandt, James,	Clerk	Sept. 2, 1918, to Mch. 31, 1920
Braud, Raymond,	Clerk	Sept. 1, 1917, to May 31, 1920
Brown, James P.,	Clerk	Sept. 2, 1918, to Mch. 31, 1919
Buse, Owen,	Messenger	Dec. 2, 1918, to May 15, 1920
Calkins, Joseph G.,	Clerk	Sept. 2, 1918, to Jan. 31, 1920
Camarata, Joseph J.,	Cashier	Sept. 1, 1917, to June 30, 1920
Colby, Charles,	Clerk	Aug. 7, 1918, to May 31, 1920
Erlinger, F. J. A.,	Cashier	July 16, 1918, to July 15, 1920
Fitch, Emily,	Clerk	Sept. 9, 1918, to Feb. 14, 1919
Flick, W. F.,	Clerk	Sept. 2, 1918, to Oct. 7, 1918
Halbert, Miss E. E.,	File Clerk	Dec. 2, 1918, to Mch. 15, 1919 Aug. 1, 1919, to Jan. 15, 1920 Oct. 16, 1918, to Feb. 15, 1920
Heinberger, Frank,	Clerk	Sept. 2, 1918, to Jan. 31, 1920
Kellar, Georgie,	Stenographer	Sept. 2, 1918, to June 30, 1920
Lambert, E. W.,	Claim Clerk	Sept. 1, 1917, to May 31, 1920
LeCorgne, Earl,	Clerk	Sept. 1, 1917, to May 31, 1920
Mermillod, Irma,	Stenographer	Sept. 1, 1917, to July 15, 1920
Murphy, G. L.,	Clerk	Dec. 2, 1918, to Dec. 31, 1918
Norton, Laura,	Stenographer	Sept. 2, 1918, to Jan. 31, 1920
Pittman, M. L.,	Clerk	Sept. 2, 1918, to Jan. 31, 1920
Rea, D. M.,	Management Dept.	Aug. 16, 1918, to Mch. 31, 1920
Roulett, Mrs. A. S.,	Clerk	Dec. 9, 1918, to Mch. 15, 1919
Schmidt, Emile,	Messenger	Sept. 2, 1918, to May 31, 1920
Schneider, R. F.,	Chief Clerk	Sept. 1, 1917, to Sept. 15, 1917 Aug. 16, 1918, to July 15, 1920
Singer, Henry,	Messenger	Sept. 2, 1918, to July 15, 1920
Soniat, Sidney,	Clerk	Aug. 26, 1918, to Oct. 9, 1918 Dec. 10, 1918, to Jan. 15, 1920
Springer, Clarence,	Messenger	Aug. 8, 1918, to Dec. 15, 1919
Strata, Aimee,	Stenographer	Sept. 1, 1917, to June 30, 1920
Teijelo, Arthur J.,	Clerk	Aug. 27, 1918, to April 15, 1919
Troyer, W. D.,	Clerk	Dec. 2, 1918, to Mch. 15, 1919 Aug. 1, 1919, to Dec. 31, 1919
Voorheis, Hannah,	Clerk	Oct. 18, 1918, to April 28, 1919

ZONE 7, Including NEW YORK GENERAL OFFICE, etc.

Headquarters,
New York City, N. Y.

Name.	Position.	Period.
Moore, Watson S.,	2nd Vice-President	Aug. 30, 1917, to Aug. 23, 1920
Flesh, Edward M.,	Various Positions & Liquidating Trustee (See p. 598.)	July 1, 1919, to present time

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Name.	Position.	Period.
Aarre, Jesse N.,	Bookkeeper	Sept. 19, 1918, to Oct. 21, 1918
Abel, Edward H.,	Bookkeeper	Dec. 3, 1918, to Aug. 15, 1920
Abrams, Lorraine,	Typist	May 13, 1918, to May 16, 1918
Abrecht, Carl V.,	Accountant	Aug. 22, 1917, to May 2, 1918
Acker, Walter I.,	Checker	April 18, 1919, to May 23, 1919
Ackerman, Edward R.,	Clerk	Jan. 2, 1918, to Sept. 21, 1918
Ackerman, Harry G.,	Head, Order Dept.	Jan. 6, 1918, to Mch. 1, 1919
Ahearn, Marguerite M.,	Stenographer	July 16, 1918, to Sept. 7, 1918
Ahern, Francis J.,	Accountant	April 10, 1918, to Jan. 4, 1919
Ahern, Mabel B.,	Stenographer	Nov. 20, 1918, to Jan. 18, 1919
Ahrenholz, H.,	Bean Specialist	July 9, 1918, to Mch. 31, 1919
Ahrens, James,	Bookkeeper	Oct. 8, 1917, to Oct. 16, 1919
Aiton, Franklin P.,	Accountant	Oct. 21, 1918, to Dec. 31, 1918
Alexander, Marjorie J.,	Comptometer Oper.	June 18, 1918, to April 15, 1919
Allen, Harry,	Clerk	Aug. 9, 1918, to Aug. 31, 1918
Allen, Nathan L.,	Accountant	Dec. 2, 1918, to Feb. 28, 1919
Anderson, Andrew A.,	Bookkeeper	Feb. 25, 1919, to July 21, 1919
Anderson, C. P.,	Assistant	Aug. 9, 1917, to Aug. 4, 1920
Anderson, Esther M.,	Messenger	Aug. 30, 1918; to Sept. 11, 1920
Anderson, Herbert R.,	Clerk	Mch. 20, 1919, to Sept. 15, 1919
Anderson, S. Harold,	Accountant	Nov. 2, 1918, to April 30, 1919
Andree, William N.,	Bookkeeper	Sept. 27, 1918, to Oct. 2, 1918
Andrews, Leroy L.,	Grain Expert	Jan. 27, 1919, to Aug. 20, 1919
Arning, Emma,	Clerk	Sept. 12, 1917, to June 30, 1920
Arola, Ester M.,	Stenographer	Sept. 19, 1918, to Oct. 29, 1918
Asness, Lena,	Comptometer Oper.	Mch. 18, 1918, to Mch. 1, 1919
Axtman, Kathryn S.,	Stenographer	June 3, 1918, to Feb. 19, 1920
Babcock, Julia L.,	Head Stenographer	July 16, 1918, to Aug. 29, 1920
Bacon, Howard W.,	Clerk	Dec. 11, 1918, to Feb. 14, 1919
Bahry, Emilie,	Typist	Nov. 29, 1918, to Dec. 3, 1919
Bainbridge, Phoebe,	Stenographer	Jan. 26, 1920, to April 29, 1920
Baker, Murray E.,	Secretary	Mch. 7, 1918, to Mch. 8, 1918
Balison, Florence A.,	File Clerk	July 16, 1918, to June 30, 1920
Ballard, Florence M.,	Typist	Dec. 19, 1918, to June 2, 1919
Balzarini, Aurelia,	Stenographer	May 8, 1918, to July 15, 1919
Barb, Eva A.,	Stenographer	Mch. 1, 1918, to July 31, 1920
Barber, Josephine C.,	Clerk	May 20, 1918, to Dec. 31, 1919
Barkley, Marguerite,	Clerk	May 24, 1918, to Mch. 3, 1919
Barrett, Helen C.,	Typist	June 18, 1918, to Dec. 24, 1918
Baschang, Louise,	Typist	Nov. 19, 1918, to April 5, 1919
Bateman, John L.,	Clerk	Jan. 2, 1919, to Jan. 20, 1920
Batz, John,	Assistant	Aug. 15, 1919, to Dec. 15, 1919
Bauer, Henry J.,	Messenger	Sept. 25, 1919, to Jan. 31, 1921
Bausman, R. F.,	Flour Buyer	July 1, 1918, to July 31, 1919
Bayard, George T.,	Bookkeeper	Aug. 11, 1919, to Dec. 31, 1919
Beam, Margaret,	Matron	June 16, 1918, to April 23, 1920
Beam, W. I.,	Auditor and Asst. Compt.	Aug. 16, 1917, to Sept. 30, 1921
Beatty, Margaret A.,	Chief Clerk	Nov. 9, 1917, to Oct. 15, 1921
Beatty, William,	Comptroller	Aug. 16, 1917, to Aug. 23, 1920
Beaverman, Rebecca S.,	Typist	July 22, 1918, to April 15, 1919
Bechtel, Delano,	Thresherman's Asst.	May 8, 1918, to Oct. 8, 1918
Beck, Beatrice J.,	Secretary	Jan. 2, 1918, to Nov. 30, 1921
Beck, Sidney,	Typist	July 23, 1919, to Sept. 15, 1919
Becker, Frederick P.,	Accountant	Oct. 15, 1917, to June 30, 1919
Becker, Stella,	Addressograph Clerk	July 16, 1918, to July 19, 1919
Bedell, A. C.,	Flour Inspector	Sept. 1, 1918, to Nov. 30, 1918

APPENDIX F

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Name.	Position.	Period.
Beekman, Frances,	Messenger	Nov. 1, 1917, to Dec. 8, 1917
Beers, Frank G., Jr.,	Clerk	Sept. 11, 1918, to Sept. 30, 1918
Belinky, Alexander,	Messenger	Oct. 24, 1918, to Mch. 4, 1919
Belinky, Michael A.,	Typist	Dec. 3, 1917, to Nov. 2, 1918
Bell, Margaret A.,	Clerk	Aug. 13, 1918, to Sept. 30, 1920
Bell, Thomas J.,	Stenographer	June 11, 1918, to July 15, 1918
Bellew, William F.,	Messenger	July 8, 1918, to Aug. 31, 1918
Belmont, Helen D.,	Comptometer Oper.	Feb. 25, 1918, to April 7, 1919
Bender, Stephen R.,	Accountant	Mch. 21, 1918, to April 9, 1918
Benefiel, J. M.,	Threshermen's Asst.	May 10, 1918, to Oct. 5, 1918
Bennett, Ruth C.,	Typist	July 3, 1918, to Aug. 15, 1920
Benoe, Irene E.,	Bookkeeper	Dec. 17, 1918, to July 5, 1922
Berenson, Rose,	Clerk	May 3, 1918, to Mch. 3, 1919
Berkman, May,	Stenographer	July 8, 1918, to June 30, 1920
Berkowitz, Sadye,	File Clerk	June 20, 1918, to Aug. 15, 1918
Berrent, Harry,	Clerk	July 16, 1918, to June 26, 1920
Betts, Lucie A.,	Typist	Nov. 11, 1918, to April 23, 1920
Betz, Catherine A.,	Typist	Dec. 11, 1918, to Feb. 6, 1919
Bice, Jarrett H.,	Clerk	June 30, 1919, to Sept. 6, 1919
Bickelhaupt, Henry,	Bookkeeper	Oct. 8, 1918, to Sept. 30, 1920
Bigley, John,	Messenger	May 7, 1918, to May 16, 1918
Birmingham, Katharine A.,	Stenographer	July 16, 1918, to Nov. 2, 1918
Bischofberger, Lillian L.,	Secretary	Jan. 2, 1918, to Nov. 14, 1919
Bischofberger, Marie,	Typist	July 16, 1919, to Oct. 6, 1919
Black, Julia,	Comptometer Oper.	May 19, 1919, to July 31, 1920
Black, Mae,	Comptometer Oper.	May 26, 1919, to April 26, 1920
Bland, Clyde E.,	Threshermen's Asst.	May 10, 1918, to June 29, 1918
Blauvelt, Frank,	Accountant	July 27, 1918, to June 30, 1920
Blish, Asa R.,	Statistician	July 1, 1918, to Aug. 6, 1918
Bock, Walter W.,	Accountant	Aug. 15, 1918, to Jan. 10, 1920
Bode, William A.,	Accountant	Nov. 2, 1918, to Dec. 31, 1918
Bodnar, George P.,	Assistant	July 16, 1919, to June 1, 1920
Bogart, Leah F.,	Comptometer Oper.	June 10, 1918, to Feb. 15, 1920
Bohannon, Joshua,	Threshermen's Asst.	May 7, 1918, to Oct. 4, 1918
Bongard, Francis X.,	Clerk	Feb. 1, 1918, to Aug. 5, 1918
Bonner, Mary C.,	Clerk	July 8, 1918, to June 19, 1919
Bosch, Augusta,	Typist	Jan. 11, 1918, to Aug. 15, 1920
Bosshart, Elsie M.,	Comptometer Oper.	Mch. 12, 1919, to April 25, 1919
Bourdon, Edgar C.,	Clerk	July 10, 1918, to Nov. 15, 1918
Bowen, Edmund J.,	Checker	April 10, 1919, to Aug. 29, 1919
Bowers, Joseph H.,	Night Watchman	May 13, 1918, to June 8, 1920
Boyce, James,	Accountant	Nov. 18, 1918, to May 24, 1919
Boyd, Charles W.,	Clerk	Dec. 12, 1918, to April 15, 1920
Boyer, Davetta,	Clerk	Sept. 10, 1917, to Aug. 9, 1920
Boyer, Rose,	Clerk	Aug. 14, 1917, to June 8, 1918
Boyle, James F.,	Dock Supt.	Jan. 3, 1919, to Feb. 5, 1919
Boyle, Mary A. F.,	Clerk	Dec. 10, 1918, to Dec. 3, 1919
Boyne, Edward F.,	Clerk	Aug. 1, 1918, to Mch. 31, 1920
Bradley, Thomas F.,	Clerk	July 16, 1918, to Aug. 2, 1920
Brady, Bessie,	Stenographer	Feb. 4, 1920, to Feb. 13, 1920
Brady, Elizabeth,	Clerk	Oct. 30, 1917, to Jan. 31, 1918
Brady, Paul E.,	Assistant	July 16, 1919, to June 20, 1920
Brainard, Walter E.,	Accountant	Jan. 9, 1918, to May 13, 1918
Braun, Elizabeth H.,	Clerk	Aug. 27, 1917, to April 26, 1920
Brennan, Thomas F.,	Sampler & Inspector	Mch. 10, 1919, to Aug. 21, 1919
Briggs, William H.,	Clerk	Mch. 1, 1919, to April 15, 1921
Brinker, Willard S.,	Clerk	May 26, 1919, to April 26, 1920

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Name.	Position.	Period.
Brinkerhoff, John W.,	Checker	Aug. 1, 1918, to Feb. 15, 1921
Brinkley, E. H.,	Threshermen's Asst.	May 1, 1918, to Oct. 28, 1918
Breslaw, Anna H.,	Typist	May 13, 1918, to June 29, 1918
		Sept. 10, 1918, to Oct. 9, 1918
Briton, Frances A.,	Bookkeeper	Oct. 15, 1917, to Feb. 6, 1919
Brobst, Irene M.,	Typist	July 8, 1919, to July 10, 1919
Broderick, George H.,	Checker	April 4, 1919, to April 12, 1919
Broderick, Helen E.,	Stenographer	July 16, 1918, to Feb. 10, 1919
Brodil, Franklin V.,	Checker	Mch. 14, 1919, to Aug. 29, 1919
Broman, Magnus A.,	Clerk	Mch. 26, 1918, to July 2, 1918
Brooks, Charles B.,	Clerk	Oct. 1, 1917, to Sept. 25, 1918
		Jan. 2, 1919, to Sept. 6, 1919
Brooks, Frank K.,	Accountant	Aug. 26, 1918, to Jan. 10, 1920
Brooks, Frank L.,	Bookkeeper	Nov. 21, 1918, to April 30, 1919
Brooks, Joseph,	Clerk	July 16, 1918, to Oct. 31, 1918
Browder, David T.,	Clerk	July 16, 1918, to June 16, 1919
Brown, George,	Checker	Feb. 27, 1919, to Mch. 31, 1919
Brown, George S.,	Clerk	Nov. 26, 1918, to June 4, 1919
Brown, Hylton R.,	Supervisor	July 16, 1919, to July 31, 1920
Brown, Walter H.,	Clerk	Nov. 26, 1918, to Feb. 5, 1919
Brumell, Raymond L.,	Asst. to Compt.	Aug. 27, 1917, to Aug. 31, 1920
Brunk, George J.,	Bookkeeper	Oct. 8, 1918, to April 12, 1919
Bryson, Leroy C.,	Assistant	Oct. 20, 1919, to Dec. 15, 1919
Buck, George W.,	Accountant	Oct. 9, 1918, to Nov. 30, 1918
Budd, Rebecca H.,	Clerk	Aug. 5, 1918, to Aug. 23, 1918
		Oct. 15, 1918, to Dec. 30, 1918
Buggeln, Lily M.,	Bookkeeper	July 16, 1917, to Oct. 30, 1920
Bull, Henry J.,	Clerk	Aug. 1, 1918, to July 31, 1920
Burdick, Genevieve,	Stenographer	Sept. 11, 1919, to Jan. 31, 1920
Burk, Antoinette,	Clerk	Dec. 31, 1917, to Jan. 31, 1919
Burke, Aubrey V.,	Messenger	May 21, 1918, to Aug. 24, 1918
Burke, Edward J.,	Tracing Clerk	Mch. 21, 1919, to April 26, 1919
Burnham, J. E.,	Clerk	July 16, 1918, to Aug. 31, 1918
		Oct. 15, 1918, to Nov. 30, 1918
Burns, Edward S.,	Accountant	Sept. 25, 1918, to Oct. 1, 1918
Burt, Nancy W.,	Clerk	Aug. 5, 1918, to April 26, 1920
Bushnell, Theodore D.,	Clerk	Sept. 16, 1918, to Sept. 30, 1918
Butler, Mary E.,	Typist	July 10, 1919, to Nov. 15, 1919
Byerly, Fannie,	Comptometer Oper.	Dec. 16, 1918, to May 31, 1919
Byrd, Augusta E.,	Typist	Nov. 6, 1918, to Nov. 30, 1918
Byrne, Andrew G.,	Clerk	July 16, 1918, to Jan. 15, 1920
Byrne, Sadie,	Elliott Fisher Oper.	Nov. 4, 1918, to June 4, 1919
Byrne, Walter E.,	Bookkeeper	Dec. 16, 1918, to Jan. 20, 1919
Byrnes, Mae E.,	Stenographer	Aug. 27, 1917, to July 19, 1919
Cadigan, May T.,	Typist	June 6, 1918, to April 15, 1921
Caffrey, Eugene J., Jr.,	Messenger	Mch. 28, 1919, to July 8, 1919
Cahill, Anna T.,	Stenographer	Aug. 9, 1918, to April 23, 1920
Cain, Elmer E.,	Clerk	Jan. 7, 1919, to April 23, 1920
Caldara, Angelo J.,	Clerk	July 21, 1919, to Aug. 24, 1920
Callahan, Lucy E.,	Comptometer Oper.	Aug. 22, 1919, to Jan. 15, 1920
Callahan, Thomas E.,	Messenger	Nov. 20, 1919, to Aug. 30, 1920
Callaghan, William S.,	Accountant	Jan. 22, 1919, to Jan. 10, 1920
Cameron, Maude,	Clerk	Sept. 18, 1918, to Oct. 1, 1918
Camp, Harold,	Accountant	Nov. 1, 1921, to Mch. 8, 1922
Campbell, Catherine M.,	Addressograph Oper.	Sept. 25, 1918, to Aug. 29, 1920
Campbell, Edyth,	Clerk	Sept. 12, 1917, to April 26, 1920
Campbell, Irene,	Wahl Operator	Jan. 2, 1919, to Feb. 6, 1919

APPENDIX F

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Name.	Position.	Period.
Canary, John R.,	Clerk	Oct. 10, 1918, to Aug. 31, 1920
Canavan, Martha M.,	Clerk	July 28, 1919, to Nov. 29, 1919
Capone, Nettie M.,	Stenographer	July 16, 1918, to June 30, 1920
Caragher, Frank,	Clerk	Dec. 14, 1918, to Nov. 18, 1919
Caragher, Katherine M.,	Clerk	Dec. 11, 1918, to April 23, 1920
Carberry, Sarah P.,	Clerk	Mch. 18, 1918, to Jan. 11, 1919
Carder, Robert E.,	Threshermen's Asst.	May 7, 1918, to Oct. 18, 1918
Carleton, M. A.,	Cereal Expert	May 23, 1919, to Nov. 15, 1919
Carlsen, Walter,	Mimeograph Clerk	July 10, 1919, to July 15, 1919
Carlyn, Florence G.,	Clerk	July 16, 1918, to Aug. 29, 1918
Carney, Agnes D.,	Typist	Aug. 25, 1919, to Oct. 6, 1919
Carney, Marjorie M.,	Typist	Sept. 10, 1917, to June 29, 1918
Carroll, Thomas,	Clerk	Mch. 1, 1918, to Sept. 13, 1920
Carter, V. G.,	Threshermen's Asst.	May 7, 1918, to Oct. 5, 1918
Cary, W. H.,	Transportation Representative	Aug. 5, 1918, to Oct. 31, 1918
Casey, Rita,	Clerk	May 25, 1918, to July 20, 1918
Cash, Sherman A.,	Accountant	Mch. 11, 1918, to Aug. 29, 1918
Cassidy, George,	Clerk	Mch. 6, 1918, to Mch. 11, 1918
Caterson, Warren W.,	Clerk	July 17, 1919, to Sept. 30, 1919
Cavanagh, Irene,	Clerk	Sept. 4, 1918, to Sept. 11, 1918
Cavanagh, William A.,	Clerk	Nov. 8, 1917, to Aug. 15, 1918
Ceriello, Daniel,	Clerk	Aug. 29, 1917, to Sept. 11, 1920
Chalu, Sidney A.,	Chief Clerk	Jan. 21, 1919, to April 21, 1919
Charters, Florence,	Stenographer	Feb. 1, 1919, to May 15, 1919
Christie, De Noyelles,	Bookkeeper	Dec. 3, 1917, to Sept. 23, 1919
Clare, Philip A.,	Messenger	Dec. 20, 1917, to May 16, 1918
Clark, David L.,	Clerk	June 16, 1919, to Sept. 7, 1919
Clark, Elizabeth W.,	Clerk	May 27, 1918, to Aug. 15, 1920
Clark, Kermit B.,	Messenger	June 25, 1919, to Aug. 15, 1919
Clegg, Edith H.,	Stenographer	May 20, 1918, to Jan. 2, 1919
Clements, Irene M.,	Clerk	Dec. 30, 1918, to Dec. 3, 1919
Clifford, Jackson W.,	Clerk	Sept. 22, 1919, to Nov. 15, 1919
Clifford, J. C.,	Clerk	Sept. 22, 1919, to Nov. 15, 1919
Clifford, John,	Checker	Mch. 17, 1919, to May 23, 1919
Coakley, Gertrude,	Typist	Feb. 11, 1918, to Feb. 16, 1918
Coffey, Edward J.,	Messenger	May 28, 1918, to May 31, 1918
Coffey, Gertrude A.,	Messenger	Sept. 15, 1919, to Oct. 15, 1920
Cole, Abigail S.,	Typist	Dec. 27, 1918, to Jan. 15, 1919
Colleton, Michael S.,	Clerk	Aug. 19, 1918, to Sept. 24, 1918
Collins, Charles A.,	Stenographer	Sept. 3, 1917, to Aug. 15, 1918
Collins, John T.,	Porter	June 11, 1919, to June 30, 1919
Collins, Lillian,	Stenographer	Feb. 11, 1920, to Mch. 8, 1920
Collins, Mae,	Comptometer Oper.	June 23, 1919, to April 23, 1920
Collins, Mary V.,	Telephone Oper.	July 17, 1918, to Mch. 6, 1919
Comly, Samuel,	Clerk	Aug. 7, 1918, to Mch. 6, 1920
Concklyn, E.,	Clerk	Aug. 1, 1918, to Sept. 15, 1918
Condon, Joseph A.,	Clerk	Mch. 4, 1919, to Jan. 15, 1920
Conibear, E. H.,	Threshermen's Asst.	May 7, 1918, to Nov. 2, 1918
Conlon, Joseph W.,	Accountant	Dec. 30, 1918, to Jan. 24, 1919
Connelly, Edna,	Messenger	Aug. 1, 1919, to Aug. 6, 1919
Connelly, Gerard J.,	Messenger	Oct. 3, 1918, to Nov. 12, 1919
Connelly, Gertrude E.,	Clerk	Oct. 1, 1918, to Nov. 1, 1918
Conover, Clarence L.,	Clerk	Aug. 3, 1918, to Aug. 13, 1918
Conrad, Erna A.,	Typist	Nov. 26, 1918, to Jan. 7, 1919
Conron, Mary C.,	Clerk	July 11, 1919, to Dec. 13, 1919
		Aug. 5, 1918, to April 26, 1920

