Mercantile Credit Survey

Part II

# U. S. DEPARTMENT OF COMMERCE

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BUREAU OF FOREIGN AND DOMESTIC COMMERCE

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# MERCANTILE CREDIT SURVEY

PART II

COVERING NINE OF TWENTY-FIVE LINES OF TRADE



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# FOREWORD

The Mercantile Credit Survey is the outgrowth of several conferences held during 1930 between representatives of the Department of Commerce and credit men throughout the country. It was undertaken at the request of the National Association of Credit Men and was made with the active cooperation of its 140 affiliated associations. More than 6,000 wholesale and manufacturing firms cooperated by giving data reflecting their credit policies. The purpose of the survey was to secure a fund of factual information which will serve as a background for sound credit policies on the part of wholesalers and manufacturers in their dealings with retailers.

The important part played by credit in distribution is indicated by the fact that the credit sales of the 18 lines of trade included in Parts I and II of this survey were 87.4 per cent of total sales in 1930. Men's clothing establishments, with 98.8 per cent, had the highest percentage of credit sales; gasoline, lubricating oil, and grease establishments, with 67.4 per cent, had the lowest percentage. There were

numerous firms with all of their business on a credit basis.

The figures presented herein for the years 1928, 1929, and 1930 seem to indicate that, on the whole, the credit extended by wholesalers and manufacturers selling direct to retailers was on a sound At the same time, they also indicate that numerous firms were probably carrying on their business without proper regard for sound principles of credit. Some of these firms had bad-debt losses two or three times as great as the average for firms in the same kind Their collection percentages were half the average, which means that the number of days their accounts receivable were outstanding was twice the average, and the amount of money on the books at a given time for the same volume of business was also twice the average. Their returns and allowance percentages were two or three times as great as they should have been. The profits of these concerns were literally being eaten up by the costs involved in carrying overdue accounts, in losses through uncollectible outstandings, and an unusually high percentage of returned merchandise. One of the effects of the type of management reflected in such figures is to nourish a group of inefficient retailers who are a wasteful burden on the distribution system.

The National Association of Credit Men was represented in the conduct of the survey by Henry H. Heimann, executive manager and former president; David A. Weir, assistant executive manager; and

Lawrence Whitty, former president.

The survey was made under the general direction of Dr. Frank M. Surface, assistant director, and H. C. Dunn, chief of the merchandising research division, Bureau of Foreign and Domestic Commerce. Dr. W. C. Plummer, of the Wharton School of Finance and Commerce, University of Pennsylvania, who is retained by the department in connection with its credit researches, was responsible for the preparation of this report. H. T. LaCrosse, of the merchandising research division, assisted in the work. Dr. Theodore N. Beckman and Dr. Frank A. Fall gave the benefit of their advice in the formulation of the questionnaire and on various other matters.

FREDERICK M. FEIKER, Director, Bureau of Foreign and Domestic Commerce.

# MERCANTILE CREDIT SURVEY—PART II

# INTRODUCTION

This report is based on information derived from questionnaires sent to firms selling direct to retailers and located in all sections of the country. Names and addresses of firms were supplied by the 140 associations affiliated with the National Association of Credit Men. Each association was asked to supply a list of names totaling at least twice its membership and including all the principal lines of trade.

The business houses which received the questionnaires were told, on account of the confidential nature of the information requested, that the Department of Commerce wanted the facts only in order to consolidate them with those of other concerns, thereby arriving at information covering the general credit operations of each line of business in each part of the country; and that the facts regarding any individual business would not be subject to the use of any other Government department, credit association, or other agency, nor could any other report made by it be checked against this report.

The results of the survey are published in three parts—Part I and Part II each containing data for nine, and Part III, for seven lines of trade. Part III also contains summary material for the 25 lines of

trade and a miscellaneous group.

The nine kinds of establishments included in Part I of the report are: Agricultural implements; athletic and sporting goods; automotive supplies, including tires; books and stationery; clothing, hats, caps, and gloves (men's wear); coal and coke, confectionery (candy and soda fountain supplies); drugs and toilet articles and drug sundries; and dry goods and notions.

The nine kinds of establishments included in Part II of the report are: Electrical and radio supplies; food products; footwear; furniture, floor coverings, and household furnishings; gasoline, lubricating oil, and greases; hardware and stoves; heating and plumbing supplies;

jewelry; and leather and luggage.

Data upon the following subjects are given for each of the nine kinds of establishments: Extent of credit business, losses from bad debts, collection percentages, returns and allowances, credit terms, customers attempting to take unearned discounts, and customers

attempting to dictate terms.

In presenting this information, averages are worked out for the various groups. Such averages are significant but do not give as much information as is sometimes desired; consequently, frequency tables are given showing the number and distribution of individual firms in the various groups. The aim has been to present the data in such form that the individual firm can compare its own experience with that of similar establishments.

The words "wholesale," "wholesaler," "wholesaling establishment," "manufacturing," "manufacturer," and "manufacturing establishment" are not used according to highly refined definitions of these terms. Each firm classified itself with respect to type and kind of business; consequently, these words are used in the way that they are commonly employed by those engaged in the various

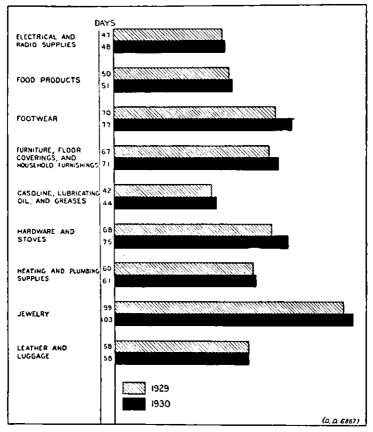


Figure 1.—Average period that accounts receivable are outstanding; wholesalers and manufacturers

lines of business. The questions asking the firm to classify itself were as follows:

I. Check type of business.

Wholesale.

Manufacturing, selling direct to retailers. Commission house, selling direct to retailers.

- II. Check kind of business establishment.
  - 1. Agricultural implements.
  - 2. Athletic and sporting goods.
  - Automotive supplies, including tires.
     Books and stationery.

  - 5. Clothing, hats, caps, and gloves (men's wear).
  - 6. Coal and coke.
  - Confectionery (candy and soda fountain supplies).
     Drugs and toilet articles and drug sundries.
     Dry goods and notions.

# II. Check kind of business establishment—Continued...

Electrical and radio supplies.

11. Food products.

12. Footwear.

13. Furniture, floor coverings, and household furnishings.

14. Gasoline, lubricating oil, and greases.

Hardware and stoves.

Heating and plumbing supplies.

17. Jewelry.

18. Leather and luggage.

19. Lumber and building materials.

20. Music (musical instruments and musical merchandise).

21. Paint, oil, varnish, and wall paper.

22. Paper and paper products.

23. Rubber: Mechanical rubber goods, such as belting, hose, and packing.

24. Tobacco products.

25. Women's wear, millinery, and gloves.

26. If your establishment can not be classified under any of the above lines of trade, specify your kind of business.

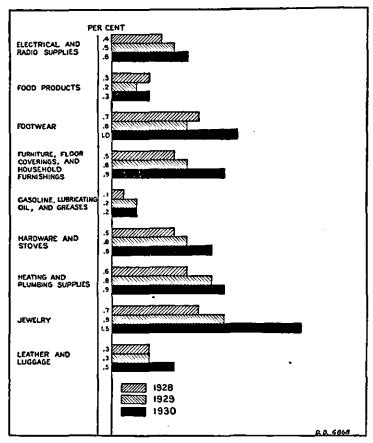


Figure 2.—Bad-debt losses of wholesalers and manufacturers

# SUMMARY

This summary covers the first 18 lines of trade for which data have been compiled and which are included in Parts I and II of the Mercantile Credit Survey report. Part III of the report contains complete summary tables and text for 25 lines of trade and a miscellaneous group.

### EXTENT OF CREDIT BUSINESS

The credit sales of 3,444 wholesale and manufacturing establishments reporting for the years 1928, 1929, and 1930 were 88.9 per cent of total net sales in 1928, 88.7 per cent of total net sales in 1929, and 87.4 per cent of total net sales in 1930. The range for 1930 was

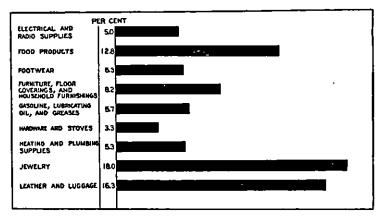


Figure 3.—Per cent of customers attempting to take unearned discounts.

from 67.4 per cent for gasoline, lubricating-oil, and grease establishments to 98.8 per cent for men's-clothing establishments.

# BAD-DEBT LOSSES

The weighted average bad-debt loss of establishments reporting on the subject was 0.4 per cent of total net sales in 1928 (3,454 reporting),

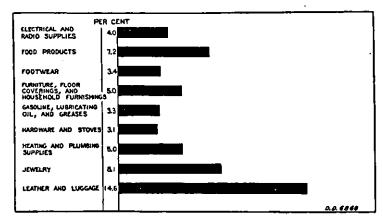


Figure 4.—Per cent of customers attempting to dictate terms.

0.4 per cent of total net sales in 1929 (3,623 reporting), and 0.6 per cent of total net sales in 1930 (3,722 reporting). The range for 1930 was from 0.2 per cent for coal and coke, and gasoline, lubricating-oil, and grease establishments to 1.5 per cent for jewelry establishments.

# COLLECTION PERCENTAGES AND LENGTH OF TIME RECEIVABLES OUTSTANDING

The weighted average collection percentage of 2,469 establishments reporting on the subject for 1929 and 1930 was 50.5 per cent in 1929 and 48 per cent in 1930.

These figures indicate that the average length of time that accounts receivable were outstanding—that is, the average length of time the wholesalers and manufacturers had their dollars tied up in accounts receivable—was 59 days in 1929 and 63 days in 1930. The range for 1930 was from 44 days for gasoline, lubricating-oil, and grease establishments to 146 days for agricultural-implement establishments.

The collection percentages also indicate that the volume of outstandings at a given time per \$1,000,000 of net sales was \$161,644 in

1929 and \$172,603 in 1930.

# RETURNS AND ALLOWANCES

Returns and allowances of establishments reporting on the subject were 3 per cent of gross sales in 1928 (3,455 reporting); 3 per cent of gross sales in 1929 (3,612 reporting); and 3.1 per cent of gross sales in 1930 (3,710 reporting).

# CUSTOMERS ATTEMPTING TO TAKE UNEARNED DISCOUNTS AND DICTATE TERMS

The replies of 1,856 establishments showed that 8.2 per cent of customers attempted to take unearned discounts. The replies of 2,101 establishments showed that 5.3 per cent of customers attempted to dictate terms.

# ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS

### EXTENT OF CREDIT BUSINESS

The 213 electrical and radio supply establishments selling direct to retailers, with total net sales in 1930 of \$305,276,000, did 97 per cent of total business on credit in 1928, 97 per cent on credit in 1929, and 96.8 per cent in 1930.

There were 31 of the 213 firms which did 100 per cent credit business. Ten of them were wholesale, 19 were manufacturing, 1 was manufacturing and wholesale, and 1 described itself as a commission house.

EXTENT OF CREDIT BUSINESS OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS, 1928-1930

		Total net sales, in thousands of dollars						Per cent of total gross sales on credit, in weighted averages				
Type of business	Num- ber of estab- lish-				Per cent change					Per cent change		
	ments	1928	1928 1929		1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 Iover 1929	
Wholesale	150 48	229, 391 92, 397	254, 598 109, 419	198, 324 87, 284	+11.0 +18.4	-22. 1 -20. 2	96. 3 99. 0	96. 3 99. 0	96. 1 98. 9	0	-0.2 1	
ufacturing	12 3	22, 164 1, 700	24, 630 1, 262	18, 937 731	+11.1 -26.8	-23. 1 -42. 1	95. 9 96. 4	95. 3 95. 5	94. 8 93. 2	6 9	5 -2.4	
Total	213	345, 652	389, 929	305, 276	+12.8	-21.7	97. 0	97. 0	96.8	0	2	

### LOSSES FROM BAD DEBTS

The average bad-debt loss for the electrical and radio supply establishments reporting on the subject was 0.4 per cent of net sales in 1928, 0.5 per cent of net sales in 1929, and 0.7 per cent in 1930.

