Mercantile Credit Survey Part II


For eale by the Superintendent of Documente, Waahington, D. C. F - Price 5 centa

## CONTENTS

Page
Foreword ..... Iv
Introduction ..... 1
Summary ..... 3
Electrical and radio supplies ..... 5
Food products ..... 10
Footwear ..... 14
Furniture, floor coverings, and household furnishings ..... 18
Gasoline, lubricating oil, and greases ..... 23
Hardware and stoves ..... 27
Heating and plumbing supplies ..... 31
Jewelry ..... 35
Leather and luggage ..... 39.

## FOREWORD

The Mercantile Credit Survey is the outgrowth of several conferences held during 1930 between representatives of the Department of Commerce and credit men throughout the country. It was undertaken at the request of the National Association of Credit Men and was made with the active cooperation of its 140 affiliated associations. More than 6,000 wholesale and manufacturing firms cooperated by giving data reflecting their credit policies. The purpose of the survey was to secure a fund of factual information which will serve as a background for sound credit policies on the part of wholesalers and manufacturers in their dealings with retailers.

The important part played by credit in distribution is indicated by the fact that the credit sales of the 18 lines of trade included in Parts I and II of this survey were 87.4 per cent of total sales in 1930. Men's clothing establishments, with 98.8 per cent, had the highest percentage of credit sales; gasoline, lubricating oil, and grease establishments, with 67.4 per cent, had the lowest percentage. There were numerous firms with all of their business on a credit basis.

The figures presented herein for the years 1928, 1929, and 1930 seem to indicate that, on the whole, the credit extended by wholesalers and manufacturers selling direct to retailers was on a sound basis. At the same time, they also indicate that numerous firms were probably carrying on their business without proper regard for sound principles of credit. Some of these firms had bad-debt losses two or three times as great as the average for firms in the same kind of business. Their collection percentages were half the average, which means that the number of days their accounts receivable were outstanding was twice the average, and the amount of money on the books at a given time for the same volume of business was also twice the average. Their returns and allowance percentages were two or three times as great as they should have been. The profits of these concerns were literally being eaten up by the costs involved in carrying overdue accounts, in losses through uncollectible outstandings, and an unusually high percentage of returned merchandise. One of the effects of the type of management reflected in such figures is to nourish a group of inefficient retailers who are a wasteful burden on the distribution system.

The National Association of Credit Men was represented in the conduct of the survey by Henry H. Heimann, executive manager and former president; David A. Weir, assistant executive manager; and Lawrence Whitty, former president.

The survey was made under the general direction of Dr. Frank M. Surface, assistant director, and H. C. Dunn, chief of the merchandising research division, Bureau of Foreign and Domestic Commerce. Dr. W. C. Plummer, of the Wharton School of Finance and Commerce, University of Pennsylvania, who is retained by the department in connection with its credit researches, was responsible for the preparation of this report. H. T. LaCrosse, of the merchandising research division, assisted in the work. Dr. Theodore N. Beckman and Dr. Frank A. Fall gave the benefit of their advice in the formulation of the questionnaire and on various other matters.

Frederick M. Feiker, Director, Bureau of Foreign and Domestic Commerce.
November, 1932.

## MERCANTILE CREDIT SURVEY-PART II

## INTRODUCTION

This report is based on information derived from questionnaires sent to firms selling direct to retailers and located in all sections of the country. Names and addresses of firms were supplied by the 140 associations affiliated with the National Association of Credit Men. Each association was asked to supply a list of names totaling at least twice its membership and including all the principal lines of trade.

The business houses which received the questionnaires were told, on account of the confidential nature of the information requested, that the Department of Commerce wanted the facts only in order to consolidate them with those of other concerns, thereby arriving at information covering the general credit operations of each line of business in each part of the country; and that the facts regarding any individual business would not be subject to the use of any other Government department, credit association, or other agency, nor could any other report made by it be checked against this report.

The results of the survey are published in three parts-Part I and Part II each containing data for nine, and Part III, for seven lines of trade. Part III also contains summary material for the 25 lines of trade and a miscellaneous group.

The nine kinds of establishments included in Part I of the report are: Agricultural implements; athletic and sporting goods; automotive supplies, including tires; books and stationery; clothing, hats, caps, and gloves (men's wear); coal and coke; confectionery (candy and soda fountain supplies); drugs and toilet articles and drug sundries; and dry goods and notions.

The nine kinds of establishments included in Part II of the report are: Electrical and radio supplies; food products; footwear; furniture, floor coverings, and household furnishings; gasoline, lubricating oil, and greases; hardware and stoves; heating and plumbing supplies; jewelry; and leather and luggage.

Data upon the following subjects are given for each of the nine kinds of establishments: Extent of credit business, losses from bad debts, collection percentages, returns and allowances, credit terms, customers attempting to take unearned discounts, and customers attempting to dictate terms.

In presenting this information, averages are worked out for the various groups. Such averages are significant but do not give as much information as is sometimes desired; consequently, frequency tables are given showing the number and distribution of individual firms in the various groups. The aim has been to present the data in such form that the individual firm can compare its own experience with that of similar establishments.

The words "wholesale," "wholesaler," "wholesaling establishment," "manufacturing," "manufacturer," and "manufacturing establishment" are not used according to highly refined definitions of these terms. Each firm classified itself with respect to type and kind of business; consequently, these words are used in the way that they are commonly employed by those engaged in the various


Figure 1.-A verage period that accounts receivable are outstanding: wholesalera and manufacturers
lines of business. The questions asking the firm to classify itself were as follows:
I. Check type of business.

Wholesale.
Manufacturing, selling direct to retailers.
Commission house, selling direct to retailers.
II. Check kind of business establishment.

1. Agricultural implements.
2. Athletic and sporting goods.
3. Automotive supplies, including tires.
4. Books and stationery.
5. Clothing, hats, caps, and gloves (men's wear).
6. Coal and coke.
7. Confectionery (candy and soda fountain supplies).
8. Drugs and toilet articles and drug sundries.
9. Dry goods and notions.
II. Check kind of business establishment-Continued..
10. Electrical and radio supplies.
11. Food products.
12. Footwear.
13. Furniture, floor coverings, and household furnishings.
14. Gasoline, lubricating oil, and greases.
15. Hardware and stoves.
16. Heating and plumbing supplies.
17. Jewelry.
18. Leather and luggage.
19. Lumber and building materials.
20. Music (musical instruments and musical merchandise).
21. Paint, oil, varnish, and wall paper.
22. Paper and paper products.
23. Rubber: Mechanical rubber goods, such as belting, hose, and packing.
24. Tobacco products.
25. Women's wear, millinery, and gloves.
26. If your establishment can not be classified under any of the above lines of trade, specify your kind of business.


Figure 2.-Bad-debt lossos of wholesalers and manufacturara

## SUMMARY

This summary covers the first 18 lines of trade for which data have been compiled and which are included in Parts I and II of the Mercantile Credit Survey report. Part III of the report contains complete summary tables and text for 25 lines of trade and a miscellaneous group.

## EXTENT OF CREDIT BUSINESS

The credit sales of 3,444 wholesale and manufacturing establishments reporting for the years 1928,1929 , and 1930 were 88.9 per cent of total net sales in 1928, 88.7 per cent of total net sales in 1929, and 87.4 per cent of total net sales in 1930 . The range for 1930 was


Figure 3.-Per cent of oustomers attempting to take unearned discounts.
from 67.4 per cent for gasoline, lubricating-oil, and grease establishments to 98.8 per cent for men's-clothing establishments.

BAD-DEBT LOSSES
The weighted average bad-debt loss of establishments reporting on the subject was 0.4 per cent of total net sales in 1928 ( 3,454 reporting),


Figure 4.-Per cent of customera attempting to dictate terms.
0.4 per cent of total net sales in 1929 ( 3,623 reporting), and 0.6 per cent of total net sales in 1930 ( 3,722 reporting). The range for 1930 was from 0.2 per cent for coal and coke, and gasoline, lubricating-oil, and grease establishments to 1.5 per cent for jewelry establishments.

## COLLECTION PERCENTAGES AND LENGTH OF TTME RECEIVABLES OUTSTANDING

The weighted average collection percentage of 2,469 establishments reporting on the subject for 1929 and 1930 was 50.5 per cent in 1929 and 48 per cent in 1930.

These figures indicate that the average length of time that accounts receivable were outstanding-that is, the average length of time the wholesalers and manufacturers had their dollars tied up in accounts receivable-was 59 days in 1929 and 63 days in 1930. The range for 1930 was from 44 days for gasoline, lubricating-oil, and grease establishments to 146 days for agricultural-implement establishments.

The collection percentages also indicate that the volume of outstandings at a given time per $\$ 1,000,000$ of net sales was $\$ 161,644$ in 1929 and $\$ 172,603$ in 1930.

## RETURNS AND ALLOWANCES

Returns and allowances of establishments reporting on the subject were 3 per cent of gross sales in 1928 (3,455 reporting); 3 per cent of gross sales in 1929 ( 3,612 reporting); and 3.1 per cent of gross sales in 1930 ( 3,710 reporting).

## CUSTOMERS ATTEMPTING TO TAKE UNEARNED DISCOUNTS AND DICTATE TERMS

The replies of 1,856 establishments showed that 8.2 per cent of customers attempted to take unearned discounts. The replies of 2,101 establishments showed that 5.3 per cent of customers attempted to dictate terms.

## ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 213 electrical and radio supply establishments selling direct to retailers, with total net sales in 1930 of $\$ 305,276,000$, did 97 per cent of total business on credit in 1928, 97 per cent on credit in 1929, and 96.8 per cent in 1930.

There were 31 of the 213 firms which did 100 per cent credit business. Ten of them were wholesale, 19 were manufacturing, 1 was manufacturing and wholesale, and 1 described itself as a commission house.

Extent of Credit Business of Electrical and Radio Supply EstablishMENTS, 1928-1930


## LOSSES FROM BAD DEBTS

The average bad-debt loss for the electrical and radio supply establishments reporting on the subject was 0.4 per cent of net sales in 1928, 0.5 per cent of net sales in 1929, and 0.7 per cent in 1930.

The average bad-debt loss for the firms which classified themselves as wholesale was 0.5 per cent in 1928, 0.6 per cent in 1929, and 0.7 per cent in 1930. The average for the firms which classified themselves as manufacturing was 0.2 per cent in 1928, 0.3 per cent in 1929, and 0.4 per cent in 1930. The firms which classified themselves as wholesale and manufacturing had 0.4 per cent in 1928, 0.4 per cent in 1929, and 1.7 per cent in 1930 .

In grouping the individual firms according to the size of their baddebt loss percentages in 1930, it was found that there were 26 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 27 firms with 2 per cent or over. The latter firms thus had credit losses more than ten times as great proportionately as the former.

Bad-Debt Losses of Electrical and Radio Supply Establishments

| Type of business | Ratio of bad dobts to totnl net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | 1928 | Estab lishments | 1928 | Estab Iishments | 1830 |
| Wholesale.. | 152 | 0.5 | 163 | 0.0 | 169 | 0.7 |
| Manufacturing...---------.-. | 48 | . 2 | 50 | . 3 | 50 | . 4 |
| Wholesale and manufacturing | 13 | .4 | 13 | .4 | 13 | 1.7 |
| All other---.......- | 3 | . 5 | 3 | . 4 | 3 | 1.4 |
| Total. | 216 | . 4 | 229 | . 5 | 235 | . 7 |

Electhical and Radio Supply Establishments, Grouped Acconding to Size of Bad-Debt Losses, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss |  | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | $\begin{gathered} \text { I.ess } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\left\|\begin{array}{c} \$ 100,000 \\ 10 \\ \$ 240,000 \end{array}\right\|$ | $\left[\begin{array}{c} \$ 250,000 \\ t 0 \\ \$ 400,900 \end{array}\right]$ | $\begin{gathered} \$ 500,000 \\ 10 \\ \$ 009,000 \end{gathered}$ | $\begin{aligned} & \$ 1,000,000 \\ & \$ 2,409,890 \end{aligned}$ | $\begin{aligned} & \$ 2,500,000 \\ & 10 \\ & \$ 4,009,009 \end{aligned}$ | $\$ 5,000,000$ and over |
| Lees than 0.2 per cent. |  | 20 | 3 | 6 | 2 |  |  | 1 |  |
| 0.2 to 0.29 per cent... |  | 15 |  | 4 | 0 | 2 | 2 |  |  |
| 0.3 per 0.39 per cent. |  | 17 | 2 | 1 | 3 | 1 | 0 | 2 | 2 |
| 0.4 to 0.49 par cont. |  | 12 | 1 | 1 | 1 | 7 | 2 | 2 |  |
| 0.5 to 0.59 per cent |  | 21. | 3 | 2 | 4 | 9 | 1 | 1 | 1 |
| 0.6 to 0.69 per cent. |  | 18 | 1 | 1 | 5 | 8 | 3 |  |  |
| 0.7 to 0.79 per cent. |  | 16 |  | 2 | 3 | 4 | 5 | 1 | 1 |
| 0.8 to 0.89 per cent. |  | ${ }^{9}$ |  | 2 | 4 | 2 |  | 1 |  |
| 1.0 to 1.09 per cent.. |  | 14 |  | 3 4 4 | 2 | 4 | 3 | 2 |  |
| 1.1 to 1.19 per cent. |  | 10 | 2 | 2 | 3 | 2 | 6 1 | 1 |  |
| 1.2 to 1.29 per cent- |  | 6 |  | 2 | 1 | 1 | 1. | 1 |  |
| 1.3 to 1.39 per cent.. |  | 8 | 2 | 3 | 1 |  | 1 | 1 |  |
| 1.4 to 1.49 per cent. |  | 6 |  | 2 | 3 | 1 |  |  |  |
| 1.5 to 1.59 per cent. |  | 3 |  | 2 |  | 1 |  |  |  |
| 1.6 to 1.69 per cent. |  | 3 |  | , |  | 1 | 1 |  |  |
| 1.7 to 1.79 per cent. |  |  | 1 |  |  |  |  |  |  |
| 1.8 to 1.89 per cent. |  | 5 |  |  |  | 1 |  |  |  |
| 1.9 to 1.99 per cent. |  | 4 |  | 1 |  | 1 |  | 1 |  |
| 2 per cent and over. |  | 27 | 1 | 4 | 6 | 10 | 6 |  |  |
| Total |  | 235 | 10 | 47 | 46 | 63 | 42 | 12 | 0 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month; for example, if the balance on accounts receivable on January 1, 1930, was $\$ 100,000$ and collections during January were $\$ 40,000$, the collection percentage would be 40 per cent.

The weighted average collection percentage for electrical and radio supply establishments was 63.6 per cent in 1929 and 62.1 per cent in 1930. These figures indicate that the average length of time that accounts receivable were outstanding-that is, the average length of time the wholesalers and manufacturers had funds tied up in accounts receivable-was 47 days in 1929 and 48 days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per $\$ 1,000,000$ of net sales was $\$ 128,767$ in 1929 and $\$ 131,507$ in 1930.

Per Cent Collected Monthly on Credit Accounts of Electrical and Radio Supply Establisiments, by Type of Firm, 1929 and 1930

| Classification | Num. ber of extab-lishments | Per cent in weighted avorages |  | $A$ vernge length of time accounts outstanding, in days |  | Accounts recelvable at a given timo per $\$ 1,000,000$ of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1920 | 1930 | 1020 | 1930 | 1820 | 1030 |
| Wholesale | 114 | 64.4 | 63.5 | 47 | 47 | \$128, 707 | \$128, 767 |
| Manufacturing | 30 | 70.0 | 07.0 | 43 | 45 | 117.808 | 123, 288 |
| Wholesale and manufacturin | 12 | 46.9 | 44.4 | 64 | 08 | 175,342 | 186, 301 |
| All other. | 1 | 56.8 | 88.8 | 53 | 51 | 145, 205 | 130, 723 |
| Total. | 157 | 63.6 | 62.1 | 47 | 48 | 128, 767 | 131, 507 |

Per Cent Collected Monthly on Credit Accounts of Electrical and Radio Supply Estalbishments in 1929 and 1930, Grodped According to Volume of Sales

| Sales volumo | Number of estab-lishmonts | Year |  | Sales volumo | Number of estab-lishments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1020 | 1030 |  |  | 1029 | 1030 |
| 1, ass than \$100,000. | 8 | 53.5 | 19.3 | \$2,500,000 to \$4,009,1090 | 0 | 54.8 | 57.1 |
| \$100,000 to \$249,009. | 38 | 53.4 | 45.5 | \$5,000,000 and over.. | 0 | 72.8 | 73.2 |
| \$250,000 to \$409,099.. | 33 37 | 58.1 | 52.0 | Tota |  |  |  |
| \$1,000,000 to $\$ 2,409,090$ | 20 | 60.1 | 55.3 | Total-......... | 157 |  | 62.1 |

## RETURNS AND ALLOWANCES

Returns and allowances of electrical and radio supply establishments were 5.1 per cent of gross sales in 1928, 5.5 per cent in 1929, and 6.1 per cent in 1930.

