

GOVERNMENT OF INDIA
PLANNING COMMISSION



REPORT
ON
The Efficient Conduct of State
Enterprises

by
A. D. GORWALA

1951

INTRODUCTORY NOTE

In recent years, the Government's functions in the economic field have expanded rapidly, and it has been necessary for the administration to accept new and difficult responsibilities. In the course of its work during the past year, the Planning Commission has been impressed with the need to strengthen the machinery of economic administration at the disposal of Government, both at the Centre and in the States. The efficient administration of public enterprises is an aspect of this problem which seemed to the Commission to require special study. Accordingly, it requested Mr. A. D. Gorwala to undertake this task.

Mr. Gorwala has drawn widely on his experience of public administration as well as of industry and has made several valuable suggestions. These are at present under the consideration of the Government of India.

The Commission wishes to express its gratitude to Mr. Gorwala for preparing this report.

N. R. PILLAI,
Secretary.
Planning Commission.

NEW DELHI,
August 2, 1951.

BOMBAY,
June 1, 1951.

The Deputy Chairman,
Planning Commission,
NEW DELHI.

SIR,

I have the honour to submit the report desired by you on the efficient conduct of State enterprises.

Your most obedient servant,
A. D. GORWALA.

CONTENTS

	PAGE
I. The Problem	I
II. General Considerations	II
III. Types of Enterprises	29