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Name.	Position.	Period.
Cook, James H.,	Clerk	Sept. 3, 1917, to April 23, 1920
Cook, Teresa,	Telephone Oper.	July 2, 1918, to June 15, 1920
Cooke, Robert P.,	Accountant	Mch. 12, 1918, to April 3, 1918
Cooke, Thomas D.,	Messenger	Dec. 12, 1917, to April 6, 1918
		April 17, 1918, to April 30, 1918
Coonly, John V.,	Accountant	Dec. 9, 1918, to Dec. 31, 1919
Corcoran, John A. R.,	Clerk	Aug. 22, 1918, to June 16, 1920
Cowen, Minnie,	Typist	Dec. 6, 1918, to Dec. 7, 1918
Cox, Florence R.,	Stenographer	Dec. 18, 1918, to Jan. 11, 1919
Cox, John H.,	Pay Roll Clerk	Dec. 9, 1918, to July 12, 1920
Cox, Russell L.,	Accountant	Feb. 10, 1919, to Dec. 6, 1919
Coykendall, Arthur B.,	Clerk	Dec. 6, 1918, to April 19, 1919
Crawford, John B.,	Bookkeeper	Nov. 27, 1918, to Feb. 4, 1919
Crosby, Margaret A.,	Stenographer	Feb. 18, 1918, to July 31, 1920
Crowley, Cornelius,	Accountant	Dec. 2, 1918, to Aug. 29, 1919
Crowley, J. J.,	Assistant	Feb. 1, 1919, to June 30, 1919
Crump, Hazel B.,	Clerk	April 22, 1918, to Oct. 16, 1919
Cummings, Eileen M.,	Clerk	Oct. 2, 1918, to Jan. 31, 1919
Cummings, Laura M.,	Clerk	May 22, 1918, to Aug. 15, 1920
Cunningham, Charles J.,	Clerk	June 3, 1918, to June 11, 1918
Cunningham, V. L.,	Threshermen's Asst.	July 8, 1918, to July 24, 1918
Curio, Irene A.,	Clerk	Aug. 1, 1918, to April 28, 1920
Cusack, Harold F.,	Pier Man	July 9, 1919, to July 29, 1919
Cusano, J.,	Clerk	Aug. 1, 1918, to Feb. 14, 1919
Cushing, May C.,	Stenographer	Oct. 28, 1918, to Nov. 6, 1919
Cusick, Katherine,	Messenger	Mch. 11, 1919, to Dec. 6, 1919
Dahlberg, Carl W.,	Clerk	Dec. 16, 1918, to Feb. 14, 1919
Dalton, Florence A.,	Typist	Sept. 9, 1918, to Mch. 15, 1919
Daly, Agnes E.,	Clerk	Oct. 1, 1917, to Aug. 31, 1920
Daly, Bertha M.,	Comptometer Oper.	Feb. 19, 1919, to June 30, 1919
D'Andrea, Joseph A.,	Clerk	July 11, 1918, to Jan. 18, 1919
Davidson, Marguerite E.,	Typist	Oct. 3, 1918, to Aug. 24, 1920
Davis, Bertha,	Typist	Jan. 19, 1918, to Jan. 21, 1918
Davis, Edward F.,	Clerk	July 16, 1918, to Sept. 8, 1918
Davis, Effie C.,	Telephone Oper.	May 20, 1918, to June 29, 1918
Davis, Elsie J.,	Clerk	Sept. 14, 1917, to April 15, 1920
Davis, Eva,	Typist	July 21, 1918, to Aug. 30, 1920
Davis, Mrs. F. V.,	Comptometer Oper.	Sept. 27, 1918, to Aug. 15, 1920
Dayton, Irene L.,	Secretary	Nov. 7, 1919, to Aug. 31, 1920
Dayton, Marion C.,	Clerk	Sept. 9, 1918, to May 31, 1919
Dedrick, B. W.,	Specialist	July 16, 1919, to July 31, 1919
Deffenbaugh, John L.,	Threshermen's Asst.	May 7, 1918, to Aug. 31, 1918
Deily, Mabel C.,	Clerk	Oct. 2, 1918, to May 31, 1920
Demarle, V. L.,	Assistant	Oct. 16, 1918, to Mch. 11, 1919
Delzell, Franc,	Clerk	Aug. 11, 1917, to April 2, 1918
Denby, Edward C.,	Stenographer	Oct. 25, 1917, to Jan. 16, 1920
Dengel, Edward H.,	Clerk	May 8, 1919, to Nov. 28, 1919
Dermody, Joseph E.,	Clerk	Oct. 25, 1917, to Jan. 31, 1918
Devine, Harold,	Checker	April 21, 1919, to May 23, 1919
Devine, May M.,	Elliott-Fisher Oper.	July 16, 1918, to Oct. 31, 1918
Dickson, Isabel F.,	Typist	Mch. 16, 1918, to April 23, 1920
Dickson, John S.,	Accountant	Oct. 22, 1918, to May 31, 1919
Diefenderfer, Charlotte G.,	Clerk	Dec. 12, 1918, to Mch. 10, 1919
Dillon, Michael J.,	Bookkeeper	June 18, 1918, to Sept. 15, 1918
Ditmas, Clarisse G.,	Clerk	Dec. 23, 1918, to June 30, 1920
Dixon, Dorothy A.,	Clerk	Dec. 23, 1918, to Jan. 10, 1920
Dobbs, Betty,	Clerk	Oct. 8, 1918, to April 29, 1920

APPENDIX F

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Name.	Position.	Period.
Dold, Catherine,	Stenographer	Dec. 17, 1918, to April 29, 1920
Dollinger, Augusta,	Typist	Dec. 14, 1917, to Nov. 29, 1919
Donlon, James L.,	Bookkeeper	April 6, 1918, to May 21, 1918
Donnelly, Mrs. C. E.,	Telephone Oper.	Aug. 24, 1920, to Sept. 18, 1920
Donnelly, John J.,	Porter	Aug. 1, 1918, to Oct. 19, 1920
Donnelly, Theodore,	Messenger	Sept. 4, 1919, to July 31, 1920
Dorfman, Harry,	Messenger	Oct. 8, 1918, to Aug. 18, 1920
Dougherty, Anna,	Clerk	Dec. 18, 1918, to Dec. 3, 1919
Dowley, Ida F.,	Clerk	Dec. 10, 1918, to Jan. 4, 1919
Downs, Josephine A.,	Clerk	July 23, 1918, to Oct. 26, 1918
Doyle, Flora E.,	Clerk	Dec. 18, 1918, to Feb. 10, 1919
Dudley, A. M.,	Transportation Representative	July 22, 1918, to April 30, 1919
Duffey, Kathryn A.,	Stenographer	Dec. 12, 1918, to Jan. 6, 1919
Duggan, Hannah,	Typist	Feb. 27, 1918, to Jan. 17, 1920
Dumper, Henry A.,	Messenger	July 16, 1918, to Sept. 7, 1918
Dungan, Joseph V.,	Bookkeeper	Oct. 21, 1918, to Aug. 16, 1919
Dunn, Albert J.,	Accountant	Feb. 27, 1919, to Mch. 15, 1919
Dunn, Elizabeth,	Typist	Aug. 22, 1919, to Nov. 29, 1919
Dunn, George E.,	Cable Clerk	April 11, 1919, to June 11, 1919
Dunn, Kathryn E.,	Telephone Oper.	Oct. 21, 1918, to Jan. 20, 1919
Dunne, Christopher,	Messenger	July 28, 1919, to Sept. 15, 1919
Durbaum, G. L.,	Loading Supt.	Aug. 1, 1918, to April 26, 1919
Duvel, J. W. T.,	Grain Expert	July 1, 1919, to Aug. 31, 1920
Dwyer, Helen,	Telephone Oper.	Oct. 10, 1918, to June 15, 1920
Eagleson, R. Malcolm,	Messenger	Feb. 3, 1920, to Mch. 6, 1920
Eaker, Linah M.,	Messenger	Dec. 16, 1918, to Mch. 11, 1919
Eckhardt, Albert J.,	Clerk	June 4, 1918, to Sept. 30, 1918
Eckert, Harriet Lake,	Stenographer	Nov. 19, 1917, to Feb. 23, 1921
Eddington, Francis J.,	Checker	Mch. 17, 1919, to May 23, 1919 June 17, 1919, to Aug. 20, 1919
Edgar, Stanley,	Stenographer	Feb. 25, 1919, to Aug. 22, 1919
Edwards, Gertrude E.,	Messenger	June 5, 1918, to Nov. 2, 1918 June 28, 1919, to Jan. 17, 1920 Nov. 14, 1918, to Dec. 14, 1918
Edwards, Morris,	Messenger	Nov. 27, 1918, to Nov. 29, 1918
Efros, Dorothy B.,	Typist	Nov. 27, 1918, to Nov. 29, 1918
Egan, Louise,	Stenographer	July 16, 1918, to July 31, 1918
Egan, T. F.,	Accountant	Mch. 6, 1922, to April 1, 1923
Eggertson, Ella,	Clerk	July 18, 1919, to July 21, 1919
Eldred, Wilfred,	Statistician	Sept. 1, 1919, to June 15, 1920
Ely, Andrew C.,	Clerk	April 19, 1918, to Dec. 18, 1918
Elliott, Laurette E.,	Clerk	July 16, 1918, to July 1, 1919
Engel, Daniel C.,	Accountant	Sept. 20, 1918, to July 31, 1920
Engelke, Rose M.,	Stenographer	Aug. 12, 1918, to July 15, 1920
Engle, Gertrude,	Clerk	Sept. 17, 1918, to Jan. 20, 1919
Enright, Mary L.,	Clerk	Aug. 25, 1919, to May 7, 1920
Enright, Norma K.,	Clerk	Dec. 7, 1917, to May 31, 1919
Erdrich, Frances,	Telephone Oper.	Aug. 20, 1917, to Mch. 30, 1918
Ernst, Jacob G.,	Bookkeeper	April 17, 1918, to Sept. 15, 1919
Eschenbecker, Delma,	Clerk	Dec. 4, 1918, to Dec. 12, 1919
Evans, Dorothy C.,	Typist	Sept. 10, 1918, to Jan. 11, 1919
Evans, Paul G.,	Accountant	Mch. 10, 1919, to May 24, 1919
Evelyn, E. Norman,	Accountant	Jan. 17, 1919, to Jan. 24, 1919
Faatz, Beatrice,	Clerk	Dec. 31, 1917, to July 31, 1920
Faherty, Mary C.,	Clerk	Aug. 27, 1917, to Sept. 4, 1920
Fallon, Catherine,	Clerk	Jan. 7, 1918, to Jan. 26, 1918
Fallon, Edward J.,	Messenger	Oct. 1, 1918, to Feb. 26, 1919

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Name.	Position.	Period.
Fallon, Frank,	Clerk	Nov. 8, 1917, to June 7, 1919
Farrell, James D.,	Accountant	July 17, 1918, to Jan. 10, 1920
Farren, Helen Lyman,	Clerk	Oct. 3, 1917, to April 23, 1920
Fass, Martin J.,	Messenger	July 15, 1918, to Dec. 31, 1919
Faunce, Lawrence W.,	Accountant	Oct. 10, 1918, to Dec. 14, 1918
Fay, Thomas J.,	Clerk	Feb. 18, 1919, to May 1, 1919
Feinman, William R.,	Typist	July 14, 1919, to Oct. 6, 1919
Ferber, Elizabeth M.,	Typist	July 16, 1919, to Dec. 1, 1919
Ferguson, W. J.,	Accountant	Oct. 14, 1918, to June 14, 1919
Ferrentino, Christine,	Typist	July 22, 1918, to Aug. 12, 1918
Fiest, Henry R.,	Rate Clerk	Oct. 16, 1918, to Jan. 15, 1919
Finan, Kathryn,	Stenographer	Sept. 3, 1918, to May 15, 1919
Finn, Edith,	Stenographer	Jan. 12, 1920, to Jan. 30, 1921
Finnegan, Howard J.,	Clerk	June 11, 1918, to May 1, 1919
Fisher, Dorothy,	Clerk	Aug. 19, 1918, to June 7, 1919
Fisher, Elliott E.,	Clerk	Dec. 27, 1918, to Jan. 22, 1919
Fisk, I. Jean,	Clerk	Sept. 26, 1917, to Feb. 16, 1918
Fiske, Georgia F.,	Clerk	July 12, 1918, to Sept. 7, 1918
Fitter, Elsie L.,	Typist	Feb. 28, 1918, to April 23, 1920
Fitzgerald, Edward J.,	Bookkeeper	April 18, 1919, to May 23, 1919
Fitzgerald, Florence M.,	Typist	Dec. 15, 1917, to Jan. 31, 1918
Fitzgerald, Julia,	Clerk	Aug. 1, 1919, to Nov. 29, 1919
Fitzgerald, Vincent P.,	Messenger	July 14, 1919, to Aug. 21, 1919
Fitzimons, Vernon,	Specialist	July 16, 1919, to Jan. 15, 1920
Fitzpatrick, George E.,	Clerk	Dec. 7, 1918, to Dec. 21, 1918
Fitzpatrick, Marion,	Stenographer	Nov. 10, 1919, to Dec. 3, 1919
Fitzsimmons, William W.,	Accountant	Aug. 21, 1918, to Jan. 10, 1920
Flanagan, Elsie A.,	Clerk	Oct. 14, 1918, to Feb. 17, 1919
Flannery, Thomas L.,	Checker	April 7, 1919, to May 28, 1920
Fleming, N. M.,	Threshermen's Asst.	May 8, 1918, to Aug. 31, 1918
Flemming, Mildred E.,	Stenographer	Mch. 18, 1919, to April 30, 1919
Flora, Margaret,	Clerk	Feb. 13, 1918, to Sept. 30, 1919
		Feb. 4, 1920, to April 23, 1920
Flynn, John W.,	Clerk	Sept. 3, 1918, to Mch. 17, 1919
Fogarty, James,	Clerk	Aug. 28, 1918, to July 20, 1920
Folsey, J. E.,	Clerk	Aug. 1, 1918, to April 24, 1919
Ford, Lillian M.,	Mail Clerk	July 16, 1918, to Dec. 31, 1920
Ford, Mabel,	Clerk	Sept. 11, 1917, to Aug. 31, 1920
Ford, Robert E.,	Clerk	Jan. 5, 1920, to April 28, 1920
Foster, Alexander,	Checker	Nov. 10, 1919, to June 1, 1920
Foster, Wallace H.,	Transport. Expert	July 1, 1918, to April 30, 1919
Foy, Joseph J.,	Checker	April 18, 1919, to May 23, 1919
Foy, Mary A.,	Clerk	July 16, 1918, to Aug. 31, 1920
Fraser, Corwin R.,	Clerk	Mch. 19, 1918, to Mch. 25, 1918
Fraser, Margaret B.,	Typist	July 16, 1918, to Aug. 15, 1920
Freedman, Hilda,	Typist	June 16, 1919, to Oct. 10, 1919
Freeman, Otto,	Chief Clerk	Mch. 16, 1919, to May 27, 1919
French, Robert,	Messenger	Mch. 22, 1919, to July 8, 1919
Frick, A. W.,	Assistant *	Sept. 24, 1917, to June 30, 1920
Friedlander, Anne,	Typist	Mch. 18, 1918, to April 15, 1920
Friedrick, Julius C.,	Clerk	Aug. 1, 1918, to Aug. 19, 1920
Frost, William E.,	Accountant	Sept. 15, 1919, to Apr. 27, 1920
Fuess, Florence A.,	Messenger	Nov. 22, 1918, to June 30, 1920
Gage, J. C.,	Threshermen's Asst.	May 10, 1918, to June 30, 1918
		July 18, 1918, to Oct. 4, 1918

* See also page 598.

Name.	Position.	Period.
Gagne, Raoul J.,	Clerk	Dec. 1, 1917, to June 8, 1918
Gallagher, C. V.,	Transportation Mgr.	Mch. 25, 1918, to June 30, 1919
Gallagher, W. Fred,	Stenographer	Sept. 28, 1917, to Mch. 19, 1919
Garber, Charles,	Thresherman's Asst.	July 8, 1918, to Oct. 4, 1918
Garfunkel, Katie,	Messenger	Dec. 5, 1918, to May 15, 1919
Garney, Josephine,	Clerk	Mch. 1, 1919, to Mch. 15, 1919
Garvey, A. G.,	Claim Agent	Sept. 1, 1919, to July 31, 1923
Gebhardt, Emma,	Telegraph Clerk	Sept. 3, 1918, to June 15, 1920
Gehling, Ellen D.,	Clerk	June 3, 1918, to June 15, 1918
Gellar, Sophie,	Stenographer	Aug. 1, 1918, to Oct. 1, 1918
Gentle, Benedict J.,	Bookkeeper	June 7, 1918, to June 22, 1918
Geran, Mary J.,	Comptometer Oper.	Oct. 7, 1918, to July 15, 1919
Geraty, Cecilia,	Clerk	Nov. 12, 1917, to Mch. 13, 1918
Gerks, Ben,	Head, Bean Division	Mch. 22, 1918, to Jan. 31, 1919
Germeise, Maurice,	Stenographer	Sept. 17, 1917, to Jan. 7, 1918
Germeise, William,	Clerk	Oct. 16, 1917, to June 13, 1918
Gibson, G. G.,	Clerk	April 28, 1919, to Aug. 15, 1920
Gibson, Woodman L.,	Clerk	Mch. 1, 1919, to Mch. 15, 1919
Gilbert, Bessie,	Typist	Dec. 27, 1918, to Aug. 31, 1920
Gilbert, Rose,	Clerk	Sept. 26, 1917, to Aug. 6, 1918
Gilman, Helen E.,	Clerk	Aug. 19, 1918, to July 31, 1919
Gilman, Pearle,	Clerk	Aug. 19, 1919, to April 28, 1920
Ginsburg, Rose,	Stenographer	Oct. 15, 1918, to Feb. 6, 1919
Glass, Bertram G.,	Accountant	Nov. 5, 1917, to April 15, 1919
Glennon, William J.,	Stenographer	Aug. 21, 1919, to Dec. 6, 1919
Goldberg, Leslie,	Typist	May 1, 1918, to Oct. 8, 1918
Goodfellow, Fanchon,	Bookkeeper	Jan. 2, 1918, to June 3, 1918
Gordon, Margaret A.,	Clerk	May 27, 1918, to June 29, 1918
Gorham, Fred,	Accountant	Nov. 27, 1917, to Mch. 8, 1918
Gorman, Francis,	Pier Man	Dec. 18, 1918, to June 30, 1920
Gorman, Frank M.,	Clerk	Aug. 25, 1917, to Mch. 31, 1921
Gott, Ethel,	Comptometer Oper.	July 9, 1919, to Aug. 15, 1919
Gould, Willis,	Clerk	Nov. 25, 1918, to May 21, 1919
Graham, Helen M.,	Clerk	Dec. 16, 1918, to Feb. 15, 1919
Graham, Malcolm R.,	Clerk	July 16, 1918, to April 26, 1919
Granfield, Agnes F.,	Stenographer	Nov. 5, 1917, to Jan. 26, 1918
Graves, Gladys O.,	Clerk	Jan. 2, 1919, to Dec. 24, 1919
Gray, Augustus T.,	Accountant	July 16, 1918, to April 28, 1920
Gray, John M.,	Messenger	Sept. 12, 1917, to June 17, 1918
Greenwald, Louis E.,	Clerk	May 9, 1918, to June 29, 1918
Greer, Harry J.,	Pier Man	Sept. 12, 1917, to Mch. 9, 1918
Grefrath, Fred J.,	Accountant	Jan. 6, 1919, to Jan. 25, 1919
Grimes, M. F.,	Clerk	July 9, 1919, to June 1, 1920
Grossman, Elizabeth,	Typist	June 7, 1918, to Sept. 30, 1920
Grossman, Nellie A.,	Clerk	Mch. 1, 1918, to May 21, 1918
Guichard, Leo,	Bookkeeper	Mch. 12, 1918, to Mch. 30, 1918
Guile, Laura M.,	Stenographer	Nov. 9, 1917, to Dec. 13, 1918
Guyon, Bergen F.,	Clerk	Mch. 6, 1919, to May 15, 1919
Hackett, James J.,	Clerk	Oct. 2, 1918, to Oct. 24, 1918
Haimowitz, Rebecca,	Typist	Nov. 6, 1918, to Oct. 18, 1919
Halfinger, Arthur,	Bookkeeper	Sept. 9, 1918, to Sept. 30, 1918
Halfinger, Irving,	Bookkeeper	Aug. 1, 1918, to Sept. 21, 1918
Hall, G. Roy,	Traffic Expert *	July 21, 1919, to Aug. 31, 1919
		Dec. 16, 1918, to April 9, 1919
		Oct. 14, 1918, to Feb. 28, 1919
		Aug. 14, 1917, to Dec. 31, 1923

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Name.	Position.	Period.
Hall, Henry J.,	Accountant	Sept. 5, 1917, to Oct. 10, 1918
Hamilton, Ethel D.,	Clerk	Feb. 14, 1918, to July 26, 1919
Hamilton, Grace S.,	Clerk	July 7, 1919, to Aug. 15, 1919
Hamlin, Walter J.,	Clerk	Aug. 1, 1918, to Feb. 1, 1919
Hammond, Josephine M.,	Comptometer Oper.	Aug. 2, 1918, to April 23, 1920
Hancrow, Paul,	Clerk	July 29, 1918, to Sept. 8, 1920
Hand, Ruth,	Stenographer	Aug. 12, 1917, to Aug. 23, 1919
Hanna, Louise,	Clerk	Apr. 17, 1918, to Apr. 15, 1920
Hannigan, K. B.,	Traffic Manager	July 20, 1918, to June 30, 1919
Harding, Harry V.,	Information Clerk	Aug. 9, 1918, to Aug. 31, 1920
Harding, Virginia,	Typist	Mch. 28, 1918, to April 8, 1918
Harmisch, George A.,	Clerk	May 16, 1918, to July 24, 1918
Harrington, Margaret,	Messenger	Dec. 5, 1918, to Feb. 28, 1919
Harris, Edward F.,	Checker	Apr. 10, 1919, to Sept. 30, 1920
Harrod, R. F.,	Threshermen's Asst.	July 8, 1918, to Aug. 26, 1918
Hart, Harry W.,	Accountant	Dec. 23, 1918, to Jan. 31, 1921
Hart, Ruth E.,	Clerk	Oct. 17, 1918, to Feb. 28, 1919
Hartenbower, H. F.,	Threshermen's Asst.	July 15, 1918, to Oct. 31, 1918
Hartill, Alfred,	Assistant	Mch. 19, 1919, to Aug. 2, 1919
Hartley, Pauline,	Messenger	Sept. 1, 1919, to Feb. 28, 1920
Hartman, Ernst F.,	Clerk	Nov. 21, 1917, to Feb. 28, 1918
Hastings, John,	Clerk	Feb. 25, 1918, to April 30, 1918
Hastings, Theodore K.,	Clerk	Mch. 31, 1919, to June 8, 1920
Hawkins, William E.,	Clerk	Jan. 22, 1919, to May 14, 1919
Haynes, Arthur K.,	Clerk	Aug. 27, 1917, to May 31, 1918
Haywood, Emma L.,	Stenographer	Aug. 12, 1918, to Oct. 30, 1920
Healy, James J.,	Inspector	May 12, 1919, to July 12, 1919
Healy, John J.,	Clerk	Jan. 9, 1918, to June 29, 1918
		Dec. 20, 1918, to Jan. 15, 1919
Healy, Mabel I.,	Clerk	May 23, 1918, to April 26, 1920
Healy, Mary E.,	Stenographer	Aug. 21, 1918, to July 14, 1919
Hebert, Robert S.,	Clerk	Dec. 23, 1918, to Mch. 15, 1919
Heffernau, James T.,	Clerk	Aug. 1, 1918, to May 15, 1919
Heideck, William,	Pier Man	July 7, 1919, to Aug. 15, 1919
Heller, Bella,	Comptometer Oper.	April 29, 1918, to May 6, 1918
Helmkamp, H. J.,	Assistant	July 16, 1919, to June 1, 1920
Henderson, J. Clifford,	Stenographer	Mch. 8, 1918, to July 6, 1918
Henderson, John A.,	Bookkeeper	Oct. 18, 1918, to Mch. 11, 1919
Hensch, Charles W.,	Clerk	Mch. 27, 1919, to Jan. 24, 1920
Henshaw, Madeline,	Typist	Dec. 7, 1918, to April 29, 1920
Hequembourg, Kenneth D.,	Head, Thresh'g Div.	Mch. 29, 1918, to Feb. 28, 1919
Herbeft, Mildred,	Clerk	Sept. 11, 1917, to Jan. 31, 1918
Herman, Edwin,	Clerk	May 27, 1918, to Nov. 18, 1918
Hew, George H.,	Clerk	Aug. 22, 1917, to April 4, 1918
Hibbard, George A.,	Accountant	July 16, 1919, to July 20, 1920
Hicks, Robert F.,	Mimeograph Oper.	Aug. 1, 1918, to Aug. 31, 1920
Hicks, W. J.,	Clerk	Aug. 1, 1918, to Sept. 24, 1918
Hiebel, Jessie,	Clerk	Aug. 1, 1918, to Oct. 15, 1918
Higgins, Claude F.,	Grain Sampler	Oct. 6, 1919, to Oct. 18, 1919
Hileman, Helen M.,	Clerk	Feb. 11, 1918, to June 29, 1918
Hileman, Kathryn J.,	Messenger	June 18, 1918, to Aug. 31, 1918
Hill, Charles A.,	Clerk	Dec. 28, 1918, to Feb. 8, 1919
Hill, Grace E.,	Bookkeeper	July 16, 1918, to Mch. 21, 1919
Hill, Ward C.,	Threshermen's Asst.	Nov. 21, 1918, to Jan. 15, 1919
Hillmer, Walter J.,	Clerk	Sept. 23, 1918, to Feb. 23, 1919
Hinckley, Arthur C.,	Information Clerk	Jan. 30, 1920, to June 11, 1920

Name.	Position.	Period.
Hiner, Logan,	Clerk	Aug. 8, 1918, to Mch. 31, 1919 April 21, 1919, to May 10, 1919
Hitchcock, Claude N.,	Office Manager	Aug. 14, 1917, to Aug. 31, 1920
Hodges, Joseph T.,	Stenographer	April 21, 1919, to July 10, 1920
Hoffmeyer, E. H.,	Threshermen's Asst.	July 8, 1918, to Sept. 17, 1918
Holley, Lawrence,	Threshermen's Asst.	May 8, 1918, to June 30, 1918
Hollwitz, Anna M.,	Stenographer	Feb. 25, 1918, to Nov. 29, 1918
Holzberger, Dorothy R.,	Typist	June 15, 1918, to July 19, 1919
Horowitz, Evelyn,	Stenographer	July 16, 1918, to May 27, 1920
Houghton, Anita R.,	Clerk	Aug. 14, 1919, to Aug. 29, 1919
House, Martin,	Messenger	July 1, 1919, to Aug. 2, 1919
Houser, P. F.,	Asst. Flour Buyer	July 15, 1919, to June 30, 1920
Howell, E. T.,	Clerk	Aug. 4, 1918, to Nov. 30, 1921
Howison, Louise E.,	Typist	Jan. 6, 1919, to July 12, 1919
Hudes, Evelyn M.,	Stenographer	Aug. 1, 1918, to May 15, 1919
Huertas, Joseph C.,	Clerk	Aug. 1, 1918, to May 15, 1919
Hughes, Helen E.,	Messenger	July 18, 1919, to Aug. 15, 1919
Hughes, Phoebe E.,	Clerk	July 16, 1918, to April 28, 1920
Hunken, Gertrude,	Typist	Feb. 28, 1918, to Mch. 1, 1918
Hunter, William T.,	Bookkeeper	Sept. 23, 1918, to Oct. 26, 1918
Huntington, R. L.,	Clerk	Nov. 7, 1918, to April 15, 1920
Hurdon, John D.,	Accountant	Jan. 8, 1919, to Jan. 21, 1919
Hurley, John R.,	Special Accountant	Oct. 1, 1919, to Sept. 30, 1920
Hutton, Robert M.,	Clerk	June 6, 1918, to Aug. 31, 1918 Dec. 9, 1918, to June 13, 1919
Hyde, Anna M.,	Stenographer	Sept. 10, 1918, to Mch. 9, 1919 Apr. 12, 1919, to Apr. 30, 1919
Hyde, Harold L.,	Bookkeeper	May 9, 1918, to June 22, 1918
Hyslop, Harry,	Special Accountant*	Oct. 1, 1919, to present time
Irwin, Anita,	Clerk	Aug. 1, 1918, to June 30, 1920
Isbell, Phil C.,	Accountant	Nov. 21, 1918, to Jan. 31, 1919
Ismay, Joseph,	Messenger	Sept. 8, 1918, to Oct. 9, 1919
Jackson, John E.,	Checker	Nov. 25, 1918, to Oct. 30, 1920
Jackson, Lawrence A.,	Pier Man	July 7, 1919, to April 30, 1920
Jackson, Louise W.,	Clerk	Apr. 14, 1919, to Sept. 25, 1920
Jackson, W. A.,	Asst. Mgr. Transportation Dept.	Feb. 2, 1918, to July 31, 1920
Jacobsen, Hortense,	Clerk	Mch. 12, 1918, to Feb. 10, 1920
Jacoby, John W.,	Messenger	Aug. 16, 1918, to Aug. 30, 1918
Janicula, Alice L.,	Typist	Jan. 13, 1919, to April 30, 1919
Janssen, Jasper L.,	Chief Clerk	Aug. 1, 1918, to April 30, 1919
Jassek, Rose,	Typist	May 29, 1918, to June 15, 1918 June 20, 1918, to July 15, 1918
Jeffre, Mildred,	Typist	July 18, 1919, to Sept. 9, 1919
Jelinek, Marie V.,	Stenographer	Mch. 26, 1919, to April 29, 1919
Jensen, Minnie A.,	Clerk	July 16, 1918, to Aug. 4, 1919
Jochem, Grace,	Typist	Nov. 13, 1918, to April 15, 1920
Johns, J. Melville,	Sampler	Nov. 29, 1918, to Jan. 31, 1919
Johnson, Chester,	Accountant	Jan. 16, 1919, to Mch. 3, 1919
Johnson, Dorothy E.,	Stenographer	Mch. 26, 1918, to Sept. 15, 1918
Johnston, Ruth,	Clerk	Nov. 12, 1917, to Oct. 5, 1918
Johnston, William A.,	Clerk	Dec. 6, 1918, to Jan. 25, 1919
Jones, Willard D.,	Clerk	Nov. 22, 1917, to June 3, 1918
Jordon, Edmund I.,	Messenger	July 3, 1919, to June 8, 1920
Joseph, Stanton J.,	Purchase Agent	Sept. 10, 1918, to Oct. 9, 1918

* See also page 598.