The wholesale establishments had an average of 5.5 per cent in 1928, 5.8 per cent in 1929, and 5.8 per cent in 1930 . The manufacturing establishments had an average of 3.8 per cent in 1928, 4.7 per cent in 1929, and 6.6 per cent in 1930. The wholesale and manu-
facturing establishments had 6.5 per cent in 1928, 6.2 per cent in 1929, and 6.3 per cent in 1930.

In grouping firms according to the size of their returns and allowance percentages for 1930, it was found that there were 32 firms with less than 1 per cent. At the other extreme were 24 firms with 10 per cent or over.

Returns and Allowances of Electrical and Radio Sopply EstablishMENTS, 1928-1930
[Percentages are weighted averages based on total sales]

| Classification | 1028 |  | 1920 |  | 11330 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-Jishments | Per cent | Establish ments | Per cent | Estab-lishmonts | Per cent |
| Wholesale. | 151 | 5.5 | 161 | 5.8 | 168 | 5.8 |
| Manulacturing. | 48 | 3.8 | 51 | 4.7 | 51 | 6.6 |
| Wholesale and manufacturing | 12 | 6.5 | 12 | 6.2 | 12 | 6.3 |
| All other--......... | 3 | 3.5 | 3 | 4.6 | 3 | 4. 0 |
| 'rotal. | 214 | 6.1 | 227 | 5.5 | 234 | 6.1 |

Electrical and Radio Supply Establishments Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

| Ratio of returns and allowances | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ 10 \\ \$ 249,999 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \mathbf{1 0} 0 \\ \$ 189,990 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \$ 80 \%, 809 \end{gathered}$ | $\left\|\begin{array}{c} \$ 1,000,000 \\ 1,00 \\ \$ 2,490,900 \end{array}\right\|$ | $\begin{aligned} & \$ 2,800,000 \\ & \mathbf{t o} \\ & \$ 4,009,099 \end{aligned}$ | $\begin{aligned} & \$ 5,000,000 \\ & \text { end } \\ & \text { over } \end{aligned}$ |
| Less than 1 per cent. | 32 | 5 |  |  |  |  | 2 | 1 |
| 1 to 1.8 per cent..... | 10 | 2 | 3 | 7 | 5 | 1 | 1 |  |
| 2 to 2.9 per cent.............. | 30 | 3 | 8 | 8 | 6 | 2 | 2 | 1 |
| 3 to 3.9 per cent.............. | 35 | 1 | 6 | 7 | 0 | 8 | 2 | 2 |
| 4 to 4.9 per cent............. | 31 | 2 | 5 | 3 | 9 | 9 | 2 | 1 |
| 5 to 5.0 per cent............. | 24 | 1 | 1 | 5 | 9 | 8 |  |  |
| 6 to 6.9 per cent.. | 10 |  | 3 | 2 | 2 | 1 | 1 | 1 |
| 7 to 7.9 per cent.... | 11 |  | 2 | 1 | 5 | 3 |  |  |
| 8 to 8.8 per cent.... | 13 | 1 | 4 | 1 | 1 | 3 | 1 | 1 |
| 10 per cent and over | 24 | 2 | ${ }_{6}$ | 4 | 2 | 3 | 1 | 2 |
| Total. | 234 | 17 | 47 | 46 | 62 | 41 | 12 | 0 |

## CREDIT TERMS

In securing information on credit terms, eight sets of terms in common use among wholesalers and manufacturers were listed on the questionnaire, and the firm was asked to check the set of terms most commonly used. If the set of terms most commonly employed by the firm was not listed, it was asked to specify its terms.

Sixty-eight radio and electrical supply establishments, or 29.2 per cent of the total reporting on the subject, used " 2 per cent 10 days; net 30 days." Sixty firms, or 25.6 per cent of the total, used " 2 per cent tenth prox.; net 30 days."

Credit Terms and Bad-Dert Losses of Electrical and Radio Supply Establishments in 1930


CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS
One hundred and forty-five electrical and radio supply establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 4 per cent of customers attempted to dictate terms. It is interesting to note that the six establishments with annual sales less than $\$ 100,000$ had an average of 17 per cent, whereas the six with annual sales of $\$ 5,000,000$ or over had 0.5 per cent.

One hundred and thirty-five electrical and radio supply establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 5 per cent of customers attempted to take unearned discounts. In grouping establishments according to size, it was found that the smallest size group (annual sales less than $\$ 100,000$ ) had an average of 17.5 per cent. The largest size group (annual sales $\$ 5,000,000$ and over) had an average of 1 per cent.

Per Cent of Customers of Electrical ind Radio Supply Establishments Attempting to Dictate Terms and Take Unearned Discounts, 1930
[Percentages are simple averages; 1. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearnod discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | Per cent of customers | Firms reporting | $\begin{aligned} & \text { Per cent } \\ & \text { of } \\ & \text { customers } \end{aligned}$ |
| TYPE OP ESTABLISHAENTS |  |  |  | 1 |
| Wholesale.-.-...- | 107 | 4.6 | 101 | 5. 9 |
| Menufacturing.-.-. | 28 | 1.2 | 24 | 2.2 |
|  | 11 |  | 9 1 | 2.8 1.0 |
| sales volume |  |  |  |  |
| Less than \$100,000...... | 6 | 17.0 | 6 | 17.5 |
| \$100,000 to \$244,009. | 38 | 4.1 | 31 | 5.1 |
| \$250,000 to \$489,4019. | 28 | 2.5 | 30 | 5.4 |
| \$500,000 to \$499,999 | 36 | 4.3 | 33 | 5.8 |
| \$1,000,000 to \$2,499,090. | 24 | 3.6 | 23 | 1.9 |
| \$2,500,000 to $\$ 4,890,099$. | 9 | 1.2 | 7 | 1.9 |
| \$ $\$ 0000,000$ and over.. | 0 | . 5 | 5 | 1.0 |
| Total. | 145 | 4.0 | 135 | 6.0 |

## FOOD-PRODUCTS ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 918 food-products establishments selling direct to retailers reporting for the years 1928, 1929, and 1930 did 82.6 per cent of total business on credit in 1928, 82.3 per cent on credit in 1929, and 81.6 per cent on credit in 1930.

There were 71 of the 918 firms which did 100 per cent credit business. Forty of them were wholesale, 20 were manufacturing, 2 were commission houses, 8 were wholesale and manufacturing, and 1 wholesale and commission house.

Extent of Credit Business of Food-Products Establishments, 1928-1930

| Type of business | Number of estab-lishments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales on credit, in welghted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1928 | 1929 | 1930 | Per cont change |  | 1928 | 1929 | 1930 | Per cent change |  |
|  |  |  |  |  | 1829 over 1928 | 1930 OVer 1929 |  |  |  | 1829 over 1928 | 1930 over 1929 |
| Wholesale. | 504 | 794, 048 | 813, 507 | 743, 615 | +2. 5 | -8.6 | 84.0 | 83.8 | 83.8 | -0.2 |  |
| Manufacturing. | 243 | 587, 576 | 602, 116 | 555, 388 | +2.5 | -7.8 | 77.7 | 77.5 | 76.2 | -. 3 | $-1.7$ |
| Wholesale and man ufacturing. | 120 | 235, 747 | 243, 307 | 220,887 | +3.2 | -6.8 | 88.7 | 88.2 | 87.3 | -. 6 | $-1.0$ |
| All other-........... | 51 | 56, 616 | 68, 834 | 54,478 | +3.0 | -7.4 | 86.7 | 86.2 | 83.0 | -. 6 | -3.7 |
| Total. | 918 | 1,673, 987 | 1, 717, 764 | 1,580,368 | +2.0 | -8.0 | 82.0 | 82.3 | 81.6 | -. 4 | -. 9 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for the food-products establishments reporting on the subject was 0.3 per cent of net sales in 1928, 0.2 per cent of net sales in 1929, and 0.3 per cent of net sales in 1930 .

In correlating sales volume and bad-debt loss percentages, it was found that the larger the sales volume the smaller were the bad-debt loss percentages. This is true for all three years. The range in 1930 was from 0.9 per cent for the smallest size group (annual sales less than $\$ 100,000$ ) to 0.2 per cent for the largest size group (annual sales $\$ 10,000,000$ and over).

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 307 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 45 firms with 1.5 per cent or over. The latter firms thus had credit losses more than seven and one-half times as great proportionately as the former.

Bad-Debt Losses of Food-Products Establishments, 1928-1930

| Type of business | Ratlo of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab lishments | 1928 | Estab lishments | 1829 | Estab-lishments | 1930 |
| Wholesale. | 504 | 0.3 | 534 | 0.3 | 551 | 0.3 |
| Manulacturing. | 241 | . 2 | 262 | . 2 | 272 | . 3 |
| Wholesale and manufacturing. | 128 | .3 | 135 | . 3 | 142 | .3 |
| All other...-.-..............--- | 50 | .3 | 52 | $\stackrel{.}{ }$ | 53 | .3 |
| Total | 921 | . 3 | 983 | . 2 | 1, 018 | . 3 |

Food-Prodjcts Establishments Grouped According to Size of Bad-Debt Losses, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\left\{\begin{array}{c} \text { Less } \\ \text { than } \\ \$ 100,000 \end{array}\right.$ | $\left\|\begin{array}{c} \$ 100,000 \\ \$ 249,999 \end{array}\right\|$ | $\left\|\begin{array}{r} \$ 250,000 \\ t o \\ \$ 499,989 \end{array}\right\|$ | $\left\|\begin{array}{c} \$ 500,000 \\ t o \\ \$ 999,999 \end{array}\right\|$ | $\begin{aligned} & \$ 1,000,000 \\ & \text { to } \\ & \$ 2,490,999 \end{aligned}$ | $\begin{aligned} & \$ 2,500,000 \\ & 10 \\ & \$ 4,999,999 \end{aligned}$ | $\left\|\begin{array}{c} \$ 5,000,000 \\ t o \\ \$ 9,099,999 \end{array}\right\|$ | $\left\lvert\, \begin{aligned} & \$ 10,000,000 \\ & \text { and over } \end{aligned}\right.$ |
| Less than 0.2 per cent. | 307 | 10 | 28 | 49 | 81 | 66 | 40 | 17 | 1 |
| 0.2 to 0.29 per cent...- | 161 | 7 | 13 | 25 | 49 | 45 | 11 | 9 | 2 |
| 0.3 to 0.39 per cent.... | 122 | 6 | 14 | 21 | 25 | 38 | 11 | 6 | 1 |
| 0.4 to 0.49 per cent.... | 115 | 6 | 17 | 17 | 29 | 32 | 8 | 5 | 1 |
| 0.5 to 0.59 per cent.... | 77 | 5 | 17 | 14. | 16 | 15 | 6 | 3 | 1 |
| 0.6 to 0.69 per cent.... | 44 |  | 3 | 8 | 12 | 9 | ${ }^{6}$ | 2 | 1 |
| 0.7 to 0.79 per cent.... | 27 | 1 | 5 | 10 | 4 | 5 | 1 | 1 |  |
| 0.8 to 0.89 per cent.... | 29 | 4 | 6 | ${ }^{6}$ | 7 | 2 |  | 3 | 1 |
| 0.9 to 0.99 per cent.... | 20 | 4 | 5 | 3 | 7 |  |  | 1 |  |
| 1.0 to 1.09 per cent...-- | 21 | 1 | 6 | 3 | 5 |  | 3 |  |  |
| 1.1 to 1.19 per cent....- | 10 | 3 | 4 | 2 | 2 | 5 |  |  |  |
| 1.2 to 1.29 per cent...-- | 12 | 2 | 3 4 | 2 | 2 | 1 | 1 | - | 1 |
| 1.4 to 1.49 per cent..... | 11 | 1 |  | 3 |  | 2 | 1 | 1. |  |
| 1.5 per cent and over. | 45 | 12 | 12 | 8 | 6 | 7 |  |  |  |
| Total. | 1,018 | 65 | 137 | 174 | 248 | 233 | 89 | 48 | 24 |

COLLECTION PERCENTAGES
Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month; for example, if the balance on accounts receivable on January 1; 1930, was $\$ 100,000$ and collections during January were $\$ 40,000$, the collection percentage would be 40 per cent.

The weighted average collection percentage for food-products establishments was 59.7 per cent in 1929 and 58.9 per cent in 1930. These figures indicate that the average length of time accounts receivable were outstanding was 50 days in 1929 and 51 days in 1930.

The collection percentages also indicate that the amount of accounts receivable that were outstanding at a given time per $\$ 1,000,000$ of net sales was $\$ 136,986$ in 1929 and $\$ 139,726$ in 1930 .

Per Cent Collected Monthly on Credit Accounts of Food-Prodects Establishments, by Type of Firm, 1929 and 1930

| Classiffeation | Number of establish. ments | Por cent in weightod averages |  | Average length of time accounts outstanding, in days |  | Accounts recolvable at a given time per $\$ 1,000$.000 of not sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 | 1929 | 1930 | 1929 | 1930 |
| Wholesale_ | 274 | 60.7 | 59.7 | 49 | 50 | \$134, 247 | \$136, 986 |
| Manufacturing. | 136 | 58.2 | 57.9 | 52 | 52 | 142, 466 | 142, 468 |
| Wholesale and manufecturing | 79 | 69.3 | 57.6 | 51 | 52 | 139, 726 | 142, 466 |
| All others-.---.-.-....-----.-- | 28 | 63.3 | 63.7 | 47 | 47 | 128, 767 | 128, 767 |
| Total | 517 | 59.7 | 58.9 | 50 | 51 | 136,886 | 139, 726 |

Per Cent Collected Monthly on Credit Accounts of Food-Products Establishments in 1929 and 1930, Grouped Accordina to Total Volume of Sales

| Sales volume | Number of estab11sh. ments | Year |  | Sales volume | Number of estab-Hishments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1830 |  |  | 1829 | 1930 |
| Less than $\$ 100,000$. | 19 | 45.6 | 45.4 | \$2,500,000 to \$4,099,999 | 44 | 61.7 |  |
| \$100,000 to \$249,999. | 60 | 59.0 | 55.8 | \$5,000,000 to \$8,099,999 | 33 | 56.7 | 55.8 |
| \$250,000 to \$499,999 | 81 | 61.0 | 57.9 | \$10,000,000 and over. | 14 | 57.4 | 56.2 |
| \$500,000 to \$999,999, | 131 135 | 62.8 62.5 | 63.8 61.5 | Total. | 517 | 59.7 | 58.9 |

## RETURNS AND ALLOWANCES

Returns and allowances of food-products establishments were 1.7 per cent of gross sales in 1928, 1.6 per cent in 1929, and 1.8 per cent in 1930.

The wholesale establishments had 1.4 per cent in 1928, 1.4 per cent in 1929, and 1.4 per cent in 1930. The manufacturing establishments had 2.4 per cent in 1928, 2.3 per cent in 1929, and 2.5 per cent in 1930. The wholesale and manufacturing establishments had 1.1 per cent in 1928, 1.1 per cent in 1929, and 1.2 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it is found that there were 201 firms with less than 0.2 per cent. At the other extreme were 141 firms with 3 per cent or over. The latter firms thus had returns and allowances 15 times as great proportionately as the former.