The average bad-debt loss for the firms which classified themselves as wholesale was 0.5 per cent in 1928, 0.6 per cent in 1929, and 0.7 per cent in 1930. The average for the firms which classified themselves as manufacturing was 0.2 per cent in 1928, 0.3 per cent in 1929, and 0.4 per cent in 1930. The firms which classified themselves as wholesale and manufacturing had 0.4 per cent in 1928, 0.4 per cent in 1929, and 1.7 per cent in 1930.

In grouping the individual firms according to the size of their baddebt loss percentages in 1930, it was found that there were 26 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 27 firms with 2 per cent or over. The latter firms thus had credit losses more than ten times as great proportionately as the former.

BAD-DEBT LOSSES OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS

	Ratio of bad debts to total net sales—weighted averages								
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930			
Wholesale Manufacturing Wholesale and manufacturing All other	152 48 13 3	0.5 .2 .4 .5	163 50 13 3	0.6 .3 .4 .4	169 50 13 3	0. 7 . 4 1. 7 1. 4			
Total	216	. 4	229	. 5	235	<del></del> ,			

ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS, GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]

		Size group (sales volume)								
Ratio of loss	Total stores	I.ess than \$100,000	l to	to :	to	\$1,000,000 to \$2,499,990	\$2,500,000 fo \$4,999,999	\$5,000,000 and over		
Less than 0.2 per cent.  0.2 to 0.29 per cent.  0.3 per 0.39 per cent.  0.4 to 0.49 per cent.  0.6 to 0.59 per cent.  0.6 to 0.69 per cent.  0.8 to 0.89 per cent.  0.9 to 0.99 per cent.  0.10 to 1.09 per cent.  1.1 to 1.19 per cent.  1.2 to 1.29 per cent.  1.3 to 1.39 per cent.  1.4 to 1.49 per cent.  1.5 to 1.59 per cent.  1.6 to 1.59 per cent.  1.7 to 1.79 per cent.  1.8 to 1.89 per cent.  1.9 to 1.99 per cent.	17 12 21 18 16 9 14 14 10 6 8 6 3 3	2 1 3 1 1 2 2 2 2 2 1 1 1 1 1 1 1 1 1 1	6 4 1 1 2 2 1 2 2 3 3 4 2 2 2 2 2 2 2 1 1 4 1 4 1 4 1 4 1 4 1	2 6 3 1 1 4 4 5 3 3 4 4 2 2 1 1 3 3 1 1 1 3 6 4 6 6 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6	66 21 77 98 44 22 21 11 11 10	4 2 6 2 1 3 3 5 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4		

### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month; for example, if the balance on accounts receivable on January 1, 1930, was \$100,000 and collections during January were \$40.000, the collection percentage would be 40 per cent.

The weighted average collection percentage for electrical and radio supply establishments was 63.6 per cent in 1929 and 62.1 per cent in 1930. These figures indicate that the average length of time that accounts receivable were outstanding—that is, the average length of time the wholesalers and manufacturers had funds tied up in accounts receivable—was 47 days in 1929 and 48 days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per \$1,000,000 of net sales was \$128,767 in

1929 and \$131,507 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish- ments	Per ce weighte ag	d avor-	Average of tin count standi da	s out- ng, in	Accounts receivable at a given time per \$1,000,000 of net sales		
	Inches	1929	1930	1929	1930	1929	1930	
Wholesale_ Manufacturing Wholesale and manufacturing All other	114 30 12 1	64. 4 70. 0 46. 9 56. 8	63. 5 07. 0 44. 4 58. 8	47 43 64 53	47 45 68 51	\$128, 707 117, 808 175, 342 145, 205	\$128, 767 123, 288 186, 301 139, 726	
Total	157	63. 6	62. 1	47	48	128, 767	131, 507	

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF ELECTRICAL AND RADIO SUPPLY ESTALBISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO VOLUME OF SALES

	Num- ber of	Y	Car		Num-	Year	
Sales volume	estab- lish- monts	1929	1030	Sales volume	estab- lish- ments	1029	1930
Less than \$100,000 \$100,000 to \$249,999 \$250,000 to \$499,999	8 38 33	53. 5 53. 4 58. 1	46. 3 45. 5 52. 0	\$2,500,000 to \$4,999,009 \$5,000,000 and over	9	54. 8 72. 8	57. 1 73. 2
\$500,000 to \$999,999 \$1,000,000 to \$2,499,999	37 26	53. 9 60. 4	52. 2 55. 3	Total	157	63. 6	62, 1

# RETURNS AND ALLOWANCES

Returns and allowances of electrical and radio supply establishments were 5.1 per cent of gross sales in 1928, 5.5 per cent in 1929, and 6.1 per cent in 1930.

The wholesale establishments had an average of 5.5 per cent in 1928, 5.8 per cent in 1929, and 5.8 per cent in 1930. The manufacturing establishments had an average of 3.8 per cent in 1928, 4.7 per cent in 1929, and 6.6 per cent in 1930. The wholesale and manu-

facturing establishments had 6.5 per cent in 1928, 6.2 per cent in 1929,

and 6.3 per cent in 1930.

In grouping firms according to the size of their returns and allowance percentages for 1930, it was found that there were 32 firms with less than 1 per cent. At the other extreme were 24 firms with 10 per cent or over.

RETURNS AND ALLOWANCES OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS, 1928-1930

[Percentages are weighted averages based on total sales]

	19	28	19	29	1030	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale	151 48 12 3	5. 5 3. 8 6. 5 3. 5	161 51 12 3	5. 8 4. 7 6. 2 4. 6	168 51 12 3	5.8 6.6 6.3 4.9
Total	214	5. 1	227	5. 5	234	6.1

ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

[Percentages based on gross sales]

		Size group (sales volume)									
Ratio of returns and allow- ances	Total stores	Less than \$100,000	\$100,000 to \$249,999	tó	tó	l to i	\$2,500,000 to \$4,999,999	and			
Less than 1 per cent	32 19 30 35 31 24 10 11 13 5	5 2 3 1 2 1	8 3 8 6 5 1 3 2 4 1 6	6 7 8 7 3 5 2 1 2 1	8 5 6 9 9 2 5 1 2 6	2 1 2 8 9 8 1 3 3 1 3	2 1 2 2 2 2 1				
Total	234	17	47	46	62	41	12				

# CREDIT TERMS

In securing information on credit terms, eight sets of terms in common use among wholesalers and manufacturers were listed on the questionnaire, and the firm was asked to check the set of terms most commonly used. If the set of terms most commonly employed by the firm was not listed, it was asked to specify its terms.

Sixty-eight radio and electrical supply establishments, or 29.2 per cent of the total reporting on the subject, used "2 per cent 10 days; net 30 days." Sixty firms, or 25.6 per cent of the total, used

"2 per cent tenth prox.; net 30 days."

CREDIT TERMS AND BAD-DERT LOSSES OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS IN 1930

Set of terms	Establishments using terms most commonly	of total establish-	Ratio of bad debts to total sales
No cash discount; net 30 days.	15	6, 4	1, 1
1 per cent 10 days; net 30 days.	. 7	3.0	. 2
2 per cent 10 days: net 30 days	68	29. 2	.5
2 per cent tenth prox.: net 30 days.	60	25.6	1. l
2 per cent tenth prox.; net 60 days	1	.4	1.0
All other	23	9.8	1. 1
Combination of 2 or more of the above	60	25.6	.8
Total	234	100.0	.7

### CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

One hundred and forty-five electrical and radio supply establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 4 per cent of customers attempted to dictate terms. It is interesting to note that the six establishments with annual sales less than \$100,000 had an average of 17 per cent, whereas the six with annual sales of \$5,000,000 or over had 0.5 per cent.

One hundred and thirty-five electrical and radio supply establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 5 per cent of customers attempted to take unearned discounts. In grouping establishments according to size, it was found that the smallest size group (annual sales less than \$100,000) had an average of 17.5 per cent. The largest size group (annual sales \$5,000,000 and over) had an average of 1 per cent.

PER CENT OF CUSTOMERS OF ELECTRICAL AND RADIO SUPPLY ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS, 1930

[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

		ing to dic- terms	Attempting to take uncarned discounts			
Classification	Firms re- porting	Per cent of customers	Firms re-	Per cent of customers		
TYPE OF ESTABLISHMENTS			-	L		
Wholesale	107 26 11	4.6 1.2 4.5	101 24 9	5,9 2,2 2,8		
All other	ī	1.0	i	1.0		
Less than \$100,000.	6	17.0	. 6	17.5		
\$100,000 to \$249,999	38	4.1	31	5. 1		
\$250,000 to \$499,909	28 36	2.5 4.3	30 33	5. 4 5. 8		
\$500,000 to \$999,999 \$1,000,000 to \$2,499,999		3.6	33 23	1.9		
\$2,500,000 to \$4,990,999		1.2	. 7	1.9		
\$5,000,000 and over	0	.5	5	1.0		
Total	145	4.0	135	5.0		

# FOOD-PRODUCTS ESTABLISHMENTS

### EXTENT OF CREDIT BUSINESS

The 918 food-products establishments selling direct to retailers reporting for the years 1928, 1929, and 1930 did \$2.6 per cent of total business on credit in 1928, 82.3 per cent on credit in 1929, and 81.6 per cent on credit in 1930.

There were 71 of the 918 firms which did 100 per cent credit busi-Forty of them were wholesale, 20 were manufacturing, 2 were commission houses, 8 were wholesale and manufacturing, and 1 wholesale and commission house.

EXTENT OF CREDIT BUSINESS OF FOOD-PRODUCTS ESTABLISHMENTS, 1928-1930

	Num-	Total net sales, in thousands of dollars						Per cent of total gross sales on credit, in weighted averages				
Type of business	ber of estab- lish- ments		1929	1930	Per cent change					Per cent change		
		1928			1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 over 1929	
Wholesale	504 243	794, 048 587, 576	813, 507 602, 116	743, 615 555, 388	+2.5 +2.5	-8.6 -7.8	84. 0 77. 7	83.8 77.5	83. 8 76. 2	-0, 2 3	0 -1.7	
ufacturing	120 51	235, 747 56, 616	243, 307 58, 834	226, 887 54, 478	+3.2 +3.9	-6.8 -7.4	88. 7 86. 7	88. 2 86. 2	87.3 83.0	6 6	-1.0 -3.7	
Total	918	1, 673, 987	1, 717, 764	1, 580, 368	+2.6	-8.0	82. 6	82. 3	81.6	4	9	

### LOSSES FROM BAD DEBTS

The average bad-debt loss for the food-products establishments reporting on the subject was 0.3 per cent of net sales in 1928, 0.2 per cent of net sales in 1929, and 0.3 per cent of net sales in 1930.

In correlating sales volume and bad-debt loss percentages, it was found that the larger the sales volume the smaller were the bad-debt loss percentages. This is true for all three years. The range in 1930 was from 0.9 per cent for the smallest size group (annual sales less than \$100,000) to 0.2 per cent for the largest size group (annual sales \$10,000,000 and over).

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 307 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 45 firms with 1.5 per cent or over. The latter firms thus had credit losses more than seven and one-half times as great

proportionately as the former.