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Name.	Position.	Period.
Joyce, Mae F.,	Typist	Sept. 24, 1918, to Dec. 1, 1919
Joyce, William H.,	Warehouse Man	Oct. 7, 1918, to Jan. 8, 1919
Judge, Charles J.,	Car Tracer	April 11, 1919, to May 3, 1919
Judge, Denis A.,	Accountant	Dec. 2, 1918, to Feb. 22, 1919
Kagan, Pearl,	Typist	Dec. 13, 1917, to Dec. 15, 1918
Kane, Elizabeth I.,	Clerk	Aug. 5, 1918, to Mch. 5, 1919
Kane, William J.,	Checker	Mch. 18, 1919, to May 23, 1919
Kaprolat, Charles W.,	Messenger	Jan. 20, 1919, to Aug. 31, 1920
Karns, Helen C.,	Clerk	June 5, 1918, to Aug. 24, 1918
Kasnowitz, Teresa,	Typist	May 11, 1918, to May 1, 1919
Kaufman, W. Eugene,	Accountant	Apr. 17, 1918, to Sept. 15, 1918
Keane, J.,	Porter and Night Watchman	Aug. 1, 1918, to Aug. 31, 1918
Kearney, Anna V.,	Clerk	Oct. 22, 1918, to Dec. 3, 1919
Keck, Harry W.,	Clerk	Aug. 8, 1919, to Aug. 15, 1920
Keddie, Robert E.,	Assistant	Feb. 10, 1919, to April 30, 1919
Keefe, Verna J.,	Clerk	Oct. 2, 1918, to Mch. 1, 1919
Keelen, Frances G.,	Telephone Oper.	Apr. 2, 1918, to Apr. 23, 1920
Kegelman, Thomas F.,	Clerk	Jan. 11, 1918, to Jan. 13, 1919
Keillar, Colin C.,	Bookkeeper	Oct. 7, 1918, to Jan. 15, 1920
Kelchner, Myrtle R.,	Secretary	Nov. 24, 1919, to Feb. 29, 1920
		April 12, 1920, to Aug. 31, 1920
Keller, Lucy W.,	Clerk	July 1, 1918, to Aug. 31, 1918
Kelly, G. W.,	Threshermen's Asst.	May 7, 1918, to June 30, 1918
Kelly, Margaret E.,	Clerk	Aug. 5, 1918, to Aug. 31, 1918
Kelly, Mortimer V.,	Accountant	Dec. 16, 1918, to Feb. 13, 1923
Kelly, Richard,	Checker	April 18, 1919, to May 23, 1919
		June 10, 1919, to Aug. 15, 1919
		Nov. 6, 1919, to June 1, 1920
Kelly, Thomas F. J.,	Accountant	Sept. 30, 1918, to Jan. 22, 1919
Kelsey, Eugene C.,	Pier Man	July 8, 1919, to July 15, 1920
Kelsey, Laura H.,	Clerk	May 6, 1918, to July 29, 1918
		Oct. 1, 1918, to Dec. 3, 1919
Kennelly, Helen G.,	Typist	July 28, 1919, to Oct. 6, 1919
Kennelly, Martin J.,	Bookkeeper	Oct. 3, 1917, to Mch. 31, 1921
Kenney, William F.,	Messenger	June 4, 1918, to June 29, 1918
Kenny, Mae E.,	Bookkeeper	Sept. 10, 1917, to April 23, 1920
Kenny, William J.,	Cost Accountant	July 5, 1918, to Aug. 31, 1918
Kent, Margaret V.,	Typist	Dec. 3, 1918, to Aug. 3, 1920
Kersey, D. L.,	Threshermen's Asst.	July 8, 1918, to Sept. 30, 1918
Ketcham, Frances H.,	Bookkeeper	April 17, 1918, to Feb. 24, 1921
Ketcham, H. J.,	Bookkeeper	Aug. 1, 1918, to Nov. 2, 1918
Keyes, F. J.,	Transportation	Jan. 1, 1922, to Mch. 1, 1922
Kidder, Caroline A.,	Clerk	July 15, 1918, to Sept. 7, 1918
Kienle, Elsie,	Secretary	Aug. 16, 1917, to Sept. 15, 1919
Kieran, Francis B.,	Typist	May 10, 1918, to Nov. 15, 1920
Kiernan, Madeline,	Telephone Oper.	Oct. 16, 1917, to April 22, 1918
Kilgallon, Mary,	Clerk	Sept. 19, 1918, to Sept. 7, 1920
King, James F.,	Checker	Feb. 14, 1919, to Feb. 15, 1919
Kip, Walter L.,	Clerk	May 15, 1918, to July 20, 1918
Kirk, Braffett C.,	Clerk	Dec. 30, 1918, to Feb. 7, 1919
Kirk, Leo L.,	Clerk	June 7, 1918, to Oct. 4, 1919
Kirschner, Edith,	Clerk	July 8, 1918, to Sept. 7, 1920
Kirwan, Helen M.,	Clerk	Dec. 5, 1918, to Oct. 15, 1919
Klein, John W.,	Accountant	Oct. 14, 1918, to Nov. 9, 1918
Kleinhenz, Charles E.,	Bookkeeper	Dec. 19, 1918, to April 19, 1919
Kline, Rose J.,	Stenographer	Mch. 6, 1918, to Feb. 4, 1919

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Name.	Position.	Period.
Knepton, Tobert W.,	Bookkeeper	Sept. 20, 1918, to June 16, 1920
Koehler, Arthur L.,	Asst. Chief Clerk	Jan. 4, 1919, to Feb. 28, 1919
Koenig, Anna L.,	Elliott-Fisher Oper.	July 11, 1918, to Sept. 30, 1920
Kolbe, John E.,	Bookkeeper	Dec. 18, 1918, to June 9, 1920
Kollock, Roy E.,	Clerk	Oct. 17, 1918, to Aug. 6, 1920
Koopman, J. Fred,	Chief Clerk	July 1, 1918, to April 5, 1923
Koopman, Virginia K.,	Clerk	Dec. 23, 1918, to Aug. 10, 1920
Kotz, William B.,	Bookkeeper	Oct. 16, 1918, to Aug. 31, 1920
Kramer, Louis,	Messenger	Feb. 3, 1920, to Sept. 30, 1920
Krancher, Alberta M.,	Elliott-Fisher Oper.	June 20, 1918, to Nov. 15, 1920
Krauss, Clarence E.,	Clerk	Sept. 4, 1917, to June 29, 1918
		June 23, 1919, to Jan. 10, 1920
Krieger, Cecilia,	Stenographer	Aug. 12, 1918, to Oct. 31, 1918
Krienzie, Arnold,	Sampler	Mch. 10, 1919, to April 15, 1919
Kross, Helen,	Messenger	July 10, 1918, to Sept. 30, 1918
Krumenaur, Frank L.,	Bookkeeper	June 5, 1918, to June 15, 1918
Kubler, Albert W.,	Clerk	July 16, 1918, to Dec. 31, 1919
Kuhlman, V. C.,	Clerk	Aug. 1, 1920, to Nov. 15, 1920
Kurtz, Minnie G.,	Stenographer	Dec. 12, 1918, to Dec. 14, 1918
Kyle, William,	Clerk	Jan. 9, 1919, to April 23, 1920
Lahm, Jessie M.,	Clerk	Sept. 12, 1917, to Aug. 23, 1920
Lake, Anna M.,	Clerk	July 11, 1919, to April 15, 1920
Lake, Henry R.,	Accountant	April 18, 1919, to May 19, 1919
Lake, L. W.,	Transportation	Jan. 1, 1922, to June 30, 1922
Lake, Margaret W.,	Clerk	April 17, 1918, to Aug. 15, 1920
Lake, Myra M.,	Clerk	Oct. 1, 1917, to Aug. 15, 1920
Lala, Frank,	Messenger	Jan. 5, 1920, to July 12, 1920
Lamb, Charles W.,	Bookkeeper	Dec. 23, 1918, to May 24, 1919
Lamb, J. W.,	Threshermen's Asst.	May 7, 1918, to Sept. 28, 1918
Lamb, Mary E.,	Typist	July 16, 1919, to Aug. 15, 1919
Lambert, Esther,	Typist	Dec. 12, 1918, to April 15, 1921
Lane, Genevieve A.,	Typist	Jan. 7, 1918, to Jan. 12, 1918
Langton, C. F.,	Clerk	Aug. 1, 1918, to Dec. 4, 1919
Larkin, James M.,	Clerk	Dec. 23, 1918, to Mch. 17, 1919
Larkin, John J.,	Bookkeeper	Dec. 18, 1918, to Jan. 11, 1919
Larsman, Beatrice H.,	Clerk	Mch. 6, 1918, to Mch. 9, 1918
Larson, F. L.,	Threshermen's Asst.	June 10, 1918, to Oct. 12, 1918
Larson, Verda,	Clerk	May 10, 1918, to Oct. 26, 1918
Lasher, George E.,	Accountant	May 26, 1919, to Jan. 10, 1920
Lawler, Eugene J.,	Clerk	Sept. 4, 1917, to Jan. 21, 1918
Lawrence, Dorothy,	Typist	Mch. 5, 1918, to Aug. 15, 1920
Leach, Louise,	Clerk	Sept. 11, 1917, to Aug. 15, 1920
Leamon, Clarence,	Threshermen's Asst.	July 8, 1918, to Nov. 5, 1918
Leary, John J.,	Tracing Clerk	April 26, 1919, to July 31, 1920
Lederer, Richard,	Clerk	Aug. 12, 1917, to Oct. 18, 1918
		Dec. 16, 1918, to April 16, 1919
Lehman, Lawrence,	Bookkeeper	June 24, 1918, to Oct. 29, 1919
		Nov. 24, 1919, to June 26, 1920
LeLong, Arthur D.,	Purchasing Agent	Sept. 20, 1918, to Mch. 4, 1919
Lenihan, Frank,	Bookkeeper	Jan. 28, 1919, to Oct. 30, 1920
Lenner, Josephine I.,	Typist	Dec. 2, 1918, to Feb. 11, 1919
Leventhal, Rose,	Typist	May 24, 1918, to June 8, 1918
Lewis, Betty M.,	Typist	Dec. 21, 1917, to Feb. 25, 1918
Lewis, Elizabeth T.,	Stenographer	Dec. 11, 1918, to Sept. 9, 1920
Leibheit, Minnie,	Stenographer	Dec. 2, 1918, to April 30, 1919
Lind, W. E.,	Assistant	Oct. 1, 1919, to June 30, 1920

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Name.	Position.	Period.
Lindsay, Harold,	Clerk	Jan. 10, 1919, to April 22, 1919
Lindsay, Walter E.,	Chief Accountant,	Aug. 27, 1917, to Aug. 7, 1920
Livingston, Harold,	Clerk	Aug. 20, 1917, to Oct. 5, 1919
Lockard, Lois P.,	Clerk	July 8, 1918, to Aug. 5, 1918
Lodyguine, M. de	Clerk	Jan. 2, 1918, to Sept. 15, 1919
Loeb, William I.,	Accountant	July 18, 1918, to Oct. 25, 1918
Loeffler, Jane F.,	Clerk	Dec. 17, 1917, to Jan. 5, 1918
Logie, James A.,	Clerk	June 30, 1919, to Aug. 31, 1919
Longworth, Elsie,	Bookkeeper	Nov. 13, 1918, to Sept. 30, 1920
Lorentz, Douglas C.,	Tracing Clerk	May 5, 1919, to June 30, 1920
Lowry, Harriett K.,	Stenographer	Nov. 4, 1918, to Nov. 15, 1918
Lubell, Bella,	Typist	Mch. 6, 1918, to Sept. 20, 1918
Lubell, Estelle,	Clerk	July 22, 1918, to Sept. 15, 1918
Lucas, Frank,	Threshermen's Asst.	July 22, 1918, to Aug. 24, 1918
Lund, Dagmar,	Secretary	Sept. 1, 1918, to Sept. 3, 1920
Lyman, Miriam V.,	Clerk	July 22, 1919, to April 28, 1920
Lynahan, Margaret C.,	Chief Clerk	Aug. 23, 1917, to Nov. 30, 1920
Lynch, Dorothy J.,	Stenographer	Oct. 17, 1917, to April 28, 1920
Lynch, Etta,	Stenographer	May 1, 1918, to April 26, 1920
Lyon, Dorothy B.,	Clerk	May 7, 1918, to July 31, 1918
McCabe, George V.,	Clerk	July 19, 1918, to July 31, 1920
McCarthy, Loretta M.,	Stenographer	Sept. 17, 1917, to June 8, 1918
McCarthy, Martha,	Typist	Mch. 19, 1919, to June 30, 1920
McCarver, Bess L.,	Stenographer	Feb. 3, 1920, to Mch. 27, 1920
McClymont, Herbert B.,	Pier Man	July 9, 1919, to Aug. 29, 1919
McCollam, M. E.,	Assistant	July 16, 1919, to June 1, 1920
McCormack, Lauretta A.,	Clerk	Dec. 23, 1918, to Dec. 24, 1918
McCosh, Arthur T.,	Accountant	Jan. 17, 1919, to Mch. 20, 1919
McCoy, Charles,	Threshermen's Asst.	May 8, 1918, to June 30, 1918
McCracken, Marion W.,	Clerk	Nov. 13, 1917, to Feb. 23, 1918
McCracken, W.,	Transportation Mgr.	Feb. 2, 1918, to July 1, 1918
McCrary, Kenneth F.,	Accountant	Sept. 26, 1918, to June 30, 1920
McCrary, R. T.,	Accountant	April 16, 1923, to Aug. 31, 1925
McCullough, Stella McK.,	Typist	Oct. 28, 1918, to June 9, 1920
McFarland, Allen A.,	Stenographer	Dec. 31, 1919, to April 28, 1920
McGrath, Joseph, Jr.,	Bookkeeper	May 13, 1918, to Sept. 30, 1920
McGuire, Mary A.,	Clerk	Aug. 6, 1918, to Aug. 22, 1918
McDonough, Catherine E.,	Telephone Oper.	July 15, 1918, to July 18, 1918
McGinn, James J.,	Clerk	Aug. 16, 1918, to Aug. 31, 1918
McGuinness, Catherine C.,	Clerk	May 15, 1918, to July 31, 1918
McGoff, Martin,	Dock Clerk	Dec. 12, 1918, to April 30, 1919
McGrath, Harriett E.,	Stenographer	Nov. 26, 1918, to June 28, 1919
McGrath, Robert E.,	Clerk	Sept. 11, 1919, to April 17, 1920
McGuinness, Mae,	Typist	Feb. 11, 1918, to May 31, 1919
McKay, Archibald,	Traffic Clerk	Aug. 29, 1919, to July 15, 1920
McKenna, John J.,	Clerk	Sept. 17, 1919, to Oct. 27, 1919
McLaughlin, Mrs. C.,	Secretary	July 21, 1919, to Nov. 8, 1919
McLoughlin, C. H.,	Asst. Comptroller	Aug. 27, 1917, to Aug. 23, 1920
McLocklin, Elsie B.,	Stenographer	Dec. 11, 1918, to Mch. 17, 1920
McMahon, John P.,	Accountant	Jan. 16, 1919, to Jan. 15, 1920
McManus, Hugh T.,	Bookkeeper	Dec. 19, 1918, to Dec. 21, 1918
McNelus, James A.,	Bookkeeper	June 10, 1918, to Aug. 24, 1918
McPartland, May C.,	Clerk	Nov. 4, 1918, to Dec. 31, 1918
Macdonald, Harry E.,	Checker	April 10, 1919, to May 23, 1919
Macdonald, R. M.,	Stenographer	Aug. 1, 1918, to Oct. 31, 1919

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Name.	Position.	Period.
MacGregor, Clare,	Typist	Mch. 5, 1918, to Mch. 6, 1918
MacIntyre, Charlotte S.,	Secretary	Aug. 29, 1917, to July 31, 1920
Mack, Harry J.,	Mail Clerk	April 26, 1919, to June 10, 1920
Mack, Joseph J.,	Clerk	Feb. 6, 1919, to Dec. 3, 1919 Feb. 3, 1920, to May 28, 1920
Mackibbin, Joseph J.,	Clerk	Apr. 21, 1919, to Apr. 15, 1920
MacLoughlin, Arthur R.,	Clerk	May 29, 1918, to April 28, 1920
MacMillan, Fred,	Clerk	Mch. 7, 1919, to Oct. 2, 1919
MacMillan, Henry J.,	Clerk	Mch. 31, 1919, to Dec. 11, 1919
MacMurray, James T.,	Bookkeeper	June 24, 1918, to Jan. 4, 1919
Macnamara, Mary L.,	Clerk	April 18, 1918, to June 15, 1919
Maddus, Harold,	Clerk	July 11, 1918, to Aug. 15, 1918
Maetrich, Margaret E.,	Clerk	Nov. 13, 1918, to Feb. 17, 1919
Magie, James M.,	Clerk	Mch. 26, 1918, to June 30, 1919
Maher, Agnes,	Clerk	Sept. 5, 1918, to April 28, 1920
Mahon, Anna,	Clerk	Aug. 12, 1917, to Jan. 31, 1918
Mahon, Helene F.,	Stenographer	Jan. 7, 1918, to Oct. 19, 1918
Mahon, Vera,	Clerk	Aug. 12, 1917, to Jan. 31, 1918
Malloy, Margaret L.,	Comptometer Oper.	Nov. 20, 1917, to June 15, 1918 June 29, 1919, to Nov. 1, 1919
Mann, Jacob,	Typist	July 14, 1919, to Oct. 6, 1919
Mann, Paul L.,	Assistant	Oct. 1, 1919, to Jan. 27, 1920
Manson, Margaret,	Telephone Oper.	Dec. 21, 1917, to Aug. 31, 1920
Martin, Rose A.,	Clerk	Oct. 22, 1918, to April 28, 1920
Marville, Louise A.,	File Clerk	Sept. 10, 1917, to May 3, 1920
Marvin, Mrs. R. B.,	File Clerk	July 16, 1918, to Aug. 24, 1918
Massey, Florence E.,	Clerk	Aug. 5, 1918, to Jan. 4, 1919
Masterson, John J.,	Accountant	Aug. 19, 1918, to Dec. 31, 1918
Mattner, Bert H.,	Clerk	July 19, 1918, to July 10, 1919
Maurer, Valentine P.,	Bookkeeper	Oct. 24, 1918, to Oct. 26, 1918
Mauro, Charles H.,	Clerk	June 6, 1918, to Sept. 21, 1918
May, Louise S.,	Stenographer	Mch. 4, 1918, to July 23, 1918
Meagher, Marion A.,	Secretary	Sept. 24, 1917, to May 3, 1919 Aug. 13, 1919, to July 31, 1920
Meehan, William J.,	Pier Man	July 11, 1919, to Aug. 15, 1919
Meier, Hugo,	Secretary	July 5, 1918, to present time
Mendel, Zara,	Stenographer	Jan. 12, 1920, to Feb. 10, 1920
Mendell, Melville J.,	Chief Clerk	Feb. 25, 1919, to Oct. 10, 1921
Merker, Frank W.,	Clerk	Dec. 20, 1918, to Mch. 15, 1919
Merrill, Alice G.,	Telephone Oper.	Mch. 6, 1919, to Aug. 31, 1920
Meserole, W. H.,	Clerk	Sept. 30, 1918, to July 31, 1920
Metzger, Edith F.,	Messenger	Sept. 4, 1918, to Mch. 22, 1919
Meurer, Frieda A.,	Clerk	Mch. 16, 1919, to May 27, 1919
Meyer, Cecile M.,	Secretary	May 18, 1918, to April 30, 1921
Meyers, Sherwood F.,	Bookkeeper	July 2, 1918, to May 10, 1919
Miller, Alice D.,	Clerk	Oct. 3, 1918, to Nov. 7, 1918
Miller, George F.,	Clerk	May 8, 1918, to June 15, 1918
Mills, C. A.,	Threshermen's Asst.	July 8, 1918, to Aug. 31, 1918 Sept. 10, 1918, to Oct. 7, 1918 Nov. 6, 1918, to Nov. 30, 1918
Mills, Fannie E.,	Stenographer	May 5, 1919, to July 15, 1919
Millspaugh, Percy I.,	Stenographer	Mch. 26, 1919, to April 15, 1919
Mitchell, Henry W.,	Auditor	Mch. 21, 1919, to April 15, 1919
Mitchell, Jessica E.,	Clerk	Dec. 12, 1918, to May 24, 1919
Mokeler, Gertrude,	Secretary	May 27, 1918, to Sept. 2, 1919
Montforte, Norman,	Accountant	Dec. 20, 1917, to Nov. 30, 1921

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Name.	Position.	Period.
Moore, John A.,	Clerk	April 17, 1919, to June 30, 1920
Moran, Estelle M.,	Chief File Clerk	Aug. 20, 1917, to Aug. 24, 1920
Moran, Mary J.,	Stenographer	July 16, 1918, to July 6, 1920
Morgan, Gerald,	Messenger	Aug. 27, 1918, to Oct. 4, 1918
Morgan, Margaret,	Clerk	June 5, 1918, to Nov. 6, 1919
Morrell, Watson S.,	Accountant	Jan. 2, 1919, to Mch. 15, 1921
Morris, Lulu,	Messenger	Dec. 2, 1918, to Feb. 4, 1919
		May 26, 1919, to July 15, 1919
Morris, Sara E.,	Clerk	Oct. 1, 1917, to July 31, 1918
		Oct. 8, 1918, to June 15, 1920
Morrison, Hazel E.,	Clerk	Aug. 5, 1918, to Aug. 8, 1918
Morrow, Preston K.,	Auditor	Sept. 1, 1919, to Feb. 9, 1920
Mosel, W. Frederick,	Clerk	May 3, 1918, to Mch. 31, 1919
Moses, Maurice,	Assistant	Oct. 16, 1918, to Jan. 15, 1919
Mosowitz, Celia,	Typist	June 5, 1918, to June 15, 1918
Moylan, Denis B.,	Information Clerk	May 16, 1919, to Jan. 26, 1920
Muller, Edward W.,	Messenger	Mch. 10, 1919, to April 26, 1919
Muller, Helen S.,	Clerk	Nov. 22, 1918, to Dec. 3, 1919
Mullooly, Margaret M.,	Clerk	May 20, 1918, to Aug. 15, 1920
Muma, Russell,	Bookkeeper	July 1, 1918, to Nov. 30, 1918
Mumingham, Irene D.,	Stenographer	April 15, 1918, to Aug. 5, 1918
Murcott, John H.,	Stenographer	July 8, 1919, to Feb. 26, 1920
Murphy, Anna A.,	Clerk	Oct. 14, 1918, to Feb. 17, 1919
Murphy, James J.,	Bookkeeper	Dec. 19, 1918, to Mch. 15, 1919
Murphy, Josephine,	Clerk	Dec. 5, 1918, to Dec. 10, 1918
Murphy, Katherine L.,	Clerk	Aug. 18, 1919, to Nov. 29, 1919
Murphy, Walter,	Bookkeeper	Sept. 12, 1917, to Apr. 23, 1920
Murray, John J.,	Clerk	Sept. 19, 1918, to Apr. 28, 1920
Murray, Margaret P.,	Typist	Mch. 21, 1918, to Aug. 31, 1918
Murtha, Marie G.,	Clerk	July 15, 1918, to Aug. 31, 1918
Nally, Marcia T.,	Telephone Oper.	Dec. 14, 1917, to Jan. 4, 1918
		Jan. 10, 1918, to Jan. 26, 1918
		Sept. 17, 1918, to Sept. 30, 1918
Naughton, Dorothy,	Messenger	Oct. 17, 1917, to Feb. 5, 1918
Neer, Mabel G.,	Typist	Dec. 5, 1918, to July 15, 1920
Neeson, Leonard I.,	Dock Clerk	Nov. 21, 1918, to June 3, 1919
Neil, Arthur C. N.,	Bookkeeper	May 15, 1918, to Jan. 30, 1919
Neil, Susan M.,	Clerk	Sept. 9, 1919, to April 28, 1920
		Oct. 22, 1917, to Mch. 15, 1918
Nelan, Daniel W.,	Messenger	Aug. 11, 1919, to April 15, 1920
Nelson, Helmer E.,	Clerk	Nov. 12, 1919, to April 15, 1920
New, Carrie,	Stenographer	Feb. 11, 1920, to April 17, 1920
Newman, Ethel M.,	Stenographer	May 1, 1918, to Aug. 15, 1920
Newman, Jean E.,	Clerk	Jan. 31, 1920, to Feb. 27, 1920
Noble, Frank,	Messenger	Sept. 12, 1918, to Sept. 19, 1918
Nolan, Alban W.,	Messenger	Dec. 7, 1918, to Oct. 31, 1919
Nordlof, Genevieve,	Typist	Sept. 10, 1917, to Sept. 7, 1920
Nye, Alden S.,	Chief Clerk	Sept. 10, 1917, to Aug. 24, 1919
O'Brien, Alvar,	Chief Clerk	June 10, 1918, to Nov. 14, 1919
O'Brien, Frank J.,	Clerk	Nov. 26, 1918, to Apr. 30, 1920
O'Brien, Katherine,	Telephone Oper.	Oct. 3, 1918, to Apr. 23, 1920
O'Brien, Rose,	Mail Clerk	Oct. 8, 1918, to Apr. 16, 1919
O'Connor, Agnes,	Clerk	Oct. 1, 1917, to June 15, 1920
O'Connor, Dolores,	Clerk	Oct. 8, 1917, to Sept. 15, 1919
O'Donovan, James,	Chief Clerk	Feb. 1, 1919, to April 30, 1919
Ohlson, Ruth F.,	Assistant	