Returns and Allowances of Food-Prodjcts Establishments, 1928-1930
[Percentages ane welghted averages based on total gross sales]

| Classlfication | 1828 |  | 1029 |  | 1030 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | Per cent | Estab-lishments | Per cent | Establish. ments | Per cent |
| Wholesale. | 505 | 1.4 | 636 | 1.4 | 652 | 1.4 |
| Manulacturing. | 244 | 2.4 | 203 | 2.3 | 272 | 2.5 |
| Wholesale and manufacturing | 121 | 1.1 | 130 | 1.1 | 137 | 1.2 |
| All other.-........ | 51 | . 9 | 53 | . 9 | 54 | . 9 |
| Total. | 921 | 1.7 | 982 | 1.6 | 1,015 | 1.8 |

Food-Products Establishments Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

|  |  | Size group (sales volume) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ratio of returns and allowances | $\left\lvert\, \begin{aligned} & \text { Total } \\ & \text { stores } \end{aligned}\right.$ | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ |  | $\begin{aligned} & \$ 250,000 \\ & \text { to, } \\ & 4490,999 \end{aligned}$ | $\begin{aligned} & 1500,000 \\ & 10 \\ & 15999,999 \end{aligned}$ | $\left\lvert\, \begin{gathered} \$ 1,000,000 \\ \text { to } \\ \$ 2,499,899 \end{gathered}\right.$ | $\begin{aligned} & \mid \$ 2,500,000 \\ & \text { to }_{0} \\ & 94,999,099 \end{aligned}$ | $\left\|\begin{array}{l} 0,000,000 \\ t 00,009,099 \end{array}\right\|$ | $\left\{\begin{array}{c} 10,000,000 \\ \text { nud } \\ \text { over } \end{array}\right.$ |
| Less than 0.2 per cent. | 201 |  | 43 |  |  |  |  |  |  |
| 0.2 to 0.39 per cent...- | 83 | 5 | 8 |  |  | 21 |  | 2 | 3 |
| 0.4 to 0.59 per cent.... | 100 | 5 | 17 | 24 | 19 | 25 | 4 | 4 |  |
| 0.6 to 0.79 per cent. | 65 | 1 | 7 | 9 | 17 |  | $11$ |  |  |
| 0.8 to 0.99 per cent | ${ }^{65}$ | 4 | 6 | 10 | 16 | 17 |  | 4 |  |
| 1.2 to 1.39 per cent | $\stackrel{67}{67}$ | $\frac{1}{2}$ | $\stackrel{9}{7}$ | ${ }_{6}^{11}$ | 16 | $\begin{gathered} 18 \\ 16 \end{gathered}$ | ${ }_{6}^{2}$ | 3 |  |
| 1.4 to 1.59 per cent.... | 46 | 2 | 6 | 6 | 12 | 11 | 5 | 4 |  |
| 1.6 to 1.79 per cent. | ${ }_{32}^{45}$ | $\stackrel{2}{2}$ |  | 5 | ${ }_{5}^{12}$ | 10 | 7 | 3 | 2 |
| 1.8 to 1.99 per cent. | 32 | 2 | 4 | 11 | 9 | 5 | 2 | $\stackrel{4}{2}$ |  |
| 2.2 to 2.39 per cent..... | 21 | 2 |  | , | 4 | 7 | 4 | 1 |  |
| 2.4 to 2.59 per cont. | 19 | 1 | "i | 4 | 4 | $7$ | 1 |  | 1 |
| 26.6 to 2.79 per cent.-.- | 22 | 4 |  |  | 8 | 7 |  | 1 |  |
| 3 per cent and over. | 141 | 10 | 20 | 30 | 29 | 31 | 10 | ${ }_{6}$ | 5 |
| Total. | 1.015 | 69 | 139 | 172 | 248 | 232 | 86 | 48 | 1 |

## CREDIT TERMS

A wide variety of credit terms was employed by food-products establishments. One hundred and thirty-six establishments, or 13.5 per cent of the total reporting on the subject, used "no cash discount; net 30 days." One hundred and twenty-five firms, or 12.4 per cent of the total, used " 1 per cent 10 days; net 30 days." One hundred and three firms, or 10.2 per cent of the total, used " 2 per cent 10 days; net 30 days."

Credit Terms and Bad-Debt Losses of Food-Products Establishments IN 1930

| Set of terms | $\begin{gathered} \text { Estab- } \\ \text { Ish- } \\ \text { ments } \\ \text { using } \\ \text { terrms } \\ \text { most com- } \\ \text { monly } \end{gathered}$ | Per cent of total establish ments | Ratio of bad debts to total sales |
| :---: | :---: | :---: | :---: |
| No cash discount; net 30 days. | 136 | 13.5 | 0.3 |
| No cash discount; net 60 days. | 3 | .3 | . 2 |
| 1 per cent 10 days; net 30 days | 125 | 12.4 | . 4 |
| 1 per cent 10 days; net 60 days... | 4 | $10^{-4}$ | . 2 |
| 2 per cent 10 days; net 30 days.... | 103 | 10.2 | . 6 |
| 2 per cent 10 days; net 60 days..... | 30 | $\stackrel{.2}{10}$ | . 6 |
| 2 per cent tenth prox.; net 30 days. | 30 | 3.0 .3 | . 8 |
| 2 per cent centin prox., All other | 366 | 36.2 | . 2 |
| Combination of 2 or more of the above | 238 | 23.5 | . 3 |
| Total. | 1,010 | 100.0 | . 3 |

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Four hundred and thirty-two food-products establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 7.2 per cent of customers attempted to dictate terms.

Two hundred and forty-six food-products establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 12.8 per cent of customers attempted to take unearned discounts.

Per Cent of Customers of Food-Products Establishments Attempting to Dictate Terms and Take Unearned Discounts in 1930
[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\lvert\, \begin{gathered} \text { Per cent } \\ \text { of } \\ \text { customers } \end{gathered}\right.$ | Firms reporting | Per cent of customers |
| TYPE Of establisiments |  |  |  |  |
| Wholesale. | 223 | 7.4 | 151 | 14.1 |
| Manufacturing----- | 117 | 7.4 | 55 | 10.8 |
| Wholesale and manufacturing | 71 | 6.7 7.0 | $\begin{array}{r}37 \\ 3 \\ \hline\end{array}$ | 11.1 |
|  |  |  |  |  |
| Less than \$100.000.. | 14 | 6.2 | 11 | 6.5 |
| \$100,000 to \$249,099 | 50 | 10.0 | 33 | 11.8 |
| \$250,000 to \$499,999. | 68 | 9.5 | 40 | 8.5 |
| \$500,000 to \$099,999 | 107 | 6.4 | 58 | 16.8 |
| \$1,000,000 to $\$ 2,499,009$ | 117 | 5.9 | 67 | 11.8 |
| \$2,500,000 to $\$ 4,099,999$. | 40 | 6.1 | 21 | 15.1 |
| \$5,000,000 to \$9,099,999. | 27 | 8.7 | 11 | 23.1 |
| \$10,000,000 and over. | 11 | 5.6 | 5 | 1.0 |
| Total | 432 | 7.2 | 246 | 12.8 |

## FOOTWEAR ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 136 footwear establishments selling direct to retailers which reported for the years 1928, 1929, and 1930 did 95.3 per cent of total business on credit in 1928, 95.2 per cent on credit in 1929, and 95 per cent in 1930.

There were 60 of the 136 firms which did 100 per cent credit business. Nine of them were wholesale, 50 were manufacturing, and 1 was wholesale and manufacturing.

Extent of Credit Business of Footwear Establishments, 1928-1930

| Type of business | Number of estab-llshments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales on credit, in weighted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1828 | 1029 | 1030 | Per cent change |  | 1828 | 1829 | 1030 | Per cent change |  |
|  |  |  |  |  | 1029 over 1028 | 1030 over 1020 |  |  |  | 1929 over 1028 | 1030 over 1929 |
| Wholesale........... | 40 | 34,083 | 34,843 | 29,077 | +0.5 | $-16.6$ | 86.6 | 86.8 | 86.7 | +0.2 | -0.1 |
| Manufacturing .-.-.- | 03 | 294, 245 | 301, 000. | 243, 318 | +2.3 | -19.2 | 06.3 | 06.1 | 86.0 | -. 2 | -. 1 |
| ufacturing.-. | 3 | 3, 234 | 3,105 | 2,083 | -4.0 | -32.9 | 89.7 | 99.7 | 09.7 | 0 | 0 |
| Total. | 136 | 332, 162 | 338, 948 | 274, 478 | +2.0 | -19.0 | 95.3 | 05.2 | 05.0 | -. 1 | -. 2 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for the footwear establishments reporting on the subject was 0.7 per cent of net sales in 1928, 0.6 per cent of net sales in 1929, and 1 per cent of net sales in 1930.

The firms which classified themselves as wholesale had an average bad-debt loss of 0.7 per cent in 1928, 0.7 per cent in 1929, and 1.2 per cent in 1930. Those which classified themselves as manufacturing had an average of 0.7 per cent in 1928, 0.6 per cent in 1929, and 1 per cent in 1930. Those which classified themselves as wholesale and manufacturing had 0.6 per cent in 1928, 0.4 per cent in 1929, and 0.7 per cent in 1930.

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 19 of them with bad-debt losses less than 0.2 per cent. At the other extreme were nine firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

Bad-Debt Losses of Footwear Establishments, 1928-1930

| Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | 1828 | Estab-lishments | 1920 | Estab-lishments | 1930 |
| Wholesale. | 41 | 0.7 | 42 | 0.7 | 43 | 1.2 |
| Manufacturing. | 82 | . 7 | 96 | . 6 | 97 | 1.0 |
| Wholesale and manufacturing- | 3 | . 6 | 3 | . 4 | 3 | . 7 |
| Total. | 136 | . 7 | 141 | . 6 | 143 | 1.0 |

Footwear Establishments Grouped According to Size of Bad-Debt Losbes, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underset{\substack{\text { Less } \\ \text { than } \\ \hline 100,000}}{ }$ | $\begin{gathered} \$ 100,000 \\ t 0 . \\ \$ 249,900 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 499,999 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \$ 999,099 \end{gathered}$ | $\begin{gathered} \$ 1,000,000 \\ t 0 \\ \$ 2,490,909 \end{gathered}$ | $\begin{aligned} & \$ 2,500,000 \\ & t 0 \\ & \$ 4,999,999 \end{aligned}$ | $\$ 5,000,000$ and over |
| Jess than 0.2 per cen | 19 | 1 | 3 | 2 | 1 | 8 | 3 | 1 |
| 0.2 to 0.39 per cent.- | 9 |  |  | 3 | 1 | 4 |  | 1 |
| 0.4 to 0.59 per cent. | 20 | 1 | 6 | 3 | 5 | 2 | 3 |  |
| 0.6 to 0.79 per ceat. - | 15 |  | 1 | 1 | 3 | 8 | 1 | 1 |
| 0.8 to 0.98 per cent. | 10 |  | 2 | 2 | 3 | 6 | 1 | 2 |
| 1 to 1.19 per cent.. | 12 | 1 | 1 | 3 | 3 | 2 |  | 2 |
| 1.2 to 1.39 per cent. | 9 | 1 | 3 | 1 | 1 | 2 |  | 1 |
| 1.4 to 1.59 per cont. | 8 | 1 | 1 | 2 | 2 | 1 |  | 1 |
| 1.6 to 1.79 per cent. | 4 |  |  | 2 | 2 |  |  |  |
| 1.8 to 1.00 per cont. | 6 |  | 2 | - | 1 | 2 | 1 |  |
| 2 to 2.10 per cent. | 4 |  | 1 |  |  | 1 | 1 | 1 |
| 2,2 to 2,39 per cont. | 4 |  |  |  | 2 | 1 | 1 |  |
| 2.4 to 2.59 per cont. | 2 |  | 1 | 1 |  |  |  |  |
| 2.6 to 2.79 per cont. | 1 |  |  | 1 |  |  |  |  |
| 2.8 to 2.98 per cent. | 2 |  |  |  | 2 |  |  |  |
| 3 per cent and over. | 9 | 2 | 1 | 1 | 2 | 3 |  |  |
| Total. | 143 | 10 | 22 | 22 | 28 | 40 | 11 | 10 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month.

The weighted average collection percentage for footwear establishments was 42.7 per cent in 1929 and 39 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 70 days in 1929 and 77 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per $\$ 1,000,000$ of net sales was $\$ 191,781$ in 1929 and $\$ 210,959$ in 1930.

Per Cent Collected Monthly on Credit Accounts of Footwear Establishments, By Type of Firm, 1929 and 1930

| Classification | Number of estab-lishments | $\begin{gathered} \text { Per cent in } \\ \text { weighted aver- } \\ \text { ages } \end{gathered}$ |  | Averape length of time accounts outstanding, in days |  | Accounts receirable at a given time per $\$ 1,000,000$ of net salcs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 | 1829 | 1030 | 1929 | 1930 |
| Wholesale. | 32 | 41.6 | 37.8 | 72 | 79 | \$197, 260 | \$216, 438 |
| Manufacturing | 74 | 42.9 | 39.2 | 70 | 77 | 191, 781 | 210,959 |
| Wholesale and manufacturing | 2 | 38.3 | 35.4 | 78 | 85 | 213,699 | 232,877 |
| Total. | 108 | 42.7 | 30.0 | 70 | 77 | 191, 781 | 210,959 |

Per Cent Collected Montrly on Credit Accounts of Footwear Establishments in 1929 and 1930, Grodped According to Total Volume of Sales

| Sales volume | Number of estab-lishments | Year |  | Sales volume | Number of estab-lishments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1020 | 1030 |  |  | 1929 | 1030 |
| Less than $\$ 100,000$ $\$ 100,000$ to $\$ 249,909$ $\$ 250,000$ to $\$ 499,900$. $\$ 500,000$ to $\$ 899,890$. $\$ 1,000,000$ to $\$ 2,469,909 \ldots$ | 517142528 | $\begin{aligned} & 43.8 \\ & 39.7 \\ & 42.3 \\ & 40.9 \\ & 41.8 \end{aligned}$ | $\begin{aligned} & 42.7 \\ & 35.8 \\ & 38.9 \\ & 37.7 \\ & 30.8 \end{aligned}$ | $\$ 2,500,000$ to $\$ 4,909,009$. $\$ 5,000,000$ and over $\qquad$ <br> Total. $\qquad$ | 10 | 44.4 | 40.0 |
|  |  |  |  |  | 0 | 43.0 | 40.3 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  | 108 | 42.7 | 30.0 |

## RETURNS AND ALLOWANCES

Returns and allowances of footwear establishments were 4.3 per cent of gross sales in 1928, 4.4 per cent in 1929, and 4.8 per cent in 1930.

The wholesale establishments had 4.3 per cent in $1928,3.9$ per cent in 1929, and 4 per cent in 1930. The manufacturing cstablishments had 4.3 per cent in 1928, 4.4 per cent in 1929, and 4.9 per cent in 1930. The wholesale and manufacturing establishments had 2 per cent in 1928, 2.5 per cent in 1929, and 3.3 per cent in 1930.
In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 11 firms with less than 1 per cent. At the other extreme were 13 firms with 10 per cent or over. The latter firms thus had returns and allowances ten times as great proportionately as the former.

