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Administrative Reforms Commission
Sardar Patel Bhavan,
Parliament Street,
New Delhi.

Dated the 16th September 1968.

the Study Team
It has taken

**STUDY TEAM ON
ADMINISTRATION OF
UNION TERRITORIES
AND NEFA**

ADMINISTRATIVE REFORMS COMMISSION

TERRITORIES AND NEFA

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Administrative Reforms Commission
Sardar Patel Bhavan,
Parliament Street,
New Delhi.

Dated the 16th September 1968.

Dear Shri Hanumanthaiya,

I have pleasure in sending herewith the Report of the Study Team on the Administration of Union Territories and NEFA. It has taken us longer to complete our task than was originally expected. This is because on two occasions the Commission enlarged our terms of reference : firstly, on the 24th of June, 1967 by including several issues concerning financial aspects of the Administration of Union Territories and secondly, on the 16th February, 1968 by including the Administration of the North East Frontier Agency among the Administrations in respect of which studies had been remitted to us by the Commission.

I would like to place on record our appreciation for the valuable assistance we received from the research staff attached to our Secretariat, namely, Sarvshri C. P. Kapoor, S. R. Chellaney and H. K. Guha, all Senior Analysts, and Shri K. Ramanathan, Research Assistant. Not only did they function as a homogeneous team under the guidance of our Secretary, they also performed the tasks of collecting and analysing material, preparing papers, arranging meetings and interviews and other secretariat work with great competence and dispatch.

Finally, I shall be failing in my duty if I do not say a word about our Secretary, Shri R. N. Chopra. No praise is too high for the contribution he has made to the success of our work. The thoroughness with which he marshalled the material needed by us, the excellence of the series of papers that were prepared both by him and his staff and the insight that he brought to bear on the subject of study, were an

important factor in the success of our work. No less exemplary was the devotion and efficiency with which he organised the work of our Secretariat. My colleagues and I are deeply appreciative of Shri Chopra's work.

With regards,

Yours sincerely,

R. R. Morarka

Shri K. Hanumanthaiya,
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