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Name.	Position.	Period.
O'Keefe, Kathleen,	Comptometer and Telephone Oper.	June 5, 1919, to Nov. 10, 1920
O'Leary, Irwin,	Pier Man	July 9, 1919, to July 29, 1919
Olsen, Ella,	Messenger	July 10, 1918, to Aug. 31, 1918 June 30, 1919, to Aug. 29, 1919
O'Neil, Charles E.,	Checker	Jan. 2, 1918, to Jan. 6, 1919
O'Neil, Charles P.,	Chief Clerk	July 16, 1918, to Feb. 24, 1919
O'Neil, John J.,	Checker	Mch. 3, 1919, to May 23, 1919 June 10, 1919, to Aug. 20, 1919 Nov. 8, 1919, to June 1, 1920
Oliver, I. D.,	Threshermen's Asst.	July 8, 1918, to Sept. 23, 1918
O'Reilly, William V.,	Accountant	Jan. 7, 1919, to Sept. 30, 1920
O'Rourke, Andrew D.,	Messenger	Nov. 12, 1917, to May 17, 1918
Oschman, Fred D.,	Clerk	Mch. 24, 1919, to Dec. 13, 1919
O'Sullivan, Isabelle D.,	Clerk	Nov. 1, 1917, to Mch. 9, 1918
Ott, Herta A.,	Clerk	July 16, 1918, to April 26, 1920
Page, Dorothy L.,	Clerk	Nov. 19, 1918, to Jan. 31, 1919
Page, Jeanie F.,	Clerk	Oct. 21, 1918, to April 26, 1920
Palm, Charles A.,	Accountant	Jan. 17, 1919, to Mch. 15, 1920
Palmer, Edna A.,	Clerk	Oct. 29, 1917, to Aug. 31, 1920
Parks, Anna V.,	Stenographer	Mch. 28, 1918, to May 31, 1918
Patterson, George W.,	Typist	July 25, 1919, to Aug. 23, 1919
Patterson, Robert A.,	Accountant	Sept. 22, 1919, to Dec. 31, 1919
Paul, Catherine C.,	Typist	Jan. 14, 1918, to Feb. 21, 1918 June 10, 1918, to April 26, 1920
Payne, Laura E.,	Clerk	May 3, 1918, to Feb. 15, 1919
Pickett, J. M.,	Clerk	Aug. 1, 1918, to Nov. 4, 1918
Plass, Edith E.,	Clerk	Sept. 23, 1918, to April 24, 1919
Poggi, Juliette,	Typist	Sept. 28, 1918, to Feb. 7, 1919
Polson, Belle,	Rate Clerk	Nov. 11, 1918, to April 30, 1921
Polson, James T.,	Accountant	Mch. 13, 1918, to Mch. 23, 1918
Pomeroy, Rhea,	Typist	Nov. 6, 1918, to May 7, 1919
Popper, Edna,	File Clerk	Aug. 1, 1918, to Nov. 23, 1918
Poppke, Alfred J.,	Mail Clerk	Mch. 28, 1919, to April 25, 1919
Port, Charles J.,	Pay Roll Clerk and Asst. Cashier	Mch. 12, 1918, to Jan. 31, 1921
Porter, Lewis W.,	Bookkeeper	June 17, 1918, to Mch. 2, 1920
Porter, Thomas A.,	Checker	Jan. 10, 1919, to Jan. 20, 1919 Feb. 4, 1919, to June 19, 1920 Oct. 9, 1918, to Oct. 16, 1918
Posage, Alfred,	Clerk	Oct. 2, 1918, to June 13, 1920
Potter, George S.,	Accountant	Jan. 9, 1919, to Feb. 5, 1919
Potter, John H. N.,	Dock Man	Aug. 1, 1918, to Mch. 15, 1919
Potter, M.,	Clerk	July 16, 1918, to Aug. 15, 1920
Potts, Harold F.,	Clerk	Feb. 1, 1919, to June 30, 1919
Pound, Alex. W.,	Assistant	Oct. 8, 1917, to June 30, 1920
Powell, Evelyn,	Clerk	May 7, 1918, to Aug. 4, 1918
Powell, William E.,	Threshermen's Asst.	Sept. 1, 1919, to June 21, 1920
Pravitz, Grace,	Clerk	Mch. 1, 1919, to Nov. 7, 1919
Preston, Agnes A.,	Statistical Clerk	Dec. 16, 1919, to Feb. 14, 1920
Preyer, W. S.,	Flour Sales Agent	Oct. 14, 1918, to May 20, 1919
Proctor, Fanny,	Clerk	Mch. 16, 1919, to April 22, 1919
Proudman, Saide G.,	Stenographer	Nov. 6, 1918, to Jan. 3, 1919
Puglies, Carolyn F.,	Comptometer Oper.	May 19, 1919, to April 15, 1920 Feb. 7, 1919, to Dec. 13, 1919
Purcell, James,	Stenographer	Aug. 1, 1918, to May 24, 1919
Quarles, Samuel H.,	Clerk	

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Name.	Position.	Period.
Quinlan, Thomas F.,	Clerk	Jan. 12, 1920, to Jan. 31, 1920
Quinn, Sarah A.,	File Clerk	July 5, 1918, to Aug. 17, 1918
Radden, Selma,	Stenographer	July 16, 1918, to Sept. 27, 1918
Raese, Mary E.,	Clerk	Aug. 5, 1918, to Oct. 18, 1918
Rector, Ben F.,	Threshermen's Asst.	Aug. 7, 1918, to Oct. 31, 1918
Reed, J. O.,	Assistant	July 16, 1919, to June 1, 1920
Reeder, Harriet E.,	Stenographer	Dec. 3, 1918, to Sept. 30, 1919
Reeves, F. H.,	Threshermen's Asst.	June 4, 1918, to July 31, 1918
Regan, Margaret M.,	Stenographer	Dec. 18, 1918, to Feb. 7, 1919
Reilly, Frank P.,	Accountant	Dec. 16, 1918, to Dec. 15, 1919
Reersdre, William,	Accountant	Dec. 23, 1918, to Jan. 15, 1919
Remnitz, Lelia Y.,	Stenographer	July 16, 1918, to July 31, 1920
Repetti, Margaret A.,	Typist	July 18, 1918, to Feb. 17, 1919
Resnic, Lillian,	Typist	Nov. 26, 1918, to June 30, 1920
Reynolds, George P.,	Clerk	Nov. 26, 1917, to Mch. 30, 1918
Rice, George H.,	Assistant	Sept. 1, 1919, to Mch. 31, 1920
Richey, Lawrence,	Chief, Secret Serv.	July 1, 1919, to July 31, 1920
Richter, Estelle F.,	Comptometer Oper.	Aug. 22, 1919, to April 23, 1920
Rick, James J.,	Asst. Cashier and Cashier	Oct. 1, 1917, to Nov. 30, 1920
Riedy, J. P.,	Accountant	Jan. 1, 1922, to Apr. 1, 1923
Riely, Mae V.,	Typist	Jan. 16, 1919, to Feb. 10, 1919
Rigney, Walter L.,	Checker	Mch. 27, 1919, to May 23, 1919 June 28, 1919, to Aug. 29, 1919 Sept. 18, 1919, to June 1, 1920
Riley, E. L.,	Assistant	Oct. 6, 1919, to July 31, 1920
Rindge, R. A.,	Claim Clerk	Mch. 12, 1919, to June 30, 1919
Rittershausen, Elsie,	Typist	July 9, 1919, to Jan. 15, 1920
Rivenburgh, John A.,	Clerk	Aug. 1, 1918, to Sept. 30, 1920
Robathan, Miriam,	Stenographer	Oct. 4, 1918, to June 30, 1920
Robertson, Allen,	Stenographer	Dec. 12, 1917, to Mch. 5, 1918
Robertson, Harry J.,	Junior Accountant	Nov. 2, 1917, to Jan. 10, 1918
Robertson, Harry J.,	Rice Sampler	Oct. 15, 1918, to Jan. 2, 1919
Robertson, Mansell B.,	Accountant	May 9, 1918, to Dec. 8, 1918
Robinson, Francis T.,	Accountant	Aug. 22, 1917, to Mch. 30, 1918
Robinson, James B.,	Chief Clerk	Aug. 20, 1919, to Dec. 13, 1919
Robinson, J. B.,	Accountant	Aug. 27, 1917, to Jan. 12, 1918
Roche, Francis W.,	Clerk	Nov. 16, 1918, to Dec. 15, 1918
Rockwood, Edith,	Chief Clerk	Jan. 21, 1918, to June 29, 1918
Roddy, Alice,	Clerk	Sept. 26, 1917, to Nov. 22, 1919
Roethe, H. E.,	Assistant	July 16, 1919, to July 15, 1920
Rogers, John W.,	Clerk	July 12, 1918, to Jan. 21, 1920
Rogers, Norton P.,	Accountant	Jan. 2, 1919, to Dec. 31, 1920
Romcke, Grace P.,	Stenographer	Oct. 28, 1919, to Jan. 31, 1920
Rommel, William,	Bookkeeper	Sept. 17, 1918, to Sept. 23, 1918
Rose, Irma,	Clerk	Oct. 29, 1917, to Sept. 21, 1918
Roseller, Lester A.,	Bookkeeper	Oct. 9, 1918, to April 29, 1920
Rosen, Viola,	Stenographer	Aug. 12, 1918, to Feb. 17, 1919
Rosenfeld, Raphael S.,	Checker	April 18, 1919, to May 23, 1919
Ross, Ida L.,	Clerk	Dec. 12, 1918, to Feb. 10, 1919
Rossiter, Lawrence J.,	Accountant	June 9, 1919, to July 11, 1919
Rossow, Frank W.,	Messenger	Dec. 16, 1918, to Feb. 7, 1919
Roulston, Augustine,	Clerk	Oct. 21, 1918, to Sept. 30, 1920
Roux, Viola,	File Clerk	Aug. 2, 1919, to Dec. 1, 1919
Rowland, Clarence F.,	Accountant	Dec. 13, 1918, to Mch. 14, 1919
Rubin, Anna J.,	Typist	Dec. 6, 1918, to Dec. 31, 1918
Russell, A. L.,	Statistician	Dec. 11, 1917, to Aug. 31, 1920

Name.	Position.	Period.
Russell, W. T.,	Threshermen's Asst.	May 7, 1918, to Jan. 31, 1919
Ryan, Arthur,	Purchasing Agent	July 1, 1918, to Dec. 31, 1918
Ryan, Catherine,	Mail Clerk	Oct. 14, 1918, to Aug. 15, 1920
Ryan, J. J.,	Voucher Clerk	Aug. 1, 1918, to Sept. 30, 1918
Ryan, Lawrence,	Clerk	Aug. 1, 1920, to Nov. 30, 1920
Samuels, Harry H.,	Bookkeeper	May 20, 1918, to Feb. 4, 1919
Samuelson, A. B.,	Typist	Sept. 13, 1917, to Oct. 15, 1918
Sass, Lillian,	Stenographer	July 10, 1918, to April 30, 1919
Sax, Lucille,	Clerk	Oct. 3, 1917, to Sept. 4, 1918
Scanlon, James,	Checker	Feb. 21, 1919, to Oct. 30, 1920
Scharning, G. H.,	Assistant	Feb. 1, 1919, to Dec. 27, 1919
Schedler, Gertrude,	Comptometer Oper.	Mch. 10, 1919, to April 30, 1919
Scherer, Viola,	Stenographer	Sept. 18, 1917, to Feb. 18, 1918
Scherrer, Wilhelmina,	Clerk	Nov. 26, 1917, to Mch. 2, 1918
Schilp, Frances,	Bookkeeper	Sept. 19, 1917, to Sept. 30, 1920
Schmidt, William C.,	Pay Roll Clerk	Dec. 17, 1917, to Mch. 6, 1918
Schoenberg, Frances L.,	Stenographer	July 16, 1918, to June 15, 1920
Schofield, George,	Bookkeeper	July 16, 1918, to Sept. 30, 1918
Schrager, Fannie,	Typist	May 13, 1918, to April 23, 1920
Schreier, Frederick,	Messenger	Aug. 25, 1915, to Sept. 20, 1919
Schultz, George T.,	Clerk	Mch. 11, 1918, to July 10, 1920
Schultz, Oliver F.,	Rate Clerk	Aug. 1, 1918, to Aug. 31, 1918
Schulz, Grace E.,	Stenographer	July 16, 1918, to Aug. 23, 1920
Schumann, George R.,	Stenographer	Dec. 17, 1918, to May 29, 1919
Schutte, Leah B.,	Clerk	May 6, 1918, to June 1, 1918
Schwartz, Augusta S.,	Typist	Mch. 4, 1918, to June 7, 1920
Schwartz, Bessie,	Stenographer	July 16, 1918, to Aug. 1, 1919
Schwartz, Celia,	Typist	July 7, 1919, to Oct. 18, 1919
Schwartz, Rose,	Typist	July 3, 1919, to Aug. 3, 1920
Schweizer, Louis J.,	Clerk	July 11, 1918, to July 23, 1918
Scott, Charles T.,	Bookkeeper	Nov. 20, 1918, to April 28, 1920
Scott, James R.,	Clerk	July 23, 1918, to Aug. 30, 1918
Scully, Ellin A.,	Code Clerk	Oct. 1, 1917, to Aug. 16, 1920
Searight, George A.,	Bookkeeper	Jan. 9, 1919, to Feb. 15, 1919
Seaver, F. O.	Flour Buyer	Nov. 24, 1918, to July 31, 1920
Seelig, Henry A.,	Bookkeeper	Sept. 17, 1918, to Dec. 10, 1918
Segale, Silvia,	Typist	Jan. 13, 1919, to Jan. 15, 1919
Selleck, E. H.,	Clerk	Aug. 1, 1918, to June 8, 1920
Seltzer, Beatrice,	Typist	May 17, 1918, to July 31, 1918
Serfass, Zoetta M.,	Secretary	Sept. 16, 1918, to May 7, 1919
Sexton, Susie,	Publicity Clerk	July 1, 1919, to June 30, 1920
Shaffer, Julia,	Comptometer Oper.	Mch. 8, 1918, to Mch. 18, 1918
Shanahan, J. D.,	Grain Expert	Sept. 1, 1917, to Oct. 31, 1919
Shanahan, Paul S.,	Assistant	Feb. 16, 1919, to Dec. 31, 1919
Shapiro, Rose,	Typist	Sept. 10, 1917, to April 30, 1918
		Oct. 8, 1918, to June 23, 1919
Sharp, Louise B.,	Clerk	July 18, 1918, to Aug. 31, 1918
Shaughnessy, Edward,	Checker	April 8, 1919, to May 23, 1919
		June 18, 1919, to July 31, 1919
Shearer, Cecile S.,	Clerk	Mch. 12, 1918, to June 2, 1920
Sherman, Frank,	Assistant	April 5, 1918, to July 31, 1918
Sherman, Richard D.,	Dock Clerk	Jan. 2, 1919, to May 23, 1919
Shields, Eugene J.,	Clerk	July 11, 1919, to June 30, 1920
Shope, Pearl C.,	Clerk	Mch. 1, 1919, to April 30, 1920
Shults, James,	Messenger	July 1, 1918, to Aug. 31, 1918
Shuman, Sophie B.,	Stenographer	Sept. 25, 1918, to Sept. 30, 1920

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Name.	Position.	Period.
Siegel, Margaret A.,	Typist	Dec. 23, 1918, to Feb. 1, 1919
Silverman, Dorothy,	Typist	July 15, 1919, to Oct. 6, 1919
Simpson, H. Frederic,	Asst. Office Mgr.	Aug. 23, 1917, to Sept. 30, 1920
Sinclair, Margaret McD.,	Typist	Sept. 12, 1918, to Aug. 29, 1920
Sinnett, Arthur H.,	Pier Man	July 23, 1919, to Aug. 15, 1919
		Nov. 10, 1919, to June 1, 1920
Skea, Sidney,	Clerk	April 24, 1919, to Sept. 30, 1920
Slattery, Marie R.,	Stenographer	April 2, 1918, to July 31, 1918
Sleeper, Rose,	Bookkeeper	Sept. 24, 1917, to Oct. 30, 1920
Smart, Mollie B.,	Stenographer	Oct. 29, 1917, to Jan. 31, 1920
Smeading, W. H., Jr.,	Clerk	July 2, 1918, to Nov. 9, 1918
		Nov. 18, 1918, to Feb. 26, 1919
Smith, Anna V.,	Typist	July 9, 1919, to July 12, 1919
Smith, Bruce E.,	Threshermen's Asst.	May 7, 1918, to June 30, 1918
Smith, Clara N.,	Stenographer	Dec. 7, 1918, to Aug. 24, 1920
Smith, Elbert O.,	Accountant	June 9, 1919, to Jan. 6, 1921
Smith, Howard M.,	Assistant *	Sept. 24, 1917, to Aug. 31, 1920
Smith, Rose C.,	Stenographer	Aug. 20, 1917, to May 15, 1918
Smith, Scott,	Threshermen's Asst.	July 9, 1918, to Oct. 31, 1918
Smith, Thomas J.,	Accountant	Aug. 9, 1918, to Aug. 10, 1918
Smolen, Julius D.,	Clerk	June 15, 1918, to Aug. 31, 1918
Smyth, Helen,	Secretary	Nov. 7, 1918, to Mch. 3, 1919
Snow, Alice C.,	Stenographer	July 29, 1918, to April 26, 1920
Sold, Louis,	Clerk	Dec. 3, 1918, to June 8, 1920
Somers, Everette,	Clerk	Sept. 8, 1919, to Oct. 15, 1919
Sondack, Gertie,	Comptometer Oper.	Nov. 11, 1918, to Jan. 3, 1919
Soult, Elizabeth A.,	Stenographer	July 16, 1918, to June 11, 1919
Sparacino, Damiano,	Messenger	Feb. 3, 1920, to Sept. 4, 1920
Sparling, Evelyn,	Clerk	Aug. 7, 1918, to Jan. 27, 1919
Spears, W. H.,	Accountant	Sept. 6, 1917, to July 12, 1918
Speed, John R.,	Clerk	July 16, 1918, to Jan. 4, 1919
Spencer, Ellen L.,	Stenographer	June 4, 1918, to Nov. 2, 1918
Spengler, Ernest C.,	Accountant	Dec. 30, 1918, to June 14, 1919
Spinnweber, Helen P.,	Typist	Dec. 19, 1918, to Sept. 8, 1919
Spitz, L.,	Stenographer	Aug. 1, 1918, to May 15, 1919
Sprague, Isabel,	Stenographer	Nov. 14, 1918, to Nov. 26, 1918
Stack, Angela D.,	Messenger	Dec. 30, 1918, to Nov. 29, 1919
Stafford, George H.,	Clerk	Dec. 9, 1918, to April 19, 1919
Staley, Frank S.,	Gen. Auditor and Comptroller	Aug. 14, 1917, to Oct. 31, 1920
Starkey, Florence G.,	Typist	Feb. 15, 1918, to Feb. 27, 1918
Steele, E. W.,	Accountant	Dec. 24, 1917, to Feb. 4, 1921
Steenworth, John H., Jr.,	Stenographer	Nov. 11, 1919, to Dec. 17, 1919
Steeves, Earl S.,	Accountant	Mch. 19, 1919, to July 10, 1919
		July 24, 1919, to Oct. 30, 1919
Steidler, Frank E.,	Clerk	Nov. 8, 1918, to Dec. 9, 1918
Steinilper, Anthony,	Accountant	July 1, 1918, to April 28, 1919
Stemple, Lillian V.,	Clerk	Sept. 18, 1918, to Dec. 3, 1919
Sterling, S. Adeline,	Telephone Oper.	Mch. 4, 1919, to July 31, 1920
Sternburgh, Hilda A.,	Secretary	Mch. 13, 1918, to Aug. 19, 1920
Steves, Helen,	Bookkeeper	Sept. 27, 1917, to April 29, 1920
Stratford, G. R.,	Typist	Mch. 4, 1918, to Oct. 15, 1918
Sullivan, Edward J.,	Clerk	Mch. 11, 1918, to Mch. 15, 1918
Sullivan, Grace R.,	Clerk	Aug. 5, 1918, to Sept. 7, 1918

* See also page 598.

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Name.	Position.	Period.
Sullivan, Helen G.,	Secretary	Sept. 18, 1918, to Sept. 26, 1920
Sullivan, John J.,	Bookkeeper	Oct. 24, 1918, to Nov. 22, 1919
Surbeck, Francois,	Accountant	Dec. 11, 1918, to Dec. 15, 1919
Sutter, John L.,	Assistant	Sept. 2, 1919, to Sept. 30, 1920
Sweeney, Joseph P.,	Accountant	Sept. 16, 1919, to Dec. 15, 1919
Swift, Dorothy P.,	Clerk	June 27, 1918, to Sept. 7, 1918
Swift, Edna B.,	Clerk	Dec. 2, 1918, to Dec. 31, 1919
Swisher, G. M.,	Threshermen's Asst.	June 12, 1918, to Aug. 26, 1918
Swope, Raymond,	Clerk	May 1, 1919, to Sept. 30, 1920
		Oct. 2, 1920, to Dec. 15, 1920
Tahib, Peter M.,	Checker	April 1, 1919, to May 23, 1919
		July 8, 1919, to Aug. 15, 1919
Talpey, Charles R.,	Bookkeeper	Feb. 10, 1919, to May 24, 1919
Tamm, Elizabeth,	Stenographer	Dec. 23, 1918, to Jan. 23, 1919
Tarpy, Thomas,	Messenger	Oct. 3, 1918, to Oct. 29, 1918
		Oct. 8, 1919, to April 4, 1920
Taylor, Allan,	Clerk	Aug. 1, 1918, to Oct. 15, 1918
Taylor, Marion A.,	Typist	July 18, 1919, to Nov. 29, 1919
Teare, Robert J.,	Information Clerk	Oct. 7, 1918, to May 9, 1919
Thomas, Helen F.,	Clerk	Nov. 16, 1917, to Mch. 12, 1918
Thomas, Margaret,	Clerk	May 6, 1918, to April 15, 1920
Thompson, Mabel J.,	Comptometer Oper.	Dec. 2, 1918, to Mch. 8, 1919
Thompson, Christina O.,	Clerk	Nov. 1, 1917, to Feb. 13, 1918
Thompson, Frances B.,	Secretary	Sept. 20, 1918, to Feb. 28, 1919
Thompson, Lucille A.,	Stenographer	Jan. 2, 1920, to Mch. 8, 1920
Tierney, Frederic W.,	Typist	Nov. 15, 1917, to Dec. 15, 1917
Tierney, Harry,	Clerk	Oct. 15, 1917, to Aug. 3, 1918
Tierney, Mary V.,	Typist	July 16, 1918, to Aug. 15, 1919
		Sept. 2, 1919, to April 23, 1920
Tietz, Richard H.,	Bookkeeper	Oct. 14, 1918, to June 30, 1920
Tohey, James P.,	Bookkeeper	Dec. 26, 1918, to Mch. 27, 1919
Tomasulo, J.,	Clerk	Aug. 1, 1918, to Aug. 15, 1918
Tombler, Eugene P.,	Clerk	July 16, 1918, to Sept. 25, 1918
		Mch. 1, 1919, to May 14, 1920
Trainor, Vincent M.,	Dock Clerk	Feb. 17, 1919, to July 15, 1920
Treffenberg, Emile L.,	Stenographer	Sept. 26, 1918, to May 28, 1920
Tresner, James T.,	Threshermen's Asst.	Aug. 7, 1918, to Dec. 15, 1918
Troll, Annie M.,	Stenographer	Jan. 26, 1920, to Aug. 31, 1925
Trow, Viola D.,	Secretary	Aug. 7, 1918, to Oct. 2, 1920
Tuck, Samuel B.,	Dock Clerk	Jan. 14, 1919, to May 15, 1919
Tuite, James P.,	Accountant	Sept. 23, 1918, to Oct. 22, 1918
Tully, Nicholas J.,	Clerk	Sept. 30, 1918, to Dec. 3, 1919
Turner, Archibald F.,	Porter	June 28, 1919, to July 22, 1919
Tyler, Rose M.,	Typist	July 19, 1918, to Aug. 31, 1920
Upperman, Gertrude E.,	Stenographer	May 20, 1918, to Aug. 22, 1918
Urban, Adolph,	Messenger	Feb. 13, 1918, to Feb. 15, 1918
Urquhart, John A.,	Clerk	Mch. 17, 1919, to Feb. 28, 1920
		Sept. 16, 1920, to Aug. 31, 1925
Van Alstyne, P. W.,	Inspector	April 23, 1919, to Sept. 30, 1919
Van Brackle, James,	Accountant	Sept. 23, 1918, to Jan. 9, 1919
Van Dyk, Casper,	Stenographer	July 16, 1918, to Feb. 28, 1919
Van Houten, David,	Accountant	Aug. 18, 1919, to Jan. 10, 1920
Van Valkenburgh, Melvin,	Clerk	Sept. 25, 1918, to Dec. 1, 1919
Vaughan, Mary G.,	Typist	Dec. 3, 1918, to May 5, 1920
Victorin, Paul,	Clerk	Feb. 25, 1918, to July 31, 1919
Vizzard, Helen G.,	Messenger	June 16, 1919, to July 31, 1920