## Returns and Allowances of Footwear Establishments 1928-1930

[Percentages are weighted averages based on total gross sales]

| Classification | 1928 |  | 1929 |  | 1930 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab lishments | Per cent | Estab-lishments | Per cent | Estab lish. ments | Per cent |
| Wholesale.- |  | 4.2 | 41 | 3.9 | 42 | 4.0 |
| Manufacturing.. | 93 | 4.3 | 97 | 4.4 | 98 | 4.9 |
| Wholesale and manufacturing | 3 | 2.0 | 3 | 2.5 | 3 | 3.3 |
| Total | 136 | 4.3 | 141 | 4.4 | 143 | 4.8 |

Footwear Establishments Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

| Ratio of returns and allowances | Tatal firms | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ 10 \\ \$ 29,999 \end{gathered}$ | $\begin{array}{r} \$ 250,000 \\ t 0 \\ \mathbf{2} 499,909 \end{array}$ | $\begin{array}{r} \$ 500,000 \\ t 0 \\ \mathbf{t} 99,999 \end{array}$ | $\begin{aligned} & \$ 1,000,000 \\ & \mathbf{t o}, 000 \\ & \$ 2,499,999 \end{aligned}$ | $\begin{aligned} & \$ 2,500,000 \\ & \$ 4, \mathbf{t o} \\ & \$ 4,890 \end{aligned}$ | $\begin{gathered} \$ 5,000,000 \\ \text { and } \\ \text { over } \end{gathered}$ |
| Less than 1 per cent. | 11 |  |  | 3 |  | 1 | 2 |  |
| I to 1.9 per cent.....- | 13 | 3 | 2 | 1 | 2 | 4 |  |  |
| 2 to 2.9 per cent. | 24 | 4 | 4 | 2 | 4 | 6 | 3 | 1 |
| 3 to 3.9 per cent. | 14 |  | 2 | 5 | 2 | 2 | 2 | 1 |
| 4 to 4.9 per cent... | 28 |  | 4 | 4 | 5 | , | 2 | 3 |
| 5 to 5.9 per cent. | 18 |  | 3 | 3 | 4 | 6 |  | 1 |
| 6 to 6.9 per cent. . | 12 |  | 2 | 1 | 4 | 2 | 1 | 1 |
| 7 to 7.9 per cent...... | 2 |  | 1 | , | 1 |  |  |  |
| 8 to 8.9 per cent.. | 4 |  |  | 1 |  | 2 | 1 |  |
| 9 to 9.9 per cent... | 4 |  | 1 |  | 3 | $\stackrel{2}{6}$ |  |  |
| 10 per cent and over... | 13 |  | 2 | 1 | 3 | 6 |  | 1 |
| Total. | 143 | 10 | 22 | 21 | 29 | 40 | 11 | 10 |

## CREDIT TERMS

A wide variety of credit terms was employed by footwear establishments. Eighteen firms, or 12.7 per cent of the total reporting on the subject, used " 2 per cent 10 days; net 30 days." This set of terms was used by more firms than any other.
Credit Terms and Bad-Debt Losses of Footwear Establishments in 1930

| Set of terms |  |
| :--- | :--- | ---: | ---: | ---: |

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Eighty-eight footwear establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 3.4 per cent of customers attempted to dictate terms. In grouping firms according to size, it was found that the largest size group (annual sales $\$ 5,000,000$ and over) had the highest percentage. The average for this group was 14.9 per cent.

Eighty-six footwear establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 5.3 per cent of customers attempted to take unearned discounts. In grouping firms according to size, it is found that the largest size group (annual sales $\$ 5,000,000$ and over) had the highest percentage. The average for this group was 20.6 per cent.

Per Cent of Customers of Footwear Establishments Attempting to Dictate Terms and to Take Unearned Discounts, 1930
[Percentages are simple averuges; i. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\lvert\, \begin{gathered} \text { Per cent } \\ \text { of } \\ \text { customers: } \end{gathered}\right.$ | Firms re porting | $\begin{gathered} \text { Per cent } \\ \text { of } \\ \text { customers } \end{gathered}$ |
| Wholesale type of establighients |  |  |  |  |
| Manufacturing. | ${ }_{64}^{24}$ | 3.7 | ${ }_{63}^{23}$ | 4.3 5.7 |
| sales volume |  |  |  |  |
| \$100,000 to \$249,900.... | 15 | 6.0 3.8 | 3 14 4 | 10.0 |
| \$250,000 to \$499,990. | 10 | 1.7 | 10 | 8.0 |
| \$500,000 to \$4M, 9099. | 20 | 1.1 | 22 | 3.5 |
| \$1,000,000 to $\$ 2,449,9999$. | 22 | 2.8 | 23 | 2.5 |
| \$2,500,000 to $84,9990,999$ | 10 | 1.3 | , | 2.1 |
| \$5,000,000 and over. | 7 | 14.9 | 5 | 20.6 |
| Total. | 88 | 3.4 | 86 | 5.3 |

## FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 346 furniture, floor-covering, and household-furnishing establishments selling direct to retailers, which reported for the years 1928 , 1929, and 1930, did 98 per cent of total business on credit in 1938, 98 per cent on credit in 1929, and 97.8 per cent in 1930.

There were 153 of the 346 firms which did 100 per cent credit business. Nineteen of them were wholesule, 125 were manufacturing, 1 was a commission house, 7 were wholesale and manufacturing, and 1 was a manufacturing and commission house.

Extent of Credit Business of Furnture, Floor-Covering, and House-hold-Furnishing Establishaments, 1928-1930

| Type of business | Number of estab-lishments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total grose sales on credit, in weighted avernges |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1928 | 1929 | 1830 | Per cent change |  | 1828 | 1929 | 1430 | Per cent change |  |
|  |  |  |  |  | 1028 over 1628 | 1930 over 1922 |  |  |  | 1929 over 1028 | 1830 over 1829 |
| Wholesale. | 75 | 70,444 | 75, 105 | 60, 318 | +6. 6 | -19.7 | 97.0 | 97.7 | 97.6 | -0.2 | -0.1 |
| Manufacturing..... | 240 | 340,407 | 360, 463 | 270, 255 | +5. s | $-25.0$ | 98.0 | 88.1 | 88.2 | +. 1 | +. 1 |
| Wholesale and manufacturing All other- $\qquad$ | 23 8 | $\begin{array}{r} 21,740 \\ 6,963 \end{array}$ | 22,283 7,382 | 18,738 5,300 | +2.5 +8.0 | $\begin{aligned} & -15.9 \\ & -28.2 \end{aligned}$ | $\begin{aligned} & 98.5 \\ & 97.7 \end{aligned}$ | $\begin{aligned} & 98.3 \\ & 47.5 \end{aligned}$ | $\begin{aligned} & 93.0 \\ & 97.5 \end{aligned}$ | -. 2 | -5.4 0.0 |
| Total. | 346 | 430,560 | 465, 238 | 354, 611 | +5.8 | -23.8 | 88. 0 | 88.0 | 07.8 | 0.0 | -. 2 |

LOSSES FROM BAD DEBTS
The average bad-debt loss for furniture, floor-covering, and house-hold-furnishing establishments was 0.5 per cent of net sales in 1928, 0.6 per cent in 1929, and 0.9 per cent in 1930.

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 44 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 42 firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

Bad-Debt Losses of Furniture, Floor-Covering, and Household-Furnishing Establishments, 1928-1930

| - Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab lishments | 1928 | Estab Iishments | 1829 | Estab-ushments | 1930 |
| Wholesale....- | 76 | 0.6 | 77 | 0.6 | 78 | J. 1 |
| Manufacturing. | 241 | . 5 | 243 | . 5 | 246 | . 9 |
| Wholesale and manufacturing. | 25 | . 6 | 25 | . 8 | 25 | 1.0 |
| All other......................... | 8 | . 4 | 9 | . 4 | 9 | . 7 |
| Total | 350 | . 5 | 354 | . 6 | 358 | 8 |

Furniture, Floor-Covering, and Household-Furnishing Establibhaments Grouped According to Size of Bad-Debt Losses, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Siże group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 240,999 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 499,009 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \$ 999,099 \end{gathered}$ | $\begin{gathered} \$ 1,000,000 \\ t, \\ \$ 2,499,990 \end{gathered}$ | $\left\|\begin{array}{r} \$ 2,500,000 \\ 10 \\ \$ 4,899,000 \end{array}\right\|$ | $\begin{aligned} & \$ 5,000,000 \\ & \text { and over } \end{aligned}$ |
| Less than 0.2 per cent | 44 | 6 | 8 | 10 | 12 | 5 | 1 | 2 |
| 0.2 to 0.39 per cent. | 42 | 5 | 7 | 8 | 10 | 9 | 3 |  |
| 0.4 to 0.59 per cent. | 49 | 1 | 6 | 18 | 7 | 14 | 2 |  |
| 0.6 to 0.79 per cent... | 32 | 4 | 7 | 12 | 4 | 3 | 1 |  |
| 0.8 to 0.99 per cent. | 33 | 3 | 8 | 8 | 8 | 3 | 1 | 2 |
| 1 to 1.19 per cent... | 24 | 1 | 5 | 7 | 5 | 6 |  |  |
| 1.2 to 1.39 per cent. | 22 | 2 | 4 | 7 | 6 | 3 |  |  |
| 1.4 to 1.59 per cent. | 19 | 1 | 4 | 2 | 6 | 4 | 1 | 1 |
| 1.6 to 1.79 per cent. | 11 | 3 | 6 |  | 1 |  |  | 1 |
| 1.8 to 1.99 per cent. | 9 | 1 | 4 | 2 | 1 |  | 1 |  |
| 2 to 2.19 per cent... | 8 | 3 |  | 2 | 2 |  |  |  |
| 2.2 to 2.39 per cent.- | 9 | 1 | 2 | 2 | 2 | 1 |  | 1 |
| 2.4 to 2.59 per cent.- | ${ }_{4}^{6}$ | 2 | 1 | 2 |  | 1 |  |  |
| 2.6 to 2.79 per cent.- <br> 2.8 to 2.99 per cent. | 4 |  | ${ }_{1}^{2}$ | 1 | 2 |  |  |  |
| 3 per cent and over. | 42 | 6 | 19 | B | 5 | 3 |  |  |
| Total | 358 | 39 | 84 | 92 | 71 | 53 | 10 | 9 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for these establishments was 44.8 per cent in 1929 and 42.1 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 67 days in 1929 and 71 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per $\$ 1,000,000$ of net sales was $\$ 183,562$ in 1929 and $\$ 194,521$ in 1930.

Per Cent Collected Monthly on Credit Accounts of Furniture, FloorCovering, and Household-Furnishing Establishments, by Type of Firm, 1929 and 1930

| Classification | Number of estab-lishments | Per cent, in weighted averages |  | Average length of time accounts outstanding, in days |  | Accounts receívable at a given tíme per $\$ 1,000,000$ of nei sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1830 | 1929 | 1030 | 1929 | 1030 |
| Wholessle. | 68 | 41.6 | 36.9 |  |  |  |  |
| Manufacturing -.............. | 190 | 45. 6 | 43.6 | 68 | 60 | 180, 822 | \$221,018 |
| Wholesale and manufacturin | 20 | 44. 3 | 41.6 | 88 | 72 | 180, 301 | 197, 200 |
| All other | 0 | 56.7 | 54.1 | 53 | 65 | 145, 205 | 150, 085 |
| Total | 234 | 44.8 | 42.1 | 67 | 71 | 183, 562 | 104, 521 |

Per Cent Collected Monthly on Credit Accounts of Furniture, FloorCovering, and Household-Furnishing Establishments in 1929 and 1930, Grouped According to Total Volume of Sales


RETURNS AND ALLOWANCES
Returns and allowances of furniture, floor-covering, and householdfurnishing establishments were 3.3 per cent of gross sales in 1928, 3.2 per cent in 1929, and 3.9 per cent in 1930.

The wholesale establishments had 4.1 per cent in 1928, 4.2 per cent in 1929, and 4.9 per cent in 1930. The manufacturing establishments had 3.2 per cent in 1928, 3 per cent in 1929, and 3.8 per cent in 1930. The wholesale and manufacturing establishments had 2.5 per cent in 1928, 2.5 per cent in 1929, and 3 per cent in 1930.

In grouping firms according to size of their returns and allowence percentages for 1930, it was found that there were 78 firms with less than 1 per cent. At the other extreme were 13 firms with 10 per cent or over. The latter firms thus had returns and allowances ten times as great proportionately as the former.

Returns and Allowances of Furniture, Floor-Covering, and HouseholdFurnishing Establishments, 1928-1930
[Percentages are weighted averages based on total gross sales]

| Classlfication | 1928 |  | 1929 |  | 1930 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | Per cent | Estab Hishments | Per cent | Estab lishments | Per cent |
| Wholesale. | 77 | 4.1 | 83 | 42 | 79 | 4.8 |
| Manufacturing.. | 240 | 3.2 | 242 | 3.0 | 245 | 3.8 |
| Wholesale and manufacturing | 23 | 2.5 | 23 | 25 | 23 | 3.0 |
| All other...........-. | 8 | . 8 | , | 1.0 | , | 1.2 |
| Total. | 348 | 3.3 | 352 | 3.2 | 356 | 3.9 |

Furniture, Floor-Covering, and Household-Furnishing Establishaents Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]


## CREDIT TERMS

A wide variety of terms was employed by furniture, floor-covering, and household-furnishing establishments. Thirty-eight. firms, or 10.6 per cent of the total reporting on the subject, used " 2 per cent 10 days; net 30 days." This set of terms was used by more firms than any other.

Credit Terms and Bad-Debt Losses of Furniture, Floor-Covering, and Household-Furnishing Establishaments in 1930

| Set of terms | Estab- ish- ments nsing terms most com monly | Per cent of total establishments | Ratio of bal dobts to total sales |
| :---: | :---: | :---: | :---: |
| No cash discount; net 30 days |  |  |  |
| 1 per cent 10 days; net 30 days. | 4 | 1.1 | . 4 |
| 1 per cent 10 days; net mo days. | 2 | 1.1 .6 | . 7 |
| 2 per cent 10 days; net 30 days. | 38 | 10.0 |  |
| 2 per cent 10 days; net 00 days. | 24 | 6.7 | 1.1 |
| 2 per cent tenth prox.; net 30 days | 15 | 42 | 1.0 |
| All other....................... | 18 | 5.1 | 1. 2 |
| Combination of two or more of the above | 175 | 49.0 | . ${ }^{8}$ |
|  |  |  |  |
| Total-- | 357 | 100.0 | . 9 |

CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS
From the 242 establishments answering the question: "What proportion of your customers attempt to dictate terms?" it was found that 5 per cent of customers attempted to dictate terms. Replies from 252 firms showed that 8.2 per cent of customers attempted to take unearned discounts.

Per Cent of Customers of Furniture, Floor-Covering, and HouseholdFurnishing Establishments Attempting to Dictate Terms and Take Unearned Discounts, 1930
[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\|\begin{array}{c} \text { Per cent } \\ \text { of } \\ \text { customers } \end{array}\right\|$ | Firms re. porting | $\left\{\begin{array}{c} \text { Per cent } \\ \text { of } \\ \text { customers } \end{array}\right.$ |
| type of establighments |  |  |  |  |
| Wholesale. | 60 | 3.7 | 59 | 8.6 |
| Manufacturing. | 162 | 5.7 | 172 | 8.3 |
| Wholesale and manufacturing. | 14 | 3.3 | 15 | 3.9 |
| All other-........................ | 6 | 5.0 | 6 | 11.7 |
| SALES VOLUME |  |  |  |  |
| Less than \$100,000. | 22 | 8.1 | 22 | 7.2 |
| \$100,000 to \$24s, 959. | 59 | 5.0 | 81 | 10.6 |
| \$250,000 to \$499, 999. | 60 | 5.3 | 64 | 7.2 |
| \$500,000 to \$999,989. | 47 | 6. 7 | 50 | 9.0 |
| \$1,000,000 to \$2,4¢9,909.. | 38 | 2.0 | 39 | 7.6 |
| \$2,500,000 to \$4,999,899.. | 9 | 2.4 | 9 | 3.8 |
| \$5,000,000 and over.... | 7 | . 0 | 7 | 2.1 |
| Total. | 242 | 5.0 | 252 | 8.2 |

## GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 84 gasoline, lubricating-oil, and grease establishments selling direct to retailers, which reported on the subject of extent of credit business, did 69.3 per cent of their total business on credit in 1928, 68.7 per cent on credit in 1929, and 67.4 per cent in 1930.

There were 8 of the 84 firms which did 100 per cent credit business. Five of them were wholesale, one was manufacturing, and two were wholesale and manufacturing.

