

Report on Public administration

By A. D. Gorwala.

GOVERNMENT OF INDIA
PLANNING COMMISSION



REPORT
ON
Public Administration

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1951

INTRODUCTORY NOTE

In the course of its work during the past year the Planning Commission has had to consider in different fields the question whether the present administrative machinery and methods were adequate and could meet the requirements of planned development. The Commission felt that it would be of considerable value at the present time to obtain an independent and objective assessment of the problems of public administration. Accordingly, it requested Mr. A. D. Gorwala, to make such a study and suggest measures for bringing about improvements in public administration, especially in relation to the implementation of development programmes of the Central and State Governments.

Mr. Gorwala's report is a valuable analysis of these problems. It is important that weaknesses in the existing system and methods of administration should be widely appreciated and steps for remedying them undertaken. For, there can be no doubt that clean, efficient and impartial administration is the first condition of successful democratic planning.

The Commission wishes to express its gratitude to Mr. Gorwala for undertaking the present study.

N. R. PILLAI,
Secretary,
Planning Commission.

NEW DELHI,
July, 27, 1951

Bombay, 30th April, 1951.

To
The Deputy Chairman,
Planning Commission,
NEW DELHI.

SIR,

I have the honour to submit the report desired by you. The scope of the report was not defined by formal terms of reference. In the letter No. PC(C)116/50, dated March 1st, 1951, to Ministries of the Government of India and State Governments it was stated, however, that the Planning Commission, having had to consider whether the present administrative machinery and methods were adequate and were calculated to create confidence in the public, Mr. Gorwala had agreed, in an honorary capacity as a non-official, to prepare a report during the next two or three months on the measures necessary for bringing such changes as may be required in public administration.

The enquiry was begun on the 1st March and the report has been completed to-day. The States of Bombay, Madras, Travancore-Cochin, Mysore, Madhya Pradesh, West Bengal, Orissa, Uttar Pradesh were visited. Some time was spent in Delhi. Opportunity was also taken, while in Delhi, to contact gentlemen from the East Punjab and Madhya Bharat States.

I have the honour to be,

Sir,

Your most obedient servant,

A. D. GORWALA.

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