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Name.	Position.	Period.
Voils, J. W.,	Threshermen's Asst.	May 7, 1918, to July 7, 1918
Volar, Abraham,	Clerk	Dec. 3, 1918, to Feb. 14, 1919
Vollmer, Rose F.,	Telephone Oper.	June 20, 1918, to July 15, 1918
Vom Cleff, William R.,	Clerk	Nov. 26, 1917, to Aug. 31, 1918
Von Glahn, Anna O.,	Secretary	Aug. 16, 1917, to Oct. 30, 1920
Vos, Isidore C.,	Accountant	Oct. 30, 1918, to May 24, 1919
Vulbriede, Barbara,	Comptometer Oper.	April 4, 1919, to June 7, 1919
Wagner, Catharine,	Typist	Sept. 3, 1918, to Aug. 15, 1920
Wagner, Lillian E.,	Secretary	Mch. 4, 1919, to June 5, 1920
Wagner, Sidney,	Checker	April 21, 1919, to May 23, 1919
Wahlstad, Elsie M.,	Clerk	Oct. 26, 1917, to April 13, 1918 June 1, 1918, to June 15, 1918 May 12, 1919, to May 28, 1920
Wakefield, Robert J.,	Clerk	Aug. 2, 1918, to Sept. 4, 1918
Waldron, Henrietta C.,	Clerk	Feb. 24, 1919, to June 2, 1919
Wall, Henry C.,	Clerk	July 16, 1918, to Aug. 6, 1918
Walsh, Elizabeth A.,	Stenographer	Dec. 16, 1918, to June 17, 1920 Aug. 25, 1919, to Sept. 6, 1919
Walsh, Joseph W.,	Stenographer	Aug. 25, 1919, to Sept. 6, 1919
Walsh, Walter J.,	Mail Clerk	July 15, 1918, to June 10, 1920
Walter, Kathryn A.,	Typist	Sept. 10, 1917, to Aug. 15, 1920
Walther, Catherine M.,	Clerk	Oct. 10, 1918, to Mch. 14, 1919
Ward, Agnes V.,	Typist	Dec. 2, 1918, to April 29, 1920
Ward, Cecilia M.,	Clerk	July 16, 1918, to June 9, 1920
Ward, John J.,	Clerk	Sept. 10, 1917, to Apr. 28, 1920
Ward, Julia L.,	Clerk	Nov. 1, 1917, to Dec. 5, 1917
Ward, Kathleen,	Clerk	Sept. 10, 1917, to Apr. 11, 1919
Ward, Thomas W.,	Bookkeeper	Nov. 18, 1918, to May 8, 1919
Wark, Harry V.,	Accountant	Feb. 3, 1919, to April 15, 1919
Washer, Hazel M.,	Typist	Nov. 18, 1918, to Nov. 20, 1918
Washington, Alvin,	Clerk	Sept. 19, 1917, to Nov. 9, 1918 Nov. 13, 1918, to June 6, 1919
Wasmuth, Robert,	Clerk	Dec. 11, 1918, to Mch. 13, 1920 April 3, 1920, to May 24, 1920
Waterhouse, Olga G.,	Clerk	Feb. 14, 1918, to June 15, 1918
Weber, Ruth,	Stenographer	July 10, 1918, to May 28, 1920
Weber, Otto,	Checker	Mch. 17, 1919, to May 31, 1919 June 10, 1919, to Aug. 19, 1919
Weiss, Kate,	Stenographer	Oct. 19, 1920, to Mch. 1, 1921
Weiss, Ruth,	Typist	Dec. 12, 1918, to July 5, 1922
Welch, Blanche C.,	Stenographer	Dec. 7, 1918, to Nov. 8, 1919
Wellman, Philip R.,	Bookkeeper	Dec. 30, 1918, to Sept. 30, 1920
Welsh, Anna R.,	Typist	Dec. 20, 1918, to Jan. 23, 1919
Welton, Albert H.,	Accountant	Sept. 30, 1918, to Oct. 19, 1918
Wendel, Frances C.,	Clerk	Sept. 28, 1917, to April 29, 1920
Wennberg, Harry E.,	Accountant	July 8, 1918, to Aug. 15, 1919
Werbin, Jessie,	Stenographer	Sept. 4, 1918, to Sept. 10, 1923
Werle, Hilda,	Stenographer	May 27, 1918, to Aug. 31, 1920
Westcott, George C.,	Accountant	April 8, 1918, to May 15, 1919
Westcott, Germaine,	Typist	Aug. 22, 1917, to July 19, 1920
Wetmore, Marion,	Telephone Oper.	Dec. 7, 1917, to Dec. 15, 1917
Whaley, Fred T.,	Assistant	Jan. 2, 1920, to Feb. 14, 1920
Wheelahlan, Edmund C.,	Clerk	May 2, 1918, to Aug. 15, 1918
Wheeler, Lillian K.,	Clerk	Jan. 18, 1918, to July 31, 1920
Wheeler, Thomas L.,	Clerk	Feb. 1, 1918, to Dec. 31, 1919
Whisler, Rita,	Clerk	July 18, 1918, to Aug. 31, 1918
White, Anna L.,	Secretary	Aug. 18, 1919, to April 30, 1920

Name.	Position.	Period.
White, Anna,	Typist	Oct. 28, 1918, to May 7, 1919
White, Corinne C.,	Clerk	Dec. 4, 1918, to April 30, 1920
White, J. Vincent,	Clerk	Mch. 29, 1918, to April 12, 1919 June 23, 1919, to May 5, 1920
White, Louise,	Secretary	Sept. 1, 1917, to June 1, 1920
White, S. M.,	Threshermen's Asst.	May 10, 1918, to Aug. 31, 1918
White, Theodore G.,	Dock Clerk	July 15, 1918, to Mch. 1, 1921
White, William K.,	Accountant	Oct. 1, 1918, to June 30, 1920
Whittlesey, Leslie,	Clerk	Jan. 7, 1918, to Nov. 25, 1918
Whyard, Walter,	Cost Accountant	Sept. 5, 1918, to Nov. 7, 1918
Whyte, F. B.,	Porter	Mch. 25, 1918, to Nov. 30, 1921
Wiederhold, Doris M.,	Stenographer	Oct. 4, 1918, to May 7, 1919
Wieringa, Grace A.,	Stenographer	Aug. 6, 1918, to April 30, 1919
Wight, Winifred,	Clerk	May 14, 1918, to July 20, 1918 Dec. 6, 1918, to Feb. 6, 1919
Williams, Fred H.,	Checker	Feb. 24, 1919, to May 3, 1919
Williams, Harry C.,	Information Clerk	Sept. 18, 1917, to Aug. 15, 1918
Williams, Lillian E.,	Wahl Operator	June 17, 1918, to June 19, 1918
Willing, Juliette C.,	Secretary	Jan. 2, 1919, to Jan. 7, 1919
Willis, Daniel J.,	Bookkeeper & Asst. Cashier	Nov. 2, 1917, to Aug. 21, 1920
Wilson, William L.,	Clerk	Aug. 1, 1918, to Aug. 15, 1918
Winslow, Ada E.,	Stenographer	Apr. 24, 1918, to Apr. 25, 1918
Winter, Elsie H.,	Stenographer	Nov. 8, 1919, to April 29, 1920
Wirths, Helen K.,	Stenographer	July 16, 1918, to Sept. 7, 1918
Witmer, George D.,	Assistant	July 16, 1919, to June 1, 1920
Wood, Jacob C.,	Cooper	Nov. 25, 1918, to Dec. 14, 1918
Wood, Joseph A.,	Clerk	Nov. 1, 1917, to April 23, 1920
Woods, Bessie,	Typist	Dec. 18, 1918, to July 15, 1920
Worthington, J. W.,	Bean Inspector	Dec. 1, 1918, to Feb. 15, 1919
Woudenberg, Marinus J.,	Stenographer	July 16, 1918, to Mch. 3, 1919
Wright, Charles,	Pier Man	July 7, 1919, to July 29, 1919
Wright, Elbert H., Jr.,	Accountant	July 2, 1918, to July 24, 1920
Wright, Robert C.,	Clerk	Aug. 1, 1918, to April 30, 1919
Wulff, Gertrude M.,	Typist	Dec. 9, 1918, to Dec. 17, 1918
Wupperman, Marguerite,	Clerk	Oct. 2, 1918, to May 8, 1919
Yates, E. D.,	Threshermen's Asst.	May 9, 1918, to June 30, 1918
Young, Melville B.,	Bookkeeper	Sept. 30, 1918, to Oct. 8, 1918
Young, Parker,	Clerk	Mch. 24, 1919, to April 29, 1920
Youngman, Ralph G.,	Assistant	Aug. 13, 1919, to Nov. 15, 1919
Zelenko, Rose,	Typist	Feb. 5, 1918, to Feb. 9, 1918
Zetsche, Robert L.,	Clerk	Dec. 9, 1918, to Jan. 17, 1920
Zimmerman, Arthur M.,	Bookkeeper	Nov. 1, 1918, to April 8, 1919
Zipperick, Henry W.,	Clerk	May 1, 1919, to April 15, 1920

Toledo, Ohio, Branch of New York Office.

Nokely, W. I.,	Transportation Asst. in Charge of Office	Feb. 25, 1918, to April 26, 1919
Lawler, John A.,	Rate Clerk	Oct. 1, 1919, to Mch. 10, 1920
Lee, J. R.,	Assistant	April 26, 1919, to Mch. 10, 1920
Robinson, Mary M.,	Stenographer	May 1, 1918, to Mch. 10, 1920
Tollman, H. J.,	Clerk	Aug. 15, 1918, to Oct. 7, 1919

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Boston, Mass., Branch of New York Office.

Name.	Position.	Period.
Merigold, Alfred I.,	Special Representative for New England, in Charge	Nov. 22, 1918, to June 7, 1919
Adams, John J.,	Office Boy	Jan. 16, 1919, to Feb. 28, 1919
Bartlett, Florence M.,	Clerk	Jan. 9, 1919, to Feb. 15, 1919
Golden, J. W.,	Chief Clerk at Pier	Dec. 30, 1918, to Jan. 31, 1919
Hopkins, Arthur F.,	Assistant	Dec. 26, 1918, to Jan. 23, 1919
McWilliams, Alice F.,	Clerk	Dec. 5, 1918, to June 7, 1919
MacLeod, Newton,	Assistant	Dec. 26, 1918, to Mch. 15, 1919
Wenger, Marion M.,	Stenographer	Dec. 5, 1918, to April 7, 1919

COARSE GRAIN DIVISION

AND

CEREAL DIVISION MILLING SECTION

AT

WASHINGTON, D. C.

Name.	Position.	Period.
Stream, J. J.,	Chief Coarse Grain Div.	June 3, 1918, to Jan. 31, 1919
Lingham, Fred J.,	Chief, Flour Milling Sec.	June 27, 1918, to Jan. 31, 1919
Anderson, Helen S.,	Secretary	May 1, 1918, to Jan. 15, 1919
Baldwin, M.,	Clerk	June 3, 1918, to Aug. 15, 1918
Bennett, Mary H.,	Clerk	Nov. 1, 1918, to Dec. 15, 1918 Jan. 2, 1919, to Jan. 15, 1919
Berman, Rose,	Typist	Nov. 19, 1918, to Dec. 31, 1918
Bickley, Louise P.,	Stenographer	Aug. 1, 1918, to Jan. 15, 1919
Bradish, Dora F.,	Clerk	May 22, 1918, to Jan. 15, 1919
Brown, Mildred G.,	Stenographer	Sept. 9, 1918, to Jan. 31, 1919
Buckman, Eva P.,	Secretary	June 1, 1918, to Sept. 30, 1918
Byerly, Fannie,	Comptometer Oper.	Sept. 1, 1918, to Dec. 15, 1918
Chambers, Margaret A.,	Clerk	Sept. 19, 1918, to Dec. 7, 1918
Charters, Florence,	Stenographer	July 16, 1918, to Jan. 31, 1919
Chase, L. T.,	Clerk	Sept. 16, 1918, to Nov. 30, 1918 Dec. 16, 1918, to Jan. 15, 1919
Clutter, Hope,	Clerk	Nov. 1, 1918, to Nov. 24, 1918
Cochran, C. H.,	Assistant	Nov. 1, 1918, to Nov. 30, 1918
Cohen, J. Maurice,	Feed Man	Oct. 1, 1918, to Dec. 4, 1918
Cole, Edna S.,	Telegraph Oper.	Sept. 1, 1918, to Dec. 15, 1918 Jan. 16, 1919, to Jan. 31, 1919
Crowley, J. J.,	Office Manager	May 1, 1918, to Jan. 31, 1919
Cummings, Florence N.,	Clerk	May 16, 1918, to Aug. 15, 1918
Davidson, Louise A.,	File Clerk	June 1, 1918, to Jan. 15, 1919
Denk, Mrs. A. L.,	Clerk	Sept. 3, 1918, to Oct. 15, 1918
Farmer, Harriet,	Clerk	Sept. 3, 1918, to Oct. 15, 1918
Foster, Ella T.,	Clerk	Sept. 1, 1918, to Jan. 15, 1919
Francis, Kathleen,	Clerk	June 1, 1918, to Oct. 31, 1918
Frazier, Mrs. M.,	Clerk	June 1, 1918, to July 31, 1918
Gormley, Louise K.,	Clerk	Nov. 1, 1918, to Jan. 15, 1919
Gott, Ethel,	Comptometer Oper.	July 1, 1918, to Dec. 15, 1918

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Name.	Position.	Period.
Gravely, Lola M.,	Assistant	May 1, 1918, to June 15, 1918
Graves, Richard A.,	Clerk	June 3, 1918, to July 10, 1918
Grier, Ada B.,	Stenographer	Aug. 1, 1918, to Jan. 31, 1919
Guthrie, Marguerite,	Secretary	Aug. 16, 1918, to Oct. 31, 1918
Heapley, Daniel J.,	Clerk	May 10, 1918, to July 31, 1918
Hoban, Caroline,	Comptometer Oper.	Nov. 8, 1918, to Dec. 31, 1918
Honeycutt, William E.,	Clerk	June 1, 1918, to Sept. 15, 1918
King, Arthur T.,	Secretary	May 1, 1918, to May 31, 1918
Maulsby, Mary,	Clerk	Nov. 1, 1918, to Nov. 30, 1918
Meitzler, Pauline M.,	Stenographer	June 1, 1918, to Dec. 31, 1918
Menges, Blanche M.,	Clerk	July 9, 1918, to Oct. 15, 1918
Moncur, Margaret,	Typist	Oct. 22, 1918, to Dec. 31, 1918
Mooney, Catherine,	File Clerk	Oct. 1, 1918, to Oct. 15, 1918
		Nov. 1, 1918, to Dec. 31, 1918
Myers, Virgie L.,	Typist	Sept. 16, 1918, to Sept. 30, 1918
Orr, Gertrude B.,	Stenographer	Aug. 1, 1918, to Jan. 15, 1919
Partello, Mildred,	Messenger	Nov. 1, 1918, to Jan. 31, 1919
Payne, Evalyn W.,	Clerk	Oct. 1, 1918, to Dec. 21, 1918
		Jan. 2, 1919, to Jan. 15, 1919
Petersen, Eleanor A.,	Stenographer	July 8, 1918, to Sept. 15, 1918
Pound, Alex. W.,	Assistant	Aug. 1, 1918, to Jan. 31, 1919
Purcell, Mathew,	Statistician	April 16, 1918, to Dec. 31, 1918
Purchase, Roy P.,	Feed Man	Oct. 23, 1918, to Dec. 3, 1918
Reed, R. F.,	Clerk	Aug. 6, 1918, to Jan. 6, 1919
Robinson, Rita,	Stenographer	Nov. 4, 1918, to Dec. 31, 1918
Ruge, Morrell,	Office Boy	June 1, 1918, to Aug. 31, 1918
Sasse, Marie,	Clerk	May 20, 1918, to Sept. 15, 1918
Schluch, Marie,	Stenographer	Oct. 18, 1918, to Dec. 31, 1918
Searles, Blanche,	Stenographer	Sept. 1, 1918, to Dec. 31, 1918
Shanahan, Bernice,	Secretary	May 16, 1918, to Aug. 15, 1918
Shankey, Anne A.,	Secretary	May 1, 1918, to Sept. 30, 1918
Shover, Maude,	Asst. Chief Clerk	May 6, 1918, to Jan. 15, 1919
Simpson, Eleanor E.,	Clerk	Oct. 17, 1918, to Nov. 30, 1918
Simpson, H. F.,	Chief Clerk	Sept. 16, 1918, to Nov. 30, 1918
Trundle, Elizabeth,	Clerk	Nov. 1, 1918, to Nov. 30, 1918
Tutweiler, Edith F.,	Clerk	May 21, 1918, to Dec. 31, 1918
Uhler, Chester R.,	Stenographer	June 20, 1918, to June 30, 1918
Upperman, Gertrude,	Stenographer	Sept. 3, 1918, to Nov. 15, 1918
Von Behren, Lois,	Clerk	June 1, 1918, to Jan. 15, 1919
Wagy, James R.,	Clerk	June 1, 1918, to Aug. 31, 1918
Wanamaker, Florence M.,	Stenographer	Sept. 1, 1918, to Jan. 31, 1919
Watson, Sadie E.,	Chief File Clerk	May 16, 1918, to Jan. 31, 1919
Whittlesey, Mrs. E. R.,	Clerk	June 16, 1918, to Dec. 15, 1918
		Jan. 2, 1919, to Jan. 15, 1919
Wight, Mildred J.,	Stenographer	Oct. 10, 1918, to Dec. 21, 1918
		Jan. 2, 1919, to Jan. 15, 1919
Will, Rose T.,	File Clerk	May 16, 1918, to Oct. 15, 1918
		Nov. 1, 1918, to Jan. 15, 1919
Wood, Jane,	Stenographer	Oct. 16, 1918, to Nov. 15, 1918
Wrenn, Charles A.,	Clerk	May 16, 1918, to July 15, 1918

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DIVISION OF LICENSES,
OFFICE OF UNITED STATES WHEAT DIRECTOR
AND
WASHINGTON OFFICE OF GRAIN CORPORATION
AT
WASHINGTON, D. C.

Name.	Position.	Period.
Eaton, William D.,	Chief, Division of Licenses	June 19, 1919, to Aug. 22, 1920
Eaton, William D.,	Manager, Washington Office	Aug. 23, 1920, to Sept. 8, 1920
Dudley, John G.,	Manager, Washington Office	Sept. 8, 1920, to present time.
Abbott, John S., Jr.,	Typist	July 22, 1919, to Oct. 25, 1919
Aiken, Hazel J.,	Stenographer	Oct. 2, 1919, to June 21, 1920
Amsden, Donna H.,	Secretary	Oct. 15, 1919, to July 15, 1920
Anderson, Lillian,	Typist	June 26, 1919, to Sept. 15, 1919
Aronson, Morris,	Assistant	July 1, 1919, to Dec. 15, 1919
Barrett, Fay,	File Clerk	Mch. 8, 1920, to May 31, 1920
Baldwin, Alice,	Typist	July 1, 1919, to Sept. 23, 1919
Bell, Esther,	Assistant	July 1, 1919, to Jan. 10, 1921
Bell, Mary C.,	Typist	July 1, 1919, to June 21, 1920
Bennett, Areme,	File Clerk	July 28, 1919, to Oct. 15, 1919
Birch, Irene T.,	Clerk	Aug. 1, 1919, to Dec. 15, 1919
Birch, Jessie L.,	Clerk	July 1, 1919, to June 15, 1920
Birch, Wilbur G.,	Clerk	July 1, 1919, to Mch. 20, 1920
Bissett, Alfred,	Clerk	July 7, 1919, to Sept. 20, 1919
Bogley, Florence,	Clerk	July 1, 1919, to Aug. 11, 1919
Booze, Helen Y.,	Stenographer	June 28, 1919, to Jan. 15, 1920
Bonini, John E.,	Clerk	July 1, 1919, to Oct. 31, 1919
Booth, Lorena,	Typist	Oct. 1, 1919, to Dec. 27, 1919
Boyd, Florence M.,	File Clerk	Sept. 11, 1919, to June 15, 1920
Bozman, Margaret,	Clerk	July 29, 1919, to Aug. 1, 1919
Brandeis, Alfred,	Chief, Enforcement Division	Nov. 22, 1919, to Aug. 21, 1920
Brown, Abraham L.,	Assistant	Sept. 22, 1919, to Dec. 8, 1919
Brown, Mary S.,	Clerk	July 1, 1919, to Nov. 30, 1920
Bulicek, Louis,	Auditor	Jan. 10, 1921, to present time.
Buckner, Evelyne T.,	Typist	July 1, 1919, to Sept. 30, 1919
Bunger, Florence,	Statistical Clerk	Sept. 26, 1919, to July 10, 1920
Burroughs, Mary,	File Clerk	June 24, 1919, to Nov. 30, 1920
Burch, Ethel C.,	Typist	July 28, 1919, to April 15, 1920
Burns, James B.,	Court Reporter	Aug. 4, 1919, to Aug. 15, 1919
Burdick, Eleanor,	Clerk	July 18, 1919, to June 15, 1920
Carew, Bolton A.,	Clerk	July 3, 1919, to Sept. 9, 1919
Carleton, Edith,	Statistical Clerk	Sept. 26, 1919, to May 15, 1920
Carleton, Katherine,	Statistician	Sept. 26, 1919, to June 15, 1920
Carrick, Howard A.,	Clerk	July 1, 1919, to July 11, 1919
Cavanaugh, Jeannette,	Clerk	July 1, 1919, to July 21, 1919
Crowley, E. J.,	Head Mail Clerk	July 1, 1919, to June 30, 1920
Chalfant, Elizabeth,	Senior Clerk	July 1, 1919, to May 22, 1920
Chappell, Lillian M.,	Clerk	July 1, 1919, to Sept. 20, 1919
Chelton, Pearl,	Senior Clerk	July 1, 1919, to Aug. 31, 1920

Name.	Position.	Period.
Coumbe, Emma G.,	Clerk	Oct. 1, 1919, to Dec. 4, 1919
Cowan, Leota I.,	Typist	Sept. 10, 1919, to Sept. 20, 1919
Crampton, Helen,	File Clerk	July 29, 1919, to June 21, 1920
Crapster, Nina J.,	Clerk	July 7, 1919, to Oct. 31, 1919
Cruit, Dorothy E.,	File Clerk	July 29, 1919, to Aug. 4, 1919
Davis, Bessie H.,	Mimeograph Oper.	July 21, 1919, to June 17, 1920
D'Amico, Margaret F.,	Stenographer	July 1, 1919, to Sept. 30, 1919
Deeds, Frances T.,	Typist	June 26, 1919, to Sept. 20, 1919
Dice, John O.,	Clerk	July 7, 1919, to Sept. 22, 1919
Donahoe, Helen M.,	Typist	July 1, 1919, to Mch. 16, 1920
Donnelly, Catherine,	Telephone Oper.	Aug. 20, 1920, to Sept. 18, 1920
Donnelly, Connor,	Assistant	July 1, 1919, to July 20, 1919
Dougherty, Edith,	Clerk	June 27, 1919, to July 29, 1919
Dowell, Emily N.,	Clerk	July 7, 1919, to Sept. 29, 1919
Dowling, Loretta S.,	Senior Clerk	July 18, 1919, to June 10, 1920
Dulin, Grace T.,	Typist	Aug. 12, 1919, to Sept. 27, 1919
Duvall, Grace N.,	Clerk	Aug. 8, 1919, to Sept. 3, 1919
Dye, Mabel B.,	Clerk	Sept. 26, 1919, to May 31, 1920
Dye, Robert C.,	Assistant	June 19, 1919, to Dec. 15, 1919
Dye, Vinnie R.,	Clerk	July 1, 1919, to Sept. 8, 1920
Eastment, Helen A.,	File Clerk	Aug. 4, 1919, to Oct. 15, 1919
Eaton, Maud M.,	Secretary	July 1, 1919, to Sept. 8, 1920
Elder, Helena,	Clerk	July 1, 1919, to May 31, 1920
Elgin, Nellie G.,	Clerk	July 9, 1919, to Oct. 31, 1919
Ellis, Florence S.,	Clerk	July 3, 1919, to Feb. 5, 1920
Ellis, Frances D.,	Typist	July 7, 1919, to Oct. 10, 1919
Enright, Maurice, Jr.,	Clerk	July 1, 1919, to Sept. 20, 1919
Enright, Wallace, Jr.,	Messenger	July 1, 1919, to Sept. 20, 1919
Fahay, Katharine,	Assistant	Oct. 29, 1919, to Dec. 31, 1919
Farrell, Fred C.,	File Clerk	Oct. 15, 1919, to Nov. 30, 1920
Farrell, Hal C.,	File Clerk	Oct. 15, 1919, to May 15, 1921
Fettis, Katharine W.,	Senior Clerk	July 1, 1919, to Aug. 15, 1920
Finigan, Mary,	Clerk	July 1, 1919, to Oct. 31, 1919
Fisher, Margaret F.,	Clerk	July 1, 1919, to June 15, 1920
Fisher, Martha,	File Clerk	June 24, 1919, to Nov. 30, 1920
Fogarty, Dorothy M.,	Clerk	July 2, 1919, to Dec. 15, 1919
Ghilhardi, John,	Messenger	June 27, 1919, to Sept. 20, 1919
Gorham, Margaret,	Typist	July 10, 1919, to Sept. 30, 1919
Graham, Annie E.,	Clerk	June 26, 1919, to Oct. 15, 1919
Gray, Hattie L.,	Senior Clerk	July 1, 1919, to May 31, 1920
Gray, Martha E.,	Clerk	July 1, 1919, to Dec. 15, 1919
Hamilton, Ethel M.,	Accountant	Nov. 1, 1919, to Mch. 17, 1920
Hamilton, May P.,	Stenographer	July 30, 1919, to Sept. 30, 1919
Hammond, Helen H.,	Clerk	July 16, 1919, to Sept. 12, 1919
		Sept. 23, 1919, to Mch. 15, 1920
Hastings, Carrie,	Mail Clerk	July 1, 1919, to Jan. 15, 1920
Heacock, Edna,	Clerk	July 16, 1919, to Sept. 30, 1919
Heald, Mark M.,	Assistant	Aug. 11, 1919, to May 31, 1920
Heizer, Mabel S.,	Stenographer	Oct. 15, 1919, to Aug. 31, 1920
Hendley, Adah,	Clerk	July 1, 1919, to May 31, 1920
Herron, Mrs. K. McL.,	Clerk	Sept. 1, 1919, to Jan. 31, 1920
Heermans, Evelyn E.,	Typist	July 24, 1919, to Sept. 30, 1919
Hicks, Mary L.,	Clerk	July 1, 1919, to Sept. 15, 1919
Hill, Alice F.,	Typist	July 1, 1919, to Sept. 22, 1919
Hohenstein, Marshall,	Junior Clerk	July 1, 1919, to Sept. 15, 1919
Hopkins, Florence,	Clerk	July 1, 1919, to May 31, 1920
Hopkins, Nannie C.,	Nurse	July 25, 1919, to Aug. 9, 1919