Extent of Credit Business of Gasoline, Lubricating-Oil, and Grease Establishments, 1928-1930

| Type of business | Num. ber of estab-lishments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales on rredit, in weighted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1828 | 1929 | 1030 | - Per cent change |  | 1828 | 1929 | 1030 | Per cent change |  |
|  |  |  |  |  | 1029 over 1928 | 1930 over 1829 |  |  |  | 1920 Over 1028 | 1830 over 1929 |
| Wholesale. | 46 | 258, 007 | 250, 862 | 246, 230 | $-3.0$ | -1.9 | 70. ${ }^{\text {B }}$ | 67.6 | 65.6 | -4.3 | $-3.0$ |
| Manufacturing -...- | 14 | 153, 687 | 152, 604 | 133, 585 | -0.7 | -12.5 | 71.7 | 67.0 | 63.9 | -8.6 | -4.6 |
| ulacturing. | 24 | 315, 728 | 372, 499 | 356, 050 | +18.0 | -4.4 | 67.0 | 70.2 | 70.0 | +4.8 | -. 3 |
| Total | 84 | 728,022 | 775, 065 | 735, 805 | +6. 6 | -5.2 | 69.3 | 68.7 | 67. 4 | -. 9 | -1.0 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for gasoline, lubricating-oil, and grease establishments was 0.1 per cent of net sales in 1928, 0.2 per cent of net sales in 1929, and 0.2 per cent of net sales in 1930.

In grouping individual firms according to the size of their bad-debtloss percentages for 1930 , it was found that there were 29 of them with bad-debt losses less than 0.2 per cent. There were seven firms with 2 per cent or over. The latter firms thus had credit losses more than 10 times as great proportionately as the former.
Bad-Debt Losses of Gasoline, Lubricating-Oil, and Grease EstablishMENTS, 1928-1930

| Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | 1928 | Estab lishments | 1929 | Estab-lishments | 1930 |
| Wholesale.. | 46 | 0.3 | 52 | 0.2 | 56 | 0.2 |
| Manufacturing.. | 15 | .2 | 17 | . 3 | 18 | . 2 |
| Wholesale and manufacturing | 24 | .1 | 24 | . 1 | 26 | . 2 |
| All other-..-------............ |  |  | 2 | 1.5 | 3 | 1.3 |
| Total | 85 | . 1 | 05 | . 2 | 103 | . 2 |

Gasoline, Lubricating-Oil, and Grease Establishments Grojped According to Size of Bad-Debt Losses, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\left.\begin{gathered} \$ 100,000 \\ t 0 \\ \$ 0.099 \end{gathered} \right\rvert\, \$$ | $\left.\begin{gathered} \$ 250,000 \\ t 0 \\ \$ 469,995 \end{gathered} \right\rvert\,$ | $\begin{array}{r} \$ 500,000 \\ t 0 \\ \$ 009,006 \end{array}$ | $\left\lvert\, \begin{aligned} & \$ 1,000,000 \\ & 10 \\ & \$ 4,890,099 \end{aligned}\right.$ | $\begin{aligned} & \$ 5,000,000 \\ & 10 \\ & 90,000,509 \end{aligned}$ | $\left\|\begin{array}{c} \$ 10,000,000 \\ \$ 24, ~ t o ~ \\ \$ 290,000 \end{array}\right\|$ | $\begin{aligned} & \text { S25, 000, } 000 \\ & \text { and over } \end{aligned}$ |
| Less than 0.2 per cent. | 29 | 3 | 1 |  | 2 |  |  |  |  |
| 0.2 to 0.39 per cent... | 23 |  | 3 | 2 | 4 | 8 | 1 | 2 | 6 |
| 0.4 to 0.59 per cent..- | 20 | 1 | 1 | 4 | 3 | 7 | 2 | 2 |  |
| 0.6 to 0.79 per cent--- | 7 |  | 1 | 1 | 2 | 2 | 1 |  |  |
| 0.8 to 0.99 per cent--- | 6 |  | 1 | 3 |  | 1 |  | 1 |  |
| 1 to 1.19 per cent..... | 2 |  | 1 | 1 |  | 1 | -..-.....- | .........- |  |
| 1.4 to 1.58 per cent... | 2 |  |  |  | $1-$ |  |  |  |  |
| 1.6 to 1.79 per cent... | 2 | 1 |  | 1 |  |  |  |  |  |
| 2 per cent and over.- | 7 | 1 | 3 | 1 | 2 |  |  |  |  |
| Total.......... | 103 | 7 | 11 | 15 | 14 | 22 | 11 | 11 | 12 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for gasoline, lubricating-oil, and grease establishments was 71.4 per cent in 1929 and 68.5 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 42 days in 1929 and 44 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per $\$ 1,000,000$ of net sales was $\$ 115,068$ in 1929 and $\$ 120,548$ in 1930.

Per Cent Collected Montrly on Credit Accounts of Gasoline, Lubri-cating-Oil, and Grease Establishments, by Type of Firm, 1929 and 1930

| Classification | Num. ber of estab-lishments | Per cent, in weighted averages |  | A verage length of time accounts outstanding, in days |  | Accounts recel vable at a given time, per $\$ 1,000,000$ of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 | 1029 | 1030 | 1929 | 1930 |
| Wholesale. | 30 | 74.3 | 72.4 | 40 |  |  |  |
| Manutacturing | 11 | 71.0 | 68.9 | 42 | 44 | 115,063 | 120, 548 |
| Wholesale and manufacturimg | 16 | 70.6 | 66.9 | 42 | 45 | 115,068 | 123, 238 |
| Fotr? | 57 | 71.4 | 68.5 | 42 | 44 | 115, 068 | 120,548 |

Per Cent Collected Monthly on Credit Accounts of Gasoline, Lubri-cating-Oil, and Grease Establishments in 1929 and 1930, Grotped According to Total Volume of Sales

| Sales volume | Number of establish. ments | Year |  | Sales volume | Number of estab-lishments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 |  |  | 1929 | 1930 |
| Less than $\$ 100,000$..... <br> $\$ 100,000$ to $\$ 249,999$ <br> $\$ 250,000$ to $\$ 199,099$ <br> $\$ 500,000$ to $\$ 090,999$ <br> $\$ 1,000,000$ to $\$ 1,999,699$ | 47987 | $\begin{aligned} & 44.7 \\ & 58.0 \\ & 58.7 \\ & 56.4 \\ & 72.0 \end{aligned}$ | 41.0 | $\$ 5,000,000$ to $\$ 0,999,990$. $\$ 10,000,000$ to $\$ 24,990,999$. $\$ 25,000,000$ and over. <br> Total. $\qquad$ | 7 | 60.1 | 61.9 |
|  |  |  | 56.2 |  | 8 | 76.7 | 69.1 |
|  |  |  | 58.4 |  | 6 | 72.9 | 71.4 |
|  |  |  | 50.7 66.2 |  | 57 | 71.4 | 08.5 |
|  |  |  |  |  |  |  |  |

## RETURNS AND ALLOWANCES

Returns and allowances of gasoline, lubricating-oil, and grease establishments were 0.6 per cent of gross sales in 1928, 0.8 per cent in 1929, and 0.7 per cent in 1930.

The wholesale establishments had 0.6 per cent in 1928, 0.6 per cent in 1929, and 0.6 per cent in 1930. The manufacturing establishments had 0.3 per cent in 1928, 0.3 per cent in 1929, and 0.6 per cent in 1930. The wholesale and manufacturing establishments had 0.7 per cent in 1928, 1.1 per cent in 1929, and 0.7 per cent in 1930.

In grouping firms according to size of their returns and allowances percentages for 1930, it was found that there were 46 firms with less than 0.5 per cent. At the other extreme were six firms with 5 per cent or over-ten times as great proportionately as the former firms.
Returns and Allowances of Gasoline, Lubricating-Oil, and Grease Establishaments, 1928-1930
[Percentages are weighted averages based on total gross sales]

| Classification | 1928 |  | 1029 |  | 1930 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab- <br> lish- <br> ments | $\underset{\text { Per }}{\text { Per }}$ | Estabments | ${ }_{\text {Pent }}$ | Estab- lishments | ${ }_{\text {Per }}^{\text {cent }}$ |
| Wholesale. |  |  |  |  |  |  |
| Manutacturing.........-..... | ${ }_{24}^{14}$ | . 7 | 18 24 24 | .3 | ${ }^{17}$ | . 6 |
| All other............--------- |  |  | 24 2 |  | 26 3 | 3.8 |
| Total. | 84 | . 6 | ${ }^{2}$ | . 8 | 101 | . 7 |

Gasoline, Lubricating-Oil, and Grease Establishments Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

| Ratio of returns and allowances | Total stores | Size group (sales volume) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 249,080 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ 10 \\ \$ 409,909 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ 10 \\ \$ 099,809 \end{gathered}$ | $\begin{aligned} & \$ 1,000,000 \\ & \text { to } \\ & \$ 4,999,099 \end{aligned}$ | $\begin{gathered} \$ 5,000,000 \\ \text { to } \\ \$ 9,999,090 \end{gathered}$ | $\begin{aligned} & \$ 10,000,000 \\ & \mathbf{t o} 24,999,990 \end{aligned}$ | $\begin{aligned} & \$ 25,000,000 \\ & \text { and over } \end{aligned}$ |
| Less than 0.5 per cent. | 46 | 2 | 5 | 8 | 4 | 6 | 7 | 7 |  |
| 0.5 to 0.99 per cent.-- | 14 | 1 |  | 1 | 3 | 3 | 1 | 2 | 3 |
| 1 to 1.49 per cent..... | 10 | 1 | 1 |  | 3 | 4 |  | ...-----1- |  |
| 1.5 to 2 to 2.49 per per cent.... | 6 | 1 | 1 | 1 |  | 2 | 1 | 1 |  |
| 2 to 2.49 per cent..... | 4 | 1 |  | i | 1 | 1 | 1 |  |  |
| 3 to 3.49 per cent..... | 2 |  |  | 1 |  | 1 |  |  |  |
| 3.5 to 3.99 per cent.-- | 1 |  |  |  |  | 1 |  |  |  |
| 4 to 4.49 per cent..... | 4 | 1 |  |  |  |  |  |  |  |
| 4.5 to 4.99 per cent...- |  |  | 1 |  |  | $i$ |  |  |  |
| 5 per cent and over. - | 6 | 1 |  | 3 | 1 |  |  | 1 |  |
| Total. | 101 | 7 | 11 | 15 | 14 | 21 | 10 | 11 | 12 |

## CREDIT TERMS

Twenty-one gasoline, lubricating-oil, and grease establishments, or 35.6 per cent of the total reporting on the subject of credit terms, used " 1 per cent 10 days; net 30 days." Fourteen firms, or 23.7 per cent of the total, used "no cash discount; net 30 days." Twelve firms, or 20.3 per cent of the total, used " 2 per cent 10 days; net 30 days."

Credit Terms and Bad-Debt Losses of Gasoline, Lubricating-Oil, and Grease Establishments in 1930

| Set of terms |
| :--- | :--- | :--- | :--- | :--- | :--- |

CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS
Forty-eight gasoline, lubricating-oil, and grease establishments reported on the subject of customers attempting to dictate terms. The replies showed that 3.3 per cent of customers attempted to dictate terms.

Forty-two firms reported on the subject of customers attempting to take unearned discounts. The replies showed that 5.7 per cent of customers attempted to take unearned discounts. Some firms apparently had a great deal of trouble with the practice. The four firms with annual sales from $\$ 100,000$ to $\$ 249,999$ had the high average of 22.8 per cent.

Per Cent of Customers of Gasoline, Lubricating-Oil, and Grease Establishments Attempting to Dictate Terms and Take Unearned Discounts IN 1930
[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\lvert\, \begin{gathered} \text { Per cent } \\ \text { of } \\ \text { customers } \end{gathered}\right.$ | Firms reporting | Per cent of customers |
| TYPE Of Establishments |  |  |  |  |
| Wholessle_ | 25 9 | 2.1 | 21 7 | 6.7 2.3 |
| Wholesale and manufact | 14 | 5.7 | 14 | 6.0 |
| Sales volume |  |  |  |  |
| Less than $\$ 100,000$. | 4 | 23 | 3 | 8.0 |
| \$100,000 to \$249,999.... | 6 | 3.8 | 4 | 22.8 |
| \$250,000 to \$499,999... | 7 | 20 | 7 | 3.0 |
| \$500,000 to \$999,999 | 6 | 4.5 | 6 | 3.8 |
| \$1,000,000 to $\$ 1,999,999$. | 7 | 8.7 | 6 | . 8 |
| \$5,000,000 to \$9,899,099. | 8 | 2.2 | ${ }^{6}$ | . 8 |
| \$10,000,000 to \$24,899,999. | 8 | 1.0 | 6 | 1.8 |
| \$25,000,000 and over..... | 4 | . 8 | 4 | 16.5 |
| Total. | 48 | 3.3 | 42 | 6.7 |

## HARDWARE AND STOVE ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 244 hardware and stove establishments selling direct to retailers, which reported on the subject of extent of credit business, did 94.4 per cent of total business on credit in 1928, 94.3 per cent on credit in 1929, and 94.4 per cent in 1930. There were 44 of the 244 firms which did 100 per cent credit business. Nine of them were wholesale, 33 were manufacturing, and 2 were wholesale and manufacturing.
Extent of Credt Business of Hardware and Stove Establishments, 1928-1930

| Type of business | Number of estab-ments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales on credit, in weighted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1928 | 1929 | 1030 | Per cent change |  | 1928 | 1929 | 1830 | Per cent change |  |
|  |  |  |  |  | 1929 over 1928 | 1030 over 1029 |  |  |  | 1929 over 1928 | 1930 over 1929 |
| Wholesale......... | 146 | 186, 754 | 189, 378 | 155, 813 | +1.4 | -17.7 | 94.7 | 94.9 | 94.6 | $+0.2$ | -0.3 |
| Manufacturing.---- | 83 | 101,885 | 104, 408 | 80,964 | +2.5 | -22.5 | 95.2 | 95.0 | 96.2 | -. 2 | $+1.3$ |
| Wholesale and manufacturing All other. | 12 | $\begin{aligned} & 9,256 \\ & \mathbf{2}, 180 \end{aligned}$ | $\begin{aligned} & 9,224 \\ & \mathbf{2}, 227 \end{aligned}$ | 7,809 1,659 | -0.4 +2.2 | -15.4 | 81.6 81.3 | $\begin{aligned} & 78.2 \\ & 81.3 \end{aligned}$ | $\begin{aligned} & 75.5 \\ & 79.5 \end{aligned}$ | ${ }_{0}^{-4.2}$ | -3.5 -2.2 |
| Total. | 244 | 300,075 | 305, 235 | 246, 245 | +1.7 | -19.3 | 94.4 | 94.3 | 94. 4 | -. 1 | +. 1 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for hardware and stove establishments reporting on the subject was 0.5 per cent of net sales in 1928, 0.6 per cent in 1929, and 0.8 per cent in 1930.

In grouping firms according to the size of their bad-debt loss percentages for 1930, it was found that 25 of them had bad-debt losses less than 0.2 per cent. At the other extreme were 24 firms with 2 per cent or over. The latter firms thus had credit losses more than ten times as great proportionately as the former.