# BAD-DEBT LOSSES OF FOOD-PRODUCTS ESTABLISHMENTS, 1928-1930

	Ratio of bad debts to total net sales—weighted averages								
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930			
Wholesale Manufacturing Wholesale and manufacturing All other Total	504 241 126 50	0.3 .2 .3 .3	534 262 135 52	0.3 .2 .3 .3	551 272 142 53	0.3 .3 .3 .3			

# FOOD-PRODUCTS ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

		ļ			Size gro	up (sales v	olume)		
Ratio of loss	Total stores.	than	to	l tó	l to	\$1,000,000 to \$2,499,999	to	ı w	\$10,000,000 and over
Less than 0.2 per cent. 0.2 to 0.29 per cent. 0.3 to 0.39 per cent. 0.4 to 0.49 per cent. 0.5 to 0.59 per cent. 0.6 to 0.69 per cent. 0.7 to 0.79 per cent. 0.8 to 0.89 per cent. 0.9 to 0.99 per cent. 1.1 to 1.19 per cent. 1.2 to 1.29 per cent. 1.3 to 1.39 per cent. 1.4 to 1.49 per cent.	161 122 115 77 44 27 29 20 21 16 12 11	10 77 66 55 31 44 13 2	28 13 14 17 17 3 5 6 4 3 4	49 25 21 17 14 8 10 6 3 3 2 2	81 49 25 29 16 12 4 7 7 5 2 2	66 45 38 32 15 9 5 2	40 11 11 8 6 6 1	17 9 6 5 3 2 1 3 1	16
1.5 per cent and over Total	45 1, 018		137	174	248	233	89	48	24

### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month; for example, if the balance on accounts receivable on January 1; 1930, was \$100,000 and collections during January were \$40,000, the collection percentage would be 40 per cent.

The weighted average collection percentage for food-products establishments was 59.7 per cent in 1929 and 58.9 per cent in 1930. These figures indicate that the average length of time accounts receivable were outstanding was 50 days in 1929 and 51 days in 1930.

The collection percentages also indicate that the amount of accounts receivable that were outstanding at a given time per \$1,000,000 of net sales was \$136,986 in 1929 and \$139,726 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FOOD-PRODUCTS ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Por ce weig aver	hted	Average of tim count standi da	s out- ng, in	able at	receiv- a given er \$1,000,- ot sales
	ments	1929	1930	1929	1930	1929	1930
Wholesale Manufacturing Wholesale and manufacturing All others	274 136 79 28	60. 7 58. 2 59. 3 63. 3	59. 7 57. 9 57. 6 63. 7	49 52 51 47	50 52 52 47	\$134, 247 142, 466 139, 726 128, 767	\$136, 986 142, 466 142, 466 128, 767
Total	517	59.7	58. 9	50	51	136, 986	139, 726

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FOOD-PRODUCTS ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

	Num- ber of	Y	ear			Ye	ar
Sales volume	estab- lish- ments	1929	1930	Sales volume	estab- lish- ments	1929	1930
Less than \$100,000 \$100,000 to \$249,999 \$250,000 to \$999,999 \$500,000 to \$999,999	19 60 81 131	45. 6 59. 0 61. 0 62. 8	45. 4 55. 8 57. 9 63. 8	\$2,500,000 to \$4,998,999 \$5,000,000 to \$9,999,999 \$10,000,000 and over	44 33 14	61. 7 56. 7 57. 4	61. 2 55. 8 56. 2
\$1,000,000 to \$2,499,999	135	62.5	61. 5	Total	517	59.7	58. 9

# RETURNS AND ALLOWANCES

Returns and allowances of food-products establishments were 1.7 per cent of gross sales in 1928, 1.6 per cent in 1929, and 1.8 per cent in 1930.

The wholesale establishments had 1.4 per cent in 1928, 1.4 per cent in 1929, and 1.4 per cent in 1930. The manufacturing establishments had 2.4 per cent in 1928, 2.3 per cent in 1929, and 2.5 per cent in 1930. The wholesale and manufacturing establishments had 1.1 per cent in 1928, 1.1 per cent in 1929, and 1.2 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it is found that there were 201 firms with less than 0.2 per cent. At the other extreme were 141 firms with 3 per cent or over. The latter firms thus had returns and allowances 15 times as great proportionately as the former.

RETURNS AND ALLOWANCES OF FOOD-PRODUCTS ESTABLISHMENTS, 1928–1930

[Percentages one weighted averages based on total gross sales]

•	19	28	19	29	193	30
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale. Manufacturing. Wholesale and manufacturing. All other.	505 244 121 51	1.4 2.4 1.1	536 203 130 53	1.4 2.3 1.1	552 272 137 54	1. 4 2. 5 1. 2
Total	921	1. 7	982	1.6	1,015	1.1

FOOD-PRODUCTS ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

				·					
Ratio of returns and allowances	Total stores	than	to	l to	l to	l to	\$2, 500, 000 to \$4, 999, 999	to	\$10,000,000 and over
Less than 0.2 per cent. 0.2 to 0.39 per cent. 0.4 to 0.59 per cent. 0.8 to 0.79 per cent. 0.8 to 0.99 per cent. 0.19 per cent. 0.10 per cent. 0.4 to 1.59 per cent. 0.4 to 1.59 per cent. 0.5 to 1.79 per cent. 0.8 to 1.99 per cent. 0.8 to 1.99 per cent. 0.99 per cent. 0.10 per cent. 0.10 per cent. 0.2 to 2.39 per cent. 0.2 to 2.39 per cent. 0.3 to 2.59 per cent. 0.4 to 2.59 per cent. 0.5 to 2.79 per cent. 0.7 to 2.79 per cent. 0.8 to 2.79 per cent.	201 83 100 65 65 67 57 46 45 32 35 21 19 22 16	25 5 5 1 4 1 2 2 2 2 2 2 2 2 1 4 1	43 8 17 7 6 9 7 6 4 3 4	35 12 24 9 10 11 6 6 5 5 11 3 4	48 24 19 17 16 21 16 12 12 5 9 4 4 8	29 21 25 19 17 18 16 11 10 7 7 7	11 8 4 11 6 3 6 5 7 6 2 4 1 1	6 22 4 3 4 4 3 4 2 1	2
Per cent and over  Total	141 1, 015	69	139	172	29 248	232	10 86	48	21

# CREDIT TERMS

A wide variety of credit terms was employed by food-products establishments. One hundred and thirty-six establishments, or 13.5 per cent of the total reporting on the subject, used "no cash discount; net 30 days." One hundred and twenty-five firms, or 12.4 per cent of the total, used "1 per cent 10 days; net 30 days." One hundred and three firms, or 10.2 per cent of the total, used "2 per cent 10 days; net 30 days."

CREDIT TERMS AND BAD-DEBT LOSSES OF FOOD-PRODUCTS ESTABLISHMENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	establish-	bad debts
No cash discount; net 30 days.  No cash discount; net 80 days.  1 per cent 10 days; net 30 days.  1 per cent 10 days; net 60 days.  2 per cent 10 days; net 30 days.  2 per cent 10 days; net 60 days.	125 4 103 2	13.5 .3 12.4 .4 10.2	0.3 .2 .4 .5 .6 .5 .8
2 per cent tenth prox.; net 30 days. 2 per cent tenth prox.; net 60 days. All other. Combination of 2 or more of the above.	3 366	3. 0 . 3 36. 2 23. 5	.5 .8 .2 .3
Total	1,010	100.0	.3

# CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Four hundred and thirty-two food-products establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 7.2 per cent of customers attempted to dictate terms.

Two hundred and forty-six food-products establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 12.8 per cent of customers attempted to take unearned discounts.

PER CENT OF CUSTOMERS OF FOOD-PRODUCTS ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS IN 1930

[Percentages are simple averages;	i. e., sum of percentages divided by	number of establishments)
-----------------------------------	--------------------------------------	---------------------------

	Firms re- porting	Per cent of customers	Firms re-	Per cent of customers
TYPE OF ESTABLISHMENTS	_			
Wholesale Manufacturing Wholesale and manufacturing All other	223 117 71 21	7. 4 7. 4 6. 7 7. 0	151 55 37 3	14. 1 10. 8 11. 1 1. 0
Less than \$100,000 \$100,000 to \$249,009 \$250,000 to \$499,999 \$500,000 to \$499,999 \$1,000,000 to \$4,999,999 \$2,500,000 to \$4,999,999 \$5,000,000 to \$4,999,999 \$5,000,000 and over	14 50 68 107 117 40 27 11	6. 2 10. 0 9. 5 6. 4 5. 9 6. 1 8. 7 5. 6	11 33 40 58 67 21 11 5	6. 5 11. 8 8. 5 16. 8 11. 8 15. 1 23. 1 1. 0

#### FOOTWEAR ESTABLISHMENTS

#### EXTENT OF CREDIT BUSINESS

The 136 footwear establishments selling direct to retailers which reported for the years 1928, 1929, and 1930 did 95.3 per cent of total business on credit in 1928, 95.2 per cent on credit in 1929, and 95 per cent in 1930.

There were 60 of the 136 firms which did 100 per cent credit business. Nine of them were wholesale, 50 were manufacturing, and 1 was wholesale and manufacturing.

EXTENT OF CREDIT BUSINESS OF FOOTWEAR ESTABLISHMENTS, 1928-1930

	Num-	Total r	iet sales, i	Per cent of total gross sales or credit, in weighted averages							
Type of business	ber of estab- lish-					Per cent change 1928 1929 1930	Per cha				
	ments	1928	1929	1930	1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 over 1929
Wholesale	40 93	34, 683 294, 245	34, 843 301, 000,	29, 077 243, 318	+0.5 +2.3	-16.6 -19.2	86. 6 96. 3	86. 8 96. 1	86. 7 96. 0	+0.2 2	-0.1 1
ufacturing	3	3, 234	3, 105	2, 083	-4.0	-32.9	99.7	99.7	99.7	o	0
Total	136	332, 162	338, 948	274, 478	+2.0	-19.0	95.3	95. 2	95. 0	1	2

### LOSSES FROM BAD DEBTS

The average bad-debt loss for the footwear establishments reporting on the subject was 0.7 per cent of net sales in 1928, 0.6 per cent of net

sales in 1929, and 1 per cent of net sales in 1930.

The firms which classified themselves as wholesale had an average bad-debt loss of 0.7 per cent in 1928, 0.7 per cent in 1929, and 1.2 per cent in 1930. Those which classified themselves as manufacturing had an average of 0.7 per cent in 1928, 0.6 per cent in 1929, and 1 per cent in 1930. Those which classified themselves as wholesale and manufacturing had 0.6 per cent in 1928, 0.4 per cent in 1929, and 0.7 per cent in 1930.

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 19 of them with bad-debt losses less than 0.2 per cent. At the other extreme were nine firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

BAD-DEBT LOSSES OF FOOTWEAR ESTABLISHMENTS, 1928-1930

	Ratio	of bad d	ebts to to aver		sales—we	ighted
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930
Wholesale Manufacturing Wholesale and manufacturing	41 92 3	0.7 .7 .6	42 96 3	0.7 .6 .4	43 97 3	1, 2 1, 0 . 7
Total	136	.7	141	. 6	143	1.0

FOOTWEAR ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]

### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month.

The weighted average collection percentage for footwear establish-

ments was 42.7 per cent in 1929 and 39 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 70 days in 1929 and 77 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per \$1,000,000 of net sales was \$191,781 in 1929 and \$210,959 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FOOTWEAR ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Per co weighte ag	d aver-	Average length of time accounts outstanding, in days		Accounts receivable at a given time per \$1,000,000 of net sales	
•	ments	1929	1930	1929	1930	1929	1930
Wholesale Manufacturing Wholesale and manufacturing	32 74 2	41.6 42.9 38.3	37. 8 39. 2 35. 4	72 70 78	79 77 85	\$197, 260 191, 781 213, 699	\$216, 438 210, 959 232, 877
Total	108	42.7	39. 0	70	77	191, 781	210, 959

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FOOTWEAR ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

	Num- ber of	Y	ear		Num- ber of	Ye	ar
Sales volume	estab- lish- ments	1929	1930	Sales volume	estab- lish- ments	1929	1930
Less than \$100,000 \$100,000 to \$249,999 \$250,000 to \$499,990	5 17 14	43. 8 39. 7 42. 3	42. 7 35. 9 38. 9	\$2,500,000 to \$4,999,999 \$5,000,000 and over	10 9	44. 4 43. 0	40. 0 40. 3
\$500,000 to \$999,990 \$1,000,000 to \$2,499,999	25 28	40. 9 41. 8	37. 7 36. 8	Total	108	42.7	39. 0

### RETURNS AND ALLOWANCES

Returns and allowances of footwear establishments were 4.3 per cent of gross sales in 1928, 4.4 per cent in 1929, and 4.8 per cent in 1930.