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Name.	Position.	Period.
Howard, Ralph W.,	Clerk	July 3, 1919, to Sept. 18, 1919
Hudson, Aline P.,	File Clerk	Aug. 4, 1919, to Aug. 26, 1919
Hughes, Genevieve E.,	Clerk	July 1, 1919, to Nov. 22, 1919
Hyde, Herbert K.,	Clerk	July 10, 1919, to July 15, 1919
Ivey, Georgie C.,	Clerk	July 7, 1919, to Sept. 12, 1919
Jensen, J. David,	Clerk	July 10, 1919, to Dec. 31, 1919
Johnson, Agnes,	Typist	June 28, 1919, to Sept. 15, 1919
Johnson, Mary L.,	Clerk	July 28, 1919, to Dec. 11, 1919
Jones, Emily,	Typist	July 1, 1919, to Sept. 22, 1919
Keener, U. Grant,	Assistant	July 1, 1919, to Feb. 1, 1920
Keller, Daniel W.,	Supervising Clerk	June 25, 1919, to Mch. 1, 1920
Kerns, John L.,	Typist	July 1, 1919, to June 28, 1920
King, Willard A.,	Clerk	July 1, 1919, to July 15, 1919
Knapp, Harlan H.,	Clerk	July 8, 1919, to April 20, 1920
Knight, Helen T.,	Clerk	July 7, 1919, to June 15, 1920
Knight, Nellie,	Clerk	June 27, 1919, to Feb. 1, 1920
Kurtz, Mary R.,	Clerk	Aug. 18, 1919, to June 15, 1920
Kutz, Marian E.,	Clerk	July 1, 1919, to Sept. 5, 1919
Lancaster, Mabel,	Typist	July 30, 1919, to June 10, 1920
Lane, Alice M.,	Clerk	June 28, 1919, to Jan. 15, 1920
Latimer, Stela E.,	Clerk	July 21, 1919, to Feb. 13, 1920
Leake, Mabel R.,	Stenographer	July 1, 1919, to Aug. 5, 1919
Lennon, Mrs. A. G.,	File Clerk	Aug. 1, 1919, to June 15, 1920
Lepper, Adelaide,	Clerk	July 3, 1919, to June 15, 1920
Long, Stewart D.,	Stenographer	July 1, 1919, to Sept. 30, 1919
Lynch, Marian,	File Clerk	Aug. 15, 1919, to April 20, 1920
McCarty, Lloyd,	Typist	July 18, 1919, to Sept. 20, 1919
McDade, Helena C.,	Clerk	July 1, 1919, to Feb. 14, 1920
McDermott, Helen B.,	Typist	Aug. 13, 1919, to April 20, 1920
McGinness, Edward,	Messenger	July 7, 1919, to July 15, 1919
McGuire, Anna,	Clerk	July 7, 1919, to Dec. 15, 1919
McInturff, Elizabeth,	Clerk	July 21, 1919, to June 15, 1920
McMahon, Helen,	Clerk	July 1, 1919, to April 30, 1920
McNeill, Beulah,	Clerk	July 21, 1919, to Jan. 31, 1920
McNeill, James H.,	Clerk	July 3, 1919, to Sept. 2, 1919
McQueeney, Earl,	Typist	July 23, 1919, to Sept. 2, 1919
McQueeney, Kathryn,	Clerk	July 21, 1919, to Dec. 15, 1919
McVeigh, Mrs. A. B.,	Typist	Oct. 2, 1919, to Oct. 31, 1919
Macaboy, Agnes,	Typist	Aug. 12, 1919, to Sept. 9, 1919
Mackay, Grace F.,	Clerk	Aug. 18, 1919, to May 31, 1920
Madavoy, Max,	Messenger	Sept. 10, 1919, to May 31, 1920
Madigan, Loretta M.,	Clerk	July 7, 1919, to Sept. 30, 1919
Madigan, Nora F.,	Typist	July 7, 1919, to Sept. 27, 1919
Maillard, Elizabeth M.,	Stenographer	June 28, 1919, to Feb. 28, 1920
Main, Virginia M.,	Typist	June 27, 1919, to Sept. 15, 1919
Martina, Mary,	Clerk	Sept. 26, 1919, to Mch. 15, 1920
Matthews, Edward J.,	Assistant	Oct. 1, 1919, to present time.
Miller, John C.,	Attorney	July 1, 1919, to April 12, 1920
Miller, Mary M.,	Senior Clerk	July 1, 1919, to Aug. 8, 1919
Moran, Paul C.,	Secretary	Aug. 18, 1919, to July 8, 1920
Morrison, Irma M.,	File Clerk	Mch. 22, 1920, to April 30, 1920
Morrow, Nell,	Stenographer	Aug. 24, 1920, to Sept. 15, 1922
Mullendore, William C.,	Liquidator of U. S. Food Administration	Oct. 15, 1919, to Jan. 15, 1920
Munch, Mary I.,	Clerk	June 27, 1919, to Nov. 4, 1919
Munch, Phil J.,	Clerk	July 7, 1919, to Nov. 3, 1919
Murray, Octavia,	File Clerk	June 24, 1919, to Sept. 9, 1919

Name.	Position.	Period.
Newby, Richard A.,	Typist	July 22, 1919, to Sept. 15, 1919
Noble, Ellen K.,	Clerk	July 1, 1919, to Oct. 16, 1919
O'Connor, Esther,	Typist	July 1, 1919, to July 15, 1919
O'Leary, Helen,	Senior Clerk	July 1, 1919, to May 31, 1920
Padon, Delphine,	File Clerk	Feb. 24, 1920, to June 15, 1920
Padgett, Lewis,	Draftsman	Sept. 23, 1919, to Aug. 31, 1920
Parke, Helen,	Typist	July 18, 1919, to Sept. 16, 1919
Pearson, Essie L.,	Clerk	Sept. 10, 1919, to Sept. 23, 1919
Piper, Julia,	File Clerk	Oct. 1, 1919, to June 3, 1920
Postles, Hugh G.,	Clerk	July 7, 1919, to Sept. 20, 1919
Postles, Virginia T.,	Typist	July 1, 1919, to Sept. 13, 1919
Potter, Alberta,	Typist	July 1, 1919, to Oct. 10, 1919
Plumb, Anne E. P.,	Clerk	June 26, 1919, to Nov. 13, 1919
Prather, Zephaniah,	Clerk	July 1, 1919, to July 11, 1919
Purcell, Logan J.,	File Clerk	Sept. 5, 1919, to Sept. 9, 1919
Preble, Marjorie E.,	Clerk	July 1, 1919, to April 20, 1920
Raeburn, Paul C.,	Clerk	July 25, 1919, to Aug. 20, 1920
Rafferty, Delia,	Clerk	July 10, 1919, to Sept. 4, 1919
Renno, Alma,	Stenographer	Sept. 11, 1919, to June 10, 1920
Roche, Catherine,	File Clerk	Mch. 22, 1920, to June 15, 1920
Rolle, Maxine F.,	Clerk	Aug. 18, 1919, to Sept. 15, 1919
Rooney, Elizabeth A.,	Typist	Oct. 2, 1919, to Dec. 15, 1919
Ross, Virginia,	Typist	Sept. 16, 1919, to Dec. 15, 1919
Rowan, Edna,	Chief File Clerk	June 24, 1919, to Nov. 30, 1920
Rowe, George A.,	Store Keeper	Aug. 11, 1919, to Jan. 10, 1921
Rowell, Harriette E.,	Clerk	July 30, 1919, to Nov. 30, 1920
Russell, Dorothy J.,	Typist	July 1, 1919, to Aug. 27, 1919
Russell, Edith M.,	Typist	July 1, 1919, to June 10, 1920
Rybinsky, Dora,	File Clerk	June 24, 1919, to June 15, 1920
Schultz, Evelyn A.,	Messenger	July 7, 1919, to June 15, 1920
Shanks, Margaret,	Nurse	July 1, 1919, to June 15, 1920
Simonds, Ethel E.,	Clerk	July 11, 1919, to June 15, 1920
Smith, Leon C.,	Clerk	July 1, 1919, to Jan. 15, 1920
Smith, Margaret G.,	Secretary	July 1, 1919, to Feb. 15, 1920
Snyder, Dorothy M.,	Stenographer	July 1, 1919, to Sept. 30, 1919
Somerville, Louise,	Typist	July 1, 1919, to Oct. 4, 1919
Sparshott, Emma,	Typist	Oct. 10, 1919, to Feb. 29, 1920
Spreckelmyer, Norine,	Clerk	June 27, 1919, to May 31, 1920
Stenton, Elizabeth,	Clerk	June 26, 1919, to April 30, 1920
Stokes, Dorothy M.,	File Clerk	July 30, 1919, to Sept. 20, 1919
Stokes, Lena,	Clerk	July 1, 1919, to Nov. 30, 1920
Sullivan, Laura,	File Clerk	Aug. 25, 1919, to Dec. 12, 1919
Surface, Frank M.,	Statistician and Economist	Oct. 1, 1919, to Mch. 1, 1920
Sutter, Elsie,	Clerk	July 1, 1924, to Aug. 31, 1926
Sutter, Harry B.,	Assistant	July 11, 1919, to July 15, 1919
Sweeney, Eva W.,	Clerk	July 10, 1919, to July 15, 1919
Swift, John W.,	Disbursing Officer of U. S. Food Administration	June 27, 1919, to Sept. 16, 1919
Talks, Isabelle E.,	Clerk	Feb. 1, 1920, to July 31, 1920
Thompson, Dora G.,	Clerk	July 7, 1919, to Oct. 1, 1919
Thompson, Lucile A.,	Senior Clerk	July 7, 1919, to April 20, 1920
Thorn, Emma B.,	File Clerk	Nov. 1, 1919, to Dec. 15, 1919
Thorn, Nora M.,	Clerk	Sept. 5, 1919, to Sept. 26, 1919
Timothy, Cora E.,	File Clerk	July 12, 1919, to Dec. 15, 1919
Tompkins, Mrs. E. H.,	File Clerk	Sept. 15, 1919, to Dec. 15, 1919
		Aug. 7, 1919, to Sept. 3, 1919

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Name.	Position.	Period.
Toms, Mrs. R. J.,	Assistant	July 1, 1919, to July 17, 1920
Tumulty, Anne F.,	Mail Clerk	June 27, 1919, to June 15, 1920
Ullmer, Frances J.,	Clerk	Aug. 8, 1919, to June 15, 1920
Van Baman, Mrs. W. W.,	Assistant	July 1, 1919, to Nov. 1, 1919
Van Sant, Edgar S.,	Typist	July 28, 1919, to Oct. 23, 1919
Watson, Mary H.,	Clerk	July 21, 1919, to Jan. 10, 1921
Welling, Irene,	Clerk	July 10, 1919, to Sept. 15, 1919
Whisler, Rita,	Clerk	July 16, 1919, to Sept. 7, 1919
Whitman, Esther E.,	Clerk	July 8, 1919, to Sept. 30, 1919
Wilhite, Dorothy,	Senior Clerk	July 1, 1919, to Sept. 18, 1919
Will, Nora T.,	File Clerk	Mch. 15, 1920, to June 15, 1920
Wilson, Evelyn,	Stenographer	July 9, 1919, to Jan. 15, 1920
Wilson, Lyle C.,	Clerk	July 8, 1919, to Feb. 15, 1920
Wood, Jennie,	Clerk	July 3, 1919, to July 5, 1919
Woods, Maryland B.,	File Clerk	Aug. 1, 1919, to Sept. 18, 1919
Wormersly, Benjamin G.,	Messenger	Oct. 15, 1919, to Mch. 9, 1920
Yost, Lester M.,	Clerk	July 16, 1919, to Feb. 12, 1920
Young, Ellen,	Clerk	Sept. 10, 1919, to Oct. 15, 1919

LONDON OFFICE

OPERATING FROM JANUARY TO SEPTEMBER 1919

Edward M. Flesh, 2nd Vice-President, in charge

Shipping and Insurance

Lapham, Capt. R. D., *Department Head*

Morse, Capt. Lee C.	Arnold, Mr. W. H.
Randall, Capt. A. W.	Campbell, Mr. H. J.
Spencer, 1st Lt. W. A.	Hill, Mr. L. H. G.
Botsford, Sergt. Maj. S. W.	Watson, Miss M.
Monroe, Pvt. J. C.	

Statistical Department

Smith, 2nd Lt. H. B., *Department Head*

Holden, Capt. R. H.	Talbot, Corp. R. M.
Hatch, 1st Lt. J. D.	Collins, Mr. F. M.
Goldstein, 2nd Lt. P.	McAndrews, Mr. J. E.
Webb, 2nd Lt. F. C.	Purcell, Mr. R. C.
Houseworth, 2nd Lt. J. E.	Thomson, Mr. R. G.
Pattison, Sergt. Maj. A.	Henderson, Miss S.
Kimber, Sergt. Maj. W.	Lewis, Miss G.
Thornton, Sergt. L. B.	Preston, Miss M.
Rogers, Sergt. J. H.	Skelton, Miss E.
Carmany, Sergt. E. H.	Sprott, Miss E.
Caryl, Sergt. L. B.	

Accounting Department

Hyslop, Mr. H., *Department Head*

Hockin, Capt. H. J.	Bassin, Mr. N. M.
Johnson, Lt. W. R.	Bridges, Mr. A. J.
O'Higgins, Lt. H.	Ford, Mr. F. L.
Hamilton, 2nd Lt. A. W.	Gooby, Mr. A. H.
Fisher, Sergt. S. L.	Larkin, Mr. H. C.
Sinkinson, Sergt. B. R.	Mason, Mr. A. W.

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Mitchell, Mr. J. G.	Culhane, Miss N.
Purcell, Mr. R. C.	Eveleigh, Miss W. L.
Turrill, Mr. C. L.	Phillips, Miss E.
Turner, Mrs. H.	Pierce, Miss E.
Bowes, Miss M. E.	

General Office

Boyd (Courier), 2nd Lt. J. H.	Cecil, Mrs. H.
Paulin, Corp. F. H.	Lamplugh, Mrs.
Burnett, Mr. J. C.	Bedwell, Miss W.
Crespin, Mr. P.	Clark, Miss P.
Davis, Mr. R. C.	Coward, Miss I.
Dehaven, Mr. C. B.	Frank, Miss J.
Fraser, Mr. F.	Liddell, Miss I. M.
Gannon, Mr. T.	Lyon, Miss E.
Guy, Mr. G.	Morfev, Miss M. A.
Kelney, Mr. G.	Pearce, Miss B.
Merrymin, Mr. F.	Phillips, Miss E.
Rayburn, Mr. F. M.	Poole, Miss P. M.
Stevens, Mr. C.	Rogers-Tillstone, Miss
Young, Mr. W. J.	Shaw, Miss D.

ZONE 8.

Zone Headquarters,
Omaha, Nebraska.

Name.	Position.	Period.
Neal, Charles T.,	2nd Vice-President	Aug. 24, 1917, to June 30, 1920
Conklin, L. E.,	Asst. to 2nd V.-Pres.	Aug. 24, 1917, to May 31, 1920
Babbitt, Lula,	Clerk	April 29, 1918, to Jan. 31, 1919
Baird, Charles E.,	Cashier	Sept. 1, 1917, to May 31, 1918
Banning, George W.,	Cashier	June 1, 1918, to June 15, 1920
Barta, Anna,	Clerk	Dec. 11, 1917, to Mch. 15, 1918
Black, May A.,	Stenographer	Sept. 1, 1917, to June 15, 1920
Blanchard, W. S.,	Clerk	Oct. 22, 1917, to Dec. 31, 1918
		July 1, 1919, to Jan. 31, 1920
Blind, Katherine,	Clerk	Feb. 4, 1919, to June 3, 1920
Brewick, O. T.,	Clerk	Sept. 1, 1917, to Mch. 30, 1918
Burke, Hazel,	Stenographer	July 14, 1919, to Mch. 31, 1920
Burns, George,	Messenger	July 18, 1919, to Sept. 30, 1919
Campbell, J. N.,	Clerk	July 24, 1918, to Oct. 31, 1918
Davis, W. R.,	Clerk	Oct. 4, 1917, to July 31, 1918
Diwoke, A. S.,	Bookkeeper	Nov. 13, 1917, to Jan. 31, 1920
Donahue, Catherine,	Clerk	Aug. 12, 1918, to Mch. 31, 1920
Donovan, J. J.,	Clerk	Nov. 26, 1917, to Nov. 30, 1917
Edgerton, A.,	Clerk	Jan. 16, 1918, to April 15, 1918
Ellis, Lois,	Clerk	Aug. 12, 1918, to Oct. 15, 1918
Falvey, A. W.,	Asst. Cashier	Sept. 1, 1917, to Aug. 27, 1918
Falvey, H. H.,	Asst. Cashier	Aug. 13, 1918, to May 31, 1920
Finlayson, Albert,	Clerk	Oct. 9, 1917, to Oct. 19, 1917
Finley, M. O.,	Clerk	Nov. 6, 1917, to April 30, 1918
Foley, William,	Messenger	Oct. 7, 1919, to Mch. 6, 1920
Gould, George M.,	Clerk	June 1, 1918, to May 31, 1920
Guinane, E. J.,	Inspector	Aug. 1, 1918, to May 24, 1920
Hoffman, Bess,	Clerk	Mch. 11, 1918, to Mch. 13, 1918
Hoffman, Wayne,	Clerk	Sept. 10, 1917, to Oct. 6, 1917
Hollingsworth, C. S.,	Clerk	Oct. 8, 1917, to June 3, 1920

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Name.	Position.	Period.
Hultgren, Carl,	Clerk	Oct. 4, 1917, to June 3, 1920
Johnson, R. E.,	Clerk	Feb. 6, 1918, to Nov. 30, 1918
Jones, C. W.,	Clerk	Oct. 23, 1918, to Nov. 1, 1918
Kelpin, E. B.,	Clerk	Oct. 9, 1917, to Oct. 15, 1917
Lang, Kenneth J.,	Clerk	Aug. 5, 1918, to Nov. 30, 1918
Lehre, Mrs. Frank R.,	Clerk	Oct. 22, 1917, to June 30, 1919
Lindmier, W. C.,	Clerk	Oct. 17, 1917, to Mch. 30, 1918
Lunstrom, Inez,	Clerk	Nov. 5, 1917, to Mch. 15, 1918
McDermott, Elizabeth,	Clerk	Nov. 10, 1917, to Jan. 15, 1918
McGill, C. J.,	Clerk	Nov. 8, 1917, to Mch. 30, 1918
Mansfield, Howard A.,	Clerk	Sept. 10, 1917, to April 15, 1918
Senior, Grace M.,	Clerk	Mch. 18, 1918, to Jan. 15, 1919
Shickley, Dale,	Clerk	April 24, 1918, to June 30, 1918
Sweeney, Anna M.,	Clerk	Feb. 2, 1918, to Mch. 30, 1918
Thompson, Ethel,	Clerk	Mch. 15, 1918, to Aug. 31, 1918
Wilson, F. D.,	Stenographer	Feb. 15, 1919, to Mch. 10, 1919

ZONE 9.

Zone Headquarters,
Philadelphia, Pennsylvania.

Name.	Position.	Period.
Irwin, H. D.,	2nd Vice-President	Aug. 15, 1917, to Aug. 15, 1920
Graff, L. G.,	Asst. to 2nd V.-Pres.	Aug. 31, 1917, to June 30, 1919
Anderson, Ruth R.,	Mail Clerk	Aug. 16, 1918, to June 1, 1920
Andrews, M. J.,	Clerk	Jan. 28, 1918, to July 20, 1918
Bailey, Elizabeth,	Clerk	Sept. 8, 1919, to June 1, 1920
Barnett, Eva,	Clerk	Aug. 7, 1918, to Aug. 31, 1918
Barr, Mildred,	Clerk	Aug. 19, 1918, to Aug. 15, 1920
Blittersdorf, Elizabeth M.,	File Clerk	Feb. 11, 1918, to Mch. 31, 1919
Bost, William I.,	Clerk	Oct. 16, 1917, to April 30, 1918
Bougher, Marjorie,	Clerk	Aug. 19, 1918, to June 5, 1920
Breidenfeld, J.,	Clerk	Mch. 8, 1918, to June 5, 1920
Brett, Mercedes,	Clerk	Aug. 12, 1918, to June 1, 1920
Carr, Evelyn A.,	Clerk	Aug. 19, 1918, to May 8, 1920
Clarke, J. M. H.,	Assistant	Aug. 15, 1917, to April 30, 1920
Cole, William H.,	Usher	Aug. 27, 1917, to June 1, 1920
Cressman, Helen,	Clerk	Sept. 28, 1917, to Dec. 31, 1917
Davison, Viola,	Stenographer	Aug. 15, 1917, to June 1, 1920
Deibert, Arthur W.,	Head Grain Statistics & License Depts.	Aug. 15, 1917, to Aug. 31, 1920
Dietrich, Florence L.,	Stenographer	Aug. 15, 1917, to June 15, 1919
Eichman, Lucy M.,	Asst. Cashier	Aug. 15, 1917, to Aug. 31, 1920
Farren, Helen L.,	Clerk	Feb. 6, 1918, to June 30, 1920
Fasy, Charlotte K.,	Clerk	Sept. 24, 1917, to Dec. 21, 1918
Ferry, Gerald A.,	Clerk	Sept. 26, 1917, to June 5, 1920
Fowler, Caroline M.,	Clerk	June 1, 1918, to July 9, 1918
Fuller, Lucille,	Clerk	Sept. 1, 1917, to Oct. 15, 1917
Goldsmith, Gertrude,	Clerk	Aug. 19, 1918, to June 1, 1920
Graff, Filson,	Head, Wheat and Coarse Grain Pur- chase Depts.	Aug. 15, 1917, to Aug. 15, 1920
Graff, Walter,	Clerk	Sept. 1, 1917, to Nov. 30, 1917
Griffin, Fred S.,	Head, Cereal Div.	Aug. 15, 1917, to Aug. 15, 1920
Hallman, Irwin D.,	Head, Transporta- tion Dept.	Aug. 15, 1917, to Aug. 15, 1920

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Name.	Position.	Period.
Hazlett, Florence M.,	Stenographer	Sept. 17, 1917, to June 1, 1920
Hensal, Bess Sheehan,	Clerk	Feb. 11, 1918, to June 1, 1920
Hibbs, Amy W.,	Stenographer	Feb. 4, 1918, to Aug. 15, 1920
Hoffman, Catherine C.,	Clerk	Oct. 1, 1917, to June 1, 1920
Hutelmyer, Anna M.,	Stenographer	Feb. 15, 1918, to Aug. 15, 1920
Johnson, Alice Wood,	Clerk	Aug. 19, 1918, to June 5, 1920
Keiger, Nancy W.,	Clerk	April 16, 1918, to Mch. 31, 1920
Keller, Edward L.,	Clerk	Nov. 5, 1917, to June 1, 1920
Knapp, Mary A.,	Clerk	Aug. 19, 1918, to Nov. 6, 1918
Lersch, V. D.,	Field Man	July 15, 1918, to Mch. 15, 1919
		Sept. 1, 1919, to June 1, 1920
Leskie, Charles,	Clerk	Sept. 1, 1917, to May 31, 1918
Loomis, Effie P.,	Clerk	Feb. 6, 1918, to June 22, 1918
Lyons, P. J.,	Clerk	Aug. 21, 1919, to Aug. 15, 1920
McAllister, Bertha D.,	Clerk	Oct. 16, 1917, to Nov. 15, 1918
McDonnell, James J.,	Clerk	Sept. 22, 1919, to Aug. 7, 1920
Messinger, Florence W.,	Clerk	Feb. 7, 1918, to Aug. 15, 1920
Miller, Mildred Adams,	Clerk	Aug. 19, 1918, to Feb. 28, 1920
Mitchell, Myra,	Clerk	Feb. 5, 1918, to May 10, 1919
Moffatt, William C.,	Clerk	Aug. 15, 1917, to July 15, 1918
		Jan. 2, 1919, to Dec. 1, 1919
Moon, Elizabeth,	Clerk	Aug. 5, 1918, to Aug. 15, 1920
Morris, John C.,	Cashier	Aug. 15, 1917, to Aug. 15, 1920
Parker, Mae,	File Clerk	Oct. 12, 1917, to Dec. 21, 1918
Pickering, Emily F.,	Clerk	Nov. 5, 1917, to June 1, 1920
Pickering, Frances L.,	Stenographer	Jan. 24, 1918, to April 17, 1920
Roberts, May Hespell,	Clerk	Feb. 4, 1918, to Mch. 31, 1920
Sarras, Sari Thardon,	File Clerk	Aug. 15, 1917, to Aug. 31, 1919
Schroth, Nellie Moore,	Telephone Oper.	Aug. 12, 1918, to Dec. 31, 1918
Schwab, Jane H.,	Stock Clerk	Feb. 7, 1918, to Aug. 15, 1920
Semple, Beatrice,	Clerk	Aug. 1, 1918, to May 22, 1920
Semple, E. M.,	Clerk	Oct. 18, 1917, to Aug. 17, 1918
Sheehan, Emma D.,	Clerk	June 8, 1918, to Jan. 15, 1919
		Feb. 1, 1919, to Sept. 15, 1919
		Nov. 16, 1919, to May 8, 1920
Sheetz, T. Raymond,	Clerk	Oct. 16, 1917, to Jan. 31, 1918
Smith, Helen M.,	Stenographer	Aug. 15, 1917, to Aug. 15, 1920
Spitzner, Florence Caswell,	Clerk	Aug. 5, 1918, to Feb. 28, 1920
Steuber, William M.,	Clerk	Feb. 18, 1918, to April 19, 1920
Stocker, Ethel Payne,	Clerk	July 29, 1918, to Feb. 28, 1920
Stroup, Irene D.,	Clerk	Sept. 1, 1917, to May 11, 1918
Tidden, Agnes L.,	Stenographer	Aug. 26, 1918, to June 15, 1919
		July 1, 1919, to July 31, 1919
Wallace, William,	Field Man	July 1, 1918, to Feb. 15, 1919
Wanamaker, Ernest,	Head, Export and Shipping Depts.	Aug. 15, 1917, to Aug. 15, 1920
Wismer, Jessie,	File Clerk	Sept. 17, 1917, to Aug. 15, 1920
Wright, N. E.,	Clerk	Feb. 11, 1918, to April 15, 1918

ZONE 10.

Zone Headquarters,
Portland, Oregon.