Bad Debt Losses of Hardware and Stove Establishments, 1928-1930

| Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | 1928 | Estab lishments | 1829 | Estab-lishments | 1930 |
| Wholesale.. | 146 | 0.5 | 148 | 0.6 | 150 | 0.8 |
| Manufacturing. | 84 | . 5 | 85 | . 5 | 85 | . 7 |
| Wholesale and manufacturing | 12 | . 7 | 12 | . 6 | 12 | . 7 |
| All other..................-- | 3 | . 8 | 3 | . 9 | 3 | 1.3 |
| Total | 245 | . 5 | 248 | . 6 | 250 | . 8 |

Hardware and Stove Establishments Grouped According to Size of BadDebt Losses
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \mathbf{t o p} \\ \$ 249,900 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \mathbf{\$ 4 9 9 , 0 9 9} \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ t o \\ \$ 009,909 \end{gathered}$ | $\left\|\begin{array}{c} \$ 1,000,000 \\ t o \\ \$ 2,490,000 \end{array}\right\|$ | $\begin{aligned} & \$ 2,500,000 \\ & \$ 4,00 \\ & \$ 4,909,908 \end{aligned}$ | $\left\{\begin{array}{l} \$ 5,000,000 \\ \text { end over } \end{array}\right.$ |
| Less than 0.2 per cent | 25 | 3 |  |  |  | 4 | 2 |  |
| 0.2 to 0.39 per cent... | 37 | 2 | 5 | 8 | 11 | 6 | , |  |
| 0.4 to 0.59 per cent. | 44 | 4 | 4 | 8 | 15 | 9 | 3 | 1 |
| 0.6 to 0.79 per cont... | 35 | 1 | 3 | 10 | 10 | 8 | 3 |  |
| 0.8 to 0.99 per cent. | 23 | 1 | 1 | 1 | 7 | 5 | 2 | 3 |
| 1 to 1.19 per cent..- | 23 | 3 | 1 | 7 | 6 | 4 | 1 |  |
| 1.2 to 1.39 per cent... | 12 |  |  | 5 | 3 | 2 | 1 |  |
| 1.4 to 1.59 per cent.. | 13 |  | 1 | 5 | 6 | 1 |  |  |
| 1.6 to 1.79 per cent... | 9 |  | 3 | 2 | 2 | 2 |  |  |
| 1.8 to 1.99 per cent... | 24 | 3 | 2 | 1 | 2 | 4 | 1 |  |
| Total.- | 250 | 17 | 37 | 57 | 70 | 45 | 17 | 7 |
|  |  |  |  |  |  |  | 17 |  |

COLLECTION PERCENTAGES
Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for hardware and stove establishments was 44.2 per cent in 1929 and 40.2 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 68 days in 1929 and 75 days in 1930.

The collection percentages also indicate that the amount of accounts receivable that were outstanding at a given time per $\$ 1,000,000$ of net sales was $\$ 186,301$ in 1929 and $\$ 205,479$ in 1930.

Per Cent Collected Monthly on Credit Agcounts of Hardware and Stove Establishments, by Type of Firm, 1929 and 1930

| Classification | Number of estab-lishments | Per cent in weighted averages |  | A verage length of time accounts outstanding, in days |  | Accounts receivable at a given time, per $\$ 1,000,000$ of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1829 | 1930 | 1929 | 1930 | 1029 | 1030 |
| Wholesale. | 136 | 44.3 | 40.1 |  |  |  |  |
| Manufacturing | 59 | 43.6 | 40.2 | 69 | 75 | 189,041 | 205, 479 |
| Wholesale and manufacturing | 8 | 52.1 | 47.2 | 58 | 64 | 158,904 | 175, 342 |
| All other-.................... | 2 | 35.4 | 29.8 | 85 | 101 | 232,877 | 276, 712 |
| Total. | 205 | 44.2 | 40.2 | 68 | 75 | 186, 301 | 205, 479 |

Per Cent Collected Monthly on Credit Accounts of Hardware and Stove Establishments in 1929 and 1930, Grodped According to Total Volume of Sales

| Sales volume | Number of estab-lishments | Year |  | Sales volume | Number of ©stab-lishments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 |  |  | 1929 | 1930 |
| Less than \$100,000. | 729476140 | 40.0 | 38.7 | $\$ 2,500,000$ to $\$ 4,999,099 \ldots$ $\$ 5,000,000$ and over ....... <br> Total. $\qquad$ | 165 | 46.5 | 40.9 |
| \$100,000 to \$249,999. |  | 39.1 | 36.6 |  |  | 43.8 | 39.3 |
| \$250,000 to \$499,909.- |  | 41.8 45.0 | 37.3 41.6 |  | 205 | 44.2 | 10.2 |
| \$1,000,000 to \$2,499,98 |  | 43.0 | 40.2 |  |  |  |  |

## RETURNS AND ALLOWANCES

Returns and allowances of hardware and stove establishments were 3.5 per cent of gross sales in 1928, 3.6 per cent of gross sales in 1929, and 3.8 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 27 firms with less than 1 per cent. At the other extreme were four firms with 10 per cent or over.

Returng and Allowances of Hardware and Stove Estabiashaente, 19281930
[Percentages are weighted averages based on total gross sales]

| Classiflcation | 1928 |  | 1029 |  | 1030 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-Hishments | Per cent | Estab lish: ments | Par cent | Estab-lishments | Per cent |
| Wholesale. | 146 | 3.2 | 148 | 3.4 | 149 | 3.0 |
| Manufacturing | 83 | 4.1 | 84 | 3.9 | 84 | 4.3 |
| Wholesale and manufacturing. | 12 | 2.3 | 12 | 3.0 | 12 | 2.8 |
| All other. | 3 | 6.5 | 3 | 7.4 | 3 | 6.1 |
| Total. | 244 | 3.5 | 247 | 3.0 | 248 | 3.8 |

Hardware and Stove Estabishments Grodped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

| Ratio of returns and allowances | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ 10 \\ \$ 249,960 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 499,909 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \$ 999,990 \end{gathered}$ | $\left.\begin{array}{\|l} \$ 1,000,000 \\ 10 \\ \$ 2,449,999 \end{array} \right\rvert\,$ | $\left\lvert\, \begin{aligned} & \$ 2,500,000 \\ & \text { to } \\ & \$ 4,999,909 \end{aligned}\right.$ | $\left\{\begin{array}{l} \$ 5,000,000 \\ \text { and } \\ \text { over } \end{array}\right.$ |
| Less than 1 per cent.. | 27 | 6 | 8 | 2 | 7 | 2 | 2 |  |
| 1.0 to 1.9 per cent... | 34 | 3 | 8 | 13 | 9 |  | 1 |  |
| 2 to 2.9 per cent.. | 55 | 6 | 10 | 15 | 12 | 8 | 4 |  |
| 3 to 3.9 per cent... | 53 |  | 2 | 7 | 23 | 13 | 5 | 3 |
| 4 to 4.9 per cont... | 33 | 2 | 3 | 5. | 7 | 12 | 3 | 1 |
| 5 to 5.9 per cent. | 123 |  | 2 | 4 | 8 | 6 2 | 2 1 | 1 |
| 6 to 8.9 per cent.. 7 to 7.9 per cent.. | 10 |  |  | 4 3 | 2 1 | 2 | 1 | 1 |
| 8 to 8.9 per cent... | 3 |  |  | 1 | , | 1 |  |  |
| 9 to 9.9 per cent.... 10 per cent and over | 2 |  | 2 | 1 |  | 1 | 1 |  |
| Total. | 248 | 17 | 35 | 50 | 70 | 45 | 19 | 6 |

## CREDIT TERMS

Sixty-two hardware and stove establishments or 25.3 per cent of the total reporting on the subject of credit terms used " 2 per cent 10 days; net 30 days." Thirty-four firms, or 13.9 per cent of the total, used " 2 per cent 10 days; net 60 days." Twenty firms, or 8.2 per cent of the total, used " 2 per cent tenth prox.; net 30 days." Nineteen firms, or 7.8 per cent of the total, used " 2 per cent tenth prox.; net 60 days."

Credt Terms and Bad-Debt Losses of Hardware and Stove Establiehments in 1930

| Set of terms | 0 | Estab- lish- ments using tesms most com- monly | Per cent of total establish ments | Radio of bad debts to total sales |
| :---: | :---: | :---: | :---: | :---: |
| No cash discount; net 30 days |  | 4 | 1.6 | 0.3 |
| No cash discount; net 60 days. |  | 2 | . 8 | 2.2 |
| 1 per cent 10 days; net 30 days. |  | 5 | 2.0 | . 7 |
| 2 per cent 10 days; net 30 days. |  | 62 | 25.3 | . 8 |
| 2 per cent 10 days; net 60 days. |  | 34 | 13.9 | . 6 |
| 2 per cent tenth prox.; net 30 days |  | 20 | 8.2 | . 8 |
| 2 per cent tenth prox.; net 60 days |  | 19 | 7.8 | 1.0 |
| All other-...........-.-.-. |  | 14 | 5.7 | 1.2 |
| Combination of 2 or more of the above. |  | 85 | 34.7 | . 9 |
| Total. |  | 245 | 100.0 | . 8 |

## CUSTOMERS AT'TEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

One hundred and seventy-two hardware and stove establishments reported on the subject of customers attempting to dictate terms. The replies showed that 3.1 per cent of customers attempted to dictate terms.

One hundred and seventy-five firms reported on the subject of customers attempting to take unearned discounts. The replies showed that 3.3 per cent of customers attempted to take unearned discounts.

Per Cent of Customers of Hardware and Stove Establishments Attempting to Dictate Terms and Tare Unearned Discounts in 1930
[Percentages are simple averages; l. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\|\begin{array}{c} \text { Per cent } \\ \text { of } \\ \text { customers } \end{array}\right\|$ | Firms reporting | Per cent of customers |
| TYPE Of ESTABLISHMENTS |  |  |  |  |
| Wolesale. | 113 | 2.9 | 117 | 2.6 |
| Wholesale and manufacturing | 80 | 3.9 | 51 | 4.8 |
| All other. | 1 | 1.0 | 1 | 1.0 |
| Lese than \$100,000 sales volume |  |  |  |  |
| Less than $\$ 100,000$. | - | 1.3 | ${ }^{6}$ | ${ }_{4} 4.5$ |
| \$250,000 to \$499,999 | 40 | 2.9 | 41 | 3.4 |
| \$500,000 to \$999,999. | 50 | 3.2 | 51 | 4.4 |
| \$1,000,000 to \$2,499,909. | 31 | 2.6 | 33 | 1.8 |
| \$2,500,000 to \$4,999,099. | 14 | 1.9 | 13 | 1.2 |
| \$5,000,000 and over.. | 4 | . 3 | 5 | . 8 |
| Total. | 172 | 3.1 | 175 | 3.3 |

## HEATING AND PLUMBING SUPPLY ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 207 heating and plumbing supply establishments selling direct to retailers and reporting on the subject of extent of credit business for the years 1928, 1929, and 1930, did 97.2 per cent of total business on credit in 1928, 97 per cent in 1929, and 96.6 per cent in 1930.

There were 26 of the 207 firms which did 100 per cent credit business. Nine of them were wholesale and 17 were manufacturing.

Extent of Credit Business of Heating and Plumbing Supply Estarlishments, 1928-1930

| Type of business | Number of estab-lishments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales or credit, in weighted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1928 | 1929 | 1830 | Per cent change |  | 1928 | 1929 | 1930 | Per cent change |  |
|  |  |  |  |  | 1929 over 1825 | 1830 over 1929 |  |  |  | 1929 over 1928 | 1930 over 1929 |
| Wholesale | 128 | 142,116 | 148, 743 | 115,453 | +3. 3 | -21. 3 | 95.1 | 94.8 | 94.3 | -0.3 | -0.5 |
| Manufacturing..... | 53 | 100, 061 | 168,442 | 129, 274 | +5.2 | -23.3 | 97.9 | 97.8 | 97.7 | -. 1 | -. |
| Wholesale and manufacturing | 16 | 89,743 3,58 | 82,472 3,487 | 50,154 | -8.1 | -39.2 -23.5 | $99.0$ | $18.9$ | 08.7 97.9 | -. | -. 2 |
| All other.......--- | 6 | 3, 120 | 3, 4.1 |  |  |  |  |  |  |  |  |
| Total | 207 | 395,078 | 401, 141 | 297, 550 | +1.5 | -25.8 | 87.2 | 97.0 | 96.6 | -. 2 | -. 4 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for the heating and plumbing supply establishments reporting on the subject was 0.6 per cent of net sales in 1928, 0.8 per cent in 1929, and 0.9 per cent in 1930.

The firms classifying themselves as wholesale had an average bad-debt loss of 0.8 per cent in 1928, 1 per cent in 1929, and 1.1 per
cent in 1930. Those classifying themselves as manufacturing had 0.6 per cent in 1928, 0.5 per cent in 1929, and 0.7 per cent in 1930 . Those classifying themselves as wholesale and manufacturing had 0.2 per cent in 1928, 0.7 per cent in 1929, and 0.7 per cent in 1930.

In grouping the individual firms according to the size of their bad-debt loss percentages for 1930, it was found that there were 29 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 19 firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

Bad-Debt Losses of Heating and Plombing Establishments, 1928-1930

| Type of business | Ratio of bad debts to total net snles-weighted avernges |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-Iishments | 1928 | Estab-lishments | 1829 | Estab-1shments | 1930 |
| Wholesale. | 120 | 0.8 | 132 | 1.0 | 136 | 1.1 |
| Manufacturing... | 57 | . 6 | 57 | . 5 | 58 | . 7 |
| Wholesale and manufacturing | 15 | . 2 | 15 | . 7 | 15 | . 7 |
| All other---------............. | 4 | . 6 | 0 | . 6 | 6 | . 4 |
| Total | 202 | . 6 | 210 | . 8 | 215 | . 9 |

Heating and Plumbing Supply Establishments Grouped According to Size of Bad-Debt Losses, 1930
[Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 249,000 \end{gathered}$ | $\begin{aligned} & \$ 250,000 \\ & \$ 40,009 \end{aligned}$ | $\begin{gathered} \$ 500,000 \\ \text { to } \\ \text { se99,990 } \end{gathered}$ | $\left\|\begin{array}{c} \$ 1,000,000 \\ 10 \\ 10,499,096 \end{array}\right\|$ | $\begin{aligned} & \$ 2,500,000 \\ & \text { to } \\ & \$ 4,999,990 \end{aligned}$ | $\begin{aligned} & \$ 5,000,000 \\ & \text { and over } \end{aligned}$ |
| Jess than 0.2 per cent | 29 | 2 | 12 | 4 | 3 | 5 | 3 |  |
| 0.2 to 0.39 per cent. | 27 | 1 | 8 | 3 | * | 6 | 1 |  |
| 0.4 to 0.69 jer cent. | 39 | 2 | 8 | 9 | 9 | 7 | 1 | 3 |
| 0.8 to 0.79 jer cent. | 17 | 1 | 2 | 8 | 2 |  | 2 | 2 |
| 0.8 to 0.99 per cent. | 17 | 1 | 3 | 4 | 5 | 1 | 1 | 2 |
| 1 to 1.19 per cent... | 13 | 2 | 1 | 5 | 2 | 3 |  |  |
| 1.2 to 1.39 per cent.. | 12 |  | 2 | 3 | 4 | 2 | 1 |  |
| 1.4 to 1.59 per cent- | 6 |  |  | 2 |  | 4 |  |  |
| 1.6 to 1.70 per cent. | 10 |  | 1 | 3 | 4 | 2 |  |  |
| 1.8 to 1.99 per cent. |  |  | 1 | 2 | 2 |  | 1 |  |
| 2 to 2.19 per cent.- | 7 | 2 | 4 |  | 1 |  |  |  |
| 2.2 to 2.39 jer cent. | 3 | 1 |  |  | 1 | 1 |  |  |
| 2.4 to 2.59 per cent. | 3 |  |  | 1 | 1 |  | 1 |  |
| 2.6 to 2.79 per cent. | 4 | 1 | 2 |  |  | 1 |  |  |
| 2.8 to 2.89 per cent. | 1 |  | 1 |  |  |  |  |  |
| 3 per cent and over. | 19 | 1 | 3 | B | 7 | 2 |  |  |
| Total | 215 | 16 | 48 | 50 | 44 | 34 | 11 | 7 |

cOLLECTION PERCENTAGES
Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for heating and plumbing supply establishments was 49.9 per cent in 1929 and 49.2 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 60 days in 1929 and 61 days in 1930 .

The collection percentages also indicate that the volume of outstandings at a given time per $\$ 1,000,000$ of net sales was $\$ 164,384$ in 1929 and $\$ 167,123$ in 1930.