The wholesale establishments had 4.3 per cent in 1928, 3.9 per cent in 1929, and 4 per cent in 1930. The manufacturing establishments had 4.3 per cent in 1928, 4.4 per cent in 1929, and 4.9 per cent in 1930. The wholesale and manufacturing establishments had 2 per cent in 1928, 2.5 per cent in 1929, and 3.3 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 11 firms with less than 1 per cent. At the other extreme were 13 firms with 10 per cent or over. The latter firms thus had returns and allowances ten times

as great proportionately as the former.

# RETURNS AND ALLOWANCES OF FOOTWEAR ESTABLISHMENTS 1928–1930 [Percentages are weighted averages based on total gross sales]

•	19	28	19	29	1930	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale Manufacturing. Wholesale and manufacturing.	40 93 3	4. 2 4. 3 2. 0	41 97 3	3.9 4.4 2.5	42 98 3	4. 0 4. 9 3. 3
Total	136	4. 3	141	4. 4	143	4.8

# FOOTWEAR ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

# [Percentages based on gross sales]

		Size group (sales volume)								
Ratio of returns and allowances	Total firms	Less than \$100,000	\$100,000 to \$249,999	\$250,000 to \$499,999	to	\$1,000,000 to \$2,499,999	to	and		
ess than 1 per cent	11 13 24 14 28 18 12	3 4 1 1	1 2 4 2 4 3	3 1 2 5 4 3	32 4 22 54 4	1 4 6 2 9 6	2 3 2 2			
to 7.9 per centto 8.9 per centto 9.9 per centto 9.9 per cent0 per cent and over	2 4 4 13		1 1 2	1	1 1 3	2 2 6	1			
Total	143	10	22	21	29	40	11	1		

# CREDIT TERMS

A wide variety of credit terms was employed by footwear establishments. Eighteen firms, or 12.7 per cent of the total reporting on the subject, used "2 per cent 10 days; net 30 days." This set of terms was used by more firms than any other.

CREDIT TERMS AND BAD-DEBT LOSSES OF FOOTWEAR ESTABLISHMENTS IN 1930

Set of terms	Establishments using terms most commonly	establish-	bad debts
No cash discount; net 30 days  No cash discount; net 60 days  1 per cent 10 days; net 30 days.  1 per cent 10 days; net 60 days.  2 per cent 10 days; net 30 days.  2 per cent 10 days; net 60 days.  2 per cent in tenth prox.; net 30 days.  2 per cent tenth prox.; net 60 days.  All other.  Combination of 2 or more of the above.	5 9 18 2 1	5.6 3.5 6.3 .7 12.7 1.4 .7 47.9 20.5	0.7 1.5 1.6 2.4 1.5 1.7 2.0 .8
Total	142	100. 0	1.0

# CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Eighty-eight footwear establishments answered the question: "What proportion of your customers attempt to dictate terms?" The replies show that 3.4 per cent of customers attempted to dictate terms. In grouping firms according to size, it was found that the largest size group (annual sales \$5,000,000 and over) had the highest percentage. The average for this group was 14.9 per cent.

Eighty-six footwear establishments answered the question: "What proportion of your customers attempt to take unearned discounts?" The replies show that 5.3 per cent of customers attempted to take unearned discounts. In grouping firms according to size, it is found that the largest size group (annual sales \$5,000,000 and over) had the highest percentage. The average for this group was 20.6 per cent.

PER CENT OF CUSTOMERS OF FOOTWEAR ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TO TAKE UNEARNED DISCOUNTS, 1930

[Percentages are simple averages; i. e., sum of percentages divide	d by number of establishments]
--	--------------------------------

		ing to dic- terms	Attempting to take unearned discounts		
Classification	Firms re- porting	Per cent of customers	Firms reporting  23 63  14 10 22 23	Per cent of customers	
TYPE OF ESTABLISHMENTS Wholesale	24 64	2. 5 3. 7	23 63	4. 3 5. 7	
SALES VOLUME  Less than \$100,000. \$100,000 to \$249,900 \$220,000 to \$499,999 \$500,000 to \$999,999 \$1,000,000 to \$2,499,999 \$2,500,000 to \$4,999,909 \$5,000,000 and over	15 10 20 22 10	6.0 3.8 1.7 1.1 2.8 1.3 14.9	3 14 10 22 23 9 5	10. 0 7. 4 7. 0 3. 5 2. 5 2. 1 20. 6	
Total	88	3. 4	86	5. 3	

# FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS

### EXTENT OF CREDIT RUSINESS

The 346 furniture, floor-covering, and household-furnishing establishments selling direct to retailers, which reported for the years 1928, 1929, and 1930, did 98 per cent of total business on credit in 1938, 98 per cent on credit in 1929, and 97.8 per cent in 1930.

There were 153 of the 346 firms which did 100 per cent credit business. Nineteen of them were wholesale, 125 were manufacturing, 1 was a commission house, 7 were wholesale and manufacturing, and 1 was a manufacturing and commission house.

EXTENT OF CREDIT BUSINESS OF FURNITURE, FLOOR-COVERING, AND HOUSE-HOLD-FURNISHING ESTABLISHMENTS, 1928-1930

i		Total 1	net sales, i	Per cent of total gross sales on credit, in weighted averages							
Type of business	Num- ber of estab- lish-		Per cent change				cent nge				
ļ	ments	1928	1929	1930	1926 over 1928	1930 over 1929	1928	1929	1530	1929 over	1930 over 1929
Wholesale Manufacturing Wholesale and man- ufacturing	75 240 23 8	70, 444 340, 407 21, 746	75, 105 360, 468 22, 283	60, 318 270, 255 18, 738	+6.6 +5.9 +2.5	-19. 7 -25. 0	97. 9 98. 0 98. 5	97. 7 98. 1 98. 3	97. 6 98. 2 93. 0	-0. 2 +. 1 2	-0.1 +.1 -5.4
All other	346	6, 963 439, 560	7, 382 465, 238	5, 300 354, 611	+6.0	-28. 2 -23. 8	97. 7 98. 0	97. 5 98. 0	97. 5 97. 8	0.0	2

# LOSSES FROM BAD DEBTS

The average bad-debt loss for furniture, floor-covering, and house-hold-furnishing establishments was 0.5 per cent of net sales in 1928, 0.6 per cent in 1929, and 0.9 per cent in 1930.

0.6 per cent in 1929, and 0.9 per cent in 1930.

In grouping the individual firms according to the size of their baddebt loss percentages for 1930, it was found that there were 44 of them with baddebt losses less than 0.2 per cent. At the other extreme were 42 firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

BAD-DEBT LOSSES OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS, 1928-1930

	Ratio of bad debts to total net sales—weighte averages								
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930			
Wholesale	76 241 25 8	0. 6 . 5 . 6 . 4	77 243 25 9	0.6 .5 .8 .4	78 246 25 9	1. i			
Total	350	. 5	354	. 6	358	9			

FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

	Total stores	Less than \$100,000	\$100,000 to \$240,999	\$250,000 to \$499,999	1	\$1, 000, 000 to \$2, 499, 999	,	\$5, 000, 000 and over
Less than 0.2 per cent	49 32 33 24 22 19 11 9 8	6 5 5 1 4 4 3 3 1 2 2 1 3 1 3 1 2 2 6 6	8 7 6 7 8 5 4 4 4 4 2 1 2 1 19	10 8 18 12 8 7 7 2 2 2 2 2 2 2	12 10 7 4 8 5 6 1 1 2 2	5 9 14 3 3 3 6 3 4	1 3 2 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Total	358	39	84	92	71	53	10	9

### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for these establishments was 44.8 per cent in 1929 and 42.1 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 67 days in 1929 and 71 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per \$1,000,000 of net sales was \$183,562 in 1929 and \$194,521 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Per ce weig aver	hted	Average of time a outstar in d	ccounts		en time 00,000 of
	ments	1929	1930	1929	1930	1929	1930
Wholesale	68 190 20 6	41. 6 45. 6 44. 3 56. 7	36. 9 43. 6 41. 6 54. 1	72 60 68 53	81 69 72 55	\$197, 260 180, 822 186, 301 145, 205	\$221, 918 189, 041 197, 260 150, 685
Total	284	44. 8	42. 1	67	71	183, 562	104, 521

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

	Num- ber of Year				Num- ber of	Year	
Sales volume	estab- lish- ments	1929	1930	Sales volume	estab- lish- ments	1929	1930
Less than \$100,000 \$100,000 to \$249,999 \$250,000 to \$499,999	25 65 72	46. 2 43. 6 45. 2	39. 6 39. 8 41. 4	\$2,500,000 to \$4,999,999 \$5,000,000 and over	9 9	47. 7 43. 9	47. 6 41. 3
\$500,000 to \$999,999 \$1,000,000 to \$2,499,999	59 45	48. 1 43. 3	44. 4 41. 1	· Total	284	44.8	42, 1

### RETURNS AND ALLOWANCES

Returns and allowances of furniture, floor-covering, and household-furnishing establishments were 3.3 per cent of gross sales in 1928, 3.2 per cent in 1929, and 3.9 per cent in 1930.

The wholesale establishments had 4.1 per cent in 1928, 4.2 per cent in 1929, and 4.9 per cent in 1930. The manufacturing establishments had 3.2 per cent in 1928, 3 per cent in 1929, and 3.8 per cent in 1930. The wholesale and manufacturing establishments had 2.5 per cent in 1928, 2.5 per cent in 1929, and 3 per cent in 1930.

In grouping firms according to size of their returns and allowence percentages for 1930, it was found that there were 78 firms with less than 1 per cent. At the other extreme were 13 firms with 10 per cent or over. The latter firms thus had returns and allowances ten times as great proportionately as the former.

RETURNS AND ALLOWANCES OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS, 1928-1930

[Percentages ar	e weighted	AVATADAS	based o	n total	gross sales)	
i rei centares ai	a waikiitaa	avelakes	DOMESTIC OF	и сова	KI 000 SUIGS	

	19	28	19	29	19	30
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale. Manufacturing. Wholesale and manufacturing. All other. Total.	77 240 23 8 348	4. 1 3. 2 2. 5 . 8	83 242 23 9 352	4. 2 3. 0 2. 5 1. 0	79 245 23 9 356	4. 9 3. 8 3. 0 1. 2 3. 9

FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

# [Percentages based on gross sales]

		Size group (sales volume)									
Ratio of returns and allowances	Total stores	Less than \$100,000	\$100,000 to \$249,999	to	to	\$1,000,000 to \$2,499,999	to	\$5,000,000 and over			
Less than 1 per cent	78 63 70 47 34 17 19 6 4	15 3 8 3 4 2 1	27 18 17 2 6 2 4 1	17 17 18 18 18 7 7 3 4 2 1	11 13 15 9 5 4 6 3	6 12 11 10 6 3 4	2 4 3 1	1 1 3 2 2			
Total.	356	39	82	92	70	54	10	9			

### CREDIT TERMS

A wide variety of terms was employed by furniture, floor-covering, and household-furnishing establishments. Thirty-eight firms, or 10.6 per cent of the total reporting on the subject, used "2 per cent 10 days; net 30 days." This set of terms was used by more firms than any other.

CREDIT TERMS AND BAD-DEBT LOSSES OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	Per cent of total establish- ments	Ratio of bad debts to total sales
No cash discount; net 30 days  1 per cent 10 days; net 30 days  1 per cent 10 days; net 60 days  2 per cent 10 days; net 30 days  2 per cent 10 days; net 60 days  2 per cent to days; net 60 days  2 per cent tenth prox.; net 30 days  All other  Combination of two or more of the above	38 24 15 18	2.5 1.1 .6 10.0 6.7 4.2 5.1 49.0 20.2	0.5 .4 .7 .8 1.1 1.0 1.2 .9
Total	357	100. 0	. 9

# CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

From the 242 establishments answering the question: "What proportion of your customers attempt to dictate terms?" it was found that 5 per cent of customers attempted to dictate terms. Replies from 252 firms showed that 8.2 per cent of customers attempted to take unearned discounts.