Name.	Position.	Period.
Houser, Max H.,	2nd Vice-President	Sept. 1, 1917, to Sept. 30, 1920
Kettenbach, Otto,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to June 30, 1919

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Name.	Position.	Period.
Scott, A. M.,	Asst. Cashier & Asst. to 2nd V.-Pres.	Sept. 1, 1917, to Sept. 30, 1920
Anderson, E. R.,	Manager, Country Report Dept.	Sept. 1, 1917, to Aug. 31, 1919
Assman, R. G.,	Stenographer	July 1, 1919, to Aug. 4, 1919
Auterson, Jane,	Bookkeeper	Feb. 18, 1918, to May 31, 1920
Baty, L. M.,	Flour Inspector	July 1, 1919, to Mch. 23, 1920
Beaton, Robert S.,	Stenographer	Oct. 19, 1917, to Aug. 10, 1918
Brown, William,	Messenger	June 24, 1919, to Aug. 23, 1919
Burford, G. R.,	Clerk	Sept. 1, 1917, to July 31, 1920
Carroll, George A.,	Clerk	Sept. 22, 1919, to June 10, 1920
Clare, E. A.,	Clerk	Sept. 1, 1917, to July 12, 1918
Clark, Beth,	Stenographer	Sept. 28, 1919, to Nov. 4, 1919
Clark, W. D.,	Accountant	Sept. 25, 1917, to Oct. 23, 1917
Clifford, R. T.,	Chief Inspector	Jan. 29, 1918, to July 31, 1920
Coppock, Jessie,	Stenographer	Oct. 10, 1918, to Mch. 15, 1919
Cousins, E. M.,	Clerk	Nov. 1, 1917, to Nov. 15, 1917
Currie, W. D.,	Milling Inspector	Aug. 1, 1918, to April 30, 1920
Dement, Mae,	Machine Operator	Feb. 9, 1920, to June 10, 1920
Doriot, H. G.,	Bookkeeper	June 23, 1919, to Aug. 31, 1920
Drew, Miss M. L.,	Telephone Oper.	Sept. 1, 1917, to Aug. 21, 1920
Duva, Bert W.,	Bookkeeper	Nov. 15, 1917, to Feb. 14, 1919
Eastham, Anna F.,	Machine Operator	July 16, 1919, to July 20, 1919
Edwards, Anita,	Stenographer	Sept. 17, 1919, to Sept. 27, 1919
Feilen, John J.,	Bookkeeper	Oct. 8, 1917, to Jan. 10, 1920
Fitzgerald, Thomas,	Stenographer	Sept. 3, 1917, to Mch. 24, 1918
Gillespie, E. J.,	Stenographer	Nov. 13, 1917, to June 30, 1919
Glenn, F. I.,	Stenographer	July 1, 1919, to June 30, 1920
Gray, L. M.,	Clerk	Sept. 1, 1917, to June 10, 1920
Green, Helen,	Stenographer	Aug. 28, 1919, to July 15, 1920
Greffoz, Adelaide,	Clerk	Dec. 27, 1917, to Mch. 15, 1919
Hansen, Anne,	Machine Oper.	Mch. 8, 1918, to Mch. 23, 1918
Hanseth, J. L.,	Clerk	Sept. 27, 1917, to Nov. 15, 1917
Hardin, J. F.,	Auditor	Oct. 23, 1919, to Feb. 29, 1920
Hardin, Opal,	Stenographer	June 23, 1919, to Sept. 30, 1920
Harvey, George B.,	Clerk	Sept. 27, 1917, to Mch. 27, 1918
Hauser, H. H.,	Clerk	Mch. 11, 1918, to June 30, 1919
Hellyer, E. L.,	Clerk	Sept. 1, 1917, to Jan. 31, 1918
Helliwell, A. F.,	Manager, Country Report Dept.	Sept. 7, 1917, to June 10, 1920
Henning, Thomas M.,	Messenger	Sept. 30, 1918, to April 5, 1919
Herns, Ruth,	Machine Operator	Feb. 23, 1920, to Feb. 28, 1920
Hodson, Ellen,	Stenographer	Aug. 27, 1919, to Sept. 14, 1919
Huntley, B. M.,	Clerk	Feb. 11, 1918, to Mch. 8, 1918
Hyland, J. A.,	Stenographer	Sept. 1, 1917, to July 15, 1919
Jesseph, William L.,	Chief Clerk	Oct. 1, 1917, to Sept. 30, 1920
Johnson, Walter L. A.,	Mgr., Flour Dept. & Asst. Cashier	May 4, 1918, to Mch. 15, 1920
Kelleher, J. P.,	Mgr. Traffic Dept.	Dec. 17, 1917, to May 31, 1920
Kelley, Sophia,	Clerk	May 15, 1919, to Jan. 22, 1920
Kettenbach, William F.,	Mgr., Rules & Regulations Dept. & Asst. Cashier	July 23, 1918, to Sept. 30, 1920
Knight, J. M.,	Clerk	Sept. 1, 1917, to Mch. 31, 1919
Lange, Paul,	Messenger	Dec. 6, 1917, to July 24, 1918
MacLeod, Florence,	Machine Operator	July 8, 1919, to Aug. 25, 1919
McMaster, Velma E.,	Stenographer	Sept. 9, 1918, to Mch. 29, 1919

Name.	Position.	Period.
Maruna, Buclab,	Machine Operator	April 1, 1918, to June 10, 1920
Michaels, Lucille,	Stenographer	Sept. 8, 1919, to Mch. 31, 1920
Millard, Miss I. E.,	Stenographer	Sept. 27, 1917, to Aug. 31, 1919
Moodie, Marguerite,	Machine Operator	Nov. 28, 1919, to Feb. 7, 1920
Nelsen, Ethel,	Machine Operator	Aug. 26, 1919, to Nov. 30, 1919
Newell, W. K.,	Mgr., License Dept. & Flour Dept.	July 1, 1919, to April 6, 1920
Padden, Miss A. M.,	Stenographer	May 24, 1920, to June 30, 1920
Palmer, Annabelle,	Machine Operator	Sept. 27, 1917, to Aug. 8, 1918
Pearson, Ella,	Stenographer	Mch. 2, 1920, to Mch. 17, 1920
Pickler, Wayne J.,	Stenographer	Mch. 20, 1918, to Oct. 9, 1918
Porter, Charles E.,	Field Agent	Mch. 21, 1918, to April 15, 1918
Reutter, William,	Messenger	Aug. 3, 1918, to Sept. 18, 1920
Richter, May,	Clerk	July 24, 1918, to Sept. 15, 1918
Riegelmann, Charlotte,	Machine Operator	Oct. 22, 1917, to Feb. 14, 1919
Rorick, Grace,	Bookkeeper	Oct. 1, 1917, to Mch. 15, 1919
Royal, Florence,	Stenographer	Oct. 22, 1917, to Aug. 20, 1920
Ruply, Ethel L.,	Stenographer	Oct. 21, 1918, to Oct. 23, 1918
Sawyer, Elizabeth,	Stenographer	Aug. 14, 1918, to Mch. 15, 1919
Shaman, Harry,	Messenger	Aug. 18, 1919, to Aug. 31, 1919
Shanks, A. J.,	Field Agent	Sept. 4, 1919, to Mch. 2, 1920
Shinaman, L. F.,	Stenographer	Sept. 4, 1917, to Oct. 19, 1918
Sinclair, F.,	Clerk	Jan. 22, 1918, to Mch. 8, 1918
Smith, J. H.,	Clerk	Dec. 26, 1917, to Dec. 31, 1917
Tillman, William M.,	Clerk	Sept. 8, 1919, to Sept. 17, 1919
Travers, J. H.,	Wheat Inspector	Sept. 26, 1917, to June 7, 1918
Tucker, Margaret,	Telephone Oper.	Apr. 16, 1918, to Apr. 30, 1918
Turner, S. A.,	Cashier	Sept. 1, 1918, to Sept. 18, 1919
White, Robert E.,	Grain Sampler	July 16, 1918, to July 31, 1918
Woodard, Lula,	Messenger	Sept. 16, 1918, to Sept. 30, 1918
		Sept. 1, 1917, to Sept. 30, 1920
		Feb. 18, 1918, to July 31, 1918
		April 14, 1919, to June 30, 1920

Pocatello, Idaho, Branch of Portland Zone.

MacAlpine, J. E.,	Agent, in Charge	Sept. 1, 1917, to Oct. 15, 1917
		Nov. 16, 1917, to May 31, 1920
Coleman, Miss A. W.,	Stenographer	April 16, 1918, to Dec. 31, 1918
Erickson, Ruth,	Stenographer	Nov. 1, 1919, to May 31, 1920
Howard, Marie L.,	Stenographer	July 7, 1919, to Oct. 31, 1919
Leach, R. D.,	Bookkeeper	Jan. 2, 1919, to Mch. 31, 1919
		Aug. 16, 1919, to May 31, 1920
Manock, Mrs. D. E.,	Stenographer	Nov. 22, 1917, to Dec. 15, 1917
Talcott, Mrs. E. A.,	Stenographer	Jan. 2, 1918, to April 15, 1918

Seattle, Washington, Branch of Portland Zone.

Hankerson, A. H.,	Agent, in Charge	Feb. 1, 1918, to Dec. 31, 1918
Randall, W. A.,	Field Agent, and Agent in Charge	Dec. 8, 1917, to Aug. 31, 1920
Benton, W. B.,	Flour Inspector	Jan. 27, 1919, to Sept. 21, 1919
Clark, Z. L.,	Stenographer	Feb. 15, 1918, to May 31, 1920
Whetsel, G. F.,	Flour Inspector	Sept. 3, 1918, to Jan. 15, 1919

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ZONE 11.

Zone Headquarters,
St. Louis, Missouri.

Name.	Position.	Period.
Flesh, Edward M.,	2nd Vice-President	Aug. 24, 1917, to Jan. 1, 1919
Lang, Bert H.,	Asst. to 2nd V.-Pres.	Aug. 24, 1917, to Jan. 1, 1919
Lang, Bert H.,	2nd Vice-President	Jan. 1, 1919, to June 15, 1920
Wright, J. L.,	Assistant and Asst. to 2nd Vice-Pres.	Sept. 1, 1917, to Apr. 30, 1920
Alexander, Louise,	Clerk	Feb. 22, 1918, to Mch. 7, 1918
Anderson, Fridolph D.,	Clerk	Oct. 5, 1917, to Feb. 28, 1919
Androelwuz, Vincent,	Clerk	Aug. 29, 1918, to Sept. 30, 1918
Ash, Oliver,	Clerk	July 24, 1918, to Sept. 6, 1918
Bailey, J. P.,	Clerk	April 5, 1918, to May 7, 1918
Baker, John K.,	Clerk	Aug. 14, 1918, to Aug. 20, 1918
Bauer, Herbert,	Clerk	Mch. 1, 1918, to Oct. 7, 1918
Beintker, Ernest S.,	Clerk	Oct. 2, 1917, to May 31, 1918
		Dec. 16, 1918, to Jan. 31, 1919
		Mch. 1, 1919, to Apr. 15, 1919
		Oct. 1, 1918, to Nov. 15, 1918
Bertolet, Elizabeth,	Clerk	Sept. 3, 1919, to Sept. 30, 1919
Bliss, Marie,	Clerk	Sept. 16, 1917, to Mch. 15, 1918
Bohlinger, Arthur,	Clerk	Oct. 18, 1918, to Feb. 4, 1918
Bostrom, William,	Clerk	Jan. 21, 1918, to Oct. 15, 1918
		July 1, 1919, to Nov. 15, 1919
Brady, Cora,	Stenographer	Mch. 23, 1918, to May 15, 1920
Brawner, L. T.,	Field Man	Oct. 15, 1917, to June 30, 1918
		Oct. 1, 1918, to Feb. 28, 1919
		Oct. 24, 1919, to Jan. 31, 1920
Budde, Charles,	Clerk	Aug. 1, 1918, to Oct. 31, 1918
		Nov. 16, 1918, to Dec. 15, 1918
Burgess, M. E.,	Clerk	July 1, 1919, to July 7, 1919
Butler, Nan C.,	Clerk	Jan. 24, 1918, to July 31, 1918
Byrne, Daniel P.,	Clerk	July 7, 1919, to Dec. 15, 1919
Casey, Bryan,	Clerk	July 16, 1919, to Oct. 11, 1919
Cassidy, David,	Clerk	Aug. 8, 1918, to Mch. 15, 1920
Christelbauer, Mary,	Clerk	Nov. 1, 1918, to Dec. 31, 1918
		Feb. 1, 1919, to June 30, 1919
Clark, A. A.,	Mgr. License Dept.	May 12, 1919, to Nov. 30, 1919
Clifford, Thomas,	Asst. Inspector	Aug. 1, 1918, to Dec. 15, 1919
Coleman, Stanley,	Messenger	Aug. 14, 1918, to Aug. 31, 1918
Connor, P. P.,	Clerk	Oct. 8, 1917, to Nov. 13, 1917
Conrath, L. V.,	Clerk	Aug. 14, 1918, to Oct. 14, 1918
Crosby, I. F.,	Clerk	July 1, 1919, to Nov. 30, 1919
Cunningham, Charles A.,	Assistant	Oct. 3, 1917, to Feb. 28, 1919
Dekins, J. H.,	Clerk	July 29, 1918, to Oct. 15, 1919
Devine, Roy,	Clerk	Sept. 2, 1918, to Oct. 14, 1918
Dockery, Joseph H.,	Clerk	Aug. 14, 1919, to Aug. 31, 1919
Douman, William,	Clerk	July 22, 1918, to Aug. 31, 1918
Drake, O. T.,	Clerk	Feb. 8, 1918, to Mch. 21, 1920
Dronney, Victor,	Clerk	Oct. 7, 1918, to Dec. 16, 1918
Engel, William C.,	Clerk	Sept. 1, 1917, to July 22, 1918
Evans, Elmer,	Clerk	July 19, 1918, to July 24, 1918
Evans, Ernest,	Mgr. Shipping Dept.	Sept. 1, 1917, to June 30, 1920
Farra, R. E.,	Clerk	July 11, 1918, to July 15, 1918
Farris, G. T.,	Clerk	Sept. 9, 1919, to Nov. 11, 1919

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Name.	Position.	Period.
Farris, P. J.,	Clerk	July 10, 1918, to July 18, 1918
Fechner, Harold,	Clerk	Sept. 4, 1919, to Oct. 4, 1919
Filipiak, E. S.,	Clerk	Aug. 13, 1918, to Sept. 7, 1918
Fischer, Joseph J.,	Cashier	Sept. 1, 1917, to June 30, 1920
Fishbein, Sol,	Clerk	Oct. 4, 1917, to Oct. 31, 1918
Flanagan, Josephine P.,	Clerk	Oct. 29, 1917, to Nov. 30, 1917
Flavan, David,	Clerk	Aug. 20, 1918, to Sept. 30, 1918
Flick, Fred,	Clerk	Aug. 11, 1918, to May 31, 1920
Flynn, Robert,	Clerk	Sept. 8, 1917, to Oct. 19, 1918
Forsyth, M. F.,	Clerk	Nov. 3, 1918, to May 15, 1919
Freundlich, O. L.,	Clerk	Aug. 14, 1918, to Oct. 14, 1918
Gahen, Clarke,	Clerk	Aug. 5, 1919, to Nov. 15, 1919
Geissow, Ralph R.,	Clerk	July 19, 1918, to Sept. 10, 1918
Goeke, Joseph J.,	Office Manager	Oct. 1, 1917, to June 30, 1920
Goldberg, Herman,	Clerk	Sept. 4, 1919, to Oct. 15, 1919
Goldberg, Sarah E.,	Stenographer	June 23, 1919, to April 15, 1920
Green, W. A.,	Clerk	July 12, 1918, to Feb. 7, 1919
Gunn, Ella,	Clerk	Nov. 1, 1917, to Nov. 30, 1917
Hafferkamp, Fred,	Clerk	July 1, 1919, to Feb. 27, 1920
Haimsohn, Nathan,	Clerk	July 29, 1918, to Sept. 23, 1918
Hanlon, Richard,	Clerk	July 29, 1918, to Oct. 25, 1918
Hannigan, K. B.,	Traffic Manager	July 1, 1919, to Feb. 29, 1920
Hannigan, Marion,	Clerk	June 13, 1918, to Aug. 31, 1918
		Oct. 11, 1918, to Nov. 15, 1918
Hanson, J. A.,	Clerk	Aug. 14, 1918, to Aug. 23, 1918
Hart, Edward,	Clerk	Oct. 1, 1919, to Oct. 10, 1919
Hausgen, Fred,	Clerk	July 30, 1918, to Sept. 15, 1918
		July 16, 1919, to Sept. 15, 1919
Hausner, H. J.,	Clerk	Sept. 1, 1917, to April 30, 1919
Hennessey, Edward,	Clerk	Aug. 12, 1918, to Aug. 1, 1919
		Oct. 1, 1919, to June 15, 1920
Hickey, P. J.,	Messenger	April 19, 1918, to Aug. 9, 1918
Hild, W. G.,	Clerk	Aug. 5, 1918, to Aug. 15, 1918
Hillner, A. M.,	Clerk	July 22, 1918, to Aug. 31, 1918
Hobbs, K. L.,	Clerk	Sept. 9, 1917, to Feb. 14, 1919
Hofman, Esther,	Stenographer	Aug. 16, 1919, to Oct. 15, 1919
Hogan, Daniel,	Clerk	Sept. 23, 1918, to Nov. 10, 1919
Hohl, Lester,	Clerk	Oct. 21, 1918, to Nov. 15, 1918
Hornberger, John,	Clerk	July 30, 1918, to Sept. 15, 1918
Hotfelder, A. J.,	Clerk	Aug. 5, 1918, to Aug. 31, 1918
Howze, W. D.,	Clerk	July 10, 1919, to July 31, 1919
Hughes, R. W.,	Clerk	Aug. 14, 1918, to Aug. 23, 1918
Huhn, Lillie,	Clerk	Oct. 22, 1917, to Oct. 24, 1917
Hurwitz, Birdie,	Clerk	Oct. 23, 1918, to Nov. 30, 1918
Hyman, Ruth,	Stenographer	Aug. 28, 1917, to May 31, 1920
Jackson, George,	Clerk	Sept. 8, 1919, to Oct. 8, 1919
Johnson, Charles,	Clerk	Aug. 20, 1919, to Sept. 15, 1919
Kasting, Harvey,	Messenger	June 20, 1919, to Nov. 19, 1919
Kauffman, Louis T.,	Clerk	Oct. 15, 1917, to Oct. 31, 1918
		June 24, 1919, to Nov. 30, 1919
Keaney, Hugh E.,	Clerk	Aug. 19, 1918, to Nov. 15, 1919
Keller, Arthur,	Clerk	Sept. 16, 1917, to Mch. 15, 1918
Kelly, John L.,	Clerk	July 20, 1918, to July 31, 1918
Kipp, Julia,	Clerk	Oct. 14, 1918, to Dec. 19, 1918
Kleeburg, Walter F.,	Clerk	Sept. 16, 1919, to Oct. 15, 1919
Knight, W. A.,	Clerk	July 10, 1919, to Aug. 31, 1919
Knight, William,	Clerk	July 25, 1918, to Feb. 14, 1919

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Name.	Position.	Period.
Kraemeke, Charles,	Clerk	Oct. 12, 1917, to Oct. 19, 1918
Kranzberg, Samuel L.,	Clerk	Aug. 13, 1918, to Oct. 25, 1919
Lampertz, Walter,	Clerk	Oct. 13, 1917, to July 31, 1918
LeHoullier, Eugene,	Clerk	Oct. 2, 1919, to Jan. 27, 1920
Lempe, Louis H.,	Clerk	Sept. 2, 1918, to Oct. 23, 1918
Lerner, Dorothy,	Clerk	July 28, 1919, to Mch. 31, 1920
Lewis, Wallace,	Clerk	Aug. 3, 1918, to Nov. 30, 1918
Liese, Freda,	Clerk	Nov. 15, 1917, to Jan. 16, 1919
Lindhorst, Adolph,	Clerk	Dec. 21, 1918, to Dec. 31, 1918
Lugenbeel, James,	Clerk	Nov. 8, 1918, to Nov. 15, 1918
Lyons, William,	Messenger	Sept. 9, 1919, to April 15, 1920
McClain, Cole,	Clerk	Mch. 5, 1918, to April 18, 1918
McMahon, Eugene,	Clerk	July 25, 1918, to July 29, 1918
Malmberg, Melva,	Typist	Aug. 28, 1917, to April 15, 1918
Martin, John,	Clerk	June 25, 1919, to July 15, 1919
		Aug. 1, 1918, to Feb. 28, 1919
		July 1, 1919, to Oct. 4, 1919
Mathey, Irene,	Clerk	June 16, 1919, to Oct. 4, 1919
Matthews, Frank,	Clerk	Sept. 21, 1917, to Dec. 15, 1917
Matthews, Joseph,	Clerk	Oct. 31, 1918, to Nov. 15, 1918
Metz, William F.,	Clerk	Sept. 16, 1919, to Nov. 30, 1919
Meyer, Clarence,	Clerk	Sept. 3, 1918, to Dec. 7, 1919
Miksicek, Jane,	Secretary	Dec. 1, 1917, to June 30, 1920
Miller, Lillian,	Stenographer	Aug. 20, 1919, to Mch. 14, 1920
Mooser, Leroy,	Clerk	July 26, 1918, to Feb. 8, 1919
		July 1, 1919, to Dec. 15, 1919
Monagan, H. B.,	Clerk	Oct. 1, 1918, to Dec. 7, 1919
Montgomery, Z. J.,	Statistician	Oct. 1, 1917, to May 31, 1920
Moorefield, Len,	Stenographer	Oct. 1, 1917, to June 30, 1920
Morgenau, Albert,	Clerk	Aug. 13, 1918, to Aug. 24, 1918
Morton, Charles,	Messenger	Apr. 17, 1918, to Apr. 19, 1918
Mowen, Charles,	Clerk	Aug. 15, 1919, to Oct. 15, 1919
Muchneck, Dave,	Clerk	Aug. 2, 1918, to Sept. 30, 1918
Mueller, Lester,	Clerk	Aug. 19, 1918, to Aug. 31, 1918
Muntsch, P. J.,	Clerk	Sept. 1, 1917, to May 31, 1920
Murphy, Elton,	Clerk	Aug. 30, 1918, to Aug. 31, 1918
Murphy, Gertruda,	Clerk	Aug. 3, 1918, to Jan. 31, 1919
Naert, A. J.,	Clerk	July 1, 1919, to Aug. 31, 1919
Naert, Alphonse,	Clerk	July 22, 1918, to Sept. 30, 1918
Naert, August,	Clerk	July 16, 1918, to Feb. 8, 1919
Norris, A. H.,	Grain Inspector	Sept. 4, 1917, to May 31, 1920
O'Connell, James,	Clerk	Aug. 5, 1919, to Nov. 15, 1919
Osthoff, Charles,	Clerk	Nov. 4, 1918, to Mch. 31, 1919
Palma, Robert,	Messenger	Sept. 4, 1919, to June 15, 1920
Palmer, Lucille,	Clerk	July 29, 1918, to Dec. 31, 1918
Parks, Howard,	Clerk	Sept. 7, 1918, to Oct. 23, 1918
Patterson, John,	Clerk	June 1, 1919, to June 30, 1919
Peightel, Ira,	Clerk	July 29, 1918, to Jan. 31, 1919
Pendleton, Ralph,	Clerk	Oct. 28, 1917, to Nov. 15, 1917
Pennoyer, Rex,	Assistant	Aug. 25, 1917, to April 15, 1919
Phelps, Jennie,	Stenographer	Aug. 23, 1917, to June 30, 1920
Philbrick, Ethel,	Stenographer	July 11, 1919, to Mch. 7, 1920
Potts, John,	Messenger	April 1, 1919, to June 30, 1920
Prizer, David,	Clerk	Oct. 30, 1918, to Oct. 31, 1918
Rafferty, Alex,	Clerk	Mch. 1, 1918, to Mch. 5, 1918
Rammelkamp, D. A.,	Clerk	Aug. 19, 1918, to Aug. 22, 1918
Remmers, Irma,	Stenographer	Jan. 14, 1918, to June 15, 1920

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Name.	Position.	Period.
Ricks, E. J.,	Clerk	Aug. 6, 1918, to May 31, 1920
Riordan, Robert,	Messenger	Sept. 4, 1918, to Mch. 31, 1919
Roeder, Edwin,	Clerk	July 26, 1918, to Sept. 30, 1918
		Nov. 5, 1918, to Nov. 30, 1918
Roennigke, Edward,	Bookkeeper	Oct. 1, 1917, to Dec. 15, 1919
Rose, Phil,	Clerk	Aug. 14, 1918, to Aug. 23, 1918
Roy, F. L.,	Clerk	Aug. 12, 1918, to Nov. 30, 1918
		Dec. 16, 1918, to Dec. 31, 1918
Sanneman, Grace,	File Clerk	July 1, 1919, to Dec. 15, 1919
Savage, Florence,	Clerk	Aug. 28, 1917, to Aug. 31, 1918
		Oct. 1, 1918, to Jan. 31, 1919
Schieler, G. L.,	Clerk	Nov. 1, 1918, to Nov. 3, 1919
Schirmer, William,	Clerk	Aug. 30, 1918, to Aug. 31, 1918
Schmitt, Louis,	Clerk	Sept. 16, 1918, to Mch. 31, 1920
Schmoll, G. C.,	Clerk	Aug. 15, 1918, to Aug. 18, 1918
Schnatmeier, Julius,	Clerk	July 24, 1918, to July 29, 1918
Schoening, George,	Clerk	Oct. 18, 1918, to Oct. 31, 1918
Scobee, B. M.,	Clerk	Aug. 8, 1918, to Jan. 31, 1919
Scully, Milton,	Clerk	July 31, 1918, to Oct. 23, 1918
Seago, Fred,	Messenger	July 31, 1918, to Aug. 31, 1918
		Sept. 5, 1918, to Oct. 9, 1918
Shea, Valada,	Stenographer	Sept. 1, 1917, to Mch. 31, 1920
Sheridan, P. J.,	Clerk	July 28, 1919, to Sept. 2, 1919
Silberman, Hilda,	Clerk	Aug. 28, 1917, to Oct. 31, 1917
Simpson, Juanita,	Stenographer	Aug. 13, 1919, to Oct. 29, 1919
Smith, Ben,	Clerk	Oct. 15, 1917, to July 15, 1918
Steinle, W. H.,	Clerk	July 1, 1919, to June 30, 1920
Sullivan, Thomas,	Clerk	Oct. 28, 1918, to Oct. 31, 1918
Thornton, A. R.,	Clerk	Feb. 9, 1918, to Nov. 30, 1919
Titus, L. J.,	Clerk	Aug. 16, 1918, to Aug. 24, 1918
Trowbridge, Harry A.,	Clerk	Sept. 10, 1917, to June 25, 1919
Turner, Ralph,	Clerk	Sept. 23, 1919, to Dec. 15, 1920
Vaughan, R. E.,	Clerk	Aug. 12, 1919, to Sept. 15, 1919
Vie, George,	Messenger	June 23, 1919, to Dec. 3, 1919
Walker, Florence,	Telephone Oper.	Aug. 28, 1917, to May 31, 1920
Weber, Florence,	Clerk	Dec. 5, 1917, to Oct. 15, 1918
Wensel, Elsie,	Stenographer	July 10, 1919, to May 31, 1920
Wentz, Verne,	Clerk	Oct. 16, 1917, to July 15, 1918
Wibbing, Ray,	Clerk	Jan. 5, 1918, to Sept. 10, 1918
Wieck, Leo J.,	Clerk	Aug. 5, 1918, to Feb. 8, 1919
Wiecke, F. J.,	Clerk	Aug. 12, 1918, to Jan. 31, 1919
Wild, Rudolph,	Clerk	July 31, 1918, to Oct. 23, 1918
Willman, P.,	Clerk	May 28, 1918, to May 29, 1918
Willman, S. W.,	Clerk	May 21, 1918, to May 23, 1918
Wilson, John,	Clerk	July 22, 1918, to Aug. 15, 1918
Wilson, Sue,	Clerk	Oct. 29, 1917, to Jan. 31, 1919
Wishart, D.,	Field Man	Nov. 26, 1917, to May 31, 1920
Wood, W. J.,	Clerk	Aug. 16, 1918, to Feb. 14, 1919
Wray, Vesta T.,	Clerk	Aug. 14, 1918, to Aug. 23, 1918
Wren, Theresa,	Clerk	June 4, 1918, to June 15, 1918
Wright, W. H.,	Assistant	Aug. 21, 1917, to May 15, 1919
Yates, Louis H.,	Asst. Cashier	Sept. 1, 1917, to June 15, 1920
Younghaus, Victor,	Clerk	Sept. 16, 1918, to June 4, 1919
Zerse, Hiram O.,	Clerk	Sept. 16, 1917, to Feb. 28, 1919

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Z O N E 12.