Per Cent Collected Monthly on Credit Accounts of Heating and Plumbing Supply Establishments, by Type of Firm, 1929 and 1930

| Classification | Numher of estab-jishments | Per cent, in weighted nverages |  | A verage length of time necounts outstanding, in days |  | Accounts receivable at a given time, per $\$ 1,000,000$ of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1829 | 1030 | 1929 | 1030 | 1920 | 10.30 |
| Wholasale. | 114 | 49.4 | 47.9 | 61 | 13 | \$167, 123 | \$172, 603 |
| Manufacturing | 38 | 52.6 | 53.9 | 5 | 56 | 156, 164 | 153,425 |
| Wholesale and manufacturin | 13 | 47.7 | 46.3 | ${ }^{63}$ | 05 | 172,603 | 178,082 |
| All other....--..-...........- | 4 | 30.9 | 39.0 | 75 | 77 | 205,479 | 210, 850 |
| Total. | 169 | 49.0 | 49.2 | 60 | 61 | 164,384 | 167, 123 |

Per Cent Collected Monthly on Credit Accounts of IIeating and Plumbing Establishments in 1929 and 1930 Grouped According to Total Volume of Sales

| Sales volume | Num- <br> ber of estabments | Year |  | Sales volume | Number of estab-lish. ments | Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1229 | 1830 |  |  | 1920 | 1030 |
|  | 530424631 | 30.338.840.147.248.2 | $\begin{aligned} & 31.3 \\ & 30.9 \\ & 37.0 \\ & 44.1 \\ & 50.1 \end{aligned}$ | $\$ 2,500,009$ to $\$ 4,999,090$ $\$ 5,000,000$ and over <br> Total $\qquad$ | ${ }_{11}^{4}$ | 60.5 52.4 | 67.4 52.1 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  | 169 | 49.9 | 49.2 |
|  |  |  |  |  |  |  |  |

## returns and allowances

Returns and allowances of heating and plumbing supply establishments were 5.5 per cent of gross sales in 1928, 5.3 per cent in 1929, and 5.3 per cent in 1930.

The wholesale establishments had 3.9 per cent in 1928, 4 per cent in 1929, and 4 per cent in 1930. The manufacturing had 4.4 per cent in 1928, 3.4 per cent in 1929, and 3.7 per cent in 1930. The wholesale and manufacturing firms had 10.3 per cent in 1928, 11.5 per cent in 1929, and 12.5 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 34 firms with less than 1 per cent. At the other extreme were nine firms with 10 per cent or over.

## Returns and Allowances of Heating and Plumbing Supply Establishments, 1928-1930

[Percentages are welghted averages based on total gross sales]

| Classiflcation | 1928 |  | 1929 |  | 1030 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | Per cent | Estah-lishments | Per cent | Estab-lishments | Per cent |
| Wholesale.. | 129 | 3.9 | 133 | 4.0 | 137 | 4.0 |
| Manufacturing. | 57 | 4.4 | 57 | 3.4 | 58 | 3.7 |
| Wholesale and manufacturing. | 10 | 10.3 | 16 | 11.5 | 16 | 12.5 |
| All other......------ | 5 | 2.6 | 6 | 2.8 | B | 4.3 |
| Total. | 207 | 5.5 | 212 | 5.3 | 217 | 5.3 |

## Heating and Plumbing Supply Establishments Grouped According to Size of Returns and Allowances, 1930

[Percentages based on gross sales]

| Ratio of returns and allowances | Total stores | Size group (sales volume) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Lass } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 249,990 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 490,099 \end{gathered}$ | $\begin{array}{r} \$ 500,000 \\ \text { to } \\ \mathbf{s e 9}, 900 \end{array}$ | $\begin{aligned} & \$ 1,000,000 \\ & \text { to } \\ & \$ 2,499,909 \end{aligned}$ | $\begin{aligned} & \$ 2,500,000 \\ & \mathbf{t 0}, 0 \\ & \$ 4,999,990 \end{aligned}$ | $\left\lvert\, \begin{gathered} \$ 5,000,000 \\ \text { and } \\ \text { over } \end{gathered}\right.$ |
| Less than 1 per cent.. | 34 | 2 | 13 | 7 | 3 | 6 | 1 | 2 |
| 1 to 1.9 per cent... | 33 | 7 | 14 | 5 | 3 | 3 | 1 |  |
| 2 to 2.9 per cent.. | 28 | 2 | 6 | 8 | 9 | 2 | 1 |  |
| 3 to 3.9 per cent. | 38 | 1 | 8 | 13 | 8 | 4 | 3 | 1 |
| 4 to 4.9 per cent. | 31 | 1 | 2 | 6 | 13 | 7 | 2 |  |
| 5 to 5.9 per cent. | 19 | 2 | 1 | 2 | 4 | 8 | 1 | i |
| 6 to 6.9 per cent. | 12 |  |  | 3 | 6 | 2 |  | 1 |
| 7 to 7.9 per cent. | 6 |  | 1 | 2 | 2 | 1 |  |  |
| 8 to 8.9 per cent. | 4 |  |  |  | 1 | 1 | 1 | 1 |
| 9 to 9.9 per cent..... | 3 |  |  | 1 | 1 |  | 1 |  |
| 10 per cent and over. | 9 | 1 | 3 | 3 | 1 |  |  | 1 |
| Total | 217 | If | 48 | 50 | 51 | 34 | 11 | 7 |

## Credit terms

Forty-eight heating and plumbing supply establishments, or 23 per cent of the total reporting on the subject of credit terms, used " 2 per cent tenth prox.; net 30 days." Thirty-four firms, or 16.3 per cent of the total, used " 2 per cent tenth prox.; net 60 days." Thirtyfour firms used " 2 per cent 10 days; net 30 days." Eleven firms, or 5.3 per cent of the total, used " 2 per cent 10 days; net 60 days."

Credit Terms and Losses from Bad Debts of Heating and Plumbing Supply Establishments in 1930

| Set of terms | Estab- Jish- ments using terms most com- monly | Per cent of total establish ments | Ratio of bad debts to total siles |
| :---: | :---: | :---: | :---: |
| No cash discount; net 30 days. |  | 2.9 | 0.6 |
| 1 per cent 10 days; net 30 days. | ${ }^{1}$ | 2.9 | 0.6 |
| 2 per cent 10 days; net 30 days. | 34 | 16.3 | .7 |
| 2 per cent 10 days; net 60 days....- | 11 | 5.3 | 1.0 |
| 2 per cent tenth prox.: net 30 days | 48 | 23.0 | . 7 |
| 2 per cent tenth prox.; net 60 deys | 34 17 17 | 16.3 8.0 | . 9 |
| Combination of 2 or more of the above | 53 | 8.0 25.3 | 1.0 |
| Total | 209 | 100.0 | . 0 |

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

One hundred and forty-eight heating and plumbing supply establishments reported on the subject of customers attempting to dictate terms. The replies show that 5 per cent of customers attempted to dictate terms.

One hundred and fifty-one firms reported on the subject of customers attempting to take unearned discounts. The replies show that 5.3 per cent of customers attempted to take unearned discounts.

Per Cent of Customers of Heating and Plumbing Supply Establishments Atrempting to Dictate Terms and Take Unearned Discounts in 1930
[Percentages are simple averages; i, e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take uncarned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | $\left\|\begin{array}{c} \text { Per cent } \\ \text { of } \\ \text { customers } \end{array}\right\|$ | Firms reporting | $\left\{\begin{array}{c} \text { Per cent } \\ \text { of } \\ \text { customers } \end{array}\right.$ |
| Whete type of establighments |  |  |  |  |
| Manufacturing. | 34 | 7.4 | 132 | 5.9 |
| Wholesale and manutacturing. | 11 | 3.6 | 11 | 2.1 |
| All other.... | 4 | . 8 | 4 | . 5 |
| Less than \$100,000 Sales volume | 5 |  |  |  |
| \$100,000 to \$249,009. | 26 | 1.8 | 26 | 8.8 |
| \$250,000 to \$490,899. | 38 | 12.2 | 38 | 8.2 |
| \$500,000 to \$909,099. | 40 | 3.3 | 41 | 3.7 |
| \$1,000,000 to \$2,499,009. | 26 | 1.4 | 28 | 28 |
| \$2,500,000 to \$4,999,099. | 10 | 2.8 | 10 | 3.7 |
| \$5,000,000 and over-. | 3 | . 3 | 3 | . 7 |
| Total | 148 | 5.0 | 151 | 5.3 |

## JEWELRY ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 71 jewelry establishments reporting on the subject of extent of credit business for the years 1928, 1929, and 1930 did 91.5 per cent of total business on credit in 1928, 91.9 per cent in 1929, and 91.5 per cent in 1930.

Twenty-two of the 71 firms did 100 per cent credit business. Six of them were wholesale, 14 were manufacturing, and 2 were wholesale and manufacturing.

Extent of Credit Business of Jewelry Establishments, 1928-1930

| Type of business | Number of estab-lishments | Total net sales in thousands of dollars |  |  |  |  | Per cont of total gross sales on credit, in weighted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1028 | 1829 | 1930 | Per eent change |  | 1028 | 1020 | 1030 | Per cent change |  |
|  |  |  |  |  | 1029 over 1028 | 1930 over 1920 |  |  |  | 1929 OVPr 1928 | 1930 Over 1920 |
| Wholesale. | 40 | 24,37R | 27,048 | 20,784 | +11.0 | -23.2 | 86.2 | 87. 6 | 87.2 | +1.6 | -0. 5 |
| Manulacturing. | 25 | 16,033 | 15, 608 | 11,511 | -2.7 | $-26.3$ | 0.2 | 00.3 | 99.3 | +. 1 | 0 |
| facturing | 6 | 2,008 | 2,872 | 2,028 | -1.2 | -20. 4 | 甠. 7 | 94.9 | 94.2 | +. 2 | -. 7 |
| Total. | 71 | 43,318 | 45,628 | 34, 303 | +5. 1 | -24.7 | 01. 5 | 91.9 | 01.5 | +. 4 | -. 4 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for jewelry establishments reporting on the subject was 0.7 per cent of net sales in 1928, 0.9 per cent in 1929; and 1.5 per cent in 1930 .

The firms classifying themselves as wholesale had an average baddebt loss of 0.8 per cent in 1928, 1.2 per cent in 1929, and 1.7 per cent in 1930. Those classifying themselves as manufacturing had an average of 0.5 per cent in 1928, 0.5 per cent in 1929, and 1 per cent in 1930. Those classifying themselves as wholesale and manufacturing had an average of 1.2 per cent in 1928, 1.3 per cent in 1929, and 1.6 per cent in 1930.

In grouping the firms according to the size of their bad-debt loss percentages for 1930, it was found that there were 15 of them with less then 0.5 per cent. There were eight with 4 per cent or over. The latter firms had credit losses more than eight times as great proportionately as the former.

Bad-Debt Luosses of Jewelry Establishments, 1928-1930

| Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fstab-lishmonts | 1928 | Estab-lishmonts | 1920 | Establish. ments | ${ }^{1030}$ |
| Wholesalc..... |  | 0.8 | 41 | 1.2 | 41 | 1.7 |
| Manulacturing -.............. | 25 | . 5 | 27 | . .5 | 27 | 1.0 |
| Wholesale and manufacturing | 7 | 1.2 | 7 | 1.3 | 7 | 1.6 |
| Total | 73 | . 7 | 75 | . 9 | 75 | 1.5 |

## Jewelry Establishments Grouped According to Size of Bad-Debt Losses, 1930 <br> [Credit loss computed by taking the ratio of bad debts to total net sales]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\left\|\begin{array}{c} \text { Lass than } \\ \$ 100,000 \end{array}\right\|$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 499,999 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ t o \\ \$ 899,989 \end{gathered}$ | $\begin{gathered} \$ 1,000,000 \\ \text { and } \\ \text { over } \end{gathered}$ |
| Less than 0.5 per cent. | 15 | 6 |  |  | 2 |
| 0.5 to 0.99 per cent.. | 12 | 2 | 5 | 5 |  |
| 1 to 1.49 per cent.... | 12 | 2 | 7 | 1 | 2 |
| 1.5 to 1.99 per cent. | 7 | 1 | 3 | 1 | 2 |
| 2 to 2.49 per cent | 7 | 3 | 1 | 2 | 1 |
| 2.5 to 2.99 per cent. | 5 | 1 | 2 | 1 | 1 |
| 3 to 3.49 per cent. | 5 | 4 |  |  |  |
| 3.5 to 3.99 per cent. | 4 | 2 | 2 |  |  |
| 4 per cent and over. | 8 | 4 | 4 |  |  |
| Total. | 75 | 25 | 28 | 15 | 9 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for jewelry establishments was 30.2 per cent in 1929 and 29.1 per cent in 1930.

These figures indicate that the average length of time that accounts receivable were outstanding was 99 days in 1929 and 103 days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per $\$ 1,000,000$ of net sales was $\$ 271,233$ in 1929 and $\$ 282,192$ in 1930.

Per Cent Collected Monthly on Credit Accounts of Jemelry Establishments, by Type of Firm, 1929 and 1930

| Classification | Number of estab-Jishments | $\begin{aligned} & \text { Per cent in } \\ & \text { weighted aver- } \\ & \text { ages } \end{aligned}$ |  | A verage length of time accounts outstanding in days |  | Accounts recelvable at a given timo per $\$ 1.000,000$ of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1929 | 1930 | 1829 | 1930 | 1829 | 1030 |
|  | 32 | 25.7 | 25.5 | 117 | 118 | \$320, 548 | \$ 323,288 |
| Manufacturing. | 19 | 41.8 | 40.4 | 72 | 74 | 197, 280 | 202, 740 |
| Wholesale and manufacturing | 4 | 23.2 | 20.8 | - 129 | 144 | 353, 425 | 394, 621 |
| Total | 55 | 30.2 | 29.1 | 99 | 103 | 271, 223 | 282, 192 |

Pfr Cent Collected Monthly on Credit Accounts of Jewelry Establishaments, 1929 and 1930, Grouped According to Total Volume of Sales

| Sales volume |
| :--- |

## RETURNS AND ALLOWANCES

Returns and allowances of jewelry establishments reporting on the subject were 6.2 per cent of gross sales in 1928, 7.4 per cent in 1929, and 9.2 per cent in 1930.

The wholesale establishments had 7.6 per cent in 1928, 9.3 per cent in 1929, and 11.1 per cent in 1930. The manufacturing establishments had 4.1 per cent in 1928, 4.5 per cent in 1929, and 6.2 per cent in 1930. The wholesale and manufacturing establishments had 4.5 per cent in 1928, 5 per cent in 1929, and 6.1 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930 , it was found that there were 16 firms with less than 1 per cent. There were 10 firms with 10 per cent or over.

Returns and Allowances of Jewelry Establishments, 1928-1930
[Percentages are weighted averages based on total gross sales]

| Classification | 1928 |  | 1929 |  | 1830 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Estab-lishments | Per cent | Estab-lishments | Per cent | Estab-lishments | Per cent |
| Wholesale. | 41 | 7.6 | 40 | 9.3 | 40 | 11.1 |
| Manufacturing | 25 | 4.1 | 27 | 4.5 | 27 | 6.2 |
| Wholesale and manufacturing. | 7 | 4.5 | 7 | 5.0 | 7 | 6.1 |
| Total. | 73 | 6.2 | 74 | 7.4 | 74 | 9.2 |

Jewelry Establishments Grouped According to Size of Returns and Allowances, 1930
[Percentages based on gross sales]

| Ratio of returns and allowances | Total stores | Size group (sales volume) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Less } \\ \text { than } \\ \$ 100,000 \end{gathered}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 499,909 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ t o \\ \$ 909,909 \end{gathered}$ | \$1,000,000 and over |
| Less than 1 per cent. | 16 | 10 |  | 1 |  |
| 1 to 1.9 per cent.... | 4 | 1 | 2 |  | 1 |
| 2 to 2.9 per cont.- | 5 | 3 | 1 | 1 |  |
| 3 to 3.9 per cont. | 8 | 1 | ${ }^{6}$ |  |  |
| 4 to 4.9 per cent.. | 9 | 4 | 2 | 2 | 1 |
| 5 to 5.9 per cent... | 5 | 3 | 2 |  |  |
| 6 to 8.9 per cant... | 2 |  |  | 1 | 1 |
| 7 to 7.9 per cent.. | 5 |  | 2 | 2 | 1 |
| 8 to 8.9 per cent... | 5 |  | 1 | 2 | 2 |
| 9 to 9.9 per cent..... | 5 |  | 3 2 | 1 | 1 |
| 10 per cent and over. | 10 | 2 | 2 | 4 | 2 |
| Total. | 74 | 24 | 23 | 15 | 9 |

## CREDIT TERMS

Nine jewelry establishments, or 12 per cent of the total reporting on the subject, used " 2 per cent 10 days; net 30 days." More firms used this set of terms than any other. There were 41 firms, or 54.8 per cent of the total, which most commonly used terms other than those listed on the questionnaire. On the whole the terms used by these firms allowed larger cash discounts or longer periods in which to pay than the sets of terms listed.