PER CENT OF CUSTOMERS OF FURNITURE, FLOOR-COVERING, AND HOUSEHOLD-FURNISHING ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS, 1930

[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

		ing to dic- terms		ing to take discounts
Classification	Firms reporting	Per cent of customers	Firms re-	Per cent of customers
TYPE OF ESTABLISHMENTS  Wholesale Manufacturing Wholesale and manufacturing All other	162	3. 7 5. 7 3. 3 5. 0	59 172 15 6	8. 6 8. 3 3. 9 11. 7
SALES VOLUME  Less than \$100,000. \$100,000 to \$249,999. \$250,000 to \$499,999. \$500,000 to \$999,989. \$1,000,000 to \$2,479,999. \$2,500,000 to \$4,999,999. \$5,000,000 and over.	59 60 47	8.1 5.0 5.3 6.7 2.0 2.4	22 61 64 50 39 9 7	7. 2 10. 6 7. 2 9. 0 7. 6 3. 8 2. 1
Total	242	5.0	252	8, 2

# GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS EXTENT OF CREDIT BUSINESS

The 84 gasoline, lubricating-oil, and grease establishments selling direct to retailers, which reported on the subject of extent of credit business, did 69.3 per cent of their total business on credit in 1928, 68.7 per cent on credit in 1929, and 67.4 per cent in 1930.

There were 8 of the 84 firms which did 100 per cent credit business. Five of them were wholesale, one was manufacturing, and two were wholesale and manufacturing.

EXTENT OF CREDIT BUSINESS OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS, 1928-1930

Type of business Number of estab-		Total net sales, in thousands of dollars						Per cent of total gross sales on credit, in weighted averages					
	ber of estab-	r of ab-			Per cent					Per cent change			
	1928 1929	(	1929 over 1928	1930 over 1929	1928	1929	1930	1920 over 1928	1930 over 1929				
Wholesale	46 14 24	258, 607 153, 687 315, 728	250, 862 152, 604 372, 499	246, 230 133, 585 356, 080	-3.0 -0.7 +18.0	-1.9 -12.5	70. 6 71. 7 67. 0	67. 6 67. 0 70. 2	65. 6 63. 9 70. 0	-4.3 -6.6	-3.0 -4.6		
Total	84	728, 022	775, 965	735, 895	+6.6	-5. 2	69, 3	68. 7	67. 4	9	-1, 9		

### LOSSES FROM BAD DEBTS

The average bad-debt loss for gasoline, lubricating-oil, and grease establishments was 0.1 per cent of net sales in 1928, 0.2 per cent of net sales in 1929, and 0.2 per cent of net sales in 1930.

In grouping individual firms according to the size of their bad-debtloss percentages for 1930, it was found that there were 29 of them with bad-debt losses less than 0.2 per cent. There were seven firms with 2 per cent or over. The latter firms thus had credit losses more than 10 times as great proportionately as the former.

BAD-DEBT LOSSES OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS, 1928-1930

	Ratio of bad debts to total net sales—weighted averages							
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930		
Wholesale Manufacturing Molesale and manufacturing All other	46 15 24	0.3 .2 .1	52 17 24 2	0.2 .3 .1 1.5	56 18 26 3	0. 2 . 2 . 2 1. 3		
Total	85	.1	95	.2	103	. 2		

Gasoline, Lubricating-Oil, and Grease Establishments Grouped According to Size of Bad-Debt Losses, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]

		Size group (sales volume)								
ROTIO AT IACC	Total stores							\$10,000,000 to \$24,999,999		
Less than 0.2 per cent 0.2 to 0.39 per cent 0.4 to 0.59 per cent 0.6 to 0.79 per cent 0.8 to 0.99 per cent 1 to 1.19 per cent 1.2 to 1.39 per cent	29 23 20 7 6 2 5	3	1 3 1 1 1	2 4 1 3 1	2 4 3 2	3 6 7 2 1 1	7 1 2 1	6 2 2	7.8	
1.4 to 1.59 per cent 1.6 to 1.79 per cent 2 per cent and over Total	2 2 7 103	1 1 1	3	1 1 15	1 2 14	22	11	11	1	

# COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for gasoline, lubricating-oil, and grease establishments was 71.4 per cent in 1929 and 68.5 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 42 days in 1929 and 44 days in 1930.

The collection percentages also indicate that the amount of accounts receivable outstanding at a given time per \$1,000,000 of net sales was \$115,068 in 1929 and \$120,548 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Per cent, in weighted averages		of tir count stand	e length ne ac- is out- ing, in	Accounts receivable at a given time, per \$1,000,000 of net sales		
	ments	1929	1930	1929	1930	1929	1930	
Wholesale	30 11 16	74. 3 71. 0 70. 6	72. 4 68. 9 66. 9	40 42 42	41 44 45	\$109, 589 115, 068 115, 068	\$112, 329 120, 548 123, 288	
Potal	57	71. 4	68. 5	42	44	115, 068	120, 548	

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

. Sales volume	Num- ber of				Num- ber of	Year	
	estab- lish- ments	1929	1930	Sales volume	estab- lish- ments	1929	1930
Less than \$100,000. \$100,000 to \$249,999. \$500,000 to \$199,999. \$500,000 to \$999,999. \$1,000,000 to \$4,999,599	4 7 9 8	44. 7 58. 0 58. 7 56. 4 72. 0	41, 0 56, 2 58, 4 50, 7 66, 2	\$5,000,000 to \$9,999,999 \$10,000,000 to \$24,999,999 \$25,000,000 and over Total	7 8 6	60. 1 76. 7 72. 9	61, 9 69, 1 71, 4

### RETURNS AND ALLOWANCES

Returns and allowances of gasoline, lubricating-oil, and grease establishments were 0.6 per cent of gross sales in 1928, 0.8 per cent in 1929, and 0.7 per cent in 1930.

The wholesale establishments had 0.6 per cent in 1928, 0.6 per cent in 1929, and 0.6 per cent in 1930. The manufacturing establishments had 0.3 per cent in 1928, 0.3 per cent in 1929, and 0.6 per cent in 1930. The wholesale and manufacturing establishments had 0.7 per cent in 1928, 1.1 per cent in 1929, and 0.7 per cent in 1930.

In grouping firms according to size of their returns and allowances percentages for 1930, it was found that there were 46 firms with less than 0.5 per cent. At the other extreme were six firms with 5 per cent or over—ten times as great proportionately as the former firms.

RETURNS AND ALLOWANCES OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS, 1928-1930

[Percentages are weighted averages based on total gross sales]

	1928		19	29	1930	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale Manufacturing Wholesale and manufacturing All other	46 14 24	0. 6 . 3 . 7	51 16 24 2	0.6 .3 1.1 6.2	55 17 26 3	0.6 .6 .7 3.8
Total	84	.6	93	.8	101	.7

GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

[Percentages	based -	an (	gross	sales
--------------	---------	------	-------	-------

		Size group (sales volume)										
Ratio of returns and allowances	Total stores	Less than	to	to	l to	to	to	\$10,000,000 to \$24,999,999	\$25,000,000 and over			
Less than 0.5 per cent 0.5 to 0.99 per cent 1 to 1.49 per cent 1.5 to 1.99 per cent 2 to 2.49 per cent 2.5 to 2.99 per cent 3 to 3.49 per cent 3 to 3.49 per cent	14 10 6 6 4 2	1	1	8 1 1	4 3 3 2 1	6 3 4 2 2 1 1	1	1	2 2 3 1 1			
4 to 4.49 per cent 4.5 to 4.99 per cent 5 per cent and over	2 6	1	3 1	3	1	i		1				
Total	101	7	11	15	14	21	10	11	1			

### CREDIT TERMS

Twenty-one gasoline, lubricating-oil, and grease establishments, or 35.6 per cent of the total reporting on the subject of credit terms, used "1 per cent 10 days; net 30 days." Fourteen firms, or 23.7 per cent of the total, used "no cash discount; net 30 days." Twelve firms, or 20.3 per cent of the total, used "2 per cent 10 days; net 30 days."

CREDIT TERMS AND BAD-DEBT LOSSES OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	establish-	Ratio of bad debts to total sales
No cash discount; net 30 days.  1 per cent 10 days; net 30 days.  2 per cent 10 days; net 30 days.  2 per cent tenth prox.; net 30 days.  All other.	14	23. 7	0.2
	21	35. 6	.2
	12	20. 3	.4
	1	1. 6	.8
	11	18. 7	.1

# CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Forty-eight gasoline, lubricating-oil, and grease establishments reported on the subject of customers attempting to dictate terms. The replies showed that 3.3 per cent of customers attempted to dictate terms.

Forty-two firms reported on the subject of customers attempting to take unearned discounts. The replies showed that 5.7 per cent of customers attempted to take unearned discounts. Some firms apparently had a great deal of trouble with the practice. The four firms with annual sales from \$100,000 to \$249,999 had the high average of 22.8 per cent.

PER CENT OF CUSTOMERS OF GASOLINE, LUBRICATING-OIL, AND GREASE ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS IN 1930

[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

		ing to dic- terms	Attempting to take unearned discounts		
Classification	Firms re- porting	Per cent of customers	Firms re- porting	Per cent of customers	
TYPE OF ESTABLISHMENTS  Wholesale Manufacturing Wholesale and manufacturing.		2.1 2.8 5.7	21 7 14	6. 7 2. 3 6. 0	
SALES VOLUME  Less than \$100,000. \$100,000 to \$249,999. \$250,000 to \$499,999. \$1,000,000 to \$4,999,999. \$5,000,000 to \$9,999,999. \$10,000,000 to \$4,999,999. \$25,000,000 and over.	6 7 6 7 6 8	23 3.8 2.0 4.5 2.2 1.0 8.2	3 4 7 6 6 6	8. 0 22. 8 3. 0 3. 8 . 8 . 8 . 16. 5	
Total	48	3. 3	42	5. 7	

# HARDWARE AND STOVE ESTABLISHMENTS

# EXTENT OF CREDIT BUSINESS

The 244 hardware and stove establishments selling direct to retailers, which reported on the subject of extent of credit business, did 94.4 per cent of total business on credit in 1928, 94.3 per cent on credit in 1929, and 94.4 per cent in 1930. There were 44 of the 244 firms which did 100 per cent credit business. Nine of them were wholesale, 33 were manufacturing, and 2 were wholesale and manufacturing.

Extent of Credit Business of Hardware and Stove Establishments, 1928-1930

				<u>.</u>							
		Total	net sales,	Per cent of total gross sales on credit, in weighted averages							
Type of business	Num- ber of estab- ments				Per cent change					Per cent change	
		1928	1929	1930	1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 over 1929
Wholesale	146 83	186, 754 101, 885	189, 376 104, 408	155, 813 80, 964	+1.4 +2.5	-17.7 -22.5	94. 7 95. 2	94. 9 95. 0	96. 2	+0.2 2	-0.3 +1.3
ufacturing All other	12 3	9, 256 2, 180	9, 224 2, 227	7, 809 1, 659	-0.4 +2.2	15. 4 25. 5	81.6 81.3	78. 2 81. 3	75. 5 79. 5	-4.2 0	-3.5 -2.2
Total	244	300, 075	305, 235	246, 245	+1.7	-19.3	94. 4	94. 3	94. 4	1	+.1

#### LOSSES FROM BAD DEBTS

The average bad-debt loss for hardware and stove establishments reporting on the subject was 0.5 per cent of net sales in 1928, 0.6 per

cent in 1929, and 0.8 per cent in 1930.

In grouping firms according to the size of their bad-debt loss percentages for 1930, it was found that 25 of them had bad-debt losses less than 0.2 per cent. At the other extreme were 24 firms with 2 per cent or over. The latter firms thus had credit losses more than ten times as great proportionately as the former.