Zone Headquarters,
San Francisco, California.

Name.	Position.	Period.
Lewin, R. A.,	2nd Vice-President	Aug. 24, 1917, to June 30, 1918
Starr, W. A.,	Asst. to 2nd V.-Pres.	Aug. 24, 1917, to June 30, 1918
Starr, W. A.,	2nd Vice-President	July 1, 1918, to July 31, 1920
Lewin, R. A.,	Asst. to 2nd V.-Pres.	July 1, 1918, to June 30, 1920
Barnes, W. E.,	Clerk	Feb. 15, 1918, to June 8, 1920
Blue, Hugh,	Cashier	Sept. 13, 1917, to June 20, 1919
Boicelli, Genevieve,	Stenographer	Nov. 26, 1917, to Jan. 15, 1918
Brockhausen, W. R.,	Office Boy	Dec. 27, 1917, to Mch. 15, 1918
Broy, George L.,	Bookkeeper	Dec. 15, 1917, to May 31, 1918
Crowe, Elizabeth,	Stenographer	April 3, 1918, to July 13, 1918
Culligan, Estelle R.,	Telephone Oper.	Nov. 26, 1917, to Feb. 28, 1918
de Forrest, Elizabeth,	Bookkeeper	Nov. 1, 1918, to June 14, 1919
de Haas, C. A.,	Bookkeeper	Nov. 8, 1917, to Nov. 30, 1917
Dusinbury, H. E.,	Statistician	Aug. 1, 1918, to Mch. 31, 1920
Felly, Miss J.,	Office Girl	July 16, 1919, to Aug. 16, 1919
Foster, Charles K.,	Clerk and Asst. Cashier	May 27, 1918, to July 31, 1920
Garcia, M.,	Stenographer	Sept. 17, 1917, to Nov. 15, 1917
Griffes, Frances,	Stenographer	July 1, 1919, to May 31, 1920
Hoff, Grace O.,	Stenographer	Aug. 24, 1917, to July 31, 1920
Hueter, F. E.,	Asst. Cashier	Sept. 7, 1917, to Nov. 30, 1917
Hughes, A. C.,	Clerk	April 14, 1918, to Mch. 31, 1920
Jones, Edmund,	Traffic Manager	Sept. 4, 1917, to June 15, 1920
Joyce, Ella Eustace,	Stenographer	Aug. 1, 1918, to June 30, 1920
Joyce, H. M.,	Clerk	Oct. 18, 1917, to Feb. 15, 1918
Kahlert, Wilhelmine,	Stenographer	July 16, 1919, to Oct. 31, 1919
Keppleman, D. E.,	Flour Clerk	Aug. 1, 1918, to Mch. 31, 1920
Kibby, Margaret,	Telephone Oper.	Feb. 20, 1918, to May 31, 1920
Kirby, Claudia,	Bookkeeper	Oct. 29, 1917, to Aug. 31, 1918
Love, Mildred,	Stenographer	Oct. 1, 1918, to Jan. 28, 1919
Luhman, Robert,	Office Boy	May 27, 1918, to July 13, 1918
McLoughlin, H. F.,	Clerk	July 5, 1918, to June 30, 1920
Martin, George W.,	Clerk	Oct. 15, 1917, to Nov. 6, 1917
Mensing, M. B.,	Clerk	July 16, 1919, to June 15, 1920
Morison, L. J. F.,	Asst. Cashier and Cashier	Dec. 27, 1917, to July 31, 1920
Morgan, Hazel A.,	Stenographer	Oct. 13, 1917, to June 30, 1919
Mulligan, George V.,	Accountant	July 1, 1919, to June 1, 1920
Murphy, Katherine,	Stenographer	Jan. 15, 1918, to Jan. 28, 1919
O'Brien, William,	Office Boy	April 15, 1918, to Aug. 10, 1918
Ryan, Josephine,	Stenographer	Oct. 29, 1917, to June 8, 1920
Smith, H. E.,	Asst. Cashier	Nov. 26, 1917, to Nov. 30, 1917
St. Leger, Alice,	Office Girl	Aug. 14, 1918, to May 31, 1920
Summers, Clara F.,	Stenographer	May 10, 1918, to Aug. 31, 1918
Weinschenk, S. M.,	Sample Clerk	Sept. 27, 1917, to Feb. 15, 1918
Wilcox, Charlotte A.,	Stenographer	July 1, 1919, to Jan. 13, 1920
Wilson, Elizabeth,	Stenographer	Aug. 28, 1917, to Mch. 15, 1918

Los Angeles Branch of San Francisco Office.

Martin, George H.,	Representative, in Charge	July 1, 1919, to May 31, 1920
Cameron, R. B.,	Assistant	July 16, 1919, to May 31, 1920
Pico, Jane E.,	Stenographer	July 1, 1919, to May 31, 1920

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ZONE 13.

Zone Headquarters,
Buffalo, New York.

Name.	Position.	Period.
Kennedy, Charles,	2nd Vice-President	Sept. 1, 1917, to Aug. 15, 1920
Black, E. B.,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to June 1, 1920
Abele, Marie,	Stenographer	Sept. 3, 1917, to Aug. 16, 1919
Affachmier, Max,	Accountant	Sept. 1, 1917, to Nov. 1, 1917
Atterbury, Mary,	Telephone Oper.	Sept. 10, 1917, to June 15, 1920
Beeman, Florence,	Stenographer	Dec. 4, 1917, to June 1, 1920
Cady, Myrtle,	Clerk	Dec. 11, 1918, to Mch. 15, 1919
Collins, John,	Clerk	June 2, 1918, to June 1, 1920
Desmond, Anna B.,	Accountant	Oct. 24, 1917, to Aug. 15, 1920
Desmond, Loretta,	Bookkeeper	Aug. 27, 1918, to June 1, 1920
Desmond, Margaret,	Stenographer	Sept. 2, 1918, to June 15, 1920
Drake, Isabel,	Clerk	Jan. 26, 1920, to June 7, 1920
Eaton, Mrs. H. N.,	Stenographer	Aug. 25, 1919, to June 1, 1920
Franklin, Mary E.,	Stenographer	Sept. 7, 1917, to Nov. 22, 1917
Fullerton, George H.,	Office Manager	July 22, 1918, to June 1, 1920
Hansen, Marie,	Stenographer	Nov. 26, 1918, to Dec. 7, 1918
Heard, Mrs. T. E.,	Stenographer	Oct. 7, 1918, to Feb. 15, 1920
Jansen, Helen R.,	Stenographer	Sept. 10, 1917, to Dec. 18, 1917
Jarratt, Grace,	Clerk	Sept. 15, 1918, to Sept. 30, 1918
Keohan, Mary,	File Clerk	Sept. 19, 1918, to June 15, 1920
Keyes, Elizabeth,	Clerk	Sept. 17, 1918, to Sept. 1, 1919
Kirsch, Anna L.,	Stenographer	Sept. 3, 1917, to July 31, 1920
Klee, Mary,	Clerk	Sept. 5, 1917, to June 1, 1920
Knapp, Hazel,	Clerk	Sept. 26, 1918, to Dec. 21, 1918
Knell, Mrs. M.,	Stenographer	Jan. 26, 1920, to Mch. 1, 1920
Lensen, Henry,	Traffic Clerk	Sept. 23, 1918, to June 1, 1920
Levine, Diana,	Stenographer	Dec. 10, 1918, to Jan. 18, 1919
McLaughlin, John A.,	Accountant	Oct. 22, 1917, to Aug. 1, 1918
Mages, Lillian,	Comptometer Oper.	Aug. 28, 1918, to June 1, 1920
Maurer, Eleanore,	Clerk	Sept. 27, 1917, to June 15, 1920
Murphy, Bonnie,	Clerk	Sept. 24, 1917, to April 23, 1918
Norwig, John,	Clerk	Sept. 27, 1917, to Aug. 15, 1920
Peckes, M. Elizabeth,	Stenographer	Oct. 15, 1917, to Sept. 13, 1919
Perkins, Mary,	File Clerk	Oct. 7, 1918, to Aug. 31, 1919
Preyer, W. S.,	Mgr., Flour Sales	Dec. 8, 1919, to Mch. 1, 1920
Ramsdell, William,	Office Manager	Oct. 5, 1917, to Aug. 1, 1918
Reitz, Miss P. C.,	File Clerk	Sept. 5, 1918, to Oct. 7, 1918
Renwick, A. W.,	Clerk	Dec. 2, 1918, to Feb. 28, 1919
Riel, Anna,	Clerk	Aug. 25, 1919, to July 31, 1920
Schafer, Mrs. J.,	Clerk	Sept. 10, 1917, to April 20, 1918
Shanahan, P. S.,	Grain Inspector	Jan. 1, 1920, to Aug. 15, 1920
Sheltz, Genevieve,	Clerk	Sept. 23, 1918, to June 1, 1920
Shrader, Margaret,	Clerk	Sept. 1, 1917, to Feb. 1, 1918
Sprissler, D. L.,	Traffic Manager	July 27, 1918, to Aug. 15, 1920
Sprissler, Grace,	Stenographer	Jan. 13, 1920, to June 7, 1920
Stevenson, J. A.,	Manager, Grain Dis- tribution	Sept. 10, 1917, to June 1, 1920
Swartz, Mildred,	Stenographer	Aug. 24, 1918, to Aug. 10, 1920
Van Benthuyzen, Mrs. F.,	Clerk	Nov. 19, 1918, to Mch. 1, 1919
		July 14, 1919, to June 1, 1920
Whalen, W. G.,	Chief Clerk	July 29, 1918, to Sept. 20, 1919
Withholz, Anna,	Clerk	Sept. 10, 1917, to April 30, 1918

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Z O N E 14.

Zone Headquarters,
Duluth, Minnesota.

Name.	Position.	Period.
Ginder, Percy H.,	2nd Vice-President	Aug. 20, 1917, to July 31, 1920
Forsyth, E. A.,	Asst. to 2nd V.-Pres.	Sept. 1, 1917, to July 31, 1920
Banning, George,	Bookkeeper	Sept. 1, 1917, to April 30, 1918
Barnes, A. P.,	Asst. Cashier	Sept. 1, 1917, to Dec. 31, 1918
Bartholdi, Arthur,	Bookkeeper	Sept. 1, 1917, to July 31, 1920
Bartholdi, Walter,	Bookkeeper	Sept. 1, 1917, to July 31, 1920
Budd, Leila,	Stenographer	Oct. 21, 1918, to May 31, 1920
Ceass, Ann,	Stenographer	April 14, 1919, to July 31, 1920
Driesbach, Carl Z.,	Asst. Cashier	Sept. 1, 1917, to July 31, 1920
Flynn, Margaret,	Stenographer	July 28, 1919, to May 31, 1920
Hagler, Lewis,	Grain Inspector	Sept. 11, 1919, to July 31, 1920
Hansen, Fred,	Bookkeeper	Sept. 1, 1917, to July 31, 1920
Harok, I. K.,	Stenographer	Oct. 1, 1917, to April 30, 1918
		June 1, 1918, to June 30, 1919
Iverson, Albin,	Office Boy	Sept. 21, 1918, to July 31, 1920
L'Estrange, W.,	Bookkeeper	Sept. 1, 1917, to July 31, 1920
MacGregor, J. E.,	Cashier	Aug. 23, 1917, to July 31, 1920
Morey, W. M.,	Bookkeeper	Sept. 1, 1917, to July 31, 1920
Prudden, A. E.,	Grain Inspector	Sept. 1, 1917, to July 31, 1920
Schmidt, Miss B.,	Stenographer	Sept. 1, 1917, to May 31, 1918
		July 1, 1918, to Mch. 31, 1919
Wisted, David,	Bookkeeper	Sept. 1, 1917, to Oct. 31, 1917

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Certain abbreviations have been used in this index for the purpose of brevity. In some cases these may not be clear to those unfamiliar with the activities of the grain trade during the War. These abbreviations are listed below. Others will be made clear by the context.

F. A.—Food Administrator.

W. Ex. Co.—Wheat Export Co.

C. R. B.—Commission for Relief in Belgium.

Amer. Relief—American Relief Administration.

A

- accounting: 86-427-428
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- Allies with Neutrals: 304
- Canadian with U. S. Mills: 278n
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- Portugal: 310
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 - Senate Committee on: 332 et seq.
 - United States Dept. of:
 - Agricultural Agents: 363-388
 - and the bean crop: 359 et seq.
 - 366n-367n
- Agriculture: U. S. Dept. of—*Cont.*
 - Appropriation Bill, passed in Senate: 319-320
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SUMMARY OF WHEAT FLOUR AND FEED FOR THE MONTH
SHOW MONTHLY TOTALS

LINE NO.	KIND	WHEAT FLOUR					FEED AND BYPRODUCTS FROM WHEAT			SCREENINGS AND UNMILLABLE WHEAT AND BY PRODUCTS SOLD		
		Column 1 Wheat Flour Receipts (Quantity on hand at start of month)	Column 2 Wheat Flour Receipts (Quantity on hand at end of month)	Column 3 Amount (in bushels and cents) of Flour in Receipts	Column 4 Amount of Wheat Receipts from other sources	Column 5 Total Flour Receipts (Quantity on hand at end of month)	Column 6 KIND	Column 7 Amount of Product from Receipts in Month	Column 8 Amount Sold	Column 9 Amount in Receipts and Cents from other sources	Column 10 KIND	Column 11 Amount Sold (Quantity)
1						Bulk						
2						Shorts						
3						Middlings						
4						Red Dog						
5						Mixed Feed						
6						Other By-Products (Dusts)						
7												
8												
9												
10												
11	TOTALS											

*Columns 3 and 12 must equal total shown on other side, line 30, Column 2.

UNITED STATES FOOD ADMINISTRATION—MILLING DIVISION
 JOBBER'S MONTHLY TRADING STATEMENT

MONTH OF _____ NAME _____
 CONNECTED WITH MILL OR MILLS AT _____ TOWN _____
 NAME OF MILL _____ ADDRESS _____ STATE _____

To be filled in and mailed to General Office, "Auditing Dept.", 74 Broadway, New York City, by the 15th of month following month's operations shown in this report.

LINE	EARNINGS	FLOUR				ALL OTHER COMMODITIES				TOTAL SALES	
		BARRELS	Average Price	AMOUNT	Per Cent Deductions	AMOUNT	Per Cent Deductions	AMOUNT	Per Cent Deductions	AMOUNT	Per Cent Deductions
1	TOTAL SALES DURING THE MONTH				100				100		
2	Deduct Cost of Sales										
3	Inventory Values Beginning of Month										
4	Purchased During the Month										
5	TOTAL, Add Lines 3 and 4										
6	Deduct Inventory Values End of Month (Line 6 from 5)										
7	TOTAL COST OF SALES DURING THE MONTH										
8	GROSS PROFITS ON SALES DURING THE MONTH (Line 7 from 1)										
9	EXPENSES										
10	Warehousing, Operating and Handling										
11	Delivery										
12	Administration										
13	Salaries										
14	Other Expenses										
15	TOTAL EXPENSES (Add Lines 10 to 14)										
16	NET PROFIT ON SALES (Line 15 from Line 8)										
17	Net Profit per Barrel of Flour Sold During the Month										
18	Flour Bought but Not Delivered During the Month										
19	Flour Sold but Not Delivered During the Month										

REMARKS
 (See reverse side for instructions)

Date _____ Signature: Name of Firm _____ Title of Signer _____
 State or _____ Country or _____
 Notary Public
 I, _____ a Justice of the Peace in and for said county, in the state aforesaid, do hereby certify that the above named _____ to me personally known to be the same person who executed the foregoing instrument and whose name is subscribed hereto, came and appeared before me this day in person and acknowledged the same instrument to the best of his knowledge and belief to be a correct statement, as shown by the records, and his execution thereof for and on behalf of _____ doing business as _____ and that he signed, sealed and delivered the said instrument and executed the same as his free and voluntary act, for the uses and purposes therein set forth.
 (Seal) Given under my hand and official seal this _____ day of _____ A. D. 1917. Notary Public or Justice of the Peace
 (See over for instructions.)

UNITED STATES FOOD ADMINISTRATION—MILLING DIVISION

74 BROADWAY, NEW YORK

JOBBER'S/RETAILER'S MONTHLY TRADING STATEMENT

INSTRUCTIONS

**JOBBER'S
REPORTING**

Mills operating Jobbing/Retailing Departments and jobbers/retailers associated with flour milling industries under jurisdiction of the United States Food Administration—Milling Division, must report their operations monthly to the Auditing Department on the form provided for that purpose, which is Form M D 1137.

**DATE TO BE
COMPLETED**

This Report must be completed and mailed to the General Office, Auditing Department, 74 Broadway, New York, not later than the 18th of the month following the month's operations for which the Report is made.

**JOBBER'S
NAME, LOCA-
TION, AND LI-
CENSE NUMBER**

The name and address of the jobber/retailer reporting, license number and the mill or mills with which connected must be clearly shown on the face of the Report.

**EARNINGS AND
EXPENSES**

This Statement is divided as between Earnings and Expenses; the Earnings consisting of Gross Profits on Flour sold, Line 8, Column 3, and Gross Profits on all Other Commodities sold, Line 8, Column 5, entered on the Report, the two together representing total Gross Profits, Line 8, Column 7.

The Expenses consist of all Warehousing, Operating and Handling charges, Delivery charges, Administration (Office Salaries and Expenses), Selling (Salesmen's Salaries and Expenses), and any other expenses necessary to the proper conduct of the jobbing/retailing business.

NET PROFITS

Net Profits consist of Earnings, Line 8, Column 7, in excess of Expenses, Line 15, Column 7.

**GROSS PROFIT
PER BARREL
OF FLOUR
SOLD**

Gross Profit on flour sold, Line 8, Column 3, is the excess amount of the total Sales of Flour over the total Purchase Cost of Flour sold. This excess amount divided by the number of barrels actually sold, Line 1, Column 1, will give the Average Gross Profit per Barrel of Flour sold for the month.

**GROSS PROFIT
ON OTHER
COMMODITIES
SOLD**

Gross Profit on Other Commodities sold during the month, Line 8, Column 5, is the excess amount of the total Sales of Other Commodities, Line 1, Column 5, over the total Purchase Cost of Other Commodities sold. This excess amount represents the Gross Profit on Other Commodities Sold, Line 7, Column 5.

**NET PROFIT
PER BARREL OF
FLOUR SOLD**

The Net Profit per Barrel of Flour sold during the month can be obtained by deducting from the Gross Profit, Line 8, Column 3, the Expense of Flour Jobbing/Retailing as shown in Line 15, Column 3 (where such records are accurately kept). If the Expenses of the Flour jobbing/retailing are not kept separately, it would be advisable to proportion the total expenses on the same percentage basis that the total sales of Flour, Line 1, Column 3, bear to the Total Sales, Line 1, Column 7. Dividing this remaining amount by the actual number of barrels of flour sold will give the Average Net Profit per Barrel for the month. Should the Total Expense of flour exceed the Gross Profit, the result would be a loss and should be shown in red.

**NET PROFIT
ON OTHER
COMMODITIES
SOLD**

The Net Profit on Other Commodities sold during the month can be obtained by deducting from the Gross Profit, Line 8, Column 5, the Expenses of Other Commodities as shown on Line 15, Column 5 (where such records are accurately kept). If the Expenses of other Commodities are not kept separately, it would be advisable to proportion the total expenses on the same percentage basis that the total sales of Other Commodities, Line 1, Column 5, bear to the Total Sales, Line 1, Column 7. The remaining amount will be the Net Profit on Other Commodities. Should the Total Expense of Other Commodities exceed the Gross Profit, the result would be a loss and should be shown in red.

**EXPENSES AND
NET PROFIT**

The net totals shown on Lines 15, Total Expenses, and 16, Net Profit, must equal the net total shown on Line 8, Gross Profit; in other words, the Percentage of Total Expenses, together with the Percentage of Net Profit, will equal the Percentage of Gross Profit to Total Sales.

To obtain the percentage of Total Expenses to total sales, divide Net Total shown on Line 15 by the net total shown on Line 1.

To obtain the percentage of Net Profit to Total Sales, divide Net Profit shown on Line 16, by the Net Total shown on Line 1. Jobbers/Retailers will find these percentage figures of great assistance to them in their business.

It is a very simple matter when percentages are used to watch the increase or decrease of expenses and the net profits to total sales, and the relationship of the subsidiary expense accounts to the total expenses.

AFFIDAVIT

The Jobbing/Retailing Statement must be signed by an accredited officer of the business reporting.

GENERAL

The keeping of very simple and necessary records will enable any jobber/retailer to make out this Report correctly.

No information is asked for, that should not be readily available at any time in order to operate successfully and in a business-like way. It is essential that each and every jobber/retailer endeavor, to the best of his ability, to make out and return this Report on schedule time.

If a jobber/retailer is uncertain as to the correctness of some of his answers or methods, write to the Auditing Department and lay your problem before them. Their co-operation and assistance is available at all times and will be promptly and gladly given.

UNITED STATES FOOD ADMINISTRATION—MILLING DIVISION

AUDITING DEPARTMENT

GENERAL OFFICES, 74 BROADWAY, NEW YORK

FOOD ADMINISTRATION GRAIN CORPORATION
42 BROADWAY, NEW YORK CITY

DAILY STATEMENT OF GRAIN (WHEAT AND RYE) HELD IN STORAGE PLUS CASH PURCHASES AND SALES

GRADES	ON HAND LAST NIGHT		BOUGHT TODAY				SOLD TODAY				ON HAND TONIGHT			GRADES	ON HAND LAST NIGHT		BOUGHT TODAY				SOLD TODAY				ON HAND TONIGHT		
	Bushels	Lbs.	Bushels	Lbs.	Price	Amount	Bushels	Lbs.	Price	Amount	Bushels	Lbs.	Net Cost Amount		Bushels	Lbs.	Bushels	Lbs.	Price	Amount	Bushels	Lbs.	Price	Amount	Bushels	Lbs.	Net Cost Amount
HARD RED WINTER WHEAT														Red Spring Humpback Wheat													
Dark Hard No. 1														" " " " No. 1													
Hard No. 1														" " " " No. 2													
Yellow Hard No. 1														" " " " No. 3													
Dark Hard No. 2														" " " " No. 4													
Hard No. 2														" " " " No. 5													
Yellow Hard No. 2																											
Dark Hard No. 3														AMBER DURUM AND													
Hard No. 3														DURUM WHEAT													
Yellow Hard No. 3														Amber Durum Wheat No. 1													
Dark Hard No. 4														" " " " No. 2													
Hard No. 4														" " " " No. 3													
Yellow Hard No. 4														" " " " No. 4													
Dark Hard No. 5														" " " " No. 5													
Hard No. 5														Durum Wheat No. 1													
Yellow Hard No. 5														" " " " No. 2													
														" " " " No. 3													
RED WINTER WHEAT No. 1														" " " " No. 4													
" " " " No. 2														" " " " No. 5													
" " " " No. 3																											
" " " " No. 4														RED DURUM WHEAT No. 1													
" " " " No. 5														" " " " No. 2													
														" " " " No. 3													
SOFT RED WHEAT No. 1														" " " " No. 4													
" " " " No. 2														" " " " No. 5													
" " " " No. 3																											
" " " " No. 4														Common White Wheat No. 1													
" " " " No. 5														" " " " No. 2													
														" " " " No. 3													
RED WALLA WHEAT No. 1														" " " " No. 4													
" " " " No. 2														" " " " No. 5													
" " " " No. 3																											
" " " " No. 4														WHITE CLUB WHEAT No. 1													
" " " " No. 5														" " " " No. 2													
														" " " " No. 3													
DARK NORTHERN SPRING, NORTHERN SPRING AND RED SPRING WHEAT.														" " " " No. 4													
Dark Nor. Spring No. 1														" " " " No. 5													
Northern Spring No. 1																											
Red Spring No. 1														MIXED WHEAT ACCORDING TO GRADE WHICH PRE-DOMINATES													
Dark Nor. Spring No. 2														_____ No. 1													
Northern Spring No. 2														_____ No. 2													
Red Spring No. 2														_____ No. 3													
Dark Nor. Spring No. 3														_____ No. 4													
Northern Spring No. 3														_____ No. 5													
Red Spring No. 3																											
Dark Nor. Spring No. 4														RYE													
Northern Spring No. 4														No. 1 Rye													
Red Spring No. 4														No. 2 Rye													
Dark Nor. Spring No. 5														No. 3 Rye													
Northern Spring No. 5														No. 4 Rye													
Red Spring No. 5														No Grade Rye													
														Totals (All Grades)													

I hereby certify that the above is a true and correct statement of grain on hand at the close of business tonight and confirms telegraphic report of this date.

_____ AGENCY.

By _____