Credit Terms and Bad-Debt Losses of Jefblry Establishments in 1930

| Set of terms | $\cdot\left\{\begin{array}{c} \text { Estab- } \\ \text { lish- } \\ \text { ments } \\ \text { using } \\ \text { terms } \\ \text { most com- } \\ \text { monly } \end{array}\right.$ | Per cent of total establish ments | Ratio of bad debts to total sales |
| :---: | :---: | :---: | :---: |
| No cash discount; net 30 days |  |  |  |
| No cash discount; net 60 dnys. | 1 | 1.3 | 1.0 |
| 2 per cent 10 days; net 30 days. | 9 | 120 | 1.4 |
| 2 per cent 10 days; net 60 days | 1 | 1.3 | . 5 |
| 2 per cent tenth prox.; net 30 days. | 1 | 1.3 | . 1 |
| ${ }^{2}$ Allir cent tenth prox.; net 60 days. | $\frac{1}{41}$ | 1.3 54.8 | 2.1 |
| Combination of 2 or more of the abov | 17 | $\begin{array}{r}18.8 \\ 22.7 \\ \hline\end{array}$ | 2.8 |
| Total. | 75 | 100.0 | 1.5 |

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Forty-four jewelry establishments reported on the subject of customers attempting to dictate terms. The replies show that 8.1 per cent of customers attempted to dictate terms.

Forty-four firms reported on the subject of customers attempting to take unearned discounts. The replies show that 18 per cent attempted to take unearned discounts. The 12 firms in the size group with annual sales less than $\$ 100,000$ had the high average of 34.2 per cent.

Per Cent of Customers of Jewelery Establishments Attempting to Dictate Terms and Take Unearned Discounts, 1930
[Percentages are simple averages, l. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | Per cent of customers | $\underset{\text { reporting }}{\text { Firms }}$ | Per cent of customers |
| TYPE OF ESTABLISHMENTS |  |  |  |  |
| Wholesale | 27 | 7.5 | 26 | 20.7 |
| Manufacturing...-..... | 14 | 11.0 | 15 | 16.4 |
| Wholesale and manufacturing. | 3 | . 3 | 3 | 20 |
| sales volume |  |  |  |  |
| Less than \$100,000.. | 12 | 8.6 | 12 | 34. 2 |
| \$100,000 to \$490,999. | 17 | 8.6 | 16 | 19.1 |
| \$500,000 to \$999,999. | 9 | 6. 1 | 10 | 3.1 |
| \$1,000,000 and over. | 6 | 8.8 | 6 | 7.3 |
| Total. | 44 | 8.1 | 44 | 18.0 |

## LEATHER AND LUGGAGE ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 43 leather and luggage establishments selling direct to retailers reporting on the subject of extent of credit business for the years 1928, 1929, and 1930, did 98.4 per cent of total business on credit in 1928, 98.5 per cent in 1929, and 98.1 per cent in 1930.

There were 11 of the 43 firms which did 100 per cent credit business. Four of them were wholesale, six were manufacturing, and one was wholesale and manufacturing.

Extent of Credit Business of Leather and Luggage Establisiments, 1928-1930

| Type of business | Number of establish. ments | Total net sales, in thousands of dollars |  |  |  |  | Per cent of total gross sales on credit, in wejphted averages |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1928 | 1929 | 1930 | Per cent change |  | 1928 | 1929 | 1930 | Per cent change |  |
|  |  |  |  |  | 1929 ove 1928 | 1930 over 1929 |  |  |  | 1929 over 1928 | 1930 over 1929 |
| Wholesale-.... | 16 | 25,864 | 27, 388 | 20,469 | $+5.9$ | -25.3 | 99. 1 | 99.2 | 99.0 | +0.1 | -0.2 |
| Mrnufacturing. | 22 | 19,901 | 20, 227 | 14,379 | +1.6 | -28.9 | 98.0 | 88.2 | 97.4 | +. 2 | . 8 |
| facturing | 5 | 1,948 | 1,844 | 1,427 | -5. 3 | -22.6 | 92.9 | 81.7 | 91.3 | $-1.3$ | -. 4 |
| Total. | 43 | 47,713 | 49,459 | 36. 275 | +3.7 | -28. 7 | 98.4 | 98.5 | 98.1 | +. 1 | - -4 |

## LOSSES FROM BAD DEBTS

The average bad-debt loss for leather and luggage establishments reporting on the subject was 0.3 per cent of net sales in 1928, 0.3 per cent in 1929, and 0.5 per cent in 1930.

The firms classifying themselves as wholesale had an average bad-debt loss of 0.2 per cent in 1928, 0.2 per cent in 1929, and 0.4 per cent in 1930. Those classifying themselves as manufacturing had an average of 0.3 per cent in 1928, 0.4 per cent in 1929, and 0.6 per cent in 1930 . Those classifying themselves as wholesale and manufacturing had an average of 1.9 per cent in 1928, 0.8 per cent in 1929, and 0.9 per cent in 1930 .

In grouping firms according to the size of their bad-debt loss percentages for 1930, it was found that there were eight of them with less than 0.2 per cent. At the other extreme were three with 3 per cent or more. The latter firms had credit losses more than fifteen times as great proportionately as the former.

Bad-Debt Losses of Leather and Luggage Establishments, 1928-1930

| Type of business | Ratio of bad debts to total net sales-weighted averages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fstab-lishments | 1023 | Estab-lishments | 1029 | Estab lishments | 1070 |
| Wholesale... | 17 | 0.2 | 18 | ${ }^{\circ} 0.2$ | 19 | 0.4 |
| Manufacturing... | 23 | . 3 | 24 | . . | 25 | . 6 |
| Wholesale and manufacturing | 5 | 1.9 | 5 | . 8 | 5 | . 9 |
| All others.................... | 1 | .2 | 1 | .4 | 1 | . 008 |
| Total. | 40 | . 3 | 48 | . 3 | 50 | . 5 |

## Leather and Luggage Establishaients Grouped According to Slze of BadDebt Losses, 1930

[Credit loss computed by taking the ratio of bad debts to total net saies]

| Ratio of loss | Total stores | Size group (sales volume) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ( $\begin{gathered}\text { Less } \\ \text { than } \\ \$ 100,000\end{gathered}$ | $\begin{aligned} & \$ 100,000 \\ & \text { to } \\ & \$ 249,899 \end{aligned}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 499,809 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ t 0 \\ \$ 999,999 \end{gathered}$ | $\left\lvert\, \begin{gathered} \$ 1,000,000 \\ \text { and } \\ \text { over } \end{gathered}\right.$ |
| Less than 0.2 per cent |  |  |  |  |  |  |
| 0.2 to 0.39 per cent.... | 8 |  | 2 | 1 | 1 | 2 |
| 0.4 to 0.59 per cent.- | 7 |  | 3 |  | 1 | 1 |
| 0.6 to 0.79 per cent. | 1 |  |  | 1 | 1 | 1 |
| 0.8 to 0.99 per cent. | 2 |  | , |  |  | 1 |
| 1 to 1.18 per cent. | 5 |  | 3 |  |  | - 1 |
| 1.2 to 1.39 per cent. | 4 |  |  | 2 | 1 | $\therefore$.-.- |
| 1.4 to 1.59 per cent. | 4 |  | 1 | 3 |  |  |
| 1.6 to 1.79 per cent. | 1 | 1 |  |  |  |  |
| 2 to 2.19 per cent. | 3 | 2 | 1 | - |  |  |
| 2.2 to 2.39 per cent. |  |  | 1 |  |  |  |
| 2.6 to 2.79 per cent. | 1 | 1 |  |  |  |  |
| 3 per cent and over. | 3 |  | 1 | 1 | 1 |  |
| Total. | 50 | 12 | 16 | 9 | 5 | 8 |

## COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for leather and luggage establishments was 51.4 per cent in 1929 and 51.3 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding; that is, the average length of time wholesalers and manufacturers had their dollars tied up in accounts receivable was 58 days in 1929 and the same number of days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per $\$ 1,000,000$ of net sales was $\$ 158,904$ in 1929 and the same amount in 1930.
Per Cent Collected Monthly on Credit Accounts of Leather and Luggage Establishments, by Type of Firm, 1929 and 1930

| Classification | Number of estab-lishments | Per cent in weighted averages |  | Average length of time accounts outstanding, in days |  | Accounts recelvsble at a given time per \$1,000,000 of net sales |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1029 | 1930 | 1829 | 1830 | 1929 | 1930 |
| Wholesale. | 13 | 62.1 | 64.2 | 48 | 47 | \$131, 507 | \$128, 767 |
| Manufacturing. | 15 | 34.5 | 32.8 | 87 | 91 | 238, 356 | 240,315 |
| Wholesale and manufacturing | 5 | 34.1 | 31.7 | 88 | 95 | 241,096 | 260, 274 |
| Total. | 33 | 51.4 | 51.3 | 58 | 58 | 158, 804 | 158, 004 |

Per Cent Collected Monthly on Credit Accounts of Leather and Luggage Establishments in 1929 and 1930, Grouped According to Total Volume of Sales

| Sales volume | $\begin{gathered} \text { Number } \\ \text { of } \\ \text { establish. } \\ \text { ments } \end{gathered}$ | Year |  |
| :---: | :---: | :---: | :---: |
|  |  | 1829 | 1030 |
| Less than \$100,000.. | 6 | 38.0 | 33.6 |
| \$100,000 to \$248,999... | 10 | 41.4 | 35.0 |
| \$250,000 to \$499,099 | 7 <br> 3 | 43.1 | 38.2 |
| \$500,000 to \$998,809 | 3 | 30.9 | 28.4 |
| \$1,000,000 and over... | 7 | 56.8 | 60.3 |
| Total. | 33 | 51.4 | 51.3 |

## RETURNS AND ALLOWANCES

Returns and allowances of leather and luggage establishments were 4.2 per cent of gross sales in 1928, 4.6 per cent in 1929, and 4.7 per cent in 1930.

The wholesale establishments had 5.6 per cent in 1928, 5.9 per cent in 1929, and 5.9 per cent in 1930. The manufacturing establishments had 2.2 per cent in 1928, 2.7 per cent in 1929, and 2.9 per cent in 1930. The wholesale and manufacturing establishments had 4.1 per cent in 1928, 4.5 per cent in 1929, and 4 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were seven firms with less than 1 per cent. At the other extreme were 13 firms with 5 per cent or over. The latter firms had returns and allowances five times as great proportionately as the former.

## Returns and Allowances of Leather and Luggage Establishments 1928-1930

[Porcentages aro weighted averages based on total gross sales]

| Classilication | 1928 |  | 1029 |  | 1930 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fistab-lishments | Per cent | Estab lishments | Per cent | Estab-lishments | $\begin{aligned} & \text { Per } \\ & \text { cent } \end{aligned}$ |
| Wholessle. | 17 | 5.6 | 17 | 5.9 | 18 | 5.9 |
| Manufacturing | 23 | 2.2 | 24 | 2.7 | 25 | 20 |
| Wholesale and manufacturing | 5 | 4.1 | 5 | 4.5 | 5 | 4.0 |
| Total | 45 | 4.2 | 46 | 4.6 | 48 | 4.7 |

Leather and Luggage Establishments Grouped Accormpungurite of a Returns and Allowances, 1930
[Percentages besed on gross sales]

| Ratio of returns and allowances | Total stores | Sizo group (sales volume) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Less than } \\ & \$ 100,000 \end{aligned}$ | $\begin{gathered} \$ 100,000 \\ \text { to } \\ \$ 249,909 \end{gathered}$ | $\begin{gathered} \$ 250,000 \\ \text { to } \\ \$ 499,999 \end{gathered}$ | $\begin{gathered} \$ 500,000 \\ t 00 \\ \$ 09,0099 \end{gathered}$ | $\begin{gathered} \$ 1,000,000 \\ \text { and } \\ \text { over } \end{gathered}$ |
| Less than 1 per cent.-. | 7 | 2 | 3 |  |  | 2 |
| 1 to 1.9 per cent... | 7 | 4 | 3 |  |  |  |
| 2 to 2.9 per cent. . | 10 | 4 | 4 |  | 1 | ..........- |
| 3 to 3.9 per cent...- | - $\begin{array}{r}6 \\ \hline\end{array}$ | ......- | 1 | 4 | 1 | 2 |
| 5 to 5.9 per cent.- | 7 |  |  | 2 | 2 | 2 |
| 6 to 6.9 per cent. | 3 | 1 | 1 |  | 1 |  |
| 8 to 8.9 per cent..-. | 2 |  | 1 |  |  | i |
| 10 per cent and over.-. | 1 |  |  |  |  | 1 |
| Total. | 48 | 12 | 14 | 9 | 5 | 8 |

CREDIT TERMS
Nineteen leather and luggage establishments, or 39.6 per cent of 2 the total reporting on the subject of credit terms, used " 2 per cent 10 days; net 30 days." Four firms, or 8.3 per cent of the total, used " 2 per cent 10 days; net 60 days." Four firms used " 2 per cent tenth prox.; net 60 days."

Credit Terms and Bad-Debt Losses of Leather and Luggage EstablishMENTS IN 1930

| Set of terms | Estab- lish- ments using terms most com- monly | Per cent of total establish ments | Ratio of bad debts to total sales |
| :---: | :---: | :---: | :---: |
| 1 per cent 10 days; net 30 days.. | 2 | 4.2 | 0.4 |
| 2 per cent 10 days; net 30 days.. | 19 | 39.6 | 1.3 |
| 2 per cent 10 days; net 60 days-- | 4 | 8.3 | . 7 |
| 2 per cent tenth prox.; net 30 days. | 2 | 4.2 | . 5 |
| , 2 per con't tenth prox.; net 60 days. | 4 | 8.3 | 1.3 |
| - All other | 12 | 25.0 | $\xrightarrow{3}$ |
| Combination of 2 or more of the above | 5 | 10.4 | 1.3 |
| Total. | 48 | 100.0 | . 5 |

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Twenty-three leather and luggage establishments reported on the subject of customers attempting to dictate terms. The replies show that 14.6 per cent of customers attempted to distate terms. 'The three firms in the size group with annual sales less than $\$ 100,000$ had the very high average of 33.7 per cent.

Twenty-seven leather and luggage firms reported on the subject of customers attempting to dictate terms. The replies show that 16.3 per cent of customers attempted to take unearned discounts. The five firms in the size group with annual sales less than $\$ 100,000$ had the very high average of 26 per cent.

## 44 MERCANTILE CREDIT SURVEY: PART II <br> PER Cent bictate Terms and Take Unearned Discounts in 1930

$\rightarrow$ (2intages are simple averages; i. e., sum of percentages divided by number of establishments]

| Classification | Attempting to dictate terms |  | Attempting to take unearned discounts |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Firms reporting | Per cent of customers | Firms reporting | $\left\lvert\, \begin{aligned} & \text { Per cent } \\ & \text { of } \\ & \text { customers } \end{aligned}\right.$ |
| TYPE OF ESTABLISHMENTS |  |  |  |  |
| Manufacturing | ${ }^{9}$ | 22.6 | 10 | 23.4 |
| Wholesale and manulacturing. | 2 | 10.8 | 14 3 | 12.3 |
| Less than sicomen sales volume |  |  |  |  |
| \$100,000 to \$249, 009. | 8 | 34.7 | 8 | 26.0 17.5 |
| \$250,000 to \$499,999.. | 6 | 3.3 | 7 | 10.6 |
| \$500,000 to $\$ 999,999$ | 1 | 0 | 1 | 1.0 |
| \$1,000,000 and over. | 5 | 3.8 | 6 | 5.3 |
| Total | 23 | 14.6 | 27 | 16.3 |