BAD DEBT LOSSES OF HARDWARE AND STOVE ESTABLISHMENTS, 1928-1930

	Ratio of bad debts to total net sales—weighted averages								
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930			
Wholesale Manufacturing Wholesale and manufacturing All other	146 84 12 3	0.5 .5 .7 .8	148 85 12 3	0.6 .5 .6	150 85 12 3	0.8 .7 .7 1.3			
Total	245	. 5	248	.6	250	. 8			

HARDWARE AND STOVE ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES

[Credit loss computed by taking the ratio of bad debts to total net sales]

		Size group (sales volume)										
Ratio of loss	Total stores	Less than \$100,000	\$100,000 to \$249,990	\$250,000 to \$499,099		\$1,000,000 to \$2,499,999						
Less than 0.2 per cent	25 37 44 35 23	3 2 4 1	7 5 4 3 4	4 8 8 10	5 11 15 10 7	4 6 9 8 5	2 4 3 3 2					
to 1.19 per cent	23 12 13 9 5	3	1 1 3 2	7 5 5 2	6 3 6 2 2	1 1 2	1					
per cent and over	24	3	37	57	70	45	17					

# COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for hardware and stove establishments was 44.2 per cent in 1929 and 40.2 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 68 days in 1929 and 75 days in 1930.

The collection percentages also indicate that the amount of accounts receivable that were outstanding at a given time per \$1,000,000 of net sales was \$186,301 in 1929 and \$205,479 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF HARDWARE AND STOVE ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

, Classification .	Num- ber of estab- lish-	weighte	ent in ed aver- ges	of time : outsta	accounts	atagi	receivable ven time, 000,000 of
	ments	1929	1930	1929	1930	1929	1930
Wholesale Manufacturing Wholesale and manufacturing All other	136 59 8 2	44. 3 43. 6 52. 1 35. 4	40. 1 40. 2 47. 2 29. 8	68 69 58 85	75 75 64 101	\$186, 301 189, 041 158, 904 232, 877	\$205, 470 205, 479 175, 342 276, 712
Total	205	44. 2	40. 2	68	75	186, 301	205, 479

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF HARDWARE AND STOVE ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

Sales volume	Num- ber of estab-	Year		Sales volume	Num- ber of estab-	Ye	ar
	lish- ments	1929	1930		lish- ments	1929	1930
Less than \$100,000\$100,000 to \$249,999\$250,000 to \$499,999	7 29 47	40. 0 39. 1 41. 8	38. 7 36. 6 37. 3	\$2,500,000 to \$4,999,999 \$5,000,000 and over	. 16 5	46, 5 43, 8	40. 9 39. 3
\$500,000 to \$999,999 \$1,000,000 to \$2,499,999	61 40	45. 0 43. 0	41. 6 40. 2	Total	205	44.2	40. 2

# RETURNS AND ALLOWANCES

Returns and allowances of hardware and stove establishments were 3.5 per cent of gross sales in 1928, 3.6 per cent of gross sales in 1929, and 3.8 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 27 firms with less than 1 per cent. At the other extreme were four firms with 10 per cent or over.

Returns and Allowances of Hardware and Stove Establishments, 1928-1930

	1928		19	29	1930	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale Manufacturing Wholesale and manufacturing All other	146 83 12 3	3. 2 4. 1 2. 3 6. 5	148 84 12 3	3. 4 3. 9 3. 0 7. 4	149 84 12 3	3. 6 4. 3 2. 6 5, 1
Total	244	3. 5	247	3. 6	248	3. 8

HARDWARE AND STOVE ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

[Percentages based on gross sales	[Percentages	based	ao	gross	sales
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	i	Size group (sales volume)									
Ratio of returns and allowances	Total stores	Less than \$100,000	\$100,000 to \$249,990	\$250,000 to \$499,999	to	\$1,000,000 to \$2,499,999	to	and			
Less than 1 per cent	27 34	6 3		2 13	7 9	2	2				
2 to 2.9 per cent 3 to 3.9 per cent 4 to 4.9 per cent	55 53 33	6	10 2 3	15 7 5	12 23 7	13 12	5 3	3 1			
5 to 5.9 per cent	23 10 4 3		2	4 3	8 2	6 2	1 	1			
8 to 8.9 per cent	2 4		2	1 1		1	i				
Total	248	17	35	56	70	45	19	6			

### CREDIT TERMS

Sixty-two hardware and stove establishments or 25.3 per cent of the total reporting on the subject of credit terms used "2 per cent 10 days; net 30 days." Thirty-four firms, or 13.9 per cent of the total, used "2 per cent 10 days; net 60 days." Twenty firms, or 8.2 per cent of the total, used "2 per cent tenth prox.; net 30 days." Nineteen firms, or 7.8 per cent of the total, used "2 per cent tenth prox.; net 60 days."

CREDIT TERMS AND BAD-DEBT LOSSES OF HARDWARE AND STOVE ESTABLISH-MENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	establish-	Radio of bad debts to total sales
No eash discount; net 30 days No eash discount; net 60 days 1 per cent 10 days; net 30 days 2 per cent 10 days; net 30 days 2 per cent 10 days; net 60 days 2 per cent tenth prox; net 30 days 2 per cent tenth prox; net 60 days All other Combination of 2 or more of the above.  Total	2 5 62 34 20 19	1. 6 2. 0 25. 3 13. 9 8. 2 7. 8 5. 7 34. 7	0.3 2.2 .7 .8 .6 .8 1.0 1.2 .9

# CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

One hundred and seventy-two hardware and stove establishments reported on the subject of customers attempting to dictate terms. The replies showed that 3.1 per cent of customers attempted to dictate terms.

One hundred and seventy-five firms reported on the subject of customers attempting to take unearned discounts. The replies showed that 3.3 per cent of customers attempted to take unearned discounts.

PER CENT OF CUSTOMERS OF HARDWARE AND STOVE ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS IN 1930

[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

		ing to dic- terms	Attempting to take unearned discounts		
Classification	Firms re-	Per cent of customers	Firms reporting	Per cent of customers	
TYPE OF ESTABLISHMENTS Wholesale	113	2.9	117	2.6	
Manufacturing	50	3.9	51	4.8	
Wholesale and manufacturing	8	. 6 1. 0	6	5.8 1.0	
SALES VOLUME					
Less than \$100,000.	6	1.3	6	5. 5	
\$100,000 to \$249,999		4.9	26	4.4	
\$250,000 to \$499,999		2.9	41	3. 2	
\$500,000 to \$999,999 \$1,000,000 to \$2,499,999		3. 2 2. 6	51 33	4.4 1.8	
\$2,500,000 to \$4,999,999	14	1.9	13	1. 8	
\$5,000,000 and over	4	.3	5		
Total	172	3.1	175	3, 3	

# HEATING AND PLUMBING SUPPLY ESTABLISHMENTS

### EXTENT OF CREDIT BUSINESS

The 207 heating and plumbing supply establishments selling direct to retailers and reporting on the subject of extent of credit business for the years 1928, 1929, and 1930, did 97.2 per cent of total business on credit in 1928, 97 per cent in 1929, and 96.6 per cent in 1930.

There were 26 of the 207 firms which did 100 per cent credit business. Nine of them were wholesale and 17 were manufacturing.

EXTENT OF CREDIT BUSINESS OF HEATING AND PLUMBING SUPPLY ESTABLISHMENTS, 1928-1930

		Total n	et sales, i	n thousai	ads of d	ollars			total g veighte		
Type of business	Num- ber of estab- lish-					cent nge					cent nge
	ments	1928	1929	1930	1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	193 <b>0</b> over 1929
Wholesale Manufacturing Wholesale and man-	128 58	142, 116 160, 061 89, 743	146, 743 168, 442 82, 472	115, 453 129, 274 50, 154	+3.3 +5.2 -8.1	-21. 3 -23. 3 -39. 2	95. 1 97. 9 99. 0	94. 8 97. 8	94. 3 97. 7	-0.3 1	-0.5 1 2
ufacturing	5	3, 158	3, 487	2, 669	+10.4	-23.5	98.0	98. 2	97. 9	+. 2	3
Total	207	395, 078	401, 144	297, 550	+1.5	-25.8	97. 2	97. 0	96.6	- 2	4

# LOSSES FROM BAD DEBTS

The average bad-debt loss for the heating and plumbing supply establishments reporting on the subject was 0.6 per cent of net sales in 1928, 0.8 per cent in 1929, and 0.9 per cent in 1930.

The firms classifying themselves as wholesale had an average bad-debt loss of 0.8 per cent in 1928, 1 per cent in 1929, and 1.1 per

cent in 1930. Those classifying themselves as manufacturing had 0.6 per cent in 1928, 0.5 per cent in 1929, and 0.7 per cent in 1930. Those classifying themselves as wholesale and manufacturing had 0.2 per cent in 1928, 0.7 per cent in 1929, and 0.7 per cent in 1930.

In grouping the individual firms according to the size of their bad-debt loss percentages for 1930, it was found that there were 29 of them with bad-debt losses less than 0.2 per cent. At the other extreme were 19 firms with 3 per cent or over. The latter firms thus had credit losses more than fifteen times as great proportionately as the former.

BAD-DEBT LOSSES OF HEATING AND PLUMBING ESTABLISHMENTS, 1928-1930

	Ratio	of bad de	ebts to to aver		snles—wei	ghted
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930
Wholesale Manufacturing Wholesale and manufacturing All other	126 57 15 4	0.8 .6 .2 .6	132 57 15 6	1. 0 . 5 . 7 . 6	136 58 15 6	1. 1 - 7 - 7 - 4
Total	202	.6	210	.8	215	. 9

HEATING AND PLUMBING SUPPLY ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]
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		Size group (sales volume)								
Ratio of loss	Total stores	Less than \$100,000	\$100,000 to \$249,999	\$250,000 to \$499,099		\$1,000,000 to \$2,499,999				
Less than 0.2 per cent 0.2 to 0.39 per cent 0.4 to 0.59 per cent 0.8 to 0.79 per cent 0.8 to 0.99 per cent 1 to 1.19 per cent 1.2 to 1.39 per cent 1.4 to 1.59 per cent 1.8 to 1.99 per cent 1.8 to 1.99 per cent 2.10 per cent 2.2 to 2.39 per cent 2.4 to 2.59 per cent 2.4 to 2.59 per cent 2.4 to 2.59 per cent 2.8 to 2.79 per cent 2.8 to 2.79 per cent	29 27 39 17 13 12 6 10 8 7 3	2 1 2 1 1 2 2 2 2 2 1	12 8 8 2 3 1 2	4 3 9 8 4 5 3 2 3 2	3 8 9 2 5 2 4 4 2 1 1	5 6 7 1 3 2 4 4 2 2	3 1 1 2 1	3 2 2 2		
3 per cent and over	19	1	3	6	7	2				
. Total	215	16	48	50	49	34	11	7		

# COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for heating and plumbing supply establishments was 49.9 per cent in 1929 and 49.2 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding was 60 days in 1929 and 61 days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per \$1,000,000 of net sales was \$164,384 in 1929 and \$167,123 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF HEATING AND PLUMBING SUPPLY ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Per co weighte age	d aver-	Average of time counts standi da	e ac- s out- ng, in	at a giver	receivable itime, per of net
•	ments	1929	1930	1929	1930	1929	1030
Wholesale	114 38 13 4	49. 4 52. 6 47. 7 39. 9	47. 9 53. 9 46. 3 39. 0	61 57 63 75	63 56 65 77	\$167, 123 156, 164 172, 603 205, 479	\$172, 603 153, 425 178, 082 210, 959
Total	169	49. 9	49. 2	60	61	164, 384	167, 123

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF HEATING AND PLUMB-ING ESTABLISHMENTS IN 1929 AND 1930 GROUPED ACCORDING TO TOTAL VOLUME OF SALES

·	Num- ber of	Ycar		uiii-		Num- ber of	Y	ear
Sales volume	estab- lish- ments	1929	1930	Sales volume	estab- lish- ments	1920	1930	
Less than \$100,000 \$100,000 to \$249,999	5 30	30. 3 38. 8	31. 3 36. 9	\$2,500,000 to \$4,999,999 \$5,000,000 and over	11 4	50. 5 52. 4	57. 4 52. 1	
\$250,000 to \$499,999 \$500,000 to \$999,999 \$1,000,000 to \$2,499,999	42 46 31	40. 1 47. 2 48. 2	37. 0 44. 1 50. 1	Total	169	49. 9	49. 2	

## RETURNS AND ALLOWANCES

Returns and allowances of heating and plumbing supply establishments were 5.5 per cent of gross sales in 1928, 5.3 per cent in 1929,

and 5.3 per cent in 1930.

The wholesale establishments had 3.9 per cent in 1928, 4 per cent in 1929, and 4 per cent in 1930. The manufacturing had 4.4 per cent in 1928, 3.4 per cent in 1929, and 3.7 per cent in 1930. The wholesale and manufacturing firms had 10.3 per cent in 1928, 11.5 per cent in 1929, and 12.5 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 34 firms with less than 1 per cent. At the other extreme were nine firms with 10 per

cent or over.

# RETURNS AND ALLOWANCES OF HEATING AND PLUMBING SUPPLY ESTABLISHMENTS, 1928–1930

[Percentages are weighted averages based on total gross sales]

	19	28	19	29	1930	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale. Manufacturing. Wholesale and manufacturing. All other.	129 57 16 5	3. 9 4. 4 10. 3 2. 6	133 57 16 6	4. 0 3. 4 11. 5 2. 8	137 58 16 6	4. 0 3. 7 12. 5 4. 3
Total.	207	5, 5	212	5.3	217	5. 3

# HEATING AND PLUMBING SUPPLY ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

[Percentages based on gross sales]

		Size group (sales volume)									
Ratio of returns and allowances	Total stores	Less than \$100,000	\$100,000 to \$249,990	\$250,000 to \$490,099	to	\$1,000,000 to \$2,499,999	to	and			
ess than 1 per cent	34 33 28 38 31	2 7 2 1	13 14 6 8	7 5 8 13 6	3 3 9 8 13	6 3 2 4	1 1 1 3	:			
to 5.9 per cent	19 12 6	2	i	2 3 2	4 6 2	8 2 1 1	i i				
0 per cent and over	9	1	3	3	1			· • · • · · • · •			
Total	217	16	48	50	51	34	11				

## CREDIT TERMS

Forty-eight heating and plumbing supply establishments, or 23 per cent of the total reporting on the subject of credit terms, used "2 per cent tenth prox.; net 30 days." Thirty-four firms, or 16.3 per cent of the total, used "2 per cent tenth prox.; net 60 days." Thirty-four firms used "2 per cent 10 days; net 30 days." Eleven firms, or 5.3 per cent of the total, used "2 per cent 10 days; net 60 days."

CREDIT TERMS AND LOSSES FROM BAD DEBTS OF HEATING AND PLUMB-ING SUPPLY ESTABLISHMENTS IN 1930

Set of terms	Establishments using terms most commonly	establish-	bad debts
No cash discount; net 30 days.  1 per cent 10 days; net 30 days.  2 per cent 10 days; net 30 days.  2 per cent 10 days; net 60 days.  2 per cent tenth prox.; net 30 days.  2 per cent tenth prox.; net 60 days.  All other  Combination of 2 or more of the above.	0 34 11 48 34	2. 9 2. 9 16. 3 5. 3 23. 0 16. 3 8. 0 25. 3	0.6 .5 .7 1.0 .7 .9
Total	209	100.0	.9

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

One hundred and forty-eight heating and plumbing supply establishments reported on the subject of customers attempting to dictate terms. The replies show that 5 per cent of customers attempted to dictate terms.

One hundred and fifty-one firms reported on the subject of customers attempting to take unearned discounts. The replies show that 5.3 per cent of customers attempted to take unearned discounts.

PER CENT OF CUSTOMERS OF HEATING AND PLUMBING SUPPLY ESTABLISHMENTS
ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS IN 1930

[Percentages are simple averages; i. e., sum of percentages divided by number of establishments]

		ng to dic- terms	Attempting to take uncarned discounts		
Classification	Firms re- porting	Per cent of customers	Firms re- porting	Per cent of customers	
TYPE OF ESTABLISHMENTS Wholesale Manufacturing Wholesale and manufacturing All other	34	4. 4 7. 9 3. 6 . 8	104 32 11 4	5. 9 5. 1 2. 1 . 5	
SALES VOLUME Less than \$100,000. \$100,000 to \$249,909 \$250,000 to \$499,999 \$500,000 to \$999,999 \$1,000,000 to \$2,499,999 \$2,500,000 to \$4,999,999 \$5,500,000 and over	26 38 40 26	7. 2 1. 8 12. 2 3. 3 1. 4 2. 8	5 26 38 41 28 10	.8 8.5 8.2 3.7 2.8 3.7	
Total	148	5.0	151	5. 3	

## JEWELRY ESTABLISHMENTS

## EXTENT OF CREDIT BUSINESS

The 71 jewelry establishments reporting on the subject of extent of credit business for the years 1928, 1929, and 1930 did 91.5 per cent of total business on credit in 1928, 91.9 per cent in 1929, and 91.5 per cent in 1930.

Twenty-two of the 71 firms did 100 per cent credit business. Six of them were wholesale, 14 were manufacturing, and 2 were wholesale and manufacturing.

EXTENT OF CREDIT BUSINESS OF JEWELRY ESTABLISHMENTS, 1928-1930

		Total net sales in thousands of dollars						Per cent of total gross sales on credit, in weighted averages					
Type of business	ype of business   Number of establishments   1928		i		Per cen	t change				Per cent change			
		1929	1930	1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 over 1929			
Wholesale	40 25	24, 378 16, 033 2, 908	27, 048 15, 608 2, 872	20, 764 11, 511 2, 028	+11.0 -2.7	-23. 2 -26. 3 -29. 4	86. 2 99. 2 94. 7	87. 6 90. 3	87. 2 99. 3	+1.6 +.1 +.2	-0.5 0		
Total	71	43, 319	45, 528	34, 303	+5.1	-24.7	91. 5	91.9	91. 5	+.4	4		

#### LOSSES FROM BAD DEBTS

The average bad-debt loss for jewelry establishments reporting on the subject was 0.7 per cent of net sales in 1928, 0.9 per cent in 1929, and 1.5 per cent in 1930.

The firms classifying themselves as wholesale had an average baddebt loss of 0.8 per cent in 1928, 1.2 per cent in 1929, and 1.7 per cent in 1930. Those classifying themselves as manufacturing had an average of 0.5 per cent in 1928, 0.5 per cent in 1929, and 1 per cent in 1930. Those classifying themselves as wholesale and manufacturing had an average of 1.2 per cent in 1928, 1.3 per cent in 1929, and 1.6 per cent in 1930.

In grouping the firms according to the size of their bad-debt loss percentages for 1930, it was found that there were 15 of them with less then 0.5 per cent. There were eight with 4 per cent or over. The latter firms had credit losses more than eight times as great proportionately as the former.

BAD-DEBT LOSSES OF JEWELRY ESTABLISHMENTS, 1928-1930

	Ratio of bad debts to total net sales—weighted averages							
Type of business	Estab- lish- monts	1928	Estab- lish- monts	1929	Estab- lish- ments	1930		
Wholesalc	41 25 7	0. 8 . 5 1. 2	41 27 7	1. 2 . 5 1. 3	41 27 7	1. 7 1. 0 1. 6		
Total	73	. 7	75	.9	75	1. (		

JEWELRY ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DERT LOSSES, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]

	Total stores	Size group (sales volume)						
Ratio of loss		Less than \$100,000	\$100,000 to \$499,999	\$500,000 to \$999,999	\$1,000,000 and over			
Less than 0.5 per cent. 0.5 to 0.99 per cent. 1 to 1.49 per cent. 1.5 to 1.99 per cent. 2 to 2.49 per cent.	12 12	6 2 2 1	2 5 7 3	5 5 1 1	2 2 2			
2.5 to 2.99 per cent. 3 to 3.49 per cent. 3.5 to 3.99 per cent. 4 per cent and over	5	1 4 2 4	2 4	í				
Total	75	25	26	15				

### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for jewelry establishments was 30.2 per cent in 1929 and 29.1 per cent in 1930.

These figures indicate that the average length of time that accounts receivable were outstanding was 99 days in 1929 and 103 days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per \$1,000,000 of net sales was \$271,233 in 1929 and \$282,192 in 1930.

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF JEWELRY ESTABLISHMENTS, BY TYPE OF FIRM, 1929 AND 1930

Classification	Num- ber of estab- lish-	Per cent in weighted aver- ages		of time coccurate		Accounts receivable at a given time per \$1,000,000 of net sales	
	ments	1929	1930	1929	1930	1929	1930
Wholesale	32 19 4	25. 7 41. 8 23. 2	25. 5 40. 4 20. 8	117 72 129	118 74 144	\$320, 548 197, 260 353, 425	\$323, 288 202, 740 394, 521
Total	55	30. 2	29, 1	99	103	271, 233	282, 192

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF JEWELRY ESTABLISHMENTS, 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

	Number	Year		
Sales volume	of estab- lishments	1929	1930	
Less than \$100,000 \$100,000 to \$499,999. \$500,000 to \$999,999. \$1,000,000 and over	15 20 12 8	28. 7 25. 2 36. 4 29. 0	23. 8 24. 0 35. 3 28. 2	
Total	. 55	30. 2	29, 1	

## RETURNS AND ALLOWANCES

Returns and allowances of jewelry establishments reporting on the subject were 6.2 per cent of gross sales in 1928, 7.4 per cent in 1929.

and 9.2 per cent in 1930.

The wholesale establishments had 7.6 per cent in 1928, 9.3 per cent in 1929, and 11.1 per cent in 1930. The manufacturing establishments had 4.1 per cent in 1928, 4.5 per cent in 1929, and 6.2 per cent in 1930. The wholesale and manufacturing establishments had 4.5 per cent in 1928, 5 per cent in 1929, and 6.1 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were 16 firms with less

than 1 per cent. There were 10 firms with 10 per cent or over.

RETURNS AND ALLOWANCES OF JEWELRY ESTABLISHMENTS, 1928-1930 [Percentages are weighted averages based on total gross sales]

Classification		28	19	29	1930	
		Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent
Wholesale	41 25 7	7. 6 4. 1 4. 5	40 27 7	9. 3 4. 5 5. 0	40 27 7	11. I 6. 2 6. 1
Total	73	6. 2	74	7. 4	74	9. 2

JEWELRY ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF RETURNS AND ALLOWANCES, 1930

## [Percentages based on gross sales]

		Size group (sales volume)					
Ratio of returns and allowances	Total stores	Less than \$100,000	\$100,000 to \$499,999	\$500,000 to \$999,999	\$1,000,000 and over		
Less than 1 per cent. 1 to 1.9 per cent. 2 to 2.9 per cent. 3 to 3.9 per cent. 3 to 3.9 per cent. 5 to 5.9 per cent. 6 to 6.9 per cent. 7 to 7.9 per cent. 8 to 8.9 per cent. 9 to 9.9 per cent.	4 5 8 9 5 2 5 5	10 1 3 1 4 3	5 2 1 6 2 2 2 1 3	1 1 2 2 2 2 1 4	1 1 1 1 2 2 1		
Total	74	24	26	15	-		

### CREDIT TERMS

Nine jewelry establishments, or 12 per cent of the total reporting on the subject, used "2 per cent 10 days; net 30 days." More firms used this set of terms than any other. There were 41 firms, or 54.8 per cent of the total, which most commonly used terms other than those listed on the questionnaire. On the whole the terms used by these firms allowed larger cash discounts or longer periods in which to pay than the sets of terms listed.

## CREDIT TERMS AND BAD-DEBT LOSSES OF JEWELRY ESTABLISHMENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	establish-	bad debts
No cash discount; net 30 days.  No cash discount; net 60 days.  2 per cent 10 days; net 30 days.  2 per cent 10 days; net 60 days.  2 per cent tenth prox.; net 30 days.  2 per cent tenth prox.; net 30 days.  All other.  Combination of 2 or more of the above.	9 1	5. 3 1. 3 12. 0 1. 3 1. 3 1. 3 54. 8 22. 7	1.4 1.0 1.4 .5 .1 .5 2.1
Total	75	100.0	1.5

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Forty-four jewelry establishments reported on the subject of customers attempting to dictate terms. The replies show that 8.1

per cent of customers attempted to dictate terms.

Forty-four firms reported on the subject of customers attempting to take unearned discounts. The replies show that 18 per cent attempted to take unearned discounts. The 12 firms in the size group with annual sales less than \$100,000 had the high average of 34.2 per cent.

PER CENT OF CUSTOMERS OF JEWELERY ESTABLISHMENTS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS, 1930

[Percentages are simple averages, i. e., sum of percentages divided by number of establishments]

	Attempting to di tate terms		Attempting to tal unearned discoun	
Classification	Firms reporting	Per cent of cus- tomers	Firms reporting	Per cent of cus- tomers
Type of establishments				
Wholesale	27	7. 5	26	20.7
Manufacturing.	14	11.0	15	16. 4
Wholesale and manufacturing	3		3	2.0
Sales volume			,	
Less than \$100,000.	12	8.6	12	34.2
\$100,000 to \$499,999	17	8.6	16	19. I
\$500,000 to \$999,999.	9	6.1	10	3. 1 7. 3
\$1,000,000 and over	В	8.8	6	7.3
Total	44	8. 1	44	18.0

## LEATHER AND LUGGAGE ESTABLISHMENTS EXTENT OF CREDIT BUSINESS

The 43 leather and luggage establishments selling direct to retailers reporting on the subject of extent of credit business for the years 1928, 1929, and 1930, did 98.4 per cent of total business on credit in 1928, 98.5 per cent in 1929, and 98.1 per cent in 1930.

There were 11 of the 43 firms which did 100 per cent credit business. Four of them were wholesale, six were manufacturing, and one was wholesale and manufacturing.

EXTENT OF CREDIT BUSINESS OF LEATHER AND LUGGAGE ESTABLISHMENTS, 1928-1930

		Total:	net sales	in thou	sands of	dollars				ross sai ed aver	
Type of business	Num- ber of estab- lish-				Per cen	t change				Per cha	cent nge
	ments	1928 1929 1930	1930	1929 over 1928	1930 over 1929	1928	1929	1930	1929 over 1928	1930 over 1929	
Wholesale Manufacturing Wholesale and manufacturing	16 22 5	25, 864 19, 901 1, 948	27, 388 20, 227 1, 844	20, 469 14, 379 1, 427	+5.9 +1.6 -5.3	-25.3 -28.9	99. 1 98. 0 92. 9	99. 2 98. 2 91. 7	97. 4	+0.1 +.2 -1.3	-0.2 8
Total	43	47, 713	49, 459	36, 275	+3.7	-26.7	98. 4	98, 5	98. 1	ļ——	· 4

#### LOSSES FROM BAD DEBTS

The average bad-debt loss for leather and luggage establishments reporting on the subject was 0.3 per cent of net sales in 1928, 0.3 per cent in 1929, and 0.5 per cent in 1930.

The firms classifying themselves as wholesale had an average bad-debt loss of 0.2 per cent in 1928, 0.2 per cent in 1929, and 0.4 per cent in 1930. Those classifying themselves as manufacturing had an average of 0.3 per cent in 1928, 0.4 per cent in 1929, and 0.6 per cent in 1930. Those classifying themselves as wholesale and manufacturing had an average of 1.9 per cent in 1928, 0.8 per cent in 1929, and 0.9 per cent in 1930.

In grouping firms according to the size of their bad-debt loss percentages for 1930, it was found that there were eight of them with less than 0.2 per cent. At the other extreme were three with 3 per cent or more. The latter firms had credit losses more than fifteen times as great proportionately as the former.

BAD-DEBT LOSSES OF LEATHER AND LUGGAGE ESTABLISHMENTS, 1928-1930

		Ratio of bad debts to total net sales—weighted averages								
Type of business	Estab- lish- ments	1928	Estab- lish- ments	1929	Estab- lish- ments	1930				
Wholesale. Manufacturing. Wholesale and manufacturing. All others.	5 1	0, 2 .3 1, 9 . 2	18 24 5	*0. 2 . 4 . 8	19 25 5	0.4 .6 .9				
Total	46	. 3	48	. 3	50	. 5				

## LEATHER AND LUGGAGE ESTABLISHMENTS GROUPED ACCORDING TO SIZE OF BAD-DEBT LOSSES, 1930

[Credit loss computed by taking the ratio of bad debts to total net sales]

	1		Size group (sales volume)						
Ratio of loss	Total stores	Less than \$100,000	\$100,000 to \$249,999	to	to	\$1,000,000 and over			
Less than 0.2 per cent 0.2 to 0.39 per cent 0.4 to 0.59 per cent 0.8 to 0.79 per cent 1 to 1.19 per cent 1.2 to 1.39 per cent 1.4 to 1.59 per cent 1.6 to 1.79 per cent 2.6 to 1.79 per cent 2.6 to 2.19 per cent 2.7 to 2.19 per cent 2.8 to 2.79 per cent 2.9 to 2.79 per cent 2.9 per cent 2.9 to 2.79 per cent 3 per cent and over	8 7 7 4 4 2 5 4 4 1 3 1 1	1 1 2 1 2 1 1	2 2 3 1 1 3 3	1 1 2 3 3	1 1 1	2 2 1 1 1 1 1 1			
Total	50	12	16	9	5	8			

#### COLLECTION PERCENTAGES

Collection percentages were computed by dividing the outstanding balance as of the first of the month into collections made during that month. The weighted average collection percentage for leather and luggage establishments was 51.4 per cent in 1929 and 51.3 per cent in 1930.

These figures indicate that the average length of time accounts receivable were outstanding; that is, the average length of time wholesalers and manufacturers had their dollars tied up in accounts receivable was 58 days in 1929 and the same number of days in 1930.

The collection percentages also indicate that the volume of outstandings at a given time per \$1,000,000 of net sales was \$158,904 in 1929 and the same amount in 1930.

Per Cent Collected Monthly on Credit Accounts of Leather and Luggage Establishments, by Type of Firm, 1929 and 1930

Classification	Num- ber of estab- lish-	weight	ent in ed aver- ges	of tir count standi	e length ne ac- s out- ing, in ys	able at	s receiv- t a given er \$1,000,- net sales
,	ments	1929	1930	1929	1930	1929	1930
Wholesale	13 15 5	62. 1 34. 5 34. 1	64. 2 32. 8 31. 7	48 87 88	47 91 95	\$131, 507 238, 356 241, 096	\$128, 767 249, 315 260, 274
Total	33	51.4	51. 3	58	58	158, 904	158, 904

PER CENT COLLECTED MONTHLY ON CREDIT ACCOUNTS OF LEATHER AND LUG-GAGE ESTABLISHMENTS IN 1929 AND 1930, GROUPED ACCORDING TO TOTAL VOLUME OF SALES

	Number	Y	3ar
Sales volume	establish ments	1929	1930
Less than \$100,000 \$100,000 to \$249,999	I IÇ	41.4	33. 6 35. 0 38. 2
\$250,000 to \$499,999\$500,000 to \$999,999\$1,000,000 and over		43. 1 30. 9 56. 8	28. 4 60. 3
Total		51.4	51.3

### RETURNS AND ALLOWANCES

Returns and allowances of leather and luggage establishments were 4.2 per cent of gross sales in 1928, 4.6 per cent in 1929, and 4.7 per cent in 1930.

The wholesale establishments had 5.6 per cent in 1928, 5.9 per cent in 1929, and 5.9 per cent in 1930. The manufacturing establishments had 2.2 per cent in 1928, 2.7 per cent in 1929, and 2.9 per cent in 1930. The wholesale and manufacturing establishments had 4.1 per cent in 1928, 4.5 per cent in 1929, and 4 per cent in 1930.

In grouping firms according to size of their returns and allowance percentages for 1930, it was found that there were seven firms with less than 1 per cent. At the other extreme were 13 firms with 5 per cent or over. The latter firms had returns and allowances five times as great proportionately as the former.

RETURNS AND ALLOWANCES OF LEATHER AND LUGGAGE ESTABLISHMENTS 1928-1930

[Percentages are weighted averages based on total gross sales]

		1928		1029		1930	
Classification	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	Estab- lish- ments	Per cent	
Wholesale	17 23 5	5. 6 2. 2 4. 1	17 24 5	5. 9 2. 7 4. 5	18 25 5	5. 9 2. 9 4. 0	
Total	. 45	4.2	46	4.6	48	4.	

# LEATHER AND LUGGAGE ESTABLISHMENTS GROUPED ACCORDING RETURNS AND ALLOWANCES, 1930

### [Percentages based on gross sales]

			Size gro	up (sales	volume)	
Ratio of returns and allowances	Total stores	Less than \$100,000	\$100,000 to \$249,999	\$250,000 to \$499,999	\$500,000 to \$999,999	\$1,000,000 and over
Less than 1 per cent. 1 to 1.9 per cent. 2 to 2.9 per cent. 3 to 3.9 per cent. 4 to 4.9 per cent. 5 to 5.9 per cent. 6 to 6.9 per cent. 8 to 8.9 per cent. 10 per cent and over.	7 7 10 6 5 7 3 2	2 4 4 1 1	3 3 4 1 1	1 4 2 2	1 1 2 1	2 2 2 2 2
Total	48	12	14	9	5	8

## **CREDIT TERMS**

Nineteen leather and luggage establishments, or 39.6 per cent of the total reporting on the subject of credit terms, used "2 per cent 10 days; net 30 days." Four firms, or 8.3 per cent of the total, used "2 per cent 10 days; net 60 days." Four firms used "2 per cent tenth prox.; net 60 days."

CREDIT TERMS AND BAD-DEBT LOSSES OF LEATHER AND LUGGAGE ESTABLISHMENTS IN 1930

Set of terms	Estab- lish- ments using terms most com- monly	establish-	bad debts
1 per cent 10 days; net 30 days 2 per cent 10 days; net 30 days 2 per cent 10 days; net 60 days. 2 per cent tenth prox.; net 30 days 2 per cent tenth prox.; net 60 days All other Combination of 2 or more of the above	1 4	4, 2 39, 6 8, 3 4, 2 8, 3 25, 0 10, 4	0.4 1.3 .7 .5 1.3 .3
Total	48	100.0	.5

## CUSTOMERS ATTEMPTING TO DICTATE TERMS AND TAKE UNEARNED DISCOUNTS

Twenty-three leather and luggage establishments reported on the subject of customers attempting to dictate terms. The replies show that 14.6 per cent of customers attempted to dictate terms. The three firms in the size group with annual sales less than \$100,000 had the very high average of 33.7 per cent.

Twenty-seven leather and luggage firms reported on the subject of customers attempting to dictate terms. The replies show that 16.3 per cent of customers attempted to take unearned discounts. The five firms in the size group with annual sales less than \$100,000 had the very high average of 26 per cent.

## MERCANTILE CREDIT SURVEY: PART II

PER CENTOR STOMERS OF LEATHER AND LUGGAGE ESTABLISHMENTS ATTEMPT-DICTATE TERMS AND TAKE UNEARNED DISCOUNTS IN 1930 ertentages are simple averages; i. e., sum of percentages divided by number of establishments]

				=====
		ing to dic- terms	Attempting to take unearned discounts	
Classification	Firms re- porting	Per cent of customers	Firms re- porting	Per cent of customers
TYPE OF ESTABLISHMENTS Wholesale	9 12 2	22. 6 10. 9 . 5	10 14 3	23. 4 12. 5 10. 3
SALES VOLUME  Less than \$100,000. \$100,000 to \$249,999. \$250,000 to \$499,999. \$500,000 to \$599,999. \$1,000,000 and over.	8 6 1	33. 7 24. 3 3. 3 0 3. 8	5 8 7 1 6	26. 0 17. 5 19. 6 1. 0 5. 3
Total	23	14. 6	27	